

PMR Public Report

Operation Number	UR-L1155	Chief of Operations Validation Date	04/25/23
Year- PMR Cycle	Second period Jan-Dec 2022	Division Chief Validation Date	05/10/23
Last Update	04/18/23	Country Representative Validation Date	05/10/23
PMR Validation Stage	Validated by Representative		

Basic Data

Operation Profile

Operation Name	Program for the Development of Emerging Tourist Destinations.	Loan Number	4838/OC-UR
Executing Agency	MINISTERIO DE TURISMO Y DEPORTES , MINISTERIO DE TURISMO	Sector/Subsector	SUSTAINABLE TOURISM-DEVELOPMENT TOURISM DESTINATION & PRODUCT MANAGEMENT
Team Leader	SABRA, MARIEL	Overall Stage	Disbursing (From eligibility until all the Operations are closed)
Operation Type	Loan Operation	Country	Uruguay
Lending Instrument	Investment Loan	Convergence related Operation(s)	
Borrower	REPUBLICA ORIENTAL DE URUGUAY		

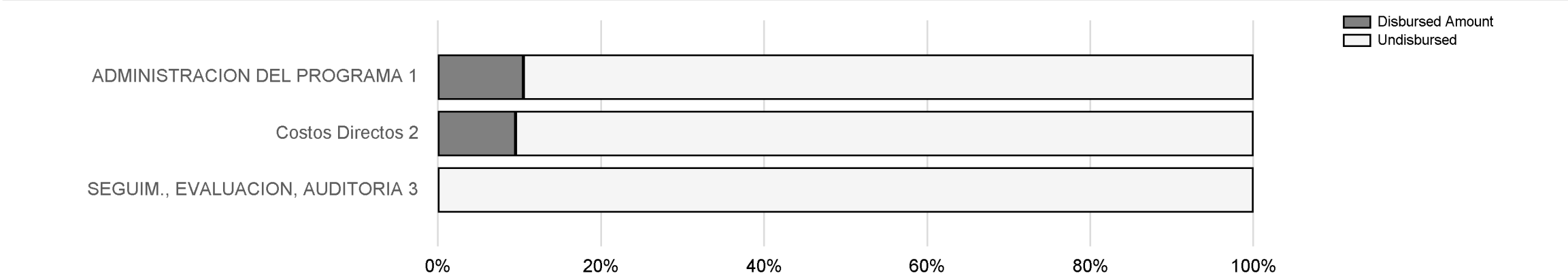
Environmental and Social Safeguards

Impacts Category	B	Was/Were the objective(s) of this operation reformulated?	NO
Safeguard Performance Rating		Date of approval	
Safeguard Performance Rating - Rationale			

Financial Data

	Total Cost and Source					Available Funds (US\$)			
Operations	Original IDB	Current IDB	Local Counterpart	Co-Financing / Country	Total Original Cost	Current IDB	Disb. Amount to Date	% Disbursed	Undisbursed Amount
UR-L1155	6,000,000	6,000,000	1,250,000	0	7,250,000	6,000,000	1,600,000	26.67%	4,400,000
Aggregated	6,000,000	6,000,000	1,250,000	0	7,250,000	6,000,000	1,600,000	26.67%	4,400,000

Expense Categories by Loan Contract (cumulative values)



Please note that inactive indicators and outputs are not displayed; totals in the actual cost table may not match the sum of the cost of the outputs displayed, due to the cost of inactive outputs.

RESULTS MATRIX

General Development Objectives

General Development Objectives Nbr. 1: Incremento de empleo en actividades características del turismo

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
1.0	Puestos de trabajo en ACTs: Corredor del Santa Lucía (I) - CCZ 18 Dpto. Montevideo	Número	1475	2018	2024	P	1,649
						A	-

Details

Means of Verification: Micro Datos ECH

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			
Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
1.1	Puestos de trabajo en ACTs: Corredor del Santa Lucía (II) - Santa Lucía y otras	Número	221	2018	2024	P	247
						A	-

Details

Means of Verification: Micro Datos ECH

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			
Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
1.10	Puestos de trabajo en ACTs: Minas de Corrales Tacuarembó (V) - Artigas	Número	132	2019	2024	P	135
						A	-

Details

Means of Verification:

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			
Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
1.2	Puestos de trabajo en ACTs: Calera de las Huérfanas - Carmelo	Número	2715	2019	2024	P	2,770
						A	-

Details

Means of Verification: Micro Datos ECH

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator					
Indicator				Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
1.3	Puestos de trabajo en ACTs: Minas de Corrales Tacuarembó (I) - Tacuarembó Ciudad			Número	1357	2018	2024	P	1,517
								A	-
Details									

Means of Verification: Micro Datos ECH

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator					
Indicator				Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
1.4	Puestos de trabajo en ACTs: Minas de Corrales Tacuarembó (II) - Tacuarembó Rural			Número	52	2018	2024	P	58
								A	-
Details									

Means of Verification: Micro Datos ECH

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator					
Indicator				Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
1.5	Puestos de trabajo en ACTs: Minas de Corrales Tacuarembó (III) - Tranqueras			Número	66	2018	2024	P	74
								A	-
Details									

Means of Verification: Micro Datos ECH

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator					
Indicator				Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
1.6	Puestos de trabajo en ACTs: Corredor Ruta 8 (I) - Lavalleja			Número	163	2019	2024	P	166
								A	-
Details									

Means of Verification:

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			
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Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
1.7	Puestos de trabajo en ACTs: Corredor Ruta 8 (II) - Treinta y Tres	Número	156	2019	2024	P	159
						A	-
Details							

Means of Verification:

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator				
Indicator		Unit of Measure		Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
1.8	Puestos de trabajo en ACTs: Corredor Ruta 8 (III) - Cerro Largo (Melo)		Número	1335	2019	2024	P	1,362
							A	-
Details								

Means of Verification:

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator					
Indicator				Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
1.9	Puestos de trabajo en ACTs: Minas de Corrales Tacuarembó (IV) - Rivera			Número	117	2019	2024	P	119
								A	-
Details									

Means of Verification:

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			

General Development Objectives Nbr. 2: Incremento renta turística

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
2.0	PIB turístico per cápita: Corredor del Santa Lucía (I) - CCZ 18 Dpto. Montevideo	USD	998	2017	2024	P	1,301
						A	-
Details							

Means of Verification: Micro Datos ECH, Estadísticas MINTUR y PBI suministrado por el BCU

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			
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Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
2.1	PIB turístico per cápita: Corredor del Santa Lucía (II) - Santa Lucía y otras	USD	940	2017	2024	P	1,226
						A	-
Details							

Means of Verification: Micro Datos ECH, Estadísticas MINTUR y PBI suministrado por el BCU

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator					
Indicator				Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
2.10	PIB turístico per cápita: Corredor Ruta 8 (II) - Cerro Largo (Melo)			USD	635	2019	2024	P	659
								A	-
Details									

Means of Verification:

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator					
Indicator				Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
2.2	PIB turístico per cápita: Calera de las Huérfanas - Carmelo			USD	1684	2019	2024	P	1,750
								A	-
Details									

Means of Verification: Micro Datos ECH, Estadísticas MINTUR y PBI suministrado por el BCU

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator					
Indicator				Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
2.3	PIB turístico per cápita: Minas de Corrales Tacuarembó (I) - Tacuarembó Ciudad			USD	511	2017	2024	P	666
								A	-
Details									

Means of Verification: Micro Datos ECH, Estadísticas MINTUR y PBI suministrado por el BCU

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			

Indicator		Unit of Measure		Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
2.4	PIB turístico per cápita: Minas de Corrales Tacuarembó (II) - Tacuarembó Rural	USD		371	2017	2024	P	484
							A	-
Details								
Means of Verification: Micro Datos ECH, Estadísticas MINTUR y PBI suministrado por el BCU								
Observations:								
The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No								
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator				
Indicator		Unit of Measure		Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
2.5	PIB turístico per cápita: Minas de Corrales Tacuarembó (III) - Tranqueras	USD		282	2017	2024	P	368
							A	-
Details								
Means of Verification: Micro Datos ECH, Estadísticas MINTUR y PBI suministrado por el BCU								
Observations:								
The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No								
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator				
Indicator		Unit of Measure		Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
2.6	PIB turístico per cápita: Minas de Corrales Tacuarembó (IV) - Rivera	USD		71	2019	2024	P	74
							A	-
Details								
Means of Verification:								
Observations:								
The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No								
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator				
Indicator		Unit of Measure		Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
2.7	PIB turístico per cápita: Minas de Corrales Tacuarembó (V) - Artigas	USD		445	2019	2024	P	462
							A	-
Details								
Means of Verification:								
Observations:								
The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No								
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator				

Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
2.8	PIB turístico per cápita: Corredor Ruta 8 (I) - Lavalleja	USD	1057	2019	2024	P	1,098
						A	-
Details							

Means of Verification:

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator					
Indicator				Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2024	
2.9	PIB turístico per cápita: Corredor Ruta 8 (II) - Treinta y Tres			USD	244	2019	2024	P	254
								A	-
Details									

Means of Verification:

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			

RESULTS MATRIX

Specific Development Objectives

Specific Development Objectives Nbr. 1: Aumento gasto turístico internacional

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year		2024	EOP 2024
1.0	Gasto turístico internacional en tipos de turismo apoyados en destinos beneficiarios: Turismo Náutico	USD	0	2019	P	434,981	434,981
					A	-	-

Details

Means of Verification: Encuestas turismo receptivo MINTUR

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	

	Indicator	Unit of Measure	Baseline	Baseline Year		2024	EOP 2024
1.1	Gasto turístico internacional en tipos de turismo apoyados en destinos beneficiarios: Turismo de Naturaleza	USD	211406	2019	P	582,561	582,561
					A	-	-

Details

Means of Verification: Encuestas turismo receptivo MINTUR

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	

	Indicator	Unit of Measure	Baseline	Baseline Year		2024	EOP 2024
1.2	Gasto turístico internacional en tipos de turismo apoyados en destinos beneficiarios: Turismo Cultural	USD	39378850	2019	P	40,734,729	40,734,729
					A	-	-

Details

Means of Verification: Encuestas turismo receptivo MINTUR

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	

Specific Development Objectives Nbr. 2: Aumento del número de empresas turísticas operando en los destinos beneficiarios

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year		2024	EOP 2024
2.0	Número de empresas turísticas registradas por intendencias beneficiarias: Cuenca Baja del Santa Lucía	Número	89	2019	P	110	110
					A	-	-

Details

Means of Verification: Registro de Intendencias de áreas beneficiarias

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	



Indicator		Unit of Measure	Baseline	Baseline Year	2024		EOP 2024
2.1	Número de empresas turísticas registradas por intendencias beneficiarias: Destino Norte	Número	30	2020	P	31	31
					A	-	-
Details							
Means of Verification: Registro de Intendencias de áreas beneficiarias							
Observations:							
Evaluation Methodology: -							
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			
Indicator		Unit of Measure	Baseline	Baseline Year	2024		EOP 2024
2.2	Número de empresas turísticas registradas por intendencias beneficiarias: Carmelo (Calera de las Huérfanas)	Número	29	2020	P	30	30
					A	-	-
Details							
Means of Verification: Registro de Intendencias de áreas beneficiarias							
Observations:							
Evaluation Methodology: -							
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			
Indicator		Unit of Measure	Baseline	Baseline Year	2024		EOP 2024
2.3	Número de empresas turísticas registradas por intendencias beneficiarias: Ruta 8	Número	32	2019	P	33	33
					A	-	-
Details							
Means of Verification:							
Observations:							
Evaluation Methodology: -							
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			
Specific Development Objectives Nbr. 3: Diversificación de mercados emisores en búsquedas online en sitios oficiales turísticos							
Observation:							
Indicator		Unit of Measure	Baseline	Baseline Year	2024		EOP 2024
3.0	Consultas realizadas a sitios oficiales turísticos desde mercados emisores diferentes a Uruguay, Argentina y Brasil: www.turismo.gub.uy	%	16.37	2019	P	25	25
					A	-	-
Details							
Means of Verification: KPIs desempeño cada sitio web oficial							
Observations:							
Evaluation Methodology: -							
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			
Indicator		Unit of Measure	Baseline	Baseline Year	2024		EOP 2024
3.1	Consultas realizadas a sitios oficiales turísticos desde mercados emisores diferentes a Uruguay, Argentina y Brasil: www.mintur.gub.uy	%	22.15	2019	P	34	34
					A	-	-
Details							
Means of Verification: KPIs desempeño cada sitio web oficial							

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 1 Componente I. Puesta en valor de recursos y mejora del equipamiento turístico

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2024	2022	EOP 2024
1.01	Centros de visitantes construidos	Número	P	1	2	415,000	920,000
			P (a)	-	2	120,000	928,078
			A	-	-	67,517	67,517
1.02	Proyectos de interpretación implementados	Número	P	1	6	280,000	1,040,000
			P (a)	-	3	102,324	549,681
			A	-	-	88,525	113,562
1.03	Proyectos museográficos implementados	Número	P	1	3	50,000	400,000
			P (a)	-	3	70,000	421,622
			A	1	1	38,363	105,485
1.04	Capilla de Calera conservada	Número	P	-	1	337,500	490,000
			P (a)	1	1	155,962	490,000
			A	-	-	180,005	194,209
1.05	Plan de negocio de Calera elaborado	Número	P	-	1	-	50,000
			P (a)	1	1	-	21,350
			A	-	-	-	-
1.06	Proyectos de senderos elaborados	Número	P	-	2	-	180,000
			P (a)	-	-	30,000	8,643
			A	-	-	-	8,643
1.07	Instalaciones turísticas en localidades implementadas		P	-	-	-	-
			P (a)	2	1	308,180	812,592
			A	1	1	222,084	812,592
1.08	Centro de interpretación Quebrada de los Cuervos		P	-	-	-	-
			P (a)	-	1	-	400,000
			A	-	-	-	-

Component Nbr. 2 Componente II. Apoyo al emprendimiento turístico

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2024	2022	EOP 2024
2.01	Proyectos apoyados por ventanilla 1 del fondo	# of MSMEs	P	3	10	90,000	300,000
			P (a)	3	5	31,974	166,481
			A	1	3	13,612	63,593
2.02	Proyectos apoyados por ventanilla 2 del fondo	# of MSMEs	P	3	10	90,000	300,000
			P (a)	3	12	-	342,232
			A	2	10	13,612	239,345
2.03	Proyectos apoyados por ventanilla 3 del fondo	# of MSMEs	P	2	6	66,667	200,000
			P (a)	2	18	-	291,287
			A	4	16	13,612	188,399

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2024	2022	EOP 2024
3.01	Nodos de gestión turística de observatorios locales implementados	Número	P	1	3	157,053	630,000
			P (a)	1	3	119,628	480,000
			A	1	2	144,056	210,173
3.02	Plan de promoción digital turístico implementado	Número	P	-	2	110,000	600,000
			P (a)	-	-	20,000	20,000
			A	-	-	-	-

Other Cost				
	Administración y supervisión	P	161,250	645,000
		P (a)	163,944	645,000
		A	147,695	223,743
	Evaluaciones, auditorías y seguimiento	P	18,000	160,000
		P (a)	18,000	160,000
		A	34,557	34,557
	Imprevistos para obras	P	37,500	150,000
		P (a)	0	0
		A		0
	Gestión y monitoreo ambiental de todos los proyectos	P	24,324	115,000
		P (a)	0	0
		A	0	0
Total Cost				
	Total Cost	P	2,423,294	7,250,000
		P (a)	1,140,012	5,736,966
		A	963,638	2,261,818

CHANGES TO THE MATRIX					
Section	Name	Type of Change	Sub type	Modified By	Entered in System
Output	Capilla de Calera conservada	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	CARLOSFAC	4/18/2023
			Modify Financial Historical Actual	CARLOSFAC	4/17/2023
	Centro de interpretación de humedales refaccionado	Modify Output	Inactivate Output	CARLOSFAC	4/18/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	CARLOSFAC	3/23/2023
	Centro de interpretación Quebrada de los Cuervos	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	CARLOSFAC	3/27/2023
	Centros de visitantes construidos	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	CARLOSFAC	4/18/2023
	Edificio de Parador Tajés refaccionado	Modify Output	Inactivate Output	CARLOSFAC	4/18/2023
	Instalaciones náuticas en Tajés implementadas	Modify Output	Inactivate Output	CARLOSFAC	4/18/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	CARLOSFAC	4/18/2023
	Instalaciones turísticas en localidades implementadas	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	CARLOSFAC	4/18/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	CARLOSFAC	4/18/2023
	Nodos de gestión turística de observatorios locales implementados	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	CARLOSFAC	4/18/2023
			Modify Financial Historical Actual	CARLOSFAC	4/17/2023
	Plan de negocio de Calera elaborado	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	CARLOSFAC	4/18/2023
	Proyectos apoyados por ventanilla 1 del fondo	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	CARLOSFAC	4/18/2023
			Modify Financial Historical Actual	CARLOSFAC	4/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	CARLOSFAC	4/17/2023
	Proyectos apoyados por ventanilla 2 del fondo	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	CARLOSFAC	4/18/2023
			Modify Financial Historical Actual	CARLOSFAC	4/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	CARLOSFAC	4/17/2023
	Proyectos apoyados por ventanilla 3 del fondo	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	CARLOSFAC	4/18/2023
			Modify Financial Historical Actual	CARLOSFAC	4/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	CARLOSFAC	3/22/2023
	Proyectos de interpretación implementados	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	CARLOSFAC	4/18/2023
			Modify Financial Historical Actual	CARLOSFAC	4/18/2023
	Proyectos de senderos elaborados	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	CARLOSFAC	4/18/2023
	Proyectos museográficos implementados	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	CARLOSFAC	4/18/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	CARLOSFAC	3/22/2023
	Vagones de tren recuperados y tematizados	Modify Output	Inactivate Output	CARLOSFAC	4/18/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	CARLOSFAC	4/17/2023

RISKS AND PLANNED RESPONSES

Risk ID	Risk Status		Risk Taxonomy
1	Active		Sustainability
	Response Actions		
	1.01	Management Strategy	Status
		MITIGATE	ACTIVE
	1.02	Management Strategy	Status
		MITIGATE	ACTIVE
	1.03	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
2	Inactive		Political Environment
	Response Actions		
	2.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
3	Active		Economic and Financial Environment
	Response Actions		
	3.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
4	Active		Social Environment
	Response Actions		
	4.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
5	Active		Economic and Financial Environment
	Response Actions		
	5.01	Management Strategy	Status
		MITIGATE	ACTIVE
	5.02	Management Strategy	Status
		MITIGATE	ACTIVE
	5.03	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy		
6	Active		Governance Framework		
	Response Actions				
	6.01	Management Strategy		Status	
		MITIGATE		ACTIVE	
	6.02	Management Strategy		Status	
		MITIGATE		ACTIVE	

Risk ID	Risk Status		Risk Taxonomy
7	Active		Sustainability
	Response Actions		
	7.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
8	Active		Economic and Financial Environment
	Response Actions		
	8.01	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
9	Inactive		Sustainability
	Response Actions		
	9.01	Management Strategy	Status
		MITIGATE	ACTIVE
	9.02	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
10	Active		Environmental and Social Safeguards
	Response Actions		
	10.01	Management Strategy	Status
		MITIGATE	ACTIVE

IMPLEMENTATION STATUS AND LEARNING

Lesson Learned - Categories