

**Volunteer Corps for Humanitarian Assistance in Latin America
(White Helmets Initiative)**

(TC-97-11-09-6-RG)

EXECUTIVE SUMMARY

REQUESTER: White Helmets Commission of Argentina (CCBAR)

EXECUTING AGENCY: Organization of American States (OAS)

BENEFICIARIES: Group C and D member countries of the Bank, with priority given to Central America

FINANCING:

| | |
|-----------------------------|--------------------|
| IDB: | US\$ 750,000 (FSO) |
| OAS: | US\$ 150,000 |
| Special White Helmets Fund: | US\$ 500,000 |
| CCBAR: | US\$ 100,000 |
| Total: | US\$1,500,000 |

FINANCIAL TERMS AND CONDITIONS:

| | |
|----------------------|-----------|
| Execution period: | 24 months |
| Disbursement period: | 30 months |

ENVIRONMENTAL AND SOCIAL REVIEW: No comments or recommendations were made regarding the social and environmental review of this project.

OBJECTIVES: To expand and strengthen execution and financing mechanisms for the activities of specialized volunteers at the national and regional levels in Latin America.

DESCRIPTION:

In the Plan of Action issued by the Summit of Heads of State or Government of the Americas, held in Miami in 1994, Chapter III ("Eradication of Poverty and Discrimination in Our Hemisphere") specifically mentions the creation and financing of corps of volunteers (White Helmets) at the national and hemispheric levels. The plan calls on the OAS, the IDB and the Pan American Health Organization to participate and assist in the organization of these corps.

The White Helmets Initiative is a form of humanitarian assistance that is apolitical, neutral and impartial in nature and is consistent with the principles and objectives established in the OAS Charter.

The proposed program will support activities geared towards: (i) institutional consolidation of the White Helmets Initiative at the regional and country levels; (ii) financial viability of the initiative once the Bank program is completed (i.e., self-sustainability); and (iii) execution of specific projects in accordance with eligibility and selection criteria satisfactory to the Bank.

The program would include projects that: (i) benefit the general population; (ii) are collective in nature; (iii) target groups considered to be the "most vulnerable"; (iv) facilitate the participation and effective action of volunteers; (v) involve target populations to a high degree; and (vi) are certain to be sustainable in the medium and long term.

BENEFITS:

The activities of the White Helmets Initiative in the member countries would contribute significantly to developing the region's institutional and human potential for lending humanitarian assistance in cases of natural disasters or other emergencies and subsequent rehabilitation efforts. Consolidation of this initiative would make it possible to launch rapid responses and establish ongoing prevention mechanisms and training for volunteers at the national and regional levels and for the affected populations, with a focus on poverty-alleviation, especially among the most vulnerable groups.

This program will contribute significantly to strengthening the core elements of the initiative, with special attention being given to: (i) promotion and dissemination of the program (identifying and locating demand); (ii) mobilizing specialized volunteers from the region and elsewhere (identifying and cataloguing supply); (iii) validating the execution mechanism (in terms of efficiency and effectiveness); and (iv) ensuring the mechanism's medium- and long-term continuity (future resource mobilization for the Special White Helmets Fund and self-sustainability).

RISKS:

The lack of real participation on the part of the communities benefiting from the proposed program's actions could affect the success of activities and the medium- and long-term sustainability of the projects. To counter this risk, evaluation and gauging of the viability and level of community involvement are included in the project eligibility and selection criteria. This is expected to ensure that resources are channeled toward projects most

likely to succeed in involving the community, thus maximizing their impact.

Another risk is the possibility that the White Helmets Initiative will not be able to mobilize sufficient funds to continue operating once the Bank program has ended. To mitigate this risk, the program calls on the OAS to provide technical support for project evaluation and selection. This will help to establish a project cycle and methodological approach that is acceptable to other potential donors, thus securing the future economic viability of the Special White Helmets Fund and ensuring its medium- and long-term sustainability.

**SPECIAL
CONTRACTUAL
CONDITIONS:**

1. Prior to the initial disbursement of the Bank's contribution, the executing agency shall submit evidence that the program's operational guidelines have been signed.
2. Costs incurred as of January 1, 1999, will be recognized up to 15 percent of the total counterpart contribution, charged against CCBAR's contribution to the OAS's Special White Helmets Fund, for projects declared eligible and selected in accordance with the program's operational guidelines and the Bank's policies on eligibility of expenditures.
3. Monitoring and evaluation reports for each program-financed project are to be presented within 60 days after the project's completion. When 90 percent of the Bank's contribution has been disbursed, an overall evaluation of the program will be carried out.
4. A revolving fund equivalent to up to 20 percent of the Bank's contribution will be established.

I. BACKGROUND

- 1.1 In the Plan of Action issued by the Summit of Heads of State or Government of the Americas, held in Miami in 1994, Chapter III ("Eradication of Poverty and Discrimination in Our Hemisphere") specifically mentions the creation and financing of corps of volunteers (White Helmets) at the national and hemispheric levels. The plan calls on the OAS, the IDB, and the Pan American Health Organization to participate and assist in the organization of these corps.
- 1.2 The White Helmets Initiative was incorporated into the Organization of American States pursuant to General Assembly Resolutions AG/RES.1351 (XXV-0/95), AG/RES.1403 (XXVI-0/97), and AG/RES.1463 (XXVII-0/97). In accordance with this last resolution (entitled "White Helmets", approved in Lima, Peru), the General Secretariat of the OAS, through the Office of the Assistant Secretary General, is responsible for coordinating implementation of the White Helmets Initiative within the Organization.
- 1.3 The White Helmets Initiative is a form of humanitarian assistance that is apolitical, neutral, and impartial in nature, and is consistent with the principles and objectives embodied in the OAS Charter.
- 1.4 Since 1994, the White Helmets Commission of Argentina (CCBAR) has deployed a total of 37 missions in several different countries (Haiti, Gaza, Jamaica, Bolivia, Costa Rica, Nicaragua, Lebanon, Ecuador, Armenia, Angola, Kenya, and Argentina, among others): 29 of the missions have been completed and 8 are currently under way. The 16 missions conducted jointly with the United Nations entailed an average cost of US\$210,000. The Commission's assistance missions have included emergency actions as well as support for existing programs, such as the World Food Programme (with the United Nations) in Haiti, and the World Health Organization in Bolivia.
- 1.5 On March 25, 1998, the White Helmets Commission reached an agreement with the Organization of American States on the donation and use of contributions to the initiative, establishing specific arrangements for handling the funds. The agreement provided that other OAS member states, the international donor community, multilateral and bilateral organizations, and the private sector could sign the agreement and make contributions. These contributions would be handled in accordance with the standards and procedures set forth in the above agreement.
- 1.6 The White Helmets Initiative creates a regional network of volunteers in the Organization's member countries which would be available, in case of need, to any State in the region. The

actions taken under this initiative would be financed by the Special White Helmets Fund created in March 1998.

- 1.7 The activities of the White Helmets Initiative in the member countries would be targeted at developing the region's capacity to lend humanitarian assistance in cases of natural disasters or other emergencies and subsequent rehabilitation efforts. The initiative attempts to launch rapid responses to emergency situations and establish ongoing prevention mechanisms and training in up-to-date reconstruction procedures for the affected populations.
- 1.8 The initiative's thematic areas of action include: (i) disaster management; (ii) sanitation engineering (ensuring supply and use of drinking water); (iii) transportation, logistics and operations; (iv) food distribution, nutrition, and food-aid monitoring; (v) public health and first aid; (vi) refugee counselling; (vii) disaster prevention; (viii) social work and community facilitation; and (ix) demining programs.
- 1.9 OAS actions under the White Helmets Initiative would be carried out at the request of the member state or states affected, with the participation of volunteer technical and professional personnel. These teams of volunteers specialized in various technical areas would be selected and organized by CCBAR in coordination with civil society organizations in each country. The volunteer teams would be composed of persons with experience and/or training in carrying out similar types of actions.
- 1.10 The Special White Helmets Fund, which provides financing for the initiative, operates on the basis of voluntary contributions. The Regulations for Coordination of the White Helmets Initiative (CP/RES.720 [1155/98] of April 22, 1998) charge the OAS General Secretariat with coordinating, in conjunction with the United Nations General Secretariat, the evaluation and cooperation arrangements for emergency humanitarian assistance in the region.
- 1.11 CCBAR provided the initial contribution to the Special Fund in the amount of US\$500,000 and signed an agreement with the OAS in this regard on March 25, 1998.
- 1.12 CCBAR has now asked the IDB to make a contribution to the Special White Helmets Fund. The Government of Argentina has expressed its interest in having the Bank support the initiative with the net income of the Fund for Special Operations.

II. OBJECTIVE

- 2.1 To expand and strengthen execution and financing mechanisms for the activities of specialized volunteers at the national and regional levels in Latin America.

III. DESCRIPTION

A. The program

- 3.1 The proposed program will support activities geared towards: (i) institutional consolidation of the White Helmets Initiative at the regional and country levels; (ii) financial viability of the initiative once the Bank program is completed (i.e., self-sustainability); and (iii) execution of specific projects in accordance with eligibility and selection criteria satisfactory to the Bank.
- 3.2 Activities aimed at consolidation and institutional and financial viability would include: (i) promotion and dissemination of the program, including printed and audiovisual materials; (ii) design and introduction - at the national, regional, and international levels - of databases containing principally an identification and description of specialized volunteer assistance available in the region and elsewhere; (iii) mobilizing resources from local and international public- and private-sector donors; and (iv) incorporating the monitoring and evaluation methodologies set forth in the program's operational guidelines into the White Helmets Initiative project cycle.
- 3.3 Since the main feature of the proposed program is the voluntary participation of regional and nonregional specialists in projects, the Bank would finance only those expenditures related to mobilizing volunteers and the expenses for their stay while participating in actions that target poverty-alleviation in Group C and D countries, with priority given to Central America.
- 3.4 The proposed program would include projects that: (i) benefit the general population and are collective in nature; (ii) target groups considered to be the most vulnerable; (iii) facilitate the participation and effective action of volunteers; (iv) involve target populations to a high degree; and (v) are certain to be sustainable in the medium and long term.

B. Eligibility and selection criteria

- 3.5 Requests for cooperation under the proposed program would be evaluated on the basis of criteria similar to those used to

evaluate and select proposals for development cooperation projects carried out by the OAS's Inter-American Council for Integral Development.

3.6 The following eligibility criteria would apply:

- (a) Actions must be targeted at alleviating poverty, with emphasis on the most vulnerable groups.
- (b) Activities must be carried out in Group C and D countries, with priority given to Central America.
- (c) Beneficiaries must participate in at least 30 percent of the activities.
- (d) The request must be supported by the respective authorities of the country/countries that stand to benefit from the program.

3.7 For selecting projects, the following criteria would apply:

I. Technical quality

- (a) Consistency of objectives with outputs
- (b) Clearly identifiable outputs
- (c) Contribution of proposed activities to achieving the objectives
- (d) Clearly defined objectives

II. Viability and cost-effectiveness

- (a) Consistency of proposed activities and expected outputs with the proposed budget
- (b) Consistency of project activities and expected outputs with the proposed timetable
- (c) Consistency of project activities and expected outputs with the proposed management structure
- (d) Soundness of justification for project viability

III. Mobilization of resources

- (a) Level of national financing and counterpart physical and human resources, taking into account the requester's means
- (b) Level of external funding

IV. Impact, innovation, and self-sustainability

- (a) Project's ability to promote the transfer, incorporation, and creation of knowledge, information, and technology
- (b) Project's ability to contribute to institutional strengthening
- (c) Project's ability to encourage broader participation by all sectors of society

- (d) Project's ability to create cooperation between public and private entities

V. Equity

- (a) Impact of the proposed project on the most vulnerable sectors of society

- 3.8 The details of the eligibility and selection criteria and a full description of the project cycle were agreed upon with the Bank and are included in the proposed operational guidelines for the program.

C. Executing agency

- 3.9 The proposed program would be executed by the Organization of American States (OAS) jointly with the White Helmets Commission of Argentina (CCBAR). To this end, the OAS and CCBAR signed an agreement establishing the Special White Helmets Fund on March 25, 1998. Subsequently, on April 22, 1998, the Permanent Council of the OAS, in its Resolution CP/RES.720(1155.98), approved the Regulations for Coordination of the White Helmets Initiative and Use of the Special White Helmets Fund.
- 3.10 The Assistant Secretary General of the OAS will delegate the management of operations carried out under the proposed program to the Executive Secretariat for Integral Development (SEDI). SEDI will be the OAS office responsible for all technical and administrative aspects of the proposed program, working closely with the OAS's internal advisory group which includes the various technical areas of the Organization. SEDI is part of the General Secretariat and is responsible to the Inter-American Council for Integral Development (CIDI) for the execution and, when applicable, coordination of cooperation activities.
- 3.11 SEDI would second three staff members to work part-time (50 percent) on program activities. The team would be composed of two specialists and one administrative assistant (involving an estimated contribution of US\$110,000). The OAS would provide all of the logistic support (estimated contribution of US\$10,000). The participation of technical staff from specialized units within SEDI to support project evaluation, management, and supervision would depend on the nature of the projects submitted for consideration (estimated contribution of US\$30,000). CCBAR would assign - using its own budgetary resources - an expert on a part-time basis as liaison to work on the program during the execution phase. The OAS would provide the necessary logistic support.
- 3.12 SEDI's primary functions within the OAS are to: (i) supervise the project cycle; (ii) support CIDI in formulating programs and articulating them with the strategic plan; (iii) coordinate projects with the General Secretariat; (iv) evaluate requests for

technical cooperation; (v) support CIDI in interagency collaboration with other national, bilateral, and multilateral organizations; (vi) authorize the commitment of funds and other resources approved by CIDI's Executive Committee; and (vii) evaluate and report on the progress and results of cooperation projects.

- 3.13 In 1997, SEDI oversaw the execution of projects totaling US\$15.6 million; in 1998, that figure rose to US\$25.9 million. It also administers the Argentine Horizontal Cooperation Fund, the Brazilian Cooperation Fund, and the Project for Strengthening Mobilization of Mexican Institutional Resources for the Provision of Technical Cooperation to Latin America and the Caribbean.
- 3.14 SEDI has 23 permanent professional staff members, 5 professionals on contract, and 7 administrative employees. SEDI's Horizontal Technical Cooperation Unit would be responsible for managing the proposed program with the Bank. The unit has two specialists with broad experience in cooperation projects and a general services assistant.

D. Execution arrangements

- 3.15 The OAS would be responsible for: (i) promotion and dissemination of the program; (ii) receiving requests; (iii) evaluating the eligibility of requests; (iv) drawing up a roster of volunteers; (v) managing and maintaining the database of volunteers; (vi) evaluating specific projects; (vii) financial management; (viii) liaison with national authorities; and (ix) follow-up and monitoring of project execution. CCBAR would be responsible for: (i) formulating specific projects on the basis of eligible requests; (ii) project management and execution; and (iii) identifying and recruiting project volunteers.
- 3.16 To carry out this program, an advisory group would be formed with the participation of the agencies involved (CCBAR, OAS, and IDB). The main function of this group would be to advise SEDI on project identification, evaluation, and follow-up. The advisory group would meet at OAS headquarters in Washington quarterly or as necessary, at the request of the executing unit within the OAS.
- 3.17 The estimated term for execution of the proposed program would begin in March 1999 and end in February 2001 (24 months). In order to keep to this schedule, provision has been made for asking the eligible countries to submit requests so they can be evaluated collectively within a pre-established time period.
- 3.18 The Bank would lend support from its headquarters and country offices to ensure that the projects financed under the proposed program are in keeping with the Bank's overall and country strategies and policies.

3.19 The project cycle would be as follows:

- (a) Requests are submitted to SEDI by the Permanent Missions of Group C and D countries, preferably from Central American members of the OAS.
- (b) Project eligibility is ascertained on the basis of the applicable criteria and the program's operational guidelines.
- (c) If a project is found not to be eligible, the requester will be notified, specifying the reasons. If it is eligible, CCBAR will be consulted to determine the ability and/or viability of undertaking the necessary actions as outlined in the request. The requester will, in all cases, be notified as to the viability of the request.
- (d) CCBAR will prepare the assistance project on the basis of the request and in close coordination with the requester. Once completed, the project will be forwarded to SEDI to be evaluated on the basis of the selection criteria contained in this document and in accordance with the procedures agreed upon in the program's operational guidelines.
- (e) As a mechanism for encouraging the flow of eligible requests, provision has been made for asking the eligible countries to submit requests within a pre-established time period so they can be evaluated collectively, with the best ones being selected pursuant to the selection criteria. The requesters will be notified of the results of the evaluation.
- (f) Once a project has been selected by SEDI, it will be submitted to the advisory group for final approval. SEDI will notify CCBAR and the OAS and Bank representatives in the respective country so that they may move forward with the necessary coordination and logistic arrangements for project execution.
- (g) Project execution will be coordinated by CCBAR. Administrative aspects will be handled by the OAS through its regular channels. The Bank's country office will provide support as necessary.
- (h) Once the project is completed, a project evaluation will be conducted and the results will be reported to the parties involved so that the necessary adjustments may be made for the execution of other (current or future) projects.

In no case will the period for selecting and determining the eligibility of a project proposal exceed 30 working days from the time the proposal is submitted for consideration to SEDI.

3.20 CCBAR has submitted a set of profiles for potentially eligible projects to be considered for financing by the proposed program.

E. Follow-up and evaluation

- 3.21 Given the special features of the proposed program, a mechanism would be established for follow-up and monitoring of operations for each project. This mechanism would include the participation of experts to: (i) verify that projects are executed in accordance with the project contents as approved by SEDI; (ii) establish levels of compliance (efficiency and effectiveness) with the original objectives of the project and, more generally, of the Bank program; (iii) as necessary, suggest corrective measures during project execution; and (iv) provide feedback for the evaluation of new project requests.
- 3.22 For this, the program would fund the hiring of project evaluation experts to assist SEDI in monitoring and evaluating each of the projects financed with Bank resources. The terms of reference for monitoring and evaluation would be prepared by SEDI and agreed to by the Bank, as appropriate, and in accordance with the specific features of each project. The monitoring and evaluation report for each project would be submitted to the Bank for approval within 60 days following project completion.
- 3.23 When 90 percent of the Bank's contribution has been disbursed, a final evaluation of the program will be undertaken in order to: (i) determine the program's impact on alleviating poverty based on a group of representative projects; (ii) establish levels of efficiency in the delivery of services financed with program resources; (iii) draw up recommendations on the basis of best practices; and (iv) measure the White Helmets Initiative's level of institutional consolidation at the regional level, with particular emphasis on self-sustainability. The final report would be submitted for Bank approval within 180 days of completion of the Bank program.

F. Cost and financing

- 3.24 The cost of the program has been estimated at US\$1.5 million equivalent. The Bank's contribution would be the equivalent of up to US\$750,000, drawn on the net income of the Fund for Special Operations in foreign exchange.
- 3.25 The following table outlines the estimated costs for the proposed operation:

| | IDB | Counterpart |
|---------------------------------------|--------------------|--------------------|
| 1. Institutional consolidation | US\$ 75,000 | US\$ 75,000 |
| 1.1 Promotion and dissemination | 35,000 | 35,000 |
| 1.2 Database | 20,000 | 20,000 |
| 1.3 Resource mobilization | 20,000 | 20,000 |
| 2. Execution of projects | 600,000 | 450,000 |
| 2.1 Travel | 150,000 | 100,000 |
| 2.2 Per diems | 300,000 | 200,000 |
| 2.3 Transportation | 150,000 | 100,000 |
| 2.4 Inputs | | 50,000 |
| 3. Monitoring and evaluation | 75,000 | 200,000 |
| 3.1 Fees | 20,000 | 150,000 |
| 3.2 Travel | 20,000 | 20,000 |
| 3.3 Per diems | 35,000 | 30,000 |
| 4. Contingency funds | | 25,000 |
| TOTAL | US\$750,000 | US\$750,000 |

- 3.26 CCBAR will provide US\$500,000 as a counterpart contribution to the Special White Helmets Fund for use exclusively in this operation. Also included as part of the counterpart are the funds allocated by the OAS to defray the expenses of staff assigned to the program and the logistic support for this staff (US\$150,000). CCBAR will contribute an additional US\$100,000 in logistic support and personnel.
- 3.27 The program could receive additional counterpart funds directly from public and/or private organizations for financing projects under this operation or through the Special Fund. Such contributions could be in cash or in kind.
- 3.28 In addition to the aforementioned CCBAR contribution, the Commission will cover recurrent operating, personnel, and other costs that are necessary for carrying out project execution activities and that can be considered recurrent expenditures of the Commission.
- 3.29 It is proposed that a revolving fund be set up in the amount of up to 20 percent of the Bank's contribution. All disbursements would be made in accordance with Bank procedures.
- 3.30 A maximum of US\$150,000 may be charged to the Bank's contribution for financing each project. Any amount above this limit must receive written authorization from the Bank, after justification by SEDI.
- 3.31 Given the special features of the program, expenses incurred after January 1, 1999, would be recognized retroactively and charged against CCBAR's counterpart contribution for projects declared eligible and duly selected in accordance with the program's

operational guidelines. In no case will the total recognized expenses exceed 15 percent of the project's overall counterpart contribution. For expenses to be recognized, they must be assignable to one of the categories listed in the table of estimated program costs under the "Counterpart" column and they must adhere to Bank policies.

IV. BENEFITS

- 4.1 The activities of the White Helmets Initiative in member countries would contribute significantly to developing their institutional and human potential for lending humanitarian assistance in cases of natural disasters or other emergencies and subsequent rehabilitation efforts. Consolidation of the initiative would make it possible to launch rapid responses and establish ongoing prevention mechanisms and training for volunteers at the national and regional levels and for the affected populations, with a focus on poverty-alleviation, especially among the most vulnerable groups.
- 4.2 The proposed program will contribute substantially to strengthening the core elements of the initiative, with special attention being given to: (i) promotion and dissemination of the program (identifying and locating demand); (ii) mobilizing specialized volunteers from the region and elsewhere (identifying and cataloguing supply); (iii) validating the execution mechanism (in terms of efficiency and effectiveness); and (iv) ensuring the mechanism's medium- and long-term continuity (future resource mobilization for the Special White Helmets Fund and self-sustainability).

V. RISKS

- 5.1 The lack of real participation on the part of the communities benefiting from the proposed program's actions could affect the success of the activities and the medium- and long-term sustainability of the projects. To counter this risk, evaluation and gauging of the viability and level of community involvement are included in the project eligibility and selection criteria. This is expected to ensure that resources are channeled towards projects most likely to succeed in involving the community, thus maximizing their impact.
- 5.2 Another risk is the possibility that the White Helmets Initiative will not be able to mobilize sufficient funds to continue operating once the Bank program has ended. To mitigate this risk, the program calls on the OAS to provide technical support for project

evaluation and selection. This will help to establish a project cycle and methodological approach that is acceptable to other potential donors, thus securing the future economic viability of the Special White Helmets Fund and ensuring its medium- and long-term sustainability.

| OBJECTIVES | INDICATORS | MEANS OF VERIFICATION | ASSUMPTIONS |
|---|---|--|---|
| Strengthen execution and mechanisms for the participation of volunteers at the national and regional levels in Latin America. | <ul style="list-style-type: none"> - Number of interventions in emergency situations. - Number of volunteers participating at the staff and institutional levels. | <ul style="list-style-type: none"> - Reports on program execution. - Advisory group, in conjunction with the OAS and CCBAR. | <ul style="list-style-type: none"> - CCBAR and OAS collaborate effectively in the consolidated Special White Helmets Fund. |
| Develop an efficient and effective system for emergency interventions in Latin America. | <ul style="list-style-type: none"> - Levels of efficiency and effectiveness in the interventions. | <ul style="list-style-type: none"> - Project evaluation reports. | <ul style="list-style-type: none"> - There are a sufficient number of eligible requests. |
| Regional consolidation of the White Helmets Initiative at the regional and national levels. Ensure the financial viability of the initiative once the pilot program has ended. Identification of specific projects in line with eligibility and selection criteria. | <ul style="list-style-type: none"> - Number of countries taking part in the initiative. - Level of third-party grant funds. - Number of interventions. | <ul style="list-style-type: none"> - Reports on program execution. - Advisory group, in conjunction with the OAS and CCBAR. - Project evaluation reports. | <ul style="list-style-type: none"> - Technical and organizational capacity of the OAS to support the pilot. - CCBAR's ability to carry out interventions. |
| Information and dissemination of the initiative, including printed and digital materials. Development and introduction of databases at national, regional, and institutional levels, profiling volunteer resources and demand. Identification of best practices in monitoring and evaluation methodologies. Mobilization of resources from bilateral and multilateral donors. Implementation of pilot projects. | <ul style="list-style-type: none"> - Level of name recognition of the initiative at the national, regional, and international levels. - Number and relevance of database entries. - Level of new resource mobilization. - Number of projects executed in accordance with the monitoring and evaluation methodologies adopted. | <ul style="list-style-type: none"> - Budgetary execution. - Reports on program execution. - Advisory group, in conjunction with the OAS and CCBAR. - Project evaluation reports. | <ul style="list-style-type: none"> - Preparedness of the executing agencies to execute the program within the proposed timetable. - Collaboration of other bilateral and multilateral institutions. |

PROPOSED RESOLUTION

REGIONAL. NON-REIMBURSABLE TECHNICAL COOPERATION FOR THE PROJECT
ON VOLUNTARISM FOR HUMANITARIAN ASSISTANCE IN LATIN AMERICA
(CASCOS BLANCOS INITIATIVE)

The Board of Executive Directors

RESOLVES:

1. That the President of the Inter-American Development Bank, or such representative as he shall designate, is authorized, in the name and on behalf of the Bank, to enter into such agreements as may be necessary with the General Secretariat of the Organization of American States, and to take such measures as may be pertinent for the execution of the plan of operations referred to in Document AT-_____ with respect to a non-reimbursable technical cooperation on voluntarism for humanitarian assistance in Latin America (Cascos Blancos Initiative).
2. That up to the sum of US\$750,000 or its equivalent in other convertible currencies, is authorized for the purposes of this resolution, chargeable to the net income of the Fund for Special Operations.
3. That the above-mentioned sum is to be provided on a non-reimbursable basis.