

Development Effectiveness Matrix				
		Summary		
I. Strategic Alignment				
1. IDB Strategic Development Objectives		Aligned		
Lending Program		The program contributes to lending to small and vulnerable countries.		
Regional Development Goals		The program contributes to Institutions for growth and social welfare: (i) Ratio of actual to potential tax revenue, and (ii) Public expenditure managed at the decentralized level as % total public expenditure.		
Bank Output Contribution (as defined in Results Framework of IDB-9)		The program contributes to Institutions for growth and social welfare: (i) Public financial systems implemented or upgraded (budget, treasury, accounting, debt, and revenues), and (ii) Municipal or other sub-national governments supported.		
2. Country Strategy Development Objectives		Aligned		
Country Strategy Results Matrix		GN-2501	Advance toward the Peace Accord revenue collection targets.	
Country Program Results Matrix		GN-2661-4	The program is included in the 2012 Country Program Document.	
Relevance of this project to country development challenges (If not aligned to country strategy or country program)				
II. Development Outcomes - Evaluability		Highly Evaluable	Weight	Maximum Score
		7.6		10
3. Evidence-based Assessment & Solution		6.8	25%	10
4. Ex ante Economic Analysis		7.0	25%	10
5. Monitoring and Evaluation		6.4	25%	10
6. Risks & Mitigation Monitoring Matrix		10.0	25%	10
Overall risks rate = magnitude of risks*likelihood		Low		
Environmental & social risk classification		B.13		
III. IDB's Role - Additionality				
The project relies on the use of country systems (VPC/PDP criteria)				
The project uses another country system different from the ones above for implementing the program				
The IDB's involvement promotes improvements of the intended beneficiaries and/or public sector entity in the following dimensions:				
Gender Equality				
Labor				
Environment				
Additional (to project preparation) technical assistance was provided to the public sector entity prior to approval to increase the likelihood of success of the project				
The ex-post impact evaluation of the project will produce evidence to close knowledge gaps in the sector that were identified in the project document and/or in the evaluation plan.				

The objective of the program is to consolidate fiscal sustainability in Guatemala, via an increase in fiscal income, the strengthening of fiscal administration and control of debt at the national and subnational levels, and improve expenditure quality in a medium fiscal framework. The program is structured as a PBL (With a reimbursable TC operation included). The PBL is a two tranche operation for a total of US\$234 million. The reimbursable TC is for a total of US\$3,2 million. Each tranche is 50% of total IDB financing. The program contributes to lending to small and vulnerable countries and is consistent with the Regional development goals Institutions for growth and social welfare (Ratio of actual to potential tax revenue and Public expenditure managed at the decentralized level as % total public expenditure).

The document presents clearly and quantitatively the programs logic. This logic connects adequately the Policy Matrix with the Results Matrix expected outcomes in terms of additional tax revenues (as a percentage of GDP) and in terms of the specific products in the Results Matrix. The proposal includes an ex-ante cost benefit analysis that will be replicated as part of the monitoring and evaluation plan.

The risk matrix shows project risks classified by probability and magnitude and include mitigation measures and indicators to monitor the implementation of these measures.