

PROJECT STATUS REPORT (CANCELLATION)

JANUARY 2011 - JUNE 2011

SECTION 1: PROJECT SUMMARY

PROJECT NAME: Increased Beef Production in Eastern Jamaica

Project Number: JA-M1017 - Operation Number: ATN/ME-11661-JA

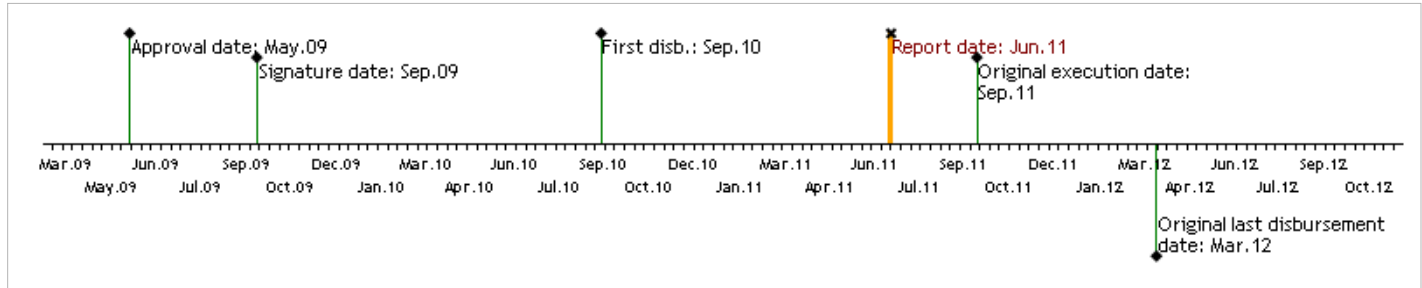
Purpose: Increase the commercial viability of cattle production for 200 small farmers in the target areas.

Country Administrator JAMAICA	Beneficiary Country JAMAICA	Group MIC - Microenterprise Development	Subgroup BDEM - Microenterprise Development Services
---	---------------------------------------	---	--

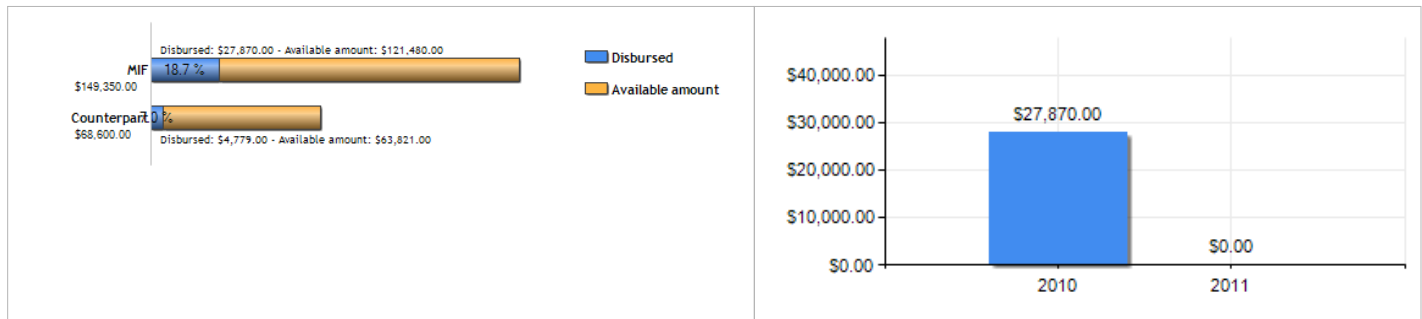
Executing Agency: EASTERN LIVESTOCK DEVELOPMENT ASSOCIATION LIMITED

Design Team Leader: Cockburn, Carina
Supervision Team Leader: Beecher, Wayne

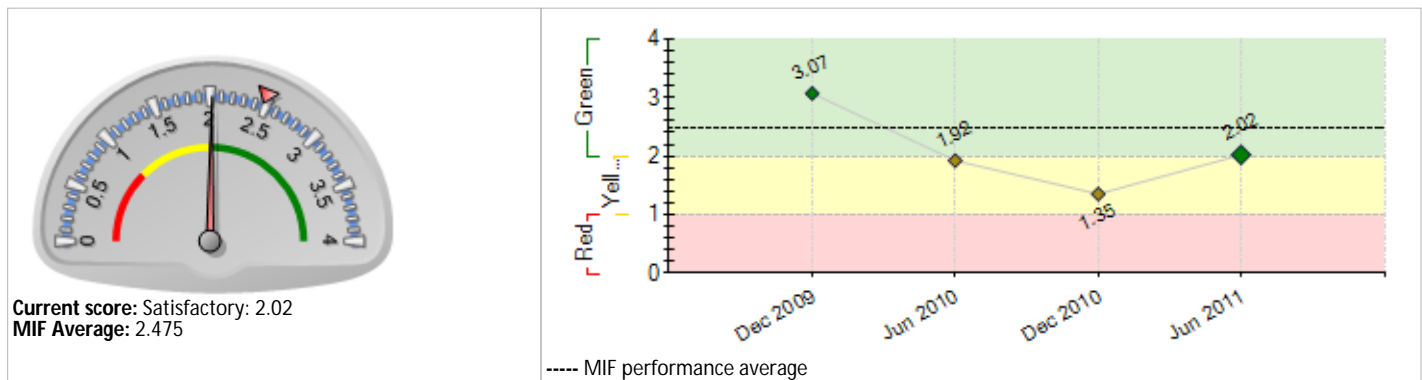
TIMELINE



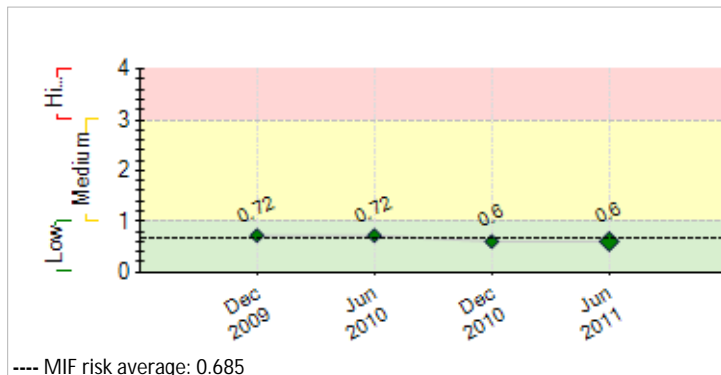
FUNDS



PERFORMANCE SCORE



EXTERNAL RISKS



INSTITUTIONAL CAPACITY

	Risk
Financial Management:	High
Procurement:	High
Technical Capacity:	Medium

SECTION 2: PERFORMANCE

Summary of project performance since inception

No answer needed.

Comments from the Supervision Team Leader

Disagree with the Executing Agency comments

The EA failed to comply with any of the contractual clauses following the first disbursement. As such no: AFS was submitted, PSR was done, evidence of local counterpart contribution provided, justification of the Banks disbursement, was provided. Field visits were also restricted (not allowing access to review the accounting and record management system).

Summary of project performance in the last six months

No answer needed.

Comments from the Supervision Team Leader

Disagree with the Executing Agency comments

After a number of attempts to bring the project online and despite an intervention from the Rep who extended lenient conditions for continuation of the project, the EA fail to comply. The EA management has failed to respond to communication from the Bank. A final deadline for compliance or cancellation went unanswered.

The Bank is now in the process of recovering the funds disburse to the EA.

SECTION 3: INDICATORS AND MILESTONES

Indicators	Baseline	Intermediate 1	Intermediate 2	Intermediate 3	Planned	Achieved	Status
Purpose: Increase the commercial viability of cattle production for 200 small farmers in the target areas.	P.11 head increase in quantity of purebred cattle being raised by ELDA farmers.	0			600 Mar 2012	0	
	P.12 \$ reduction in cost of production below baseline level	0			1 Mar 2012	0	
	P.13 % maximum calf mortality rate	0			3 Mar 2012	0	
	P.14 calves available to ELDA farmers (from ELDA breeding programme or for purchase)	0			300 Dec 2010	Mar 2011 0	
Component 1: Increase the Availability of Improved Breeds of Cattle Weight: 4% Classification: Very Unsatisfactory	C1.11 % data on current status of cattle stocks received by ELDA	0			100 Jun 2010	0 Apr 2010	Delayed
	C1.12 % data on quantity and quality of cattle stocks produced under the project received by ELDA.	0			100 Sep 2011	0 Mar 2011	Delayed
Component 2: Component 2: Provision of Veterinary & Extension Services Weight: 80% Classification: Very Unsatisfactory	C2.11 ELDA farmers receive veterinary services	0			200 Sep 2011	0 Mar 2010	Delayed
	C2.12 ELDA farmers receive extension services	0			200 Sep 2011	0 Mar 2010	Delayed
Component 3: Component 3: Training of Farmers Weight: 16% Classification: Very Unsatisfactory	C3.11 Farmers trained in animal husbandry and farm management	0			240 Sep 2010	0 Mar 2010	Delayed
	C3.12 ELDA members who have received information on findings from 2 study tours.	0			100 May 2011	0 Mar 2011	Delayed

Milestones	Planned	Due Date	Achieved	Date achieved	Status
M0 -Selection of Project Coordinator -Hire part-time Accountant -Equip Project Office	1	Mar 2010	1	Aug 2010	Achieved late
M1 [*] Previous Conditions	6	Jun 2010	6	Aug 2010	Achieved late
M2 -3 appraisals completed -Reports on 2 Study tours completed	4	Oct 2011	0	Mar 2010	
M3 -Sustainability plan approved by the Bank	5	Jan 2012	0	Mar 2010	

[*] Indicate that the milestone has been reformulated

CRITICAL ISSUES THAT HAVE AFFECTED PERFORMANCE

- [X] Executing agency institutional capacity
- [X] Borrower/executing agency commitments
- [X] Lack of resources for the counterpart

SECTION 4: RISKS

MOST IMPORTANT RISKS AFFECTING FUTURE PERFORMANCE

Level	Mitigation action	Responsible
-------	-------------------	-------------

1. Praedial larceny negatively affects outcomes of the project which aims to increase quantity of cattle.	Medium	Guards are employed to monitor the Green Castle estate property, which has not had an issue with praedial larceny to date. Also, work in the area of animal traceability by the Ministry of Agriculture aims to address this issue for all farmers. The Minister of Agriculture is currently leading multi-sectoral consultations between various government agencies with a view to taking concrete actions to solve the issue and a pilot traceability project is underway.	Project Coordinator
2. Most cattle farmers are advanced in age. Younger persons are not interested in participating in the project.	Medium	In keeping with the mandate of the Jamaica Beef & Dairy Producers Association of which ELDA is a member, the EA has committed to making a special effort to ensure that at least 25% of the beneficiaries of the project are women and/or youth. To attract youth, ELDA will continue to liaise with the 4H Clubs and agricultural schools in the target areas.	Project Coordinator
3. Demand for beef in the local market is significantly reduced	Low	Significant research referenced by EA indicates that demand is likely to remain high, since the local market is significantly underserved. ELDA will remain in contact with Ministry of Agriculture and other partners to ensure continued support for locally produced beef.	Project Coordinator
4. Farmers do not agree to participate in project activities	Low	The beneficiaries have been sensitized about the project and have indicated their support. They will continue to be informed about project benefits and progress. Continued sensitization about the project and the continued upturn in the sector have been encouraging to cattle farmers who have expressed their willingness to participate in programme to increase their productivity.	Project Coordinator
5. Cost recovery mechanism do not generate sufficient income to sustain the operations of ELDA, which is therefore unable to provide support to its members.	Low	The design of ELDA's cost recovery mechanism facilitates the beneficiaries being able to generate income without capital investment and for the later sharing of that income with ELDA.	Project Coordinator
PROJECT RISK LEVEL: Low TOTAL NUMBER OF RISKS: 6 IN EFFECT RISKS: 6 NOT IN EFFECT RISKS: 0 MITIGATED RISKS: 0			

SECTION 5: SUSTAINABILITY

Likelihood of project sustainability after project completion: I - Improbable

CRITICAL ISSUES THAT MAY AFFECT PROJECT SUSTAINABILITY

Issue	Comments
[X] Lack of commitment from the executing agency to continue or expand the project's services and/or activities	No capacity
[X] Relevant actor's opposition or lack of interest to continue with the project's activities or services	No interest to continue despite many attempts by the Bank to save the project
[X] Lack of organizational, managerial and financial management capacity to continue and sustain the program once the execution phase is finalized.	No capacity demonstrated

Actions related to sustainability which will be or have been implemented:

This operation has been cancelled

SECTION 6: PRACTICAL LESSONS

[No Lessons learned records to Display]