

PROJECT STATUS REPORT (CANCELLATION)

JULY 2011 - DECEMBER 2011

SECTION 1: PROJECT SUMMARY

PROJECT NAME: Increased Beef Production in Eastern Jamaica

Project Number: JA-M1017 - Operation Number: ATN/ME-11661-JA

Result: Increase the commercial viability of cattle production for 200 small farmers in the target areas.

Country Administrator
JAMAICA

Beneficiary Country
JAMAICA

Group
MIC - Microenterprise Development

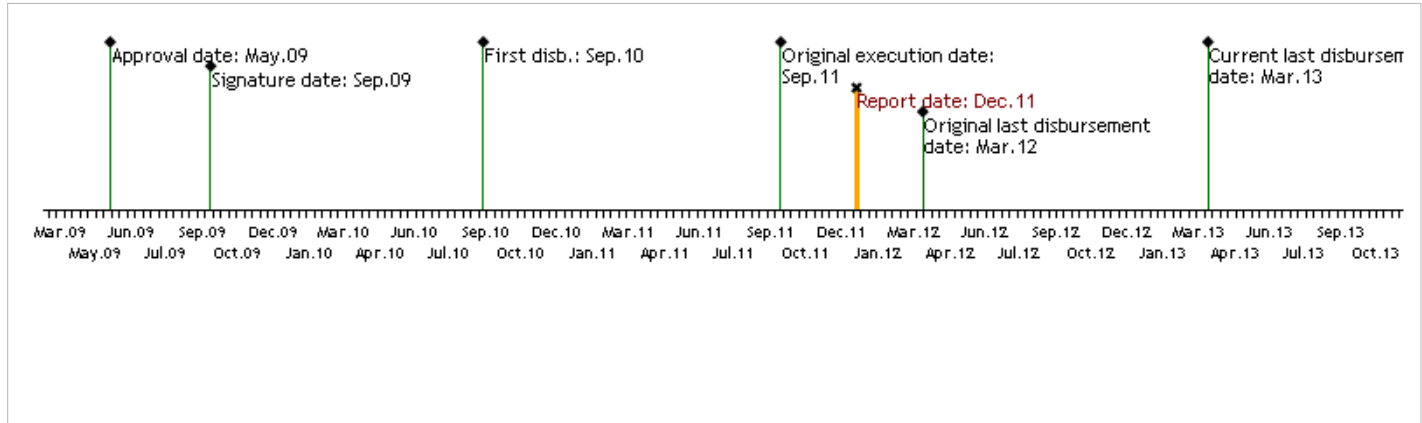
Subgroup
BDEM - Microenterprise Development Services

Executing Agency:

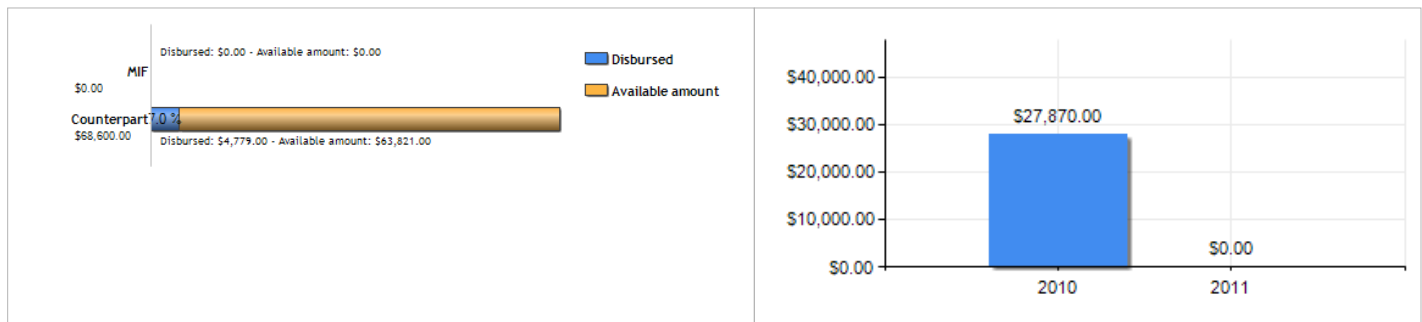
Design Team Leader: Cockburn, Carina

Supervision Team Leader: Beecher, Wayne

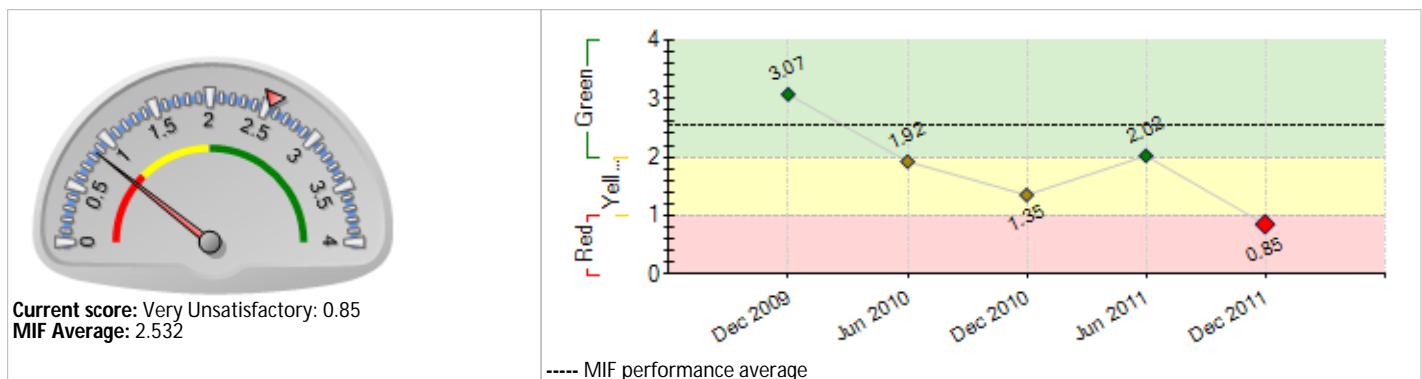
TIMELINE



FUNDS



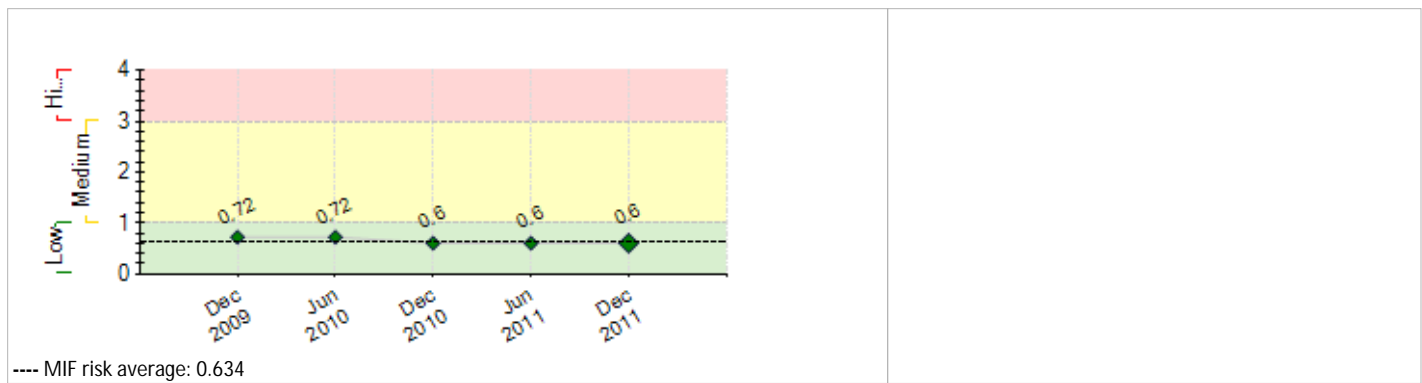
PERFORMANCE SCORE



EXTERNAL RISKS

INSTITUTIONAL CAPACITY

Risk
Financial Management: High
Procurement: High
Technical Capacity: Medium



SECTION 2: PERFORMANCE

Summary of project performance since inception

Not answer received

Comments from the Supervision Team Leader

Disagree with the Executing Agency comments
The project was cancelled after it failed to meet any of its objectives of performance indicators.

Summary of project performance in the last six months

Not answer received

Comments from the Supervision Team Leader

Disagree with the Executing Agency comments
Attempts to assist the EA in reviving the project were unsuccessful.

SECTION 3: INDICATORS AND MILESTONES

Indicators	Baseline	Intermediate 1	Intermediate 2	Intermediate 3	Planned	Achieved	Status
Result: Increase the commercial viability of cattle production for 200 small farmers in the target areas.							
P.11 head increase in quantity of purebred cattle being raised by ELDA farmers.	0				600 Mar 2012	0	
P.12 \$ reduction in cost of production below baseline level	0				1 Mar 2012	0	
P.13 % maximum calf mortality rate	0				3 Mar 2012	0	
P.14 calves available to ELDA farmers (from ELDA breeding programme or for purchase)	0				300 Dec 2010	Mar 2011 0	
Component 1: Increase the Availability of Improved Breeds of Cattle							
C1.11 % data on current status of cattle stocks received by ELDA	0				100 Jun 2010	0 Apr 2010	
C1.12 % data on quantity and quality of cattle stocks produced under the project received by ELDA.	0				100 Sep 2011	0 Mar 2011	
Weight: 4%							
Classification: Very Unsatisfactory							
Component 2: Component 2: Provision of Veterinary & Extension Services							
C2.11 ELDA farmers receive veterinary services	0				200 Sep 2011	0 Mar 2010	
C2.12 ELDA farmers receive extension services	0				200 Sep 2011	0 Mar 2010	
Weight: 80%							
Classification: Very Unsatisfactory							
Component 3: Component 3: Training of Farmers							
C3.11 Farmers trained in animal husbandry and farm management	0				240 Sep 2010	0 Mar 2010	
C3.12 ELDA members who have received information on findings from 2 study tours.	0				100 May 2011	0 Mar 2011	
Weight: 16%							
Classification: Very Unsatisfactory							

Milestones	Planned	Due Date	Achieved	Date achieved	Status
M2 -Selection of Project Coordinator -Hire part-time Accountant -Equip Project Office	1	Mar 2010	1	Aug 2010	Achieved late
M1 [*] Previous Conditions	6	Jun 2010	6	Aug 2010	Achieved late
M5 -3 appraisals completed -Reports on 2 Study tours completed	4	Oct 2011	0	Mar 2010	Not Achieved
M6 -Sustainability plan approved by the Bank	5	Jan 2012	0	Mar 2010	

[*] Indicate that the milestone has been reformulated

CRITICAL ISSUES THAT HAVE AFFECTED PERFORMANCE

[X] Executing agency institutional capacity
[X] Borrower/executing agency commitments

[X] Lack of resources for the counterpart
[X] Inappropriate Consultants performance
[X] Delays in fulfilling the contract terms

SECTION 4: RISKS

MOST IMPORTANT RISKS AFFECTING FUTURE PERFORMANCE

	Level	Mitigation action	Responsible
1. Praedial larceny negatively affects outcomes of the project which aims to increase quantity of cattle.	Medium	Guards are employed to monitor the Green Castle estate property, which has not had an issue with praedial larceny to date. Also, work in the area of animal traceability by the Ministry of Agriculture aims to address this issue for all farmers. The Minister of Agriculture is currently leading multi-sectoral consultations between various government agencies with a view to taking concrete actions to solve the issue and a pilot traceability project is underway.	Project Coordinator
2. Most cattle farmers are advanced in age. Younger persons are not interested in participating in the project.	Medium	In keeping with the mandate of the Jamaica Beef & Dairy Producers Association of which ELDA is a member, the EA has committed to making a special effort to ensure that at least 25% of the beneficiaries of the project are women and/or youth. To attract youth, ELDA will continue to liaise with the 4H Clubs and agricultural schools in the target areas.	Project Coordinator
3. Demand for beef in the local market is significantly reduced	Low	Significant research referenced by EA indicates that demand is likely to remain high, since the local market is significantly underserved. ELDA will remain in contact with Ministry of Agriculture and other partners to ensure continued support for locally produced beef.	Project Coordinator
4. Farmers do not agree to participate in project activities	Low	The beneficiaries have been sensitized about the project and have indicated their support. They will continue to be informed about project benefits and progress. Continued sensitization about the project and the continued upturn in the sector have been encouraging to cattle farmers who have expressed their willingness to participate in programme to increase their productivity.	Project Coordinator
5. Cost recovery mechanism do not generate sufficient income to sustain the operations of ELDA, which is therefore unable to provide support to its members.	Low	The design of ELDA's cost recovery mechanism facilitates the beneficiaries being able to generate income without capital investment and for the later sharing of that income with ELDA.	Project Coordinator

PROJECT RISK LEVEL: Low TOTAL NUMBER OF RISKS: 6 IN EFFECT RISKS: 6 NOT IN EFFECT RISKS: 0 MITIGATED RISKS: 0

SECTION 5: SUSTAINABILITY

Likelihood of project sustainability after project completion: I - Improbable

CRITICAL ISSUES THAT MAY AFFECT PROJECT SUSTAINABILITY

Issue	Comments
[X] Lack of commitment from the executing agency to continue or expand the project's services and/or activities	The EA absconded during attempts to guide them through the process of meeting the contractual terms and revive the project
[X] Lack of organizational, managerial and financial management capacity to continue and sustain the program once the execution phase is finalized.	Unable to meet the contract terms of the TC agreement and to achieve any of the indicators, even after a number of extensions
[X] Lack of a sustainability plan or its inadequate implementation	No of the activities that would support the sustainability of the projects were done

Actions related to sustainability which will be or have been implemented:

SECTION 6: PRACTICAL LESSONS

	Relative to	Author
1. The due diligence process should included checks on the principles of the potential EA	Design	Beecher, Wayne [MIF]
2. The project office was located very far from the farmers participating in the project, hence the beneficiaries could not be verified	Implementation	Beecher, Wayne [MIF]
3. The weak state of the EA's institutional capacity was noted during the design. More appropriate action need to mitigate this risk	Risk	Beecher, Wayne [MIF]