

# PROJECT STATUS REPORT

JANUARY 2014 - JUNE 2014

## SECTION 1: PROJECT SUMMARY

**PROJECT NAME:** Agricultural value chains

Project Number: BA-M1009 - Operation Number: ATN/ME-13952-BA

**Result:** To scale-up an existing sustainable value chain model which centers on partnering farmers, with a supermarket and the cruise tourism industry. Currently, a group of about 20 small farmers are already providing high-value, high-quality products to Super Centre supermarket, but there is a need to increase volumes, the range of the products and establish a consistent supply throughout the season.

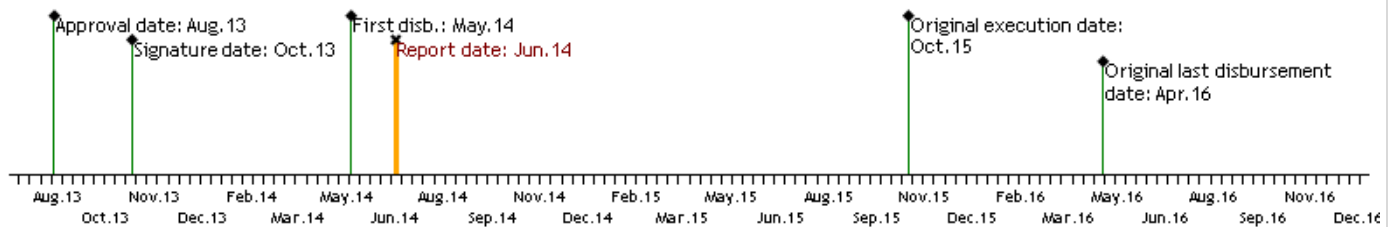
**Country Administrator**  
BARBADOS

**Beneficiary Country**  
BARBADOS

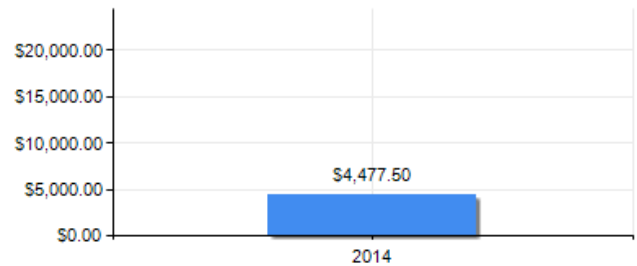
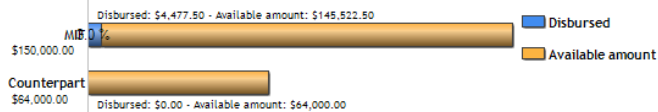
**Executing Agency:** Barbados National Union Farmers

**Design Team Leader:** Escobar A., Alejandro  
**Supervision Team Leader:** Dookiesingh, Vashtie

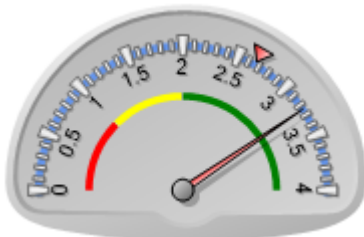
### TIMELINE



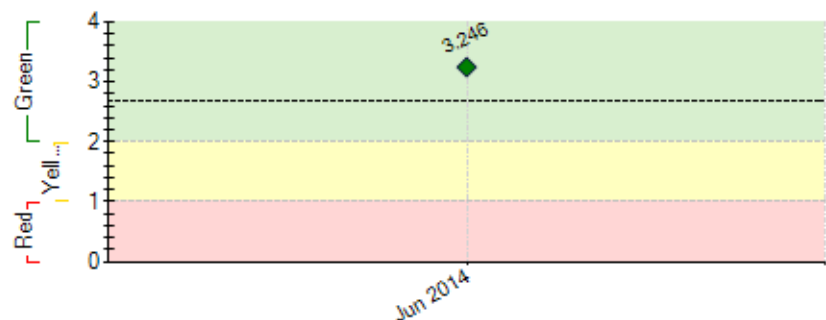
### FUNDS



### PERFORMANCE SCORE



**Current score:** Satisfactory: 3.246  
**MIF Average:** 2.666

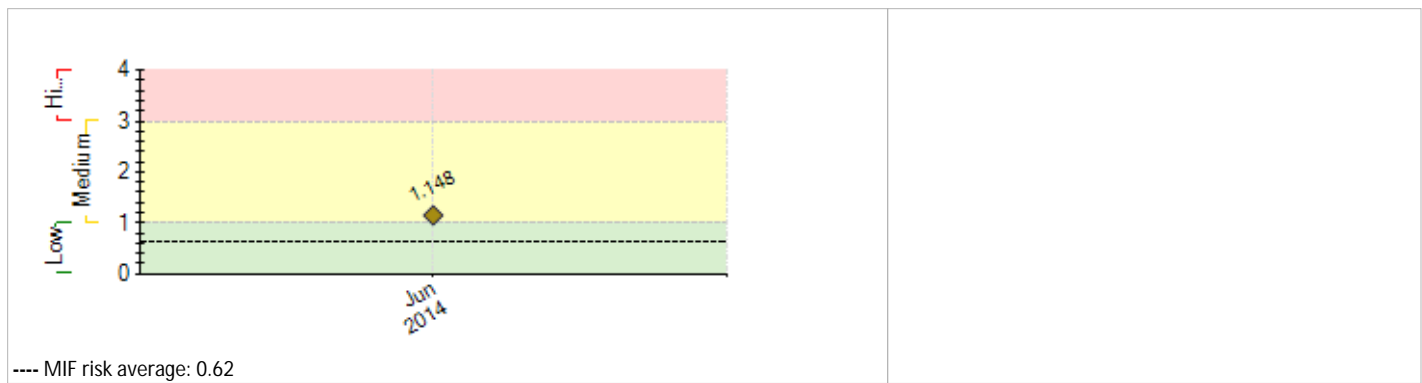


----- MIF performance average

### EXTERNAL RISKS

### INSTITUTIONAL CAPACITY

**Risk**  
**Financial Management:** High  
**Procurement:** High  
**Technical Capacity:** Medium



## SECTION 2: PERFORMANCE

### Summary of project performance in the last six months

Under component I, we recruited the Agricultural Consultant to (i) conduct the baseline survey and create a database of farmer's endowments. Under component II, the Agriculture Consultant will also (ii) design and implement a product management system; (iii) produce a farmer support road map and (iv) design and implement farmer training.

Under component III, we recruited the NGO consultant to (a) revised NUF constitution; (b) prepare new bye laws, policies, procedures, executive training modules and strategic plan and (c) provide training for 30 NUF executives and farmers on NGO governance and management. Under component IV, we attended a 1-day MIF Knowledge Management Toolkit & Project Fact Sheet Training Workshop which provided us with knowledge and tools useful in developing various kinds of knowledge products.

The focus of NUF for the next semester will be in meeting milestones 2 – accepting the baseline survey report and interactive farmers' database and milestone 3 – adopting the strategic plan & governance standards produced by the NGO consultant. Additionally, the product management system and farmer support road map will be completed during this time.

### Comments from the Supervision Team Leader

Agree with the Executing Agency comments  
The Executing Agency has engaged key consultants and commenced the technical activities of the project.

## SECTION 3: INDICATORS AND MILESTONES

Indicators		Baseline	Intermediate 1	Intermediate 2	Intermediate 3	Planned	Achieved	Status
<b>Result:</b> To scale-up an existing sustainable value chain model which centers on partnering farmers, with a supermarket and the cruise tourism industry. Currently, a group of about 20 small farmers are already providing high-value, high-quality products to Super Centre supermarket, but there is a need to increase volumes, the range of the products and establish a consistent supply throughout the season.	R.1	50 NUF Members are selling 100 tons of fresh produce through SuperCentre/other channels to supply cruise and/or hotel-hospitality operators	0			50 Apr 2016	0	
	R.2	At least 60% of trained farmers are applying the training principles, using BMPs, GAPs etc. in their food production systems;	0			60 Apr 2016	0	
	R.3	80 farmers have become NUF Members by the end of the project	0			80 Apr 2016	0	
<b>Component 1:</b> Improving Market Access through Business Partnerships  <b>Weight:</b> 12%  <b>Classification:</b> Satisfactory	C1.11	Six (6) bilateral Value Chain meetings and one (1) Value Chain Upgrading Workshop held between Super Centre Ltd, Input Suppliers, Farmers, Ministry of Agriculture (etc.).	0 Oct 2013			7 Apr 2016		
	C1.12	Code of Conduct developed and accepted by NUF and buyers - as the basis of transacting business for its members	0 Oct 2013			1 Apr 2015		
	C1.13	Baseline Survey & Interactive Data System	0 Oct 2013			1 Oct 2014		
<b>Component 2:</b> Strengthened Compliance with Food Industry Standards  <b>Weight:</b> 40%  <b>Classification:</b> Satisfactory	C2.11	Production Management System database - generating weekly, monthly and annual quantities and estimated acreages required - completed	0 Oct 2013			1 Dec 2014		
	C2.12	Minimum of 100 small farmers have attended training	0 Oct 2013			100 Nov 2015		
<b>Component 3:</b> Institutional Strengthening of the NUF  <b>Weight:</b> 46%  <b>Classification:</b> Satisfactory	C3.11	NUF has adopted new Constitution, By-Laws, Policies and Procedures;	0 Oct 2013			1 Jan 2015		
	C3.12	At least 30 NUF members trained in governance and management of the organization	0 Oct 2013			30 May 2015		

**Component 4:** Knowledge Sharing & Dissemination

Weight: 2%

Classification: Satisfactory

C4.11	One (1) Case Study developed and disseminated at one regional conference/event regarding sustainable agricultural value chain development	0				1		
		Oct 2013				Feb 2016		

Milestones	Planned	Due Date	Achieved	Date achieved	Status
M1 Conditions Prior	6	Apr 2014	6	Apr 2014	Achieved
M1 Baseline Survey report & Interactive Farmers Data Base completed & approved by NUF	1	Oct 2014			
M2 Strategic Plan & Governance Standards completed & adopted by NUF	1	Jan 2015			
M3 Code of Conduct completed & adopted by NUF and Super Centre Ltd./other buyers	1	Apr 2015			
M4 Farmer Field Training completed	100	Jan 2016			

**CRITICAL ISSUES THAT HAVE AFFECTED PERFORMANCE***[None reported in this period]***SECTION 4: RISKS****MOST IMPORTANT RISKS AFFECTING FUTURE PERFORMANCE**

	Level	Mitigation action	Responsible
1. - Super Centre/other buyers discontinue to source produce from local farmers  - Farmers unwilling to adopt new methods of operations in their enterprises;  - Farmers do not support NUF as the primary organization linking farmers with buyers in the tourism and wider hospitality sector in Barbados	Medium	..	Project Guest
2. Farmers and Fresh Produce Buyers/Retailers unwilling to endorse and operate under the parameters of the Code of Conduct	Medium	This risk will be mitigated by intensive awareness raising and stakeholder engagement during the development of the Code of Conduct so as to demonstrate value of such a methodology and allow for mitigation of stakeholder concerns.	Project Guest
3. Farmers/Buyers unwilling to participate in the project; Farmers unwilling to disclose comparative financial information;	Medium	...	Project Guest
4. Farmers do not see the value of new on-farm practices that meet food industry and production standards - and fail to apply new practices;	Medium	..	Project Guest
5. Farmers unable to secure financing to implement new on-farm practices;	Medium	.	Project Guest

PROJECT RISK LEVEL: Medium TOTAL NUMBER OF RISKS: 10 IN EFFECT RISKS: 10 NOT IN EFFECT RISKS: 0 MITIGATED RISKS: 0

**SECTION 5: SUSTAINABILITY**

Likelihood of project sustainability after project completion: P - Probable

**CRITICAL ISSUES THAT MAY AFFECT PROJECT SUSTAINABILITY**

Issue	Comments
[X] Lack of <b>cost recovery</b> mechanisms or <b>external financing sources</b> (government, donors and/or private sector) to continue the activities of the project once MIF resources are expended	Targeted beneficiaries are very small producers, they may be unwilling to contribute financial resources required for sustainability as a result it is critical that the project demonstrate commercial viability of the value chain linkages

**Actions related to sustainability which will be or have been implemented:**

This is not relevant as yet since the project has just started.

**SECTION 6: PRACTICAL LESSONS***[No lessons learned added yet.]*