

Solutions-Driven Approach to Build State Capability: Enhancing Strategic Transversal Management, Dig (D1466)

Description:

The objective of this TC is to support public agencies to build institutional capabilities to strengthen their strategic transversal management, digital, transparency, and rule of law government systems through a solutions-driven approach. To this aim, the TC will work with selected public agencies in the region to: (i) carry out analytical work to understand capability problems faced by public agencies for the compliance of their functions and the delivery of services; (ii) design and iteratively adapt solutions-driven interventions aimed to create/strengthen the required capabilities; and (iii) implement pilots to test and adapt the proposed solutions to the characteristics of the public agencies in beneficiary countries.

The public agencies' Strategic Transversal Management (STM) comprises the main governance and managerial arrangements public agencies used to produce the outputs required for the fulfillment of their key functions and the delivery of services, including public agencies': a) governance and organizational models; b) macro-processes supporting the implementation of functions and services; c) management models and processes arrangements used to conduct the allocation and use of human resources, goods, services and infrastructure required for the compliance of functions and delivery of services. Digital areas to be supported include topics such as: a) digital governance, governing body, strategy, and regulatory framework; b) government online services; and c) public sector digital talent. Transparency and integrity systems to be supported include areas such as: a) accountability; b) integrity; and c) open government. Rule of law systems to be supported include areas such as: a) judiciary and justice services; and b) citizen security. By strengthening strategic transversal management, digital, transparency, and rule of law government systems, this TC will contribute to improving policy implementation and service delivery in beneficiary countries.

Submitted by:

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Submitted on:

Nov 30 2022

Status:

Under Evaluation

Category:

Client Support

Tags:

#digitaltransformation solutions-driven approach state capacity

Team Leader Name

Edgardo Mosqueira

Has the proposal been discussed and authorized by the responsible sector or country department/division, as applicable?

Yes

Team Leader Responsible Department

IFD

Are there specific countries that will directly benefit from your proposal?

Yes

Mark the specific countries that will be directly benefited from your proposal?

Colombia

Ecuador

El Salvador

Mexico

Peru

Where applicable, describe how the proposal aligns with the respective country strategy (for each country selected)

This TC aligns with the country strategies of the five countries in their search for a more efficient, effective, and transparent State. This TC aims to build institutional capabilities to strengthen their strategic transversal management, digital, transparency, and rule of law government systems through a solutions-driven approach.

This aligns with **Colombia's** country strategy that focuses on improving the quality of public expenditure and enhancing citizens' trust by improving transparency in the management of public resources and an integral digital transformation of public institutions.

Ecuador's country strategy has as one of the priority areas the stabilization of public finances and institutional development.

The Bank's efforts will focus on reforming and technologically and administratively modernizing public institutions, and building

the State's capacity for strategic planning, evaluation, and reporting. This TC is perfectly aligned with those priorities and focuses on strengthening the transversal systems required for that purpose.

In the case of **El Salvador**, the country's strategy has as one of its priorities fiscal sustainability and efficiency. This TC contributes to the Bank's focus on improving spending efficiency by strengthening public procurement, public service management, and the civil service, increasing the transparency and integrity of public finance, and enhancing the digital transformation of the public sector.

Peru has as one of the priority areas of the country's strategy the institutional strengthening to improve service delivery. This TC perfectly aligns with this priority and the IDB's efforts to promote the efficiency and effectiveness of public procurement, boost transparency through digital transformation, and strengthen civil service and internal control.

Finally, **Mexico's** country strategy prioritizes fostering more balanced and sustainable regional development. This area aims to address the different institutional challenges faced at the regional level. This TC would contribute to enhancing institutional capabilities, with a focus on subnational governments.

Does the proposal align to one or more sector frameworks?

Yes, the proposal aligns with at least one sector framework

Identify and describe how the proposal aligns to the sector framework(s)

This TC aligns with the Transparency and Integrity Sector Framework (OP-2022) since it focuses on strengthening the transversal management, digital, transparency, and rule of law government systems through a solutions-driven approach, which is precisely the focus of the Sector Framework. One of the guiding principles of the sector framework is the need to focus on institutional quality and transparency to foster democratic governance and effective public service delivery, as well as using digital technologies as a way to leverage transparency and integrity reforms.

Select the regional challenges and cross-cutting issues to which the proposal aligns to

Institutional Capacity and Rule of Law

Justify the alignment to each selection above

The TC is directly aligned to the cross-cutting topic of Institutional Capacity and Rule of Law as it will contribute to strengthening institutional capacity in key transversal management, digital, transparency, and rule of law government systems, thus improving government effectiveness, citizen-centered service delivery, and the enabling environment for private sector development.

What is the estimated funding that you need in order to implement this proposal?

200.000

Select the expected outputs of this proposal

Knowledge Products

Pilot Interventions

Please provide a brief description of the output(s) selected above (The number of units planned, and the estimated cost). If you selected others, please specify.

This TC has three expected outputs:

1. Analytical work to understand capability problems faced by public agencies. This would be a knowledge product that reflects the problems in the regions with a particular focus on the selected countries. Estimated cost: 50.000 USD.
2. Design and iteratively adapt solutions-driven reforms aimed to create the required capabilities, including data-driven, citizens-centered, and agile approaches
3. Implement pilots to test and adapt the proposed solutions to the characteristics of priority public agencies in beneficiary countries.

The analytical work will determine the focus of outputs 2 and 3 (Estimated cost: 150.000 USD). It is expected to have one design and piloting of the reforms for each of the selected countries. The estimated cost per pilot is 30.000 USD.

Outcomes: If the outputs are delivered successfully, what is the change expected (in capacity, knowledge, behavior, etc.)

If the outputs are delivered successfully, this TC will contribute to having a deeper knowledge of the capability problems that public agencies face in the region. This information will guide our work, contribute to improving the effectiveness of the IDB's operations and support our partner countries in areas prioritized by them. Likewise, the design of the reforms and the corresponding pilots will contribute to increasing the capacity in the beneficiary countries in core capabilities required to improve service delivery.

Another output will be the creation of capabilities in public agencies to use the solution-driven approach methodology implemented through the pilots to address other capability challenges faced by public agencies in the compliance of functions and the delivery of services.

(0) Attachments

0 Comments