

Mundo Maya Sustainable Development Program

(TC-99-08-03-8-RG)

Executive Summary

Beneficiaries:	Member states of the Mundo Maya Organization (OMM): Belize, El Salvador, Guatemala, Honduras and Mexico	
Executing Agency:	Guatemalan Tourism Institute (<i>Instituto Guatemalteco de Turismo</i> - INGUAT) under the direction of the Mundo Maya Organization	
Amount in US\$ and source:	<u>IDB:</u>	1,291,600
	Japan Special Fund	791,600
	Fund for Special Operations (FSO)	500,000
	<u>Local</u>	150,000
	Total:	1,441,600
Resources under execution:	Swedish Trust Fund for Consulting Services (ATN/SC-6667-RG)	145,000
	Norwegian Trust Fund for Consulting Services (ATN/NC-6627-RG)	147,500
	Grand Total:	1,732,636
Terms:	Execution Period:	24 months
	Disbursement Period:	30 months
Objectives:	To contribute to the sustainable economic and social development of the Maya region through the preparation of a cultural, ecological and adventure tourism program and investment plan. This program will contribute to environmental and cultural heritage preservation, while ensuring the participation of the Mayan and other local communities in the process.	
Description:	The project will support the establishment of a Technical Secretariat for the Mundo Maya Organization. The Secretariat will be managed by two key consultants who will identify sites to be developed under the project jointly with communities and local and national governments to ensure commitment and ownership. The consultants will also coordinate, supervise and guide the proposal and design viable projects with the team of specialists and prepare and present the final master plan to the donor's community and international financial community, including the Bank. For the identification of priority investments, specialized consultants will cover the following fields: archaeological and historical monument	

rehabilitation, low impact transportation and basic infrastructure, microenterprise development and promotion, and environment protection and promotion. This last subcomponent will deal with monitoring the development of the previous three subcomponents, as well as designing projects that promote environmental protection awareness and eco-tourism.

For the design of participation, consultation and training plans, experts in indigenous participation and consultation and in training in tourism-related services will be hired. The program will also hire experts in tourist migration facilitation and safety, and marketing strategy development.

**Environmental/Social
Review:**

The review committee approved this operation considering that social and environmental issues that were raised during meeting TRG34/99 held on Sept. 13, 1999 have been incorporated into paragraph 2.10, 4.4 and 4.5 (regarding environmental evaluation), and paragraphs 2.11, 3.6 and 4.3 (regarding participation and consultation).

**Benefits and
beneficiaries:**

The Mundo Maya program offers an imaginative regional program designed to showcase and preserve a shared cultural, historical and environmental heritage that can provide alternative sources of income for the poor inhabitants of the region. The proposed program is also geared towards curtailing the destruction of the rainforests of the Mayan region, whose timber continues to provide quick cash and where cleared forests become coveted farms for the poor local inhabitants who live near them.

It is expected that the Mundo Maya Program will increase environmentally and culturally oriented tourism and thereby foster sustainable development that will provide jobs and income to increase the living standards of local inhabitants and help pay for preservation measures.

Risks:

A major challenge of the project is to create a consensus among the participating national authorities and gain their support for the Program to secure future execution. To mitigate the risk of overlooking governmental patronage and in order to secure execution, the terms of reference of the Technical Secretariat highlight the need for continuous consultations with government agencies. A particular effort will be made to assist governments to include sustainable tourism as part of the beneficiary country's development plans. Most importantly, securing a quality program design based on high technical and economic standards, with local community support and commitment, will guarantee the success of the program.

Future funding and sustainability of the Technical Secretariat after the completion of the project preparation stage is another issue regarding this technical cooperation. This risk will be mitigated ensuring a feasible program and investment plan that genuinely responds to local

community needs and site development potential, and to negotiations with local and national authorities. This will ensure sound quality projects that will provide the Bank, other financial institutions, and donor countries, with a frame of reference for national project pipelines and contributions. During the execution phase of specific projects, funding of the Technical Secretariat should result from project administration services.

To minimize the risks of social exclusion, the program promotes full stakeholder participation, and aims to meet the specific needs of indigenous and other local communities. This will ensure local support of the Program's goal of developing income-generating activities based on and respectful of Maya culture and traditions.

**Bank's strategy in
the Region:**

The Bank's strategy in Central America is primarily based on supporting social development and alleviating poverty, protecting the environment, promoting macroeconomic stability, modernizing the state, and fostering economic integration. This plan of operations deals with the preparation of a program geared towards poverty alleviation and economic development from a regional perspective. Special emphasis is placed on the indigenous communities, via an integral tourism program based on the promotion of a common cultural and ecological heritage.

**Special contractual
conditions:**

Prior to the first disbursement of funds, the executing agency must have selected support personnel for the above mentioned Technical Secretariat.

I. FRAME OF REFERENCE

A. The Maya Region

- 1.1 The Mundo Maya encompasses a territory of approximately 500,000 square kilometers in Belize, El Salvador, Guatemala, Honduras and the Mexican states of Campeche, Chiapas, Quintana Roo, Tabasco and Yucatán. These countries and regions share the heritage of one of the most advanced civilizations of antiquity - the Maya. Today it is not only an impressive number of interesting archaeological sites that pay tribute to this common heritage; over 5 million descendants of the Maya in this region still speak the Mayan languages, and preserve the Mayan traditions in arts, crafts, social organization and religious practices. In addition, the rain forest of the Maya region is host to unique flora and fauna, and its coast is flanked by the longest barrier reef in the Americas.
- 1.2 However, the Maya's magnificent archaeological heritage and the tropical forest that surrounds it are at permanent risk. On the one hand, the area's widespread poverty has taken a toll on its ecosystem, through slash-and burn farming and the lack of sanitary systems and waste management in remote villages. On the other hand, the Mayan people have so far largely been excluded from exploiting their cultural heritage, thereby foregoing chances to develop an alternative source of income.

B. The Tourism Development Strategy of the Mundo Maya Organization

- 1.3 In 1993, with the creation of the Mundo Maya Organization (*Organización Mundo Maya* - OMM), an important effort towards developing a coordinated regional sustainable tourism development strategy was started. The main objective of the OMM is to stimulate the development of cultural and environmental tourism in the Mayan region. The Organization proposes to do this by recognizing the importance of preserving and maintaining the common cultural heritage and natural resources of the region for current and future generations.

C. The Bank's Involvement

- 1.4 The Bank has shown special interest in the Organization's request to spur economic growth through sustainable tourism, with special emphasis on environmental protection and the participation of the indigenous population in the design and implementation of tourism programs. In 1998, the Bank responded positively to the OMM's request to support the design of the Technical Secretariat through a technical cooperation (ATN/SF-5968-RG). The Technical Secretariat was designed in such a way that it would be able to prepare an integrated tourism strategy based on the aforementioned principles. In September 1999, the Swedish Trust Fund for Consulting Services approved US\$145,000.00 and the Norwegian Trust Fund for Consulting Services approved US\$147,500.00 to allow the Technical Secretariat to start operating.
- 1.5 These last two regional technical cooperations are an integral part of the present operation, which will continue to finance both key consultants (the Technical Secretariat's Executive Secretary and Project Manager) and sector specialists, until the Technical Secretariat has accomplished its task of designing and presenting for approval to the OMM a region-wide tourism concept and investment plan for the Mundo Maya countries. This project would have to be compatible with both the region's fragile ecological environment, and the social texture and economic expectations of the area's inhabitants.

II. THE PROGRAM

A. Objective

- 2.1 To contribute to the sustainable economic and social development of the Maya region through the preparation of a cultural, ecological and adventure tourism program and investment plan. This program will contribute to environmental and cultural heritage preservation, while ensuring the participation of the Mayan and other local communities in the process.

B. Description of Activities and Program Structure

1. Program Preparation Unit – The Mundo Maya Organization Technical Secretariat (US\$601,880).
- 2.2 Program preparation will be the responsibility of two key consultants - the Executive Secretary and the project manager - who constitute the Technical Secretariat. The consultants have already been hired and will be partially financed under ATN/NC-6627-RG and ATN/SC-6667-RG. Both have been selected by international competition, conducted jointly by the Bank and representatives of the OMM. The project manager started working on November 2, 1999 and the Executive Secretary will start on January 10, 2000. They will be headquartered in an office provided by the Guatemalan Tourism Institute (INGUAT) in Guatemala City.
- 2.3 The executive secretary has overall responsibility for the design of the program. Specifically, the consultant will: (i) identify tourism sites to be developed under the project jointly with the project manager, communities and local and national governments to ensure governmental commitment with the project; (ii) define dates and tourism route development stages; (iii) define a viable investment plan determining its stages of development; (iv) carry out required actions to ensure full, active participation and consultation with the indigenous and other local communities; (v) promote the Program and present it to private and public entities, and the international community for financing; (vi) prepare the final version of the program jointly with the project manager; (vii) organize and coordinate its approval process within the OMM member states; (viii) coordinate the administration of project resources closely with the INGUAT; (ix) and prepare, in cooperation with the project director, the reports as required by the OMM and the Bank.
- 2.4 The project manager will: (i) prepare the final terms of reference, pre-select specialized and negotiate their contracts; (ii) coordinate, supervise and provide guidance and input to the proposal and design of viable projects with the team of specialized consultants; (iii) make sure that all proposed projects of the regional plan contain detailed costs; (iv) ensure required professional and logistical support on behalf of OMM member states for project activities; (v) participate in the preparation of the final master plan, for presentation to the donors community and the Bank.
- 2.5 Expenses under this component will cover honoraria for the Secretariat directors and administrative support personnel, office space and equipment, supplies, and extensive travelling related to project preparation and promotion.

- 2.6 The Executive Secretary and the Project Manager would hire consultants and put together specialized teams for the following activities:

2. Identification of Priority Investments (US\$500,666).

- 2.7 **Archaeological and Historical Monument Rehabilitation.** This subcomponent will deal with the identification of archaeological sites with good rehabilitation potential that could become a significant tourist attraction. A specialized consultant will assess the type of work needed and estimate the costs of restoration of selected sites. Archaeological restoration needs should be identified for each Mundo Maya member country.
- 2.8 **Low Impact Transportation and Basic Infrastructure.** This subcomponent will cover the design of an infrastructure investment plan which will include environmentally friendly tourist accommodations, roads, airports and alternative means of transportation to facilitate access to tourist sites. It will also include the planning of basic infrastructure projects in waterworks and electric transmission, to benefit both local communities and the tourism market. Special emphasis will be placed on the rehabilitation and/or integration of existing locally and cross-border Maya tourist routes. The proposed infrastructure investment plan will identify possible sources of financing, including public, private and multilateral financial institutions. Each project will be accompanied by an environmental impact evaluation, appropriate to its nature and scale to ensure mitigating possible negative impacts in construction and operation phases.
- 2.9 **Micro-enterprise Development and Promotion.** This subcomponent will identify and propose environmental and economically viable micro-enterprise projects to promote tourism-related services and enterprises such as restaurants, guest houses, adventure tourism and tourist guide businesses, and handicrafts. The micro-enterprise strategy will include aspects such as training, access to credit, marketing services and review of the legal and regulatory framework in each country to facilitate the creation of small businesses.
- 2.10 **Environment Protection and Promotion.** This subcomponent will be crucial, as the consultant to be hired will cooperate with and monitor the development of the previous three subcomponents, as well as design projects and activities that promote environmental protection awareness and eco-tourism.

3. Participation, Consultation and Training Plans (US\$160,690).

- 2.11 **Indigenous Participation and Consultation.** This subcomponent will deal with the development and implementation of a strategy to promote the active participation of indigenous and other local communities in both planning and management of the Program to reassure local ownership. Indigenous and community representatives will be identified with the aims of supporting the OMM and its Technical Secretariat on project issues which are of interest to the indigenous communities and organizations, and facilitating an on-going dialogue for the preparation of the project.
- 2.12 **Training in Tourism-related Activities.** This subcomponent includes designing and strengthening training programs that cover, among other things, training for local and

indigenous communities in hospitality (tourism related services such as restaurants, guest houses and small hotels) and tourism management.

4. Marketing Strategy Development (US\$330,000).

- 2.13 This subcomponent will develop a strategy and business plan to define and internationally promote the various tourist alternatives offered by the Mundo Maya countries, including the development of electronic information systems. Due to a specific request of the Mundo Maya Organization board, this subcomponent will also include the actual implementation of an international information and advertising campaign to counteract the impact that hurricane Mitch has had on the region's tourism industry.

5. Tourist Migration Facilitation and Safety (US\$45,000).

- 2.14 This subcomponent considers the identification of specific legal bottlenecks and inefficiencies that make international migration and border crossing difficult for tourists. Viable legal and logistical measures to reduce these difficulties should be proposed, in agreement with the involved government authorities. Additionally, measures to improve tourist safety should be proposed.

C. Cost and Financing

- 2.15 It is estimated that the cost of the project to be submitted for approval within this Plan of Operations is US\$1,441,600. However, in view of the fact that (i) the resources of the Swedish and Norwegian Trust Funds for Consulting Services are an integral part of the Program's financing, and (ii) the local counterpart refers to the entire package, the following consolidated budget table includes all contributions for a total of US\$1,734,100.

Estimated Consolidated Budget (in US\$)

	FSO	JSF	(INGUAT)	TOTAL
1. Technical Secretariat	96,280	235,600	136,000	467,880
2. Identification of priority investments	139,766	211,000		350,766
3. Participation, consultation and training		160,690		160,690
4. Marketing and advertising	220,000	110,000		330,000
5. Tourist migration and safety	15,000	30,000		45,000
6. Contingencies	28,954	44,310	14,000	87,264
Total	500,000	791,600	150,000	1,441,600

TOTAL TO BE APPROVED: US\$1,441,600

- 2.16 The Bank's contribution, including amounts under execution, total US\$1,584,100, to be financed as follows:
- US\$791,600 from the Japan Special Fund (JSF), to cover 39% of the expenses of the Technical Secretariat and 49% of the consultant/firm honoraria and expenses;
 - US\$500,000 grant from the Fund for Special Operations (FSO) in convertible currency, to cover 16% of the costs of the Technical Secretariat and 36% of consultant/firm honoraria and expenses; and

- US\$292,500 from the Swedish and Norwegian Trust Funds for Consulting Services (SC and NC respectively) are currently under execution. This will cover 22% of the expenses of the Technical Secretariat and 30% of consultant honoraria and expenses.
- 2.17 As mentioned earlier, the consultants of the Technical Secretariat, whose fees will be co-financed by all three of the aforementioned Bank funds, have already been selected according to Bank policies. One of them started working in November 2 1999, and the other will start working in January 10, 2000, with their honoraria for the first months being covered by the Swedish and Norwegian Trust Funds for Consulting Services.
- 2.18 Local counterpart resources are estimated to amount to US\$150,000.00. They will be provided by the INGUAT, to cover the cost of the Technical Secretariat's office infrastructure and maintenance, as well as office supplies and communication expenses (23% of the cost of the Technical Secretariat).

III. PROGRAM EXECUTION

A. The Executing Agency

- 3.1 Considering that the OMM decided that Guatemala will host the Technical Secretariat, the Mundo Maya member-countries have agreed upon having INGUAT as the executing agency, under the direction of the OMM. INGUAT is a public sector institution in charge of all governmental aspects related to the country's tourism industry. The director of INGUAT is Guatemala's Minister of Tourism who, in this capacity, is a member of the OMM. The OMM will direct INGUAT on all project technical matters and project supervision.
- 3.2 The OMM is a regional inter-governmental institution representing the five Governments of the beneficiary countries. The OMM's supreme authority, the Regional Commission, is composed of the Ministers of Tourism of the five Mundo Maya countries. The OMM also has an Executive Directorate which is the executing arm of the Regional Commission and will be in charge of coordinating with the Technical Secretariat.
- 3.3 With the creation of the Technical Secretariat the OMM will acquire stability and technical expertise for the preparation of the Regional Program. The Secretariat will reassure the viability of the program preparation process as well as the quality of the final product.
- 3.4 The Technical Secretariat is permanent and should continue operating beyond the program preparation phase, playing a key role in coordinating the execution of the program. Funding of the Technical secretariat during execution should originate from projects as execution administration expenses.
- 3.5 The Technical Secretariat will perform the following activities: (i) approve the final terms of reference for the specialized areas mentioned above, (ii) prepare reports to be submitted to the OMM's Directorate and Regional Commission; (iii) secure approval of the final Regional Cultural and Ecological Tourism Program for the Mundo Maya region; (iv) secure support from the tourism agencies of the region for consultant teams on a national level, helping with contacts, personnel and logistics; and (v) actively promote the Program within the Mundo Maya governments, especially with respect to access to fiscal resources and external financing.

- 3.6 An ad-honorem “Advisory Mayan Committee” will be created with the aims of supporting and advising OMM and its Technical Secretariat on issues related to the project which are of interest to the indigenous communities and organizations, and facilitating an on-going dialogue among OMM, indigenous representatives and the private sector. The program will cover funding of meetings logistics.
- 3.7 INGUAT will be responsible for contracting consultants as directed by the OMM and administering the project resources.

B. Execution Schedule

- 3.8 This project will be executed in two years. During the first year, the regional plan should be prepared and negotiated with all the beneficiary countries. During the second year, financing through the Bank, other financial institutions, and donor countries will be identified to allow project execution.

C. Reports and Monitoring

- 3.9 The executing agency will present the following reports for Bank approval: (i) a two-year, detailed work plan with dates of activities within the first three months of operations; (ii) a Progress Report, between month ten and eleven of the execution period, which will contain a detailed account and evaluation of the activities carried out and recommendations to improve project implementation; (iii) a draft of the final version of the Program, between month 19 and 20 of the execution period; (iv) the final version of the Program, within 30 days of the end of the execution period; and (v) financial reports in accordance with Bank policies.
- 3.10 Project monitoring and supervision, including the administration of the operation, will be the responsibility of the Country Office in Guatemala. COF/CGU will coordinate these tasks closely with Country Division 3 of the RE2 in consultation with INT/RTC. Follow-up/monitoring missions from the Bank will take place every six months during the two years.

IV. BENEFITS AND RISKS

- 4.1 As in many regional operations, a major challenge is to create a consensus among the participating national authorities and gain their support for the Program to secure future execution. To mitigate the risk of overlooking governmental patronage and in order to secure execution, the terms of reference of the Technical Secretariat highlight the need for continuous consultations with government agencies. A particular effort will be made to assist governments to include sustainable tourism as part of the beneficiary country’s development plans. Most importantly, securing a quality program design based on high technical and economic standards, with local community support and commitment, will guarantee the success of the program.
- 4.2 Future funding and sustainability of the Technical Secretariat after the completion of the project preparation stage is another issue regarding this technical cooperation. This risk will be mitigated ensuring a feasible program and investment plan that genuinely responds to local community needs and site development potential, and that responds to negotiations with local and national authorities. This will ensure sound quality projects that will provide the Bank, other financial institutions, and donor countries, with a frame of reference for national project

pipelines and contributions. During the execution phase of specific projects, funding of the Technical Secretariat should result from project administration services.

- 4.3 The outcome of the proposed project - a Regional Cultural and Ecological Tourism Program for the Mundo Maya region - is expected to render benefits on several levels. Firstly, the Program will provide the countries of the Mayan area with a comprehensive, region-wide cultural tourism concept and investment plan whose guiding principles are the economic and social development of the entire Mayan territory and the sustainability of its ecological environment. Secondly, the project's basic methodology - the active participation in the decision-making process of the indigenous and other local communities - will ensure that the Program's implementation is likely to receive strong support and therefore achieve one of its central long-term goals: the development of income-generating activities at the local level that are based on and respectful of Mayan culture and traditions.
- 4.4 In addition, special participation mechanisms are being considered for the design and implementation of a strategy to ensure effective involvement of the Mayan and other local communities in all stages of the program, are included to minimize the risks of social exclusion, (such as potential conflict of interests among the stakeholders). The program therefore promotes full stakeholder participation in project design and execution, and aims to meet the specific needs of indigenous and other local communities.
- 4.5 Governments of the region have recognized the importance of protecting their fragile environment and improving the living conditions of the most vulnerable social groups particularly after the economic devastation caused by hurricane Mitch. The proposed program is a unique tool to achieve these objectives considering that the Maya Region shares a single ecosystem that should be viewed as a whole. The approach of this project responds to a new "post-Mitch" vision that has determined that development must be planned and executed from a regional perspective, considering the strong social, cultural and ecological linkages that characterize Central America and Southern Mexico.
- 4.6 Increasing numbers of visitors to environmentally sensitive areas could generate a negative impact if improperly managed. The proposed program would ensure controlled access to archaeological and natural sites while preventing the uncontrolled settlement and the forest destruction that typically follow new means of access. This program would ensure that the forests, the endangered species, the fragile coral reefs, and the ancient Mayan sites have more value monitored or rehabilitated, than as plunder.

ANNEX I : LOGICAL FRAMEWORK

Objectives	Indicators	Means of Verification	Assumptions
<p>Goal</p> <p>Contribute to the sustainable economic and social development of the Maya region.</p>	<ul style="list-style-type: none"> • Close cooperation among OMM member states regarding tourist development in the Maya region. • Active support for and participation in the design and implementation of specific projects on behalf of the local community. • Increased awareness in the Maya region (central and local governments, local communities and private sector) regarding environmental implications of tourism projects. • Improvement in living conditions of communities that have been targeted under the Program. 	<ul style="list-style-type: none"> • Records of OMM meetings. • Interviews with local community leaders. • Environmental impact studies. • Employment records, financial records of local microentrepreneurs, visual inspection of target communities regarding infrastructure improvements, etc. 	<p>Long term political and economic stability in Central America, including closer economic integration and political cooperation, which would facilitate consensus finding on sustainable development issues in the Maya region.</p>
<p>Purpose</p> <p>Prepare a Mundo Maya Sustainable Development Program, with special emphasis on the promotion of tourism.</p>	<p>Comprehensive regional Program that has been approved by the corresponding authorities of the OMM member states.</p>	<p>Final project report.</p>	<ul style="list-style-type: none"> • Favorable economic conditions in the countries that account for the bulk of tourism in the Maya region. • Absence of natural disasters, social unrest or adverse circumstances that could compromise the attractiveness of the Maya region.

<p>ants for the different areas of the Program.</p> <p>the preparation of the Program.</p> <p>the Program approval process</p> <p>OMM member states.</p> <p>the Program and present financing</p> <p>to the international community.</p>	<p>action plan that:</p> <p>ed priority investments in the</p> <p>areas: archaeological and historical</p> <p>rehabilitation; low impact and basic</p> <p>ec; micro-enterprise development and</p> <p>and environmental protection and</p> <p>prepared after a thorough consultation</p> <p>ation process with local and</p> <p>communities and includes a tourism</p> <p>ing program for these communities;</p> <p>ped a marketing strategy for the</p> <p>aya tourist attractions; and</p> <p>ped a strategy to ensure tourist</p>	<ul style="list-style-type: none"> • Budget. • Progress reports 	<p>Month 1 – 12 of project execution:</p> <ul style="list-style-type: none"> • Signage plan for archaeological and historical monument rehabilitation prepared and needs assessment for priority sites carried out; investment and implementation program developed for low impact and basic infrastructure, including inst. framework and fin. analysis; micro-enterprise development plan prepared to include issues such as regulatory barriers, training and credit; environmental eligibility criteria determined and environmental monitoring plan prepared and approved. • Consultation and Training for local communities: diagnostic study prepared; series of workshops carried out to consult on Program and identify priority activities for the local communities; long-term strategy for consultation and participation designed; and Operational Training Plan developed, including identification of training areas and needs; design of methodologies and financing proposal. • Marketing: campaign developed, including identification of tourist clientele; proposals for printed and audio-visual advertising material, and strengthening of the Mundo Maya "corporate image"; Tourist safety: integrated concept developed to ensure safe access to tourist sites, including strategies for cooperation among different law enforcement authorities; their training and assessment of equipment needs. <p>Month 12 – 18 of project execution:</p> <p>Initiation of pilot projects in different areas.</p>	<p>Accounting records of the executing agency, justification of revolving fund and financial reports.</p>	<ul style="list-style-type: none"> • Project records at the IDB and the executing agency, and final audit. • Bank missions and dialogue. 	<p>Availability of first-rate consultants project's time frame and budget.</p>	<p>Political willingness on behalf of the member states to: (i) throw their full behind the initiative, (ii) reach a common agreement to be presented by the STT approve the final version.</p>
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PROPOSED RESOLUTION

REGIONAL. NONREIMBURSABLE TECHNICAL COOPERATION FOR THE
MUNDO MAYA SUSTAINABLE DEVELOPMENT PROGRAM

The Board of Executive Directors

RESOLVES:

1. That the President of the Bank, or such representative as he shall designate, is authorized, in the name and on behalf of the Bank, to enter into such agreements as may be necessary with Instituto Guatemalteco de Turismo, on behalf of the Mundo Maya Organization, and to adopt such measures as may be pertinent for the execution of the plan of operations referred to in Document AT-_____, with respect to a nonreimbursable technical cooperation for a Mundo Maya Sustainable Development Program.

2. That up to the sum of US\$791,600 is authorized for the purpose of this resolution, chargeable to the resources of the Japan Special Fund.

3. That the above-mentioned sum is to be provided on a nonreimbursable basis.

PROPOSED RESOLUTION

REGIONAL. NONREIMBURSABLE TECHNICAL COOPERATION FOR THE
MUNDO MAYA SUSTAINABLE DEVELOPMENT PROGRAM

The Board of Executive Directors

RESOLVES:

1. That the President of the Bank, or such representative as he shall designate, is authorized, in the name and on behalf of the Bank, to enter into such agreements as may be necessary with Instituto Guatemalteco de Turismo, on behalf of the Mundo Maya Organization, and to adopt such measures as may be pertinent for the execution of the plan of operations referred to in Document AT-_____, with respect to a nonreimbursable technical cooperation for a Mundo Maya Sustainable Development Program.

2. That up to the sum of US\$500,000, or its equivalent in other convertible currencies, is authorized for the purposes of this resolution, chargeable to the net income of the Fund for Special Operations.

3. That the above-mentioned sum is to be provided on a nonreimbursable basis.