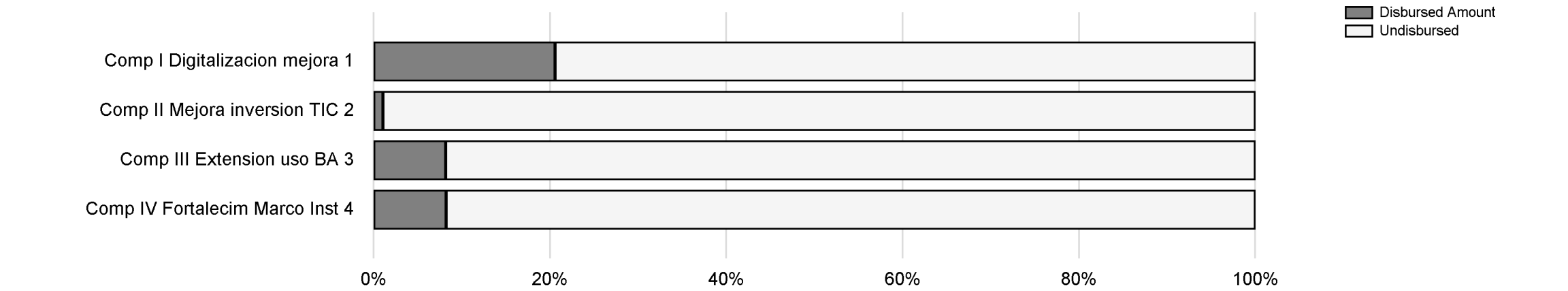


PMR Public Report

Operation Number	PR-L1153	Chief of Operations Validation Date	05/12/23
Year- PMR Cycle	Second period Jan-Dec 2022	Division Chief Validation Date	05/14/23
Last Update	05/11/23	Country Representative Validation Date	05/16/23
PMR Validation Stage	Validated by Representative		
Basic Data			
Operation Profile			
Operation Name	Digital Agenda Support Program	Loan Number	4650/OC-PR
Executing Agency	MINISTERIO DE TECNOLOGIAS DE LA INFORMACION Y COMUNICACION, SECRETARÍA NACIONAL DE TECONOLOGÍAS DE LA INFORMACIÓN Y COMUNICACIÓN	Sector/Subsector	REFORM / MODERNIZATION OF THE STATE-E-GOVERNMENT
Team Leader	PAREJA GLASS, ALEJANDRO	Overall Stage	Disbursing (From eligibility until all the Operations are closed)
Operation Type	Loan Operation	Country	Paraguay
Lending Instrument	Investment Loan	Convergence related Operation(s)	
Borrower	REPUBLICA DE PARAGUAY		
Environmental and Social Safeguards			
Impacts Category	B	Was/Were the objective(s) of this operation reformulated?	NO
Safeguard Performance Rating	Satisfactory	Date of approval	
Safeguard Performance Rating - Rationale	Se realizó el AAS del proyecto del Data Center, con su correspondiente instancia de consulta pública significativa el cual cuenta con no objeción del Banco. El EIAS del Distrito Digital fue remitido al Banco y se está analizando una segunda versión que recoge la primera revisión del Banco. Se contrató a un especialista socioambiental para el Programa. Se están realizando gestiones con otros organismos del Estado para avanzar en las alternativas de solución para la población afectada por el reasentamiento involuntario requerido para avanzar con las obras del predio del Distrito Digital.		

Financial Data									
	Total Cost and Source					Available Funds (US\$)			
Operations	Original IDB	Current IDB	Local Counterpart	Co-Financing / Country	Total Original Cost	Current IDB	Disb. Amount to Date	% Disbursed	Undisbursed Amount
PR-L1153	130,000,000	130,000,000	0	0	130,000,000	130,000,000	24,507,761.19	18.85%	105,492,238.81
Aggregated	130,000,000	130,000,000	0	0	130,000,000	130,000,000	24,507,761.19	18.85%	105,492,238.81

Expense Categories by Loan Contract (cumulative values)



Please note that inactive indicators and outputs are not displayed; totals in the actual cost table may not match the sum of the cost of the outputs displayed, due to the cost of inactive outputs.

RESULTS MATRIX

General Development Objectives

General Development Objectives Nbr. 1: Mejora de la Competitividad y un aumento de la calidad de los servicios públicos

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2025	
1.0	Nivel satisfacción ciudadano con los trámites	Escala 1 a 10	4.6	2015	2024	P	6
						A	5.3

Details

Means of Verification:

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			
Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2025	
1.2	Ciudadanos que realizan trámites en línea	%	2.15	2017	2024	P	15
						A	-

Details

Means of Verification:

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			
Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2025	
1.3	Indicador Global de Competitividad (World Economic Forum)	puntos	3.73	2017	2024	P	3.8
						A	-

Details

Means of Verification:

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			

RESULTS MATRIX

Specific Development Objectives

Specific Development Objectives Nbr. 1: RESULTADO #1: Disminución de los costos transaccionales de servicios públicos para ciudadanos y empresas

Observation: Componente I

	Indicator	Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	2025	EOP 2025
1.0	Costo promedio de renovar la cédula de identidad	USD	94	2017	P	-	-	-	82	-	-	70	152
					A	-	-	-	-	-	-	-	-

Details

Means of Verification:

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	
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	Indicator	Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	2025	EOP 2025
1.1	Costo promedio de abrir una empresa	USD	3600	2017	P	-	-	-	3,000	-	-	2,700	5,700
					A	-	-	-	-	-	-	-	-

Details

Means of Verification:

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	
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Specific Development Objectives Nbr. 2: RESULTADO #2: Mayor uso de TICS por parte de las empresas

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	2025	EOP 2025
2.0	Empresas que invierten en TICS	Porcentaje	10	2013	P	-	-	-	10.5	-	-	11	11
					A	-	-	-	-	-	-	-	-

Details

Means of Verification:

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	
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Specific Development Objectives Nbr. 3: RESULTADO #3: Aumento del número de usuarios conectados a servicios de BA de mayor calidad

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	2025	EOP 2025
3.0	Costo por MBPS	USD/MBPS	20	2016	P	-	-	-	7.24	-	-	4.18	4.18
					A	-	-	-	-	-	-	-	-

Details

Means of Verification:

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	
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	Indicator	Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	2025	EOP 2025
3.2	Cantidad de líneas de BA fija por cada 100 habitantes	%	3.35	2016	P	-	-	-	5.37	-	-	5.8	5.8
					A	-	-	-	-	-	-	-	-

Details

Means of Verification:

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	

Specific Development Objectives Nbr. 4: RESULTADO #4: Fortalecimiento de las instituciones clave para el desarrollo digital

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	2025	EOP 2025
4.0	Cumplimiento del MITIC del Artículo 7° de la Ley 6207/2018	%	0	2019	P	-	-	-	50	-	-	73	123
					A	-	-	-	-	-	-	-	-

Details

Means of Verification: Informe de cumplimiento de metas institucionales preparado por SENATICS, auditado

Observations: Actualmente la SENATICS cumple adecuadament e con 8 de sus 22 atribuciones y se espera alcanzar, al menos, a 16. Las nuevas serían: (i) emitir directrices para la optimización de los procesos de interoperabilida d; (ii) coordinar acciones interinstitucionales para la integración de los servicios públicos; (iii) promover el uso de TICS en las comunidades del país;(iv) supervisar las compras públicas de TICS; (v) asesorar otras instituciones en las compras de TICS; (vi) establecer políticas de protección de la información personal y gubernamental, y un sistema de organización de seguridad, proponer una política de seguridad a nivel nacional; (vii) definir las mejores tecnologías y especificar los equipos, programas y medios de conectividad, para el MEC; y (viii) implement ar un sistema de operación y mantenimiento y asistencia técnica de los equipos y conectividades contratados.

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	

	Indicator	Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	2025	EOP 2025
4.1	Grado de Madurez de Procesos del MITIC (Diagnóstico y Plan de Acción para el Fortalecimiento Institucional del MITIC – 2019)	Puntaje	1.27	2020	P	-	-	-	3	-	-	4	4
					A	-	-	-	-	-	-	-	-

Details

Means of Verification:

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 1 Componente #1. Digitalización de procesos y mejora de la entrega de servicios prestados por el sector público

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2025	2022	EOP 2025
1.01	1.1 Porducto 1: Propuestas de normativas en gobierno digital y sectores estratégicos, elaboradas	# Análisis jurídico y/o propuestas normativas	P	3	10	132,100	500,000
			P (a)	2	10	20,391	350,000
			A	2	2	45,393	65,486
1.02	1.2 Producto 2: Servicios simplificados y digitalizados	# Servicios	P	60	120	1,914,875	3,913,835
			P (a)	57	120	449,750	3,124,739
			A	-	-	-	-
1.03	1.3 Producto 3: Sistema de Información de Salud (HIS), implementado	# Establecimientos con HIS implementado	P	110	110	190,001	12,101,278
			P (a)	4	110	2,573,723	7,912,973
			A	4	110	2,470,778	5,984,107
1.04	1.4 Producto 4: Hoja de Ruta de transformación digital del SNC, elaborada	# Documento	P	-	1	-	60,000
			P (a)	-	1	70,257	1,000,000
			A	-	-	-	-
1.05	1.5 Producto 5: Sistemas de gobierno digital implementados	# Sistemas de gobierno electrónico	P	3	7	4,409,954	10,024,885
			P (a)	3	7	2,208,694	13,598,984
			A	-	-	566,060	612,261
1.06	1.6 Producto 6: Laboratorio de innovación gubernamental para apoyar el desarrollo de proyectos específicos de gobierno digital, implementado	# Laboratorio	P	-	1	327,027	1,000,001
			P (a)	-	1	200,000	1,640,304
			A	-	-	-	-
1.07	1.7 Producto 7: Modelo de atención multicanal, implementado	#Modelo	P	-	1	644,577	1,000,000
			P (a)	-	1	55,000	1,040,001
			A	-	-	-	-
1.08	1.8 Producto 8: Sistema Nacional de Ciberseguridad, fortalecido	# Sistema	P	-	1	1,366,574	3,999,999
			P (a)	-	1	254,614	3,933,000
			A	-	-	31,385	31,385

Component Nbr. 2 Componente #2. Mejora de la inversión en TIC mediante el apoyo a jóvenes, emprendedores y empresas

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2025	2022	EOP 2025
2.01	2.1 Producto 9: Emprendimientos con Base Digital, financiados con capital semilla	# EBD	P	40	160	1,070,000	3,531,200
			P (a)	-	50	555,752	3,405,224
			A	-	-	-	13,424
2.02	2.2 Producto 10: Emprendimientos de base digital en fase de expansión impulsados	# EBD	P	6	20	283,968	747,800
			P (a)	-	4	-	867,726
			A	-	-	-	-
2.03	2.3 Producto 11: Iniciativas Digitales Extranjeras, captadas	# Acuerdos de cofinanciación de servicios firmados	P	10	30	333,456	1,490,368
			P (a)	2	-	21,600	72,258.98
			A	-	-	20,625	66,858.98
2.04	2.4 Producto 12: Capacitaciones en habilidades digitales para la ciudadanía realizadas	# de personas certificadas en competencias TI	P	7,000	22,500	2,227,704	6,192,660
			P (a)	3,500	12,500	2,032,798	5,766,653
			A	3,594	4,119	35,531	139,967
2.05	2.5 Producto 13: Personas certificadas en competencias digitales avanzadas	# de personas certificadas en competencias TI	P	900	3,500	1,771,360	4,749,972
			P (a)	500	3,500	452,197	4,543,248
			A	-	-	32,301	53,023
2.06	2.6 Producto 14: Proyectos de transformación digital sectorial implementados	# proyectos	P	1	4	425,600	1,388,000
			P (a)	4	10	777,849	2,055,232
			A	2	2	594	594
2.07	2.7 Producto 15: Distrito digital construido y operando	# Distrito	P	-	1	3,168,535	11,499,999
			P (a)	-	1	1,134,384	12,889,659
			A	-	-	27,662	27,662

Component Nbr. 3 Componente #3. Extensión del uso de la Banda Ancha y mejora de su calidad y precio

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2025	2022	EOP 2025
3.01	3.1 Producto 16: Sitios y edificios públicos conectados	# de sitios y edificios públicos	P	135	220	1,380,000	4,600,000
			P (a)	362	431	1,826,983	10,783,537.76
			A	106	149	720,487	1,178,391.76
3.02	3.2 Producto 17: Data Center y NOC operando	# Data Center	P	-	1	4,646,382	22,500,000
			P (a)	-	1	3,598,306	27,536,131
			A	-	-	2,682,388	2,714,564
3.03	3.3 Producto 18: Derechos de uso para conectividad internacional, adquiridos	# Gigabytes/ Segundo	P	100	100	7,349,502	18,500,000
			P (a)	-	100	422,000	9,580,331
			A	-	-	-	-

Component Nbr. 4 Componente #4. Fortalecimiento del marco institucional y la capacidad gubernamental para el desarrollo de la Agenda Digital

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2025	2022	EOP 2025
4.01	4.1 Producto 20: Plan de Negocio diseñado	# Documento	P	-	2	-	127,500
			P (a)	-	1	-	200,000
			A	-	-	-	-
4.02	4.2 Producto 21: Modelo de Gestión del MITIC, diseñado e implementado	Modelo de Gestión	P	-	1	619,000	2,151,357
			P (a)	-	1	200,000	1,790,957
			A	-	-	-	-
4.03	4.3 Producto 22: Plataforma tecnológica de Gestión fortalecida y ampliada	# Sistema	P	-	1	700,000	1,400,000
			P (a)	-	1	-	1,400,000
			A	-	-	-	-
4.04	4.4 Producto 23: Capacidad técnica y operativa del MITIC incrementada	# Personal Incremental/ Año	P	25	80	2,024,058	6,077,643
			P (a)	30	80	990,949	6,077,643
			A	35	66	604,408	969,432
4.05	4.5 Producto 24: Personal de las instituciones claves del ecosistema público en TIC, capacitado	# personas	P	50	100	100,000	272,500
			P (a)	-	100	-	360,000
			A	-	-	-	-
4.06	4.6 Producto 25: Estrategia de Comunicación y Sensibilización de la Agenda Digital implementada	# Estrategia	P	-	1	1,026,300	3,371,000
			P (a)	-	1	309,891	3,571,397.76
			A	-	-	59,907	133,560

Other Cost				
	Administración, y Monitoreo del Programa	P	1,073,756	5,660,000
		P (a)	984,058	5,660,000.5
		A	746,715	1,520,337.5
	Auditoría externa	P	60,000	260,000
		P (a)	21,429	260,000
		A	22,854	22,854
	Evaluaciones del Programa	P	0	580,000
		P (a)	10,500	580,000
		A	0	0
Total Cost				
	Total Cost	P	38,164,729	129,999,997
		P (a)	19,171,125	130,000,000
		A	8,067,088	13,533,907.24

CHANGES TO THE MATRIX					
Section	Name	Type of Change	Sub type	Modified By	Entered in System
Output	1.2 Producto 2: Servicios simplificados y digitalizados	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MGRISELDAD	3/3/2023
	1.3 Producto 3: Sistema de Información de Salud (HIS), implementado	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MGRISELDAD	3/3/2023
	1.5 Producto 5: Sistemas de gobierno digital implementados	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MGRISELDAD	3/3/2023
	1.6 Producto 6: Laboratorio de innovación gubernamental para apoyar el desarrollo de proyectos específicos de gobierno digital, implementado	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MGRISELDAD	3/3/2023
	1.8 Producto 8: Sistema Nacional de Ciberseguridad, fortalecido	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MGRISELDAD	3/3/2023
	2.1 Producto 9: Emprendimientos con Base Digital, financiados con capital semilla	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	MGRISELDAD	5/10/2023
	2.2 Producto 10: Emprendimientos de base digital en fase de expansión impulsados	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	MGRISELDAD	3/3/2023
	2.3 Producto 11: Iniciativas Digitales Extranjeras, captadas	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MGRISELDAD	3/3/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	MGRISELDAD	4/13/2023
	2.4 Producto 12: Capacitaciones en habilidades digitales para la ciudadanía realizadas	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MGRISELDAD	3/3/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	MGRISELDAD	4/3/2023
			Modify Physical Historical Actual	MGRISELDAD	4/3/2023
	2.5 Producto 13: Personas certificadas en competencias digitales avanzadas	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MGRISELDAD	3/3/2023
	2.6 Producto 14: Proyectos de transformación digital sectorial implementados	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MGRISELDAD	3/3/2023
	2.7 Producto 15: Distrito digital construido y operando	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MGRISELDAD	4/14/2023
	3.1 Producto 16: Sitios y edificios públicos conectados	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MGRISELDAD	3/3/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	MGRISELDAD	3/3/2023
	3.2 Producto 17: Data Center y NOC operando	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MGRISELDAD	3/3/2023
	3.3 Producto 18: Derechos de uso para conectividad internacional, adquiridos	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MGRISELDAD	3/3/2023
	3.4 Producto 19: Antenas de transmisión de señal TDT instaladas y con actualización tecnológica de transmisión satelital	Modify Output	Inactivate Output	MGRISELDAD	3/22/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	MGRISELDAD	3/3/2023
	4.4 Producto 23: Capacidad técnica y operativa del MITIC incrementada	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	MGRISELDAD	3/3/2023
	4.6 Producto 25: Estrategia de Comunicación y Sensibilización de la Agenda Digital implementada	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MGRISELDAD	5/10/2023

RISKS AND PLANNED RESPONSES

Risk ID	Risk Status		Risk Taxonomy
1	Active		Technical Design
	Response Actions		
	1.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
2	Active		Legal Environment
	Response Actions		
	2.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
3	Active		Planning
	Response Actions		
	3.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
4	Active		Goods, and Services
	Response Actions		
	4.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
5	Inactive		Internal Processes
	Response Actions		
	5.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
6	Active		Institutional Environment
	Response Actions		
	6.01	Management Strategy	Status
		ENHANCE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
7	Active		Legal Environment
	Response Actions		
	7.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
8	Inactive		Institutional Environment
	Response Actions		
	8.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
9	Inactive		Human Resources
	Response Actions		
	9.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
10	Active		Goods, and Services
	Response Actions		
	10.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
11	Inactive		Institutional Environment
	Response Actions		
	11.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
12	Active		Institutional Environment
	Response Actions		
	12.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
13	Active		Internal Processes
	Response Actions		
	13.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
14	Inactive		Goods, and Services
	Response Actions		
	14.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
15	Active		Institutional Environment
	Response Actions		
	15.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
16	Active		Legal Environment
	Response Actions		
	16.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
17	Inactive		Institutional Environment
	Response Actions		
	17.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
18	Active		Goods, and Services
	Response Actions		
	18.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
19	Active		Goods, and Services
	Response Actions		
	19.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
20	Inactive		Institutional Environment
	Response Actions		
	20.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
21	Active		Goods, and Services
	Response Actions		
	21.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy		
22	Active		Planning		
	Response Actions				
	22.01	Management Strategy		Status	
		MITIGATE		ACTIVE	

Risk ID	Risk Status		Risk Taxonomy
23	Inactive		Human Resources
	Response Actions		
	23.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
24	Active		Goods, and Services
	Response Actions		
	24.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
25	Inactive		Legal Environment
	Response Actions		
	25.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
26	Inactive		Technical Design
	Response Actions		
	26.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
27	Inactive		Legal Environment
	Response Actions		
	27.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
28	Active		Planning
	Response Actions		
	28.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
29	Active		Internal Processes
	Response Actions		
	29.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
30	Inactive		Economic and Financial Environment
	Response Actions		
	30.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
31	Inactive		Legal Environment
	Response Actions		
	31.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
32	Inactive		Legal Environment
	Response Actions		
	32.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
33	Inactive		Human Resources
	Response Actions		
	33	Management Strategy	Status

Risk ID	Risk Status		Risk Taxonomy
34	Active		Institutional Environment
	Response Actions		
	34.01	Management Strategy	Status
		ENHANCE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
35	Active		Legal Environment
	Response Actions		
	35.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
36	Active		Internal Processes
	Response Actions		
	36.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
37	Inactive		Systems
	Response Actions		
	37.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy		
38	Inactive		Institutional Environment		
	Response Actions				
	38.01	Management Strategy		Status	
		MITIGATE		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy
39	Inactive		Legal Environment
	Response Actions		
	39.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
40	Inactive		Goods, and Services
	Response Actions		
	40.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
41	Inactive		Sustainability
	Response Actions		
	41.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
42	Active		Internal Processes
	Response Actions		
	42.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
43	Inactive		Institutional Environment
	Response Actions		
	43.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
44	Active		Planning
	Response Actions		
	44.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
45	Active		Institutional Environment
	Response Actions		
	45.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
46	Inactive		Planning
	Response Actions		
	46.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
47	Active		Planning
	Response Actions		
	47.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
48	Inactive		Planning
	Response Actions		
	48.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
49	Active		Institutional Environment
	Response Actions		
	49.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
50	Inactive		Goods, and Services
	Response Actions		
	50.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
51	Active		Human Resources
	Response Actions		
	51.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
52	Inactive		Internal Processes
	Response Actions		
	52	Management Strategy	Status

Risk ID	Risk Status		Risk Taxonomy
53	Active		Goods, and Services
	Response Actions		
	53.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
54	Active		Social Environment
	Response Actions		
	54.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
55	Active		Social Environment
	Response Actions		
	55.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy		
56	Inactive		Economic and Financial Environment		
	Response Actions				
	56	Management Strategy		Status	

Risk ID	Risk Status		Risk Taxonomy		
57	Inactive		Economic and Financial Environment		
	Response Actions				
	57.01	Management Strategy		Status	
		MITIGATE		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy
58	Active		Social Environment
	Response Actions		
	58.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
59	Active		Environmental and Social Safeguards
	Response Actions		
	59.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
60	Active		Goods, and Services
	Response Actions		
	60.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
61	Inactive		Goods, and Services
	Response Actions		
	61.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
62	Active		Goods, and Services
	Response Actions		
	62.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
63	Inactive		Political Environment
	Response Actions		
	63.01	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
64	Active		Social Environment
	Response Actions		
	64.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
65	Active		Economic and Financial Environment
	Response Actions		
	65.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
66	Active		Economic and Financial Environment
	Response Actions		
	66.01	Management Strategy	Status
		MITIGATE	ACTIVE

IMPLEMENTATION STATUS AND LEARNING

Lesson Learned - Categories
Project Management Capacity
Acquisitions and Procurement - Bidding Stage
Legal aspects and public processes
Project Monitoring & Evaluation