

PROJECT STATUS REPORT

JULY 2011 - DECEMBER 2011

SECTION 1: PROJECT SUMMARY

PROJECT NAME: Program to Promote Public Private Partnerships for Infrastructure in T & T

Project Number: TT-M1019 - Operation Number: ATN/ME-12261-TT

Purpose: To strengthen capacity of the Government of Trinidad and Tobago to structure and oversee the implementation of 2 pilot PPP projects in order to create a demonstration effect

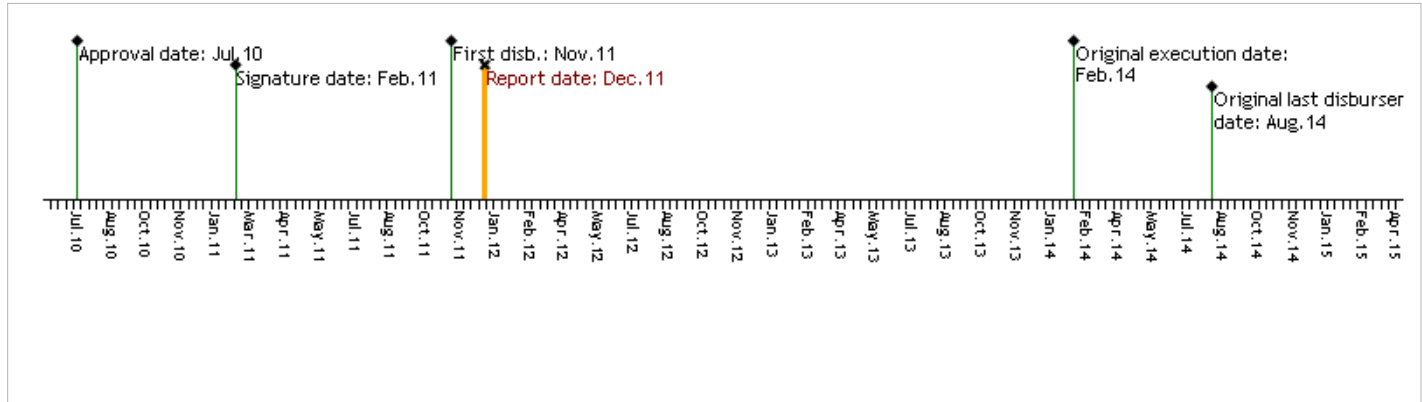
Country Administrator TRINIDAD AND TOBAGO	Beneficiary Country TRINIDAD AND TOBAGO	Group INF - Infrastructure and Public Services	Subgroup PPPA - Public-Private Partnerships
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Executing Agency: MINISTRY OF FINANCE AND THE ECONOMY

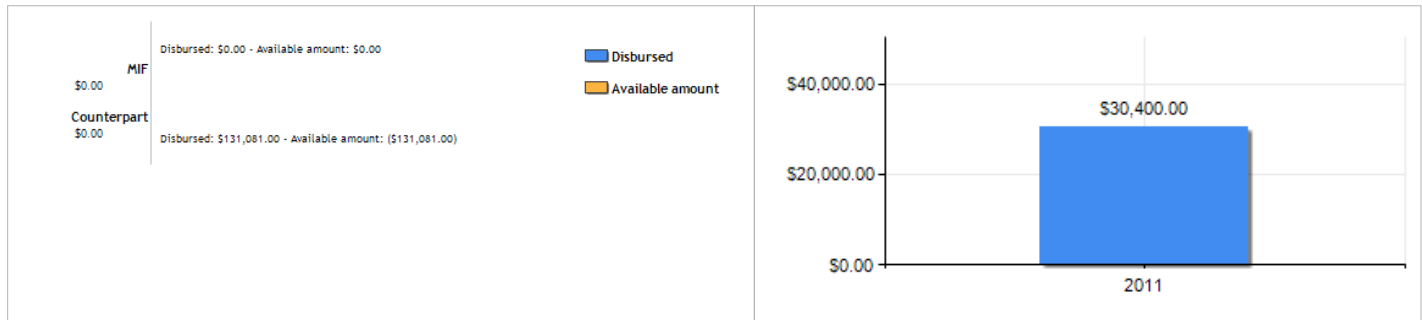
Design Team Leader: Bloomgarden, David

Supervision Team Leader: Dookiesingh, Vashtie

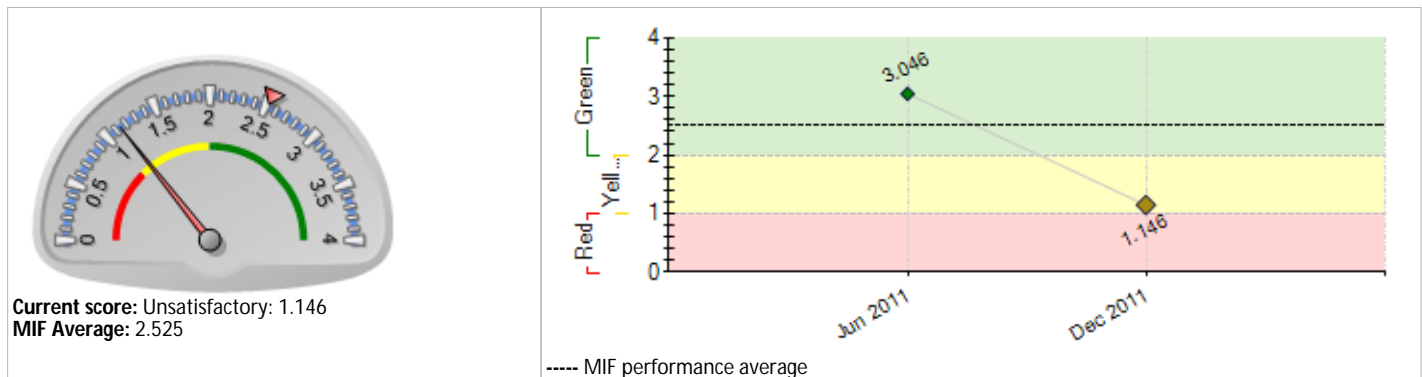
TIMELINE



FUNDS



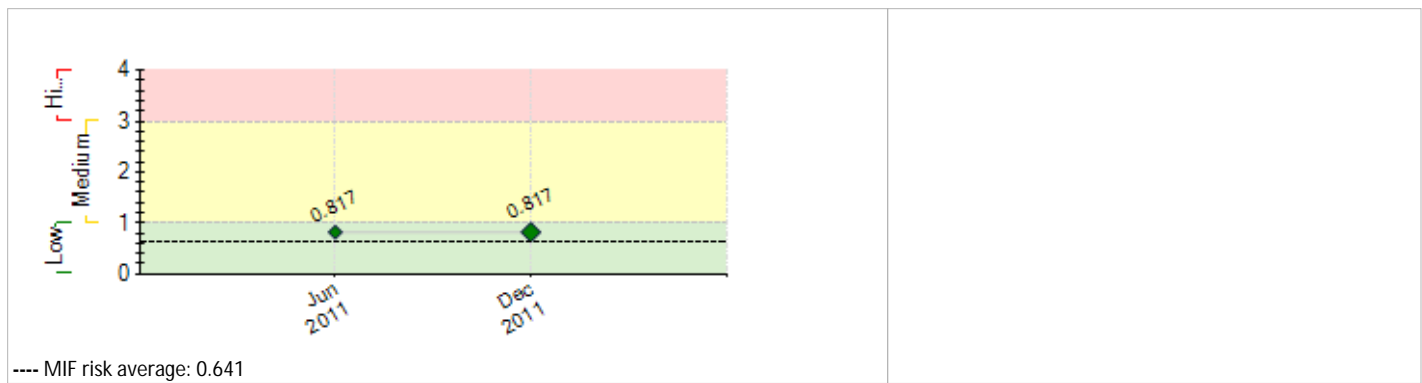
PERFORMANCE SCORE



EXTERNAL RISKS

INSTITUTIONAL CAPACITY

	Risk
Financial Management:	Medium
Procurement:	Low
Technical Capacity:	High



SECTION 2: PERFORMANCE

Summary of project performance since inception

The PPP Unit was established during this reporting period (July 2011 to December 2011). As such, the cumulative project performance is the same as the performance for this semester.

Comments from the Supervision Team Leader

Agree with the Executing Agency comments

Progress in the initial stages was delayed due to timeframes required for identification and selection of the PPP co-ordinator. As in other LAC countries initiating PPP programs, the required skills and experience are not resident in house in the responsible government Ministry.

Summary of project performance in the last six months

The PPP Unit Coordinator and the PPP Project Assistant were hired

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Conditions prior to first disbursement were satisfied

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Comments from the Supervision Team Leader

Agree with the Executing Agency comments

SECTION 3: INDICATORS AND MILESTONES

Indicators	Baseline	Intermediate 1	Intermediate 2	Intermediate 3	Planned	Achieved	Status
Purpose: To strengthen capacity of the Government of Trinidad and Tobago to structure and oversee the implementation of 2 pilot PPP projects in order to create a demonstration effect	0				2 Jan 2015	0	
Component 1: Strengthening Government Capacity to Engage in PPPs Weight: 50% Classification: Unsatisfactory	0				1 Jan 2013	Dec 2011	On Course
					Aug 2012	Yes Dec 2011	
Component 2: Establishing an Enabling Regulatory Framework for PPPs Weight: 15% Classification: Unsatisfactory					Mar 2013	No Dec 2011	
					Mar 2014	No Dec 2011	
Component 3: Prepare and award 2 pilot PPP projects Weight: 25% Classification: Unsatisfactory	0				2 Jan 2014	Dec 2011	
	0				2 Jan 2015	Dec 2011	

Component 4: Stakeholder Outreach and Project Dissemination

Weight: 10%

Classification: Unsatisfactory

C4.11	Participation in 1 local and 1 regional forums on PPPs	0				2	
						Jan 2015	Dec 2011

Milestones	Planned	Due Date	Achieved	Date achieved	Status
M0 Appointment of PPP technical advisor	1	Aug 2011	0	Dec 2011	Not Achieved
M1 Establishment of PPP unit	1	Aug 2011	1	Aug 2011	Achieved
M2 [*] Conditions Prior	6	Dec 2011	6	Dec 2011	Achieved
M3 Technical staff in PPP unit have received PPP training	1	Feb 2012	0	Dec 2011	
M4 PPP Policy developed	1	Dec 2012	0	Dec 2011	
M5 Convening of 2 general stakeholder forums on PPPs	2	Feb 2013	0	Dec 2011	
M6 [*] Operating manual for planning designing and managing PPPs developed and approved by the PPP Unit	1	May 2013	0	Dec 2011	
M7 [*] Selection of 1st PPP pilot project by the PPP unit	1	May 2013	0	Dec 2011	
M9 [*] Convening of 1 general stakeholder awareness forums	1	Jul 2013	0	Dec 2011	
M10 [*] Selection of 2nd PPP pilot project	1	Jul 2013	0	Dec 2011	
M11 [*] Proposal for procurement and relevant regulatory reforms submitted to Cabinet	1	Nov 2013	0	Dec 2011	
M12 1 local and 1 regional PPP forum completed	1	Feb 2014	0	Dec 2011	
M13 [*] Contract for 1st PPP pilot project awarded	1	Nov 2014	0	Dec 2011	

[*] Indicate that the milestone has been reformulated

CRITICAL ISSUES THAT HAVE AFFECTED PERFORMANCE

[None reported in this period]

SECTION 4: RISKS**MOST IMPORTANT RISKS AFFECTING FUTURE PERFORMANCE**

	Level	Mitigation action	Responsible
1. Government is not committed to resourcing the PPP unit over the long term	Medium	Focus of the PPP unit is to demonstrate financial and technical benefits and high value added of the unit to line ministries in the structuring negotiation and management of PPPs	Project Coordinator
2. Government is not committed to resourcing the PPP unit over the long term	Medium	Focus of the PPP unit is to demonstrate financial and technical benefits and high value added of the unit to line ministries in the structuring negotiation and management of PPPs	Project Coordinator
3. Partners selected to engage in PPPs do not possess requisite technical, financial and governance capacity	Medium	PPP Unit must engage in intelligence gathering, networking and due diligence on potential PPP providers to ensure quality, integrity and capacity of firms short listed for PPP pilots.	Project Coordinator
4. Lack of support for regulatory changes required to facilitate engagement in and leverage of PPPs	Medium	Focus regulatory changes on the critical areas and engage stakeholders at all stages in development of regulatory frameworks to secure required buy in and support	Project Coordinator
5. Local and regional stakeholders are not interested in replicating and scaling up PPPs	Low	Pilot projects are structured and managed to demonstrate the benefits and associated risks of PPPs and are used to sensitize and inform stakeholders	Project Coordinator

PROJECT RISK LEVEL: Medium TOTAL NUMBER OF RISKS: 7 IN EFFECT RISKS: 7 NOT IN EFFECT RISKS: 0 MITIGATED RISKS: 0

SECTION 5: SUSTAINABILITY

Likelihood of project sustainability after project completion: P - Probable

CRITICAL ISSUES THAT MAY AFFECT PROJECT SUSTAINABILITY

[None reported in this period]

Actions related to sustainability which will be or have been implemented:

Project sustainability cannot be adequately assessed for this reporting period because the framework for guiding the development and implementation of PPP projects in Trinidad and Tobago did not exist.

SECTION 6: PRACTICAL LESSONS

[No lessons learned added yet.]