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## **REGIONAL**

# **ADDRESSING CRIME AND VIOLENCE IN THE CARIBBEAN REGION: NEW APPROACHES THROUGH PREVENTION**

**(RG-T1525)**

## **PLAN OF OPERATIONS**

This document was prepared by the project team consisting of: Jorge Lamas (ICF/ICS) Project Team Leader; Erik Alda (ICF/ICS), Nathalie Alvarado (ICF/ICS), Diego Buchara (LEG/SGO) and Juliana Arbeláez (ICF/ICS) who was in charge of document production.

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## **BASIC SOCIOECONOMIC DATA**

For basic socioeconomic data, including public debt information, please refer to the following address:

<http://www.iadb.org/RES/index.cfm?fuseaction=externallinks.countrydata>

## INFORMATION AVAILABLE IN THE FILES OF ICF/ICS

### PREPARATION:

Caribbean Network on Crime and Violence Prevention and Citizen Security  
<http://ops/idbdocs/docsMain/getdoc.asp?docnumber=1357175>

### EXECUTION:

Terms of Reference 1 <http://ops/idbdocs/docsMain/getdoc.asp?docnumber=1357194>

Terms of Reference 2 <http://ops/idbdocs/docsMain/getdoc.asp?docnumber=1357200>

Terms of Reference 3 <http://ops/idbdocs/docsMain/getdoc.asp?docnumber=1357208>

Terms of Reference 4 <http://ops/idbdocs/docsMain/getdoc.asp?docnumber=1357211>

Terms of Reference 5 <http://ops/idbdocs/docsMain/getdoc.asp?docnumber=1402898>

Agenda Caribbean Workshop

<http://ops/idbdocs/docsMain/getdoc.asp?docnumber=1357179>

## **ABBREVIATIONS**

FSO	Fund for Special Operations
IADB	Inter-American Development Bank

**Addressing Crime and Violence in the Caribbean Region: New Approaches  
Through Prevention**

**(RG-T1525)**

**EXECUTIVE SUMMARY**

<b>Team</b>	Jorge Lamas (ICF/ICS), team leader; Erik Alda (ICF/ICS),		
<b>Leader/Members:</b>	Nathalie Alvarado (ICF/ICS), Diego Buchara (LEG/SGO) and Juliana Arbelaez (ICF/ICS).		
<b>Executing agency:</b>	Inter-American Development Bank through the Institutional Capacity of the State Division of the Institutional Capacity and Finance Sector		
<b>Target</b>	Governments of the Caribbean		
<b>Beneficiaries:</b>			
<b>Financing:</b>	FSO net income	US\$	300,000
	Local:	US\$	25,000
	Total:	US\$	325,000
<b>Objectives:</b>	The objective of this technical cooperation is to contribute to strengthening knowledge on key issues related to violence prevention and citizen security and to promote mechanisms of collaboration among Caribbean nations to address the problem.		
<b>Execution</b>	Execution Period: 14 months		
<b>timetable:</b>	Disbursement Period: 18 months		
<b>Special</b>	None		
<b>contractual</b>			
<b>conditions:</b>			
<b>Exceptions to</b>	None		
<b>Bank Policies and</b>			
<b>Procedures:</b>			
<b>Environmental</b>	Given the focus of this program on institutional strengthening		
<b>and social review:</b>	activities, no social or environmental issues are foreseen. According to the Environment and Safeguards Compliance Guidelines, the operation has been classified as “C”.		
<b>Coordination with</b>	None		
<b>Other Donors:</b>			

## **I. BACKGROUND AND JUSTIFICATION**

### **A. Background**

- 1.1 High levels of crime and violence have become an overwhelming phenomenon in the Caribbean region. The average homicide rate is 30.1 homicides per 100,000 inhabitants which makes the Caribbean one of the most violent regions in the world.<sup>1</sup> Other types of crimes such as robbery are also on the rise in the Caribbean region. In general, robbery rates for the region are 26 percent higher than in countries with comparable macroeconomic conditions and assault rates place the region above the world's average, according to the World Bank. At the country level, there has also been an increase in the rates of robbery. For example, in Trinidad and Tobago, since 2001 to the latest available figure in 2006, robbery rates have increased by almost 30 percent. In Guyana, the same rate has increased by 64 percent from 2000 to 2005. Assault rates also place the region above world's average. In the Bahamas, assault rates are 1697 per 100,000 inhabitants, 219 for Jamaica and 103 for Barbados compared to a world average of 15.
- 1.2 Youth violence is disproportionately high in the Caribbean region. For example, data show that 70 percent of homicides in Jamaica were performed by 16 to 30 year olds; and shootings, robberies and sexual assaults were at an all-time high. Statistics for these types of crimes committed by young people were similar with 78% for shootings, 74% for robbery, and 68% for rape.
- 1.3 The sharp increase in violent crimes has been attributed mainly to arms and drug trades<sup>2</sup>, growing inequality, high levels of unemployment, and an increase in the levels of social exclusion of the poor population. Such high levels of crime and violence have short-term direct effects on human welfare and long-term effects on economic growth and social development, undermine the levels of social cohesion, and affect the overall levels of democratic consolidation in the Caribbean region. In fact, estimates suggest that if Jamaica and Haiti reduce their homicide rates to levels similar to those in Costa Rica, there would be an increase of economic growth and social development of more than 5 percent annually.<sup>3</sup>
- 1.4 Significant challenges are still ahead. The capacity of the governments to address crime and violence issues has been limited to date and solutions are complex and multifaceted. In recent years, there has been a great deal of information about the root causes of violence, its impact on society and how to prevent it. The design and implementation of crime prevention programs addresses in a comprehensive manner the main risk factors for crime and violence such as firearms,, the

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<sup>1</sup> The World Bank, 2007. This a regional average, which implies that there are countries with a homicide rate considerably lower.

<sup>2</sup> According to the World Bank, drug trafficking produces local drug use problems, as couriers are often paid in product rather than cash and are compelled to sell on local markets. This has secondary effects on domestic crime problems, including youth gangs, prostitution, and market- related violent and property crime. Drug transactions involve firearms, and firearms are often traded for drugs (The World Bank, 2007).

<sup>3</sup> Ibid

provision of employment-relevant education and training, looking at relevant and sound information on crime and violence, the creation of more adequate capacity in law enforcement, the creation of stronger institutions, and the prevention of youth and domestic violence.

**B. The Bank's role**

- 1.5 In 1998 The Inter-American Development Bank (IADB) began to assist in the design and financing of programs related to citizen security and violence prevention in response to the growing demand for these services among Caribbean countries and as a result of the incorporation of these issues in its dialogue with them. To date, around US\$40 million in loans have been approved by the Bank to finance citizen security operations in Jamaica and Guyana, and Trinidad and Tobago.

**C. Relationship to the Bank's strategy**

- 1.6 This project is directly related to the Bank's institutional strategic framework. In particular, it furthers the "Social Development" (GN-2241-1), "State Modernization" (GN-2235-1) and the "Citizen Participation" (GN-2232-5) strategies and is indirectly linked to the "Competitiveness" (GN-2243-1), "Regional Integration" (GN-2245-1), and "Poverty and Inequality Reduction" (GN-1894-7) strategies. Crime and violence prevention allows for resources generally used to combat this problem to be used for other activities that reinforce economic and social development and helps reduce the negative impact of violence on poverty, investment, and productivity. Providing safety and security to the citizens of the Caribbean region is also a basic condition for social development, which stems from a properly functioning state apparatus that enables individuals to interact in an environment of trust.

## **II. PROGRAM DESCRIPTION**

**A. Program goal and purpose**

- 2.1 The general objective of this technical cooperation project is to contribute to strengthening knowledge on key issues related to violence prevention and citizen security and to promote mechanisms of collaboration among Caribbean nations to address this problem.
- 2.2 The specific objectives of the operation are: (i) to analyze and discuss technical aspects and evidence-based practices on violence prevention through an international training workshop for the Caribbean region; (ii) to develop a regional Caribbean network on crime and violence prevention that will engage policymakers to collectively address crime and violence issues in the region; and (iii) to develop and implement a crime and violence information system in the Bahamas.



## **B. Components**

- 2.3 **Component 1. International Workshop on Violence Prevention and Citizen Security for the Caribbean Region.** This component will finance a two day training workshop with international experts and policymakers from Latin America and the Caribbean. The purpose of this workshop is to discuss, analyze and propose new and innovative areas of intervention to address crime and violence problems in the Caribbean region. Consulting services will be contracted to elaborate studies related to specific topics such as violence prevention and citizen security for the Caribbean. These topics include: (i) Crime and Violence in the Caribbean: Risks, Trends, and Vulnerabilities; (ii) Tools and Mechanisms to improve National and Regional Information on Crime and Violence; (iii) Preventive Policing: Toward a New Paradigm of Policing; (iv) Communities as Key Actors in Violence Prevention; (v) Addressing Youth Violence: Challenges and Opportunities for Caribbean Youth; (vi) Social and Community Reintegration of Deportees; (vii) New and Innovative Approaches to Crime Prevention for the Caribbean Region.
- 2.4 Given the large volume of logistical tasks that preparing an international training workshop entails, a specialized consulting firm will be contracted on a short-term basis. The consulting firm will assist the bank in the preparation of the international training workshop. The scope of work will include the following tasks: (i) prepare and send invitations for international training workshop; (ii) produce, with the supervision of the project team, materials for the participants in the workshop; (iii) provide logistical support in the preparation of the training workshop; and (iv) prepare a summary of proceedings of the training workshop.
- 2.5 TC resources will finance travel and expenses for experts and practitioners who will participate in the training workshop to present and discuss the areas of intervention and case studies described above. The studies from this component will undergo a consultation and review process with Bank specialists in the citizen security sector. After being presented in its final version and approved by the Bank, the studies will be edited and compiled into a publication that will be widely disseminated among practitioners and policymakers.
- 2.6 During the international workshop, Caribbean countries will be identified to participate in a regional network of violence prevention and citizen security, which will be developed in component II of this project.
- 2.7 **Component II. Caribbean Network on Violence Prevention and Citizen Security.**<sup>4</sup> New and innovative areas of knowledge creation, sharing, and implementation need to be developed to maximize the implementation of interventions and increase the effectiveness of public policies geared toward

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<sup>4</sup> A concept note of the Network can be found in the ICF/ICS files.

reducing and preventing crime and violence in the region. Therefore, participation of multiple domestic actors from national and municipal governments and civil society organizations is central in order to better analyze and discuss the prevention of crime and violence in the region.

- 2.8 Project resources will finance the creation of a network of practitioners and policymakers that will foster the exchange of knowledge and experiences among the countries of the region and the experts hired for the production of the thematic papers under Component I. Some of the areas that can benefit from this process include: (i) Improving program targeting design by identifying cost-effective programs that potentially can be replicated in other areas; (ii) Increased cooperation between governments and civil society organizations; and cooperation among countries in the region; (iii) Creation of a standardized set of regional indicators on crime and violence to monitor and evaluate interventions. In addition, baseline data is needed in order to compare pre- and post-intervention situations and measure results more reliably. These data should also provide a basis for comparison with other citizen security projects in region; (iv) Provide a setting that will facilitate the creation, dissemination, and implementation of knowledge and partnerships among the different social actors in the area of violence prevention and citizen security. In addition, it will also promote long-term relationships that will help multiply promising experiences in this area; (v) Collection of more reliable statistics on crime and violence across the region as new and more technologically advanced techniques for data collection will be shared in the network; (vi) Increase and coordinate the integration of policies and interventions at the national and municipal levels and with civil society organizations; and (vii) Improve dialogue and coordination between security and social sectors.
- 2.9 Therefore, it is expected that the exchange of knowledge and research will: (i) promote the design of comprehensive initiatives and programs to address crime and violence problems in conjunction with all the participating actors; (ii) provide training and to build capacity to fight the problem; and (iii) increase the effectiveness and sustainability of public policy in this area.
- 2.10 The start up of a network of this magnitude requires a large amount of logistical tasks including the organization of meetings and workshops, articulation with Government counterparts, Bank's officials and other international organizations, dissemination of information regarding joint cooperation agreements, among others. In order to maximize the impact and sustainability of this initiative, it will complement and take advantage of existing CARICOM frameworks as well as utilizing the auspices of current Bank programs in Execution in Trinidad and Tobago, Jamaica, and Guyana. In addition, a part-time, technical coordinator will be hired to ensure the proper implementation of the network.
- 2.11 **Component III. Pilot Program.** This component will finance the design and implementation of one pilot program in the Bahamas. Bank's strategy with the country identified the citizen security and violence prevention sectors as one

potential area of investment in the country. The Bank will, through this technical cooperation, develop the pilot program in a key area for the design of effective public policy in crime prevention. The development of a program that emphasizes crime and violence data collection and analysis will serve as a model for other Caribbean nations to allocate financial and human resources to improve public policies to address crime and violence both at the national and regional levels.<sup>5</sup>

- 2.12 The pilot program will emphasize the collection and measurement of data related to crime and violence in order to determine the main issues that affect the country thus enhancing the capacity of decision makers to formulate, implement, and evaluate public policies on citizen security. Consulting services will be contracted to carry out the design and implementation of a comprehensive data collection system.
- 2.13 During the design of the program crime and violence indicators will be developed, which will allow for comparison of crime and violence problems with other countries in the region where similar indicators are being developed. Comparison of data is useful for identifying and testing the causes of crime and violence problems as well as drawing lessons from successful interventions and policies and those that have failed.
- 2.14 In order to complement data gathered by the system, it is also important to collect information related to citizen's perception on crime and violence. Perception data, generally collected through surveys—i.e. victimization and attitudes surveys--, will provide additional information about both, crime and violence levels as well as public perceptions of safety, willingness to report crimes, citizen's perceptions regarding public institutions, and attitudes about crime and crime control. In order to collect such information, this component will finance the application of a victimization survey.
- 2.15 To ensure the sustainability of the data collection system, mechanisms for continuing-education programs will be introduced. Once the indicators have been defined and the methodologies and forms of analysis agreed upon, a training process for data-provider institutions in the countries and for potential users involved in policymaking will be required. This process will rely on monitoring the system's performance and will be implemented on an ongoing basis.

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<sup>5</sup> Jamaica, Guyana, and Trinidad and Tobago have also developed Crime and Violence Observatories through IDB finance programs.

### III. BUDGET

#### C. Summary cost table

3.1 Project funds will be allocated according to the following estimated budget:

	FSO	Government of Jamaica	Total
Component I International training workshop	150,000	25,000	175,000
Component II. Caribbean network on violence prevention and citizen security	60,000		60,000
Component III. Pilot program	80,000		80,000
Contingencies	10,000		10,000
<b>GRAND TOTALS</b>	<b>300,000</b>	<b>25,000</b>	<b>325,000</b>

#### D. Description, composition , and sources of funding

3.2 The total estimated cost of the project is US\$ 325,000 to be financed with non-reimbursable resources from the Bank's net income of the Fund for Special Operations (FSO) (US\$300,000) and the Government of Jamaica resources (US\$25,000). Bank's resources will cover the following types of expenses: consultant honoraria, travel and per diem, design and reproduction of materials, and project coordination. The Government of Jamaica will cover expenses related to the rental of the location for the international workshop, coffee breaks, and lunches to participants.

#### E. Sustainability

3.3 Governments in the Caribbean region are interested in strengthening their knowledge regarding what works and what doesn't regarding crime and violence prevention policies and programs and how to implement them effectively. It is expected that this technical cooperation will contribute to the design of more policies and programs on crime and violence and the commitments of governments in the region to discuss joint strategies.

### IV. EXECUTING AGENCY AND MECHANISM

#### A. Executing Agency

4.1 The technical cooperation operation will be executed by the IDB because of its capacity to successfully mobilize actors regarding the topic of violence prevention, as apparent from past experiences, and synthesize and disseminate results. Furthermore, the Bank's on-going relation with Caribbean governments and other international organizations will contribute to increase the technical and political viability of the program.

**B. Program implementation readiness**

- 4.2 Draft terms of reference for consulting services have been agreed with the technical team. Once the technical cooperation has been approved, the Bank will proceed with the procurement of the consultancies.
- 4.3 Regarding the international training workshop, a preliminary agenda has already been drafted and is currently being reviewed by the Jamaican authorities. Once all comments and recommendations have been incorporated, the agenda will be finalized and widely disseminated in the region.

**C. Execution period and disbursement schedule**

- 4.4 The TC will be executed during a period of 14 months as of the date that the contract becomes effective. The disbursement period will be 18 months from that same date.

**D. Procurement**

- 4.5 International consultants will be hired to prepare technical papers in the following thematic areas to be presented, analyzed and discussed during the international training workshop: Crime and Violence in the Caribbean: Risks, Trends, and Vulnerabilities; Tools and Mechanisms to Improve National and Regional Information on Crime and Violence; Preventive Policing: Toward a New Paradigm of Policing; Communities as Key Actors in Violence Prevention; Addressing Youth Violence: Challenges and Opportunities for Caribbean Youth; Social and Community Reintegration of Deportees; New and Innovative Approaches to Crime Prevention for the Caribbean Region.
- 4.6 The selection and hiring of consulting services will be carried out in accordance with Bank's policies and procedures as set forth in document GN-2350-7 ("Policies for Selection and Contracting of Consultants Financed by the IDB"), dated July 2006.

**V. MONITORING AND EVALUATION**

**A. Progress and final reports**

- 5.1 There will be a report based on the proceedings of the international training workshop. This report will capture the main issues discussed during the event and shall be used as background information for the publication. For component II, the technical coordinator will prepare progress reports every six months addressing the main areas of progress and flagging any potential issues regarding the development of new violence prevention programs. Finally, for component III, consultants will present mid-term and final reports regarding the design and implementation of the crime and violence observatory.

**B. Technical and basic responsibility**

- 5.2 The Institutional Capacity of the State Division of the Institutional Capacity and Finance Sector will be responsible for the technical aspects of the implementation, including the selection and contracting of consultants and disbursements as well as handling other requirements such as coordination of the various actors and articulation with government and Bank officials regarding the citizen security projects being prepared and/or implemented in the region.

**C. Description of proposed evaluations**

- 5.3 The proposed program will not have an evaluation. The project team will closely monitor and evaluate consultants' work in the elaboration of thematic reports and in the design and implementation of the pilot program and the network.

**VI. PROGRAM BENEFITS AND RISKS**

**A. Program benefits and developmental impact**

- 6.1 The project will contribute to strengthening the knowledge on the difficulties and possible solutions regarding various types of interventions related to citizen security and violence prevention projects in the Caribbean region. The studies will also reveal how to incorporate new initiatives in these operations beyond the traditional model supported by the Bank.
- 6.2 The results of the project will be shared with a wide variety of actors in the field of citizen security, thereby helping to disseminate and consolidate awareness of successful approaches and new opportunities for project and policy development.

**B. Target Beneficiaries**

- 6.3 The beneficiaries of this operation will be the Governments of the Caribbean region and professionals working in those Ministries in charge of fighting crime and violence and providing safety and security. Moreover, through the creation of a violence prevention network, Caribbean governments will have a common stage where problems can be discussed and new comprehensive regional strategies can be devised.
- 6.4 Through component III of the operation, the Government of Bahamas, will benefit from the development and implementation of a system to collect reliable and appropriate data on crime and violence, which is essential for policy design.

**C. Risks**

- 6.5 As with any project involving inquiry into a multifaceted sector with a variety of programmatic approaches, there are risks that the consultant for the services required in component I may be unable to obtain the results envisioned in the original proposal due to lack of information, or delays in obtaining it, the

complexity of the subject matter, etc. Those risks will be mitigated by defining carefully the consultants' scope of work, coordinating with country offices and executing agencies in countries where the Bank has supported citizen security operations, identifying key areas of interest with staff from the country departments and selecting consultants with broad experience in the sector.

- 6.6 For component II, the risks encountered by the project are a potential lack of commitment from Governments in engaging in discussions to address the problem collectively. The Bank will mitigate this risk by using its capacity to mobilize Governments in the region and use and complement current regional frameworks to implement this initiative.
- 6.7 For component III, there is a risk of significant delays in the design and implementation of the Crime Observatory. The Bank will mitigate this risk by contracting an international expert with experience in designing and implementing such programs who will work closely with Government authorities to fulfill the objective of the component. However, in the event that significant delays occur during the implementation of the technical cooperation, the Bank will consider other candidates in the Caribbean Region to design and implement the pilot program. In that case, the Bank will previously discuss the viability of the pilot based on country needs and discussions with Government counterparts.

## **VII. ENVIRONMENTAL AND SOCIAL REVIEW**

### **A. Date of ESR review**

- 7.1 This TC will have no environmental and social impacts. On the contrary, governments in the Caribbean region will benefit from the results of this project since they will have more efficient tools to design targeted citizen security policies and interventions. At the same time, the implementation of crime prevention policies and programs will contribute to reverse the short-term direct effects on human welfare and long-term effects on economic growth and social development will help rebuild the social fabric in the communities, and promote the democratic consolidation of the Caribbean region.
- 7.2 Based on the Safeguard Policy Filter Report (#2007-10152059-2), the project does not require a classification and / or further environmental or social actions. Based on the SSF (#2007-10152332-2), this technical cooperation is a category "C" project. The project was approved by ESR on February 20th, 2008.

## VIII. CERTIFICATION

- 8.1 The Grants and Co-financing Management Unit (VPC/GCM) certifies that US\$300,000 from the net income of the Fund for Special Operations is available for the financing of the project activities proposed in this Plan of Operations<sup>6</sup>.

*(Original Signed)*

July 7, 2008

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Marguerite S. Berger, Chief  
VPC/GCM

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Date

## IX. APPROVAL

Approved by:

*(Original Signed)*

July 8, 2008

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Xavier Comas  
Chief Division, ICF/ICS

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Date

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<sup>6</sup> Project proposal is not included in the technical cooperation program update for 2008 (GN-2469-2), approved by the Board of Executive Directors on March 31, 2008.



**ANNEX I – LOGICAL FRAMEWORK**

**Addressing Crime and Violence in the Caribbean Region: New Approaches Through Prevention  
(RG-T1525)**

<b>Narrative Summary</b>	<b>Indicators</b>	<b>Means of Verification</b>	<b>Assumptions</b>
<b>Goal</b>	<b>Impact</b>		
To contribute to strengthening knowledge on key issues related to violence prevention and citizen security and to promote mechanisms of collaboration among Caribbean nations to address the problem.	Increase in number of countries in the region that formulate and implement violence prevention policies and programs	<ul style="list-style-type: none"> <li>• Citizen security network reports</li> </ul>	<ul style="list-style-type: none"> <li>• Violence and crime remain priority issues in public opinion and government agenda in the Caribbean region</li> <li>• Sufficient resources available to formulate and implement policies and programs</li> </ul>
<b>Purpose</b>	<b>Outcomes</b>		
Increased use of prevention interventions in citizen safety by Caribbean governments	Increase in number of countries prepared to design and implement violence and crime prevention activities	<ul style="list-style-type: none"> <li>• Citizen security network reports</li> </ul>	<ul style="list-style-type: none"> <li>• Governmental actors perceive prevention approaches as viable option to confront violence and crime</li> <li>• Interest in further training exists among governmental actors</li> </ul>
<b>Component 1</b>	<b>Outputs</b>		
International training workshop on crime and violence prevention for Caribbean countries	Input papers for international training workshop prepared within 3 months of project initiation. Thematic papers.	<ul style="list-style-type: none"> <li>• Papers by consultants</li> <li>• Presentation of input papers for Bank approval</li> </ul>	<ul style="list-style-type: none"> <li>• Experts are available to prepare input papers on specific topics in violence and crime prevention</li> </ul>

Narrative Summary	Indicators	Means of Verification	Assumptions
<b>Component 2</b>	<b>Outputs</b>		
Creation of a Caribbean regional network on crime and violence prevention.	Network implementation (within 12 months) with members identified through activities executed in component I.	<ul style="list-style-type: none"> <li>• Consultant reports</li> <li>• Outputs generated by the network</li> </ul>	<ul style="list-style-type: none"> <li>• Identified participants maintain interest in actively participating from the network</li> <li>• Caribbean region wants to address crime and violence problems through a joint strategy</li> </ul>
<b>Component 3</b>	<b>Outputs</b>		
<ul style="list-style-type: none"> <li>• Develop and implement a crime and violence information system in the Bahamas</li> <li>• Training in crime and violence data collection and analysis</li> </ul>	<p>By the end of the project</p> <ul style="list-style-type: none"> <li>• Monthly reports by MNS on crime and violence indicators published by first quarter 2009.</li> <li>• 100% of MNS research unit staff trained in data collection and formulation of policies.</li> </ul>	<ul style="list-style-type: none"> <li>• Project reports and documentation</li> <li>• Statistical catalogue published</li> <li>• Data management manual published</li> <li>• Statistics produced by the Crime Observatory</li> </ul>	<ul style="list-style-type: none"> <li>• Preventive citizen security policies implemented</li> <li>• Continued commitment by MNS in implementing a preventive approach to citizen safety</li> </ul>

**Addressing Crime and Violence in the Caribbean Region: New Approaches Through Prevention (RG-T1525)**

**Detailed Budget (in US\$)**

	<b>Fund of Special Operations (FSO)</b>	<b>Government of Jamaica</b>	<b>Total</b>
<b>Component I: International Training Workshop</b>	<b>\$ 150,000</b>	<b>\$ 25,000</b>	<b>\$ 175,000</b>
Production of Inputs (thematic papers)	\$ 50,000	\$ -	\$ 50,000
Travel & Per Diem (training workshop)	\$ 85,000	\$ -	\$ 85,000
Document Production and Dissemination	\$ 10,000	\$ -	\$ 10,000
Consultant Honoraria for Document Production and Editing	\$ 5,000	\$ -	\$ 5,000
<b>Component II: Caribbean Network on Violence Prevention and Citizen Security</b>	<b>\$ 60,000</b>		<b>60,000</b>
Consultant Honoraria	\$ 40,000	\$ -	\$ 40,000
Travel & Per Diem	\$ 20,000	\$ -	\$ 20,000
<b>Component III: Pilot Program</b>	<b>\$ 80,000</b>		<b>80,000</b>
Crime and Violence Information System	\$ 40,000	\$ -	\$ 40,000
Victimization Survey	\$ 40,000	\$ -	\$ 40,000
Contingencies	\$ 10,000	\$ -	\$ 10,000
<b>GRAND TOTAL</b>	<b>\$ 300,000</b>	<b>\$ 25,000</b>	<b>\$ 325,000</b>

## **Addressing Crime and Violence in the Caribbean region: New Approaches Through Prevention**

**(RG-T1525)**

### **PROJECT PROCUREMENT PLAN**

#### **GENERAL INFORMATION**

**Country:** Regional

**Project name:** Addressing Crime and Violence in the Caribbean Region: New Approaches through Prevention

**Executing agency:** Inter-American Development Bank (ICF/ICS)

**Project number:** RG-T1525

**Brief description of the project's objectives and components:** The general objective of this operation is to contribute to strengthening the knowledge on key issues related to violence prevention and citizen security and to promote mechanisms of collaboration among Caribbean nations to address this problem. The project will be implemented over a 14 months period and includes 3 components: (i) to analyze and discuss technical aspects and evidence-based practices on violence prevention through an International training workshop for the Caribbean region, (ii) to develop a regional Caribbean network on crime and violence prevention that will engage policymakers to address collectively crime and violence issues in the region, and (iii) to develop and implement a crime and violence data collection system in the Bahamas.

**Estimated date of project approval by Division Chief:** July 2008

**Estimated date of signature of the contract:** July 2008

**Estimated date of the final disbursement:** June 2009

#### **A) Introduction**

Procurements for the proposed project will be carried out in accordance with the *Policies for the Procurement of Works and Goods Financed by the Inter-American Development Bank* (GN-2349-7), of January 2005; and the *Policies for the Selection and Contracting of Consultants Financed by the Inter-American Development Bank* (GN-2350-7), of January 2005, and with the provisions established in the loan contract and this procurement plan.

#### **B) Project procurement**

The following is a general description of the procurement planned for the proposed project.

**Works procurement:** NA

**Procurement of non-consulting services:** Non-consulting services for the Program include Publication Materials related to the papers and results of the Seminar. The

procurement of these services will be carried out in accordance with the provisions of GN-2349-7 (“Policies for the Procurement of Works and Goods”) of July 2006.

The procurements to be made for the proposed project are described in general below.

**Goods procurement:** NA

**Procurement of consulting services:** Consulting services for the project include individual consultants for the thematic studies in the following areas: (i) Crime and Violence in the Caribbean: Risks, Trends, and Vulnerabilities; (ii) Tools and Mechanisms to improve National and Regional Information on Crime and Violence; (iii) Preventive Policing: Toward a New Paradigm of Policing; (iv) Communities as Key Actors in Violence Prevention; (v) Addressing Youth Violence: Challenges and Opportunities for Caribbean Youth; (vi) Social and community reintegration of deportees; and (vii) New and Innovative Approaches to Crime prevention for the Caribbean Region.

- a. The consultants to be hired for the project will be selected will be selected in accordance with the policies in document GN-2350-7.
- b. Individual consultants are selected on the basis of their qualifications for the assignment. Advertisement is not required and consultants do not need to submit proposals. Consultants shall be selected through comparison of qualifications of at least three (3) candidates. Individuals considered for comparison of qualifications shall meet the minimum relevant qualifications and those selected to be employed by the Executing Agency shall be the best qualified and shall be fully capable of carrying out the assignment. Capability is judged on the basis of academic background, experience and, as appropriate, knowledge of the local conditions, such as local language, culture, administrative system, and government organization.

**Operating expenses:** NA.

**D) Bank review of procurement decisions**

The Bank will be responsible for the contracting of consultants.

**E) Domestic preference:** N/A

## **Appendix I**

### **PROCUREMENT PLAN<sup>1</sup>**

**Country:** Regional

**Executing agency:** Inter-American Development Bank (ICF/ICS)

**Project name:** Addressing Crime and Violence in the Caribbean Region: New Approaches through Prevention

**Project number:** RG-T11525

**Brief description of the project's objectives and components:** The general objective of this operation is to contribute to strengthening the knowledge on key issues related to violence prevention and citizen security and to promote mechanisms of collaboration among Caribbean nations to address this problem. The project will be implemented over a 14 months period and includes 3 components: (i) to analyze and discuss technical aspects and evidence-based practices on violence prevention through an International training workshop for the Caribbean region, (ii) to develop a regional Caribbean network on crime and violence prevention that will engage policymakers to address collectively crime and violence issues in the region, and (iii) to develop and implement a crime and violence data collection system in the Bahamas.

**Estimated date of project approval:** March 2008

**Estimated date of signature of the contract:** April 2008

**Estimated date of the final disbursement:** June 2009

Address of the executing agency responsible for the procurement plan:

(<http://www.iadb.org:Information on project procurements>).

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<sup>1</sup> All project contracts should be included, even if not financed by the Bank, indicating the source of funding in each case.

**Project:** Addressing Crime and Violence in the Caribbean region: New Approaches through Prevention

**Project Number:** RG-T1525

**Period included in this Procurement Plan:** From June 2008 until September 2009

Ref. No.	Description of the contract and estimated cost of procurement	Estimated Contract Cost (US\$ thousands)	Procurement method <sup>2</sup>	Review (prior or post)	Source of financing and percentage		Prequalification (Yes/No)	Estimated dates		Status (pending, in process, awarded, cancelled)	Comments
					IDB %	Local/other %		Publication of specific procurement notice	Completion of contract		
	<b>1. Goods &amp; Services</b>										
<b>1</b>	Publication materials	US\$10,000	Shopping	NA	100	-	No	Nov/08	Dec/08		
	<b>2. Civil Works: N/A</b>										
	<b>3. Non-consulting Services: N/A</b>	0									
	<b>4. Consulting Services</b>										
<b>2</b>	<b>Consulting service 1:</b> 7 individual consultants for thematic studies	US\$50,000	QCII	NA	100	-	No	June/08	Dec/08		
<b>3</b>	<b>Consulting service 2:</b> International Training Workshop	US\$85,000	QCBS	NA	100	-	No	June/08	Sept/08		
<b>4</b>	<b>Consulting service 3:</b> Individual Consultant-Editor	US\$5,000	QCII	NA	100	-	No	Sept/08	Nov/08		

<sup>2</sup> **ICB:** International competitive bidding; **LIB:** limited international bidding; **NCB:** national competitive bidding; **PC:** price comparison; **DC:** direct contracting; **FA:** force account; **PSA:** Procurement through specialized agencies; **PAs:** Procurement agents; **IA:** Inspection agents; **PLFI:** Procurement in loans to financial intermediaries; **BOO/BOT/BOOT:** Build, own, operate/build, operate, transfer/build, own, operate, transfer; **PBP:** Performance-based procurement; **PLGB:** Procurement under loans guaranteed by the Bank; **PCP:** Community participation procurement; **QCBS:** Quality- and cost-based selection **QBS:** Quality-based selection **FBS:** Selection under a fixed budget; **LCS:** Least-cost selection; **CQS:** Selection based on the consultants' qualifications; **SSS:** Single-source selection; **3CV's:** Selection of Individual Consultant based on 3CV's

Ref. No.	Description of the contract and estimated cost of procurement	Estimated Contract Cost (US\$ thousands)	Procurement method <sup>2</sup>	Review (prior or post)	Source of financing and percentage		Prequalification (Yes/No)	Estimated dates		Status (pending, in process, awarded, cancelled)	Comments
					IDB %	Local/other %		Publication of specific procurement notice	Completion of contract		
5	<b>Consulting service 4:</b> 2 Individual consultants (Violence prevention network)	US\$60,000	QCII	NA	100	-	No	Nov/08	Nov/09		
6	<b>Consulting service 5:</b> Individual consultant for design and implementation of data collection system	US\$ 40,000	QCII	NA	100	-	No	Nov/08	Nov/09		
7	<b>Consulting service 6:</b> Consulting firm to apply and analyze victimization survey	US\$ 40,000	QCBS	NA	100	-	No	Nov/08	March/09		