



Government of the Republic of Trinidad and Tobago
Ministry of Housing and Urban Development

Mrs. Barbara Alfred
No.14 Maraj Street Extension,
Tunapuna

November 8th, 2022

Dear Mrs. Alfred,

Congratulations and welcome to the PMCEU team. You have been selected to serve in the position of Social/Community Engagement Specialist due to the specific skills/abilities/attributes that you possess.

We are looking forward to working with you as we strive towards achieving the objectives of the Inter-American Development Bank (IDB) funded Urban Upgrading and Revitalization Programme (UURP).

We expect the highest professional standards in the performance of your duties, comportment and attire as you serve as a member of the PMCEU team.

A handwritten signature in black ink, appearing to read 'Jeffrey A. Reyes', written over a horizontal line.

Jeffrey A. Reyes
Programme Director
Programme Monitoring Coordinating and Evaluating Unit
Ministry of Housing and Urban Development