

PROJECT STATUS REPORT

JANUARY 2015 - JUNE 2015

SECTION 1: PROJECT SUMMARY

PROJECT NAME: Agricultural value chains

Project Number: BA-M1009 - Project Num.: ATN/ME-13952-BA

Purpose: To scale-up an existing sustainable value chain model which centers on partnering farmers, with a supermarket and the cruise tourism industry. Currently, a group of about 20 small farmers are already providing high-value, high-quality products to Super Centre supermarket, but there is a need to increase volumes, the range of the products and establish a consistent supply throughout the season.

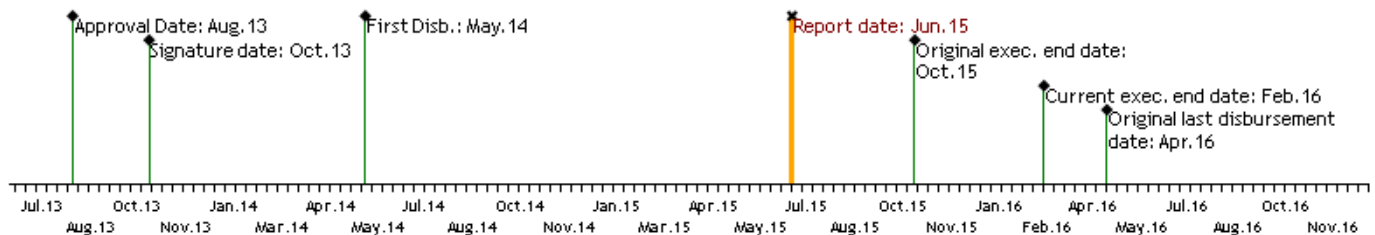
Country Admin
BARBADOS

Country Beneficiary
BARBADOS

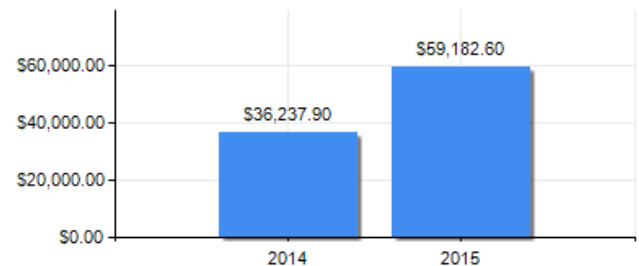
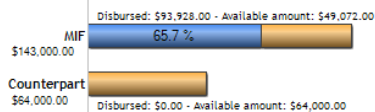
Executing Agency: Barbados National Union Farmers

Design Team Leader: ALEJANDRO ESCOBAR A.
Supervision Team Leader: VASHTIE DOOKIESINGH

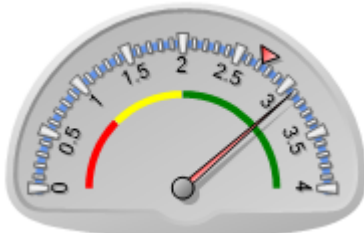
PROJECT CYCLE



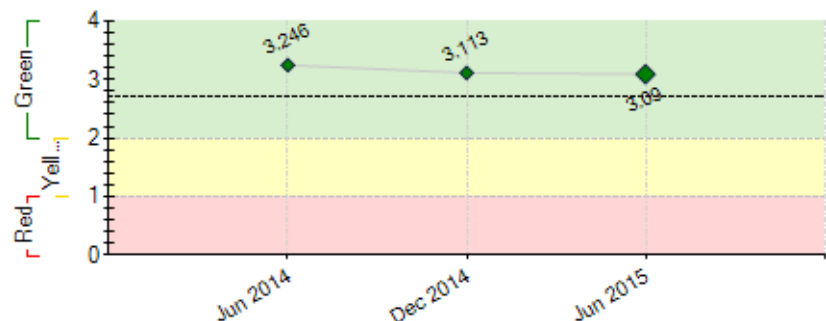
FUNDS



PERFORMANCE SCORE



Current score: Satisfactory: 3.09
MIF Average: 2.725

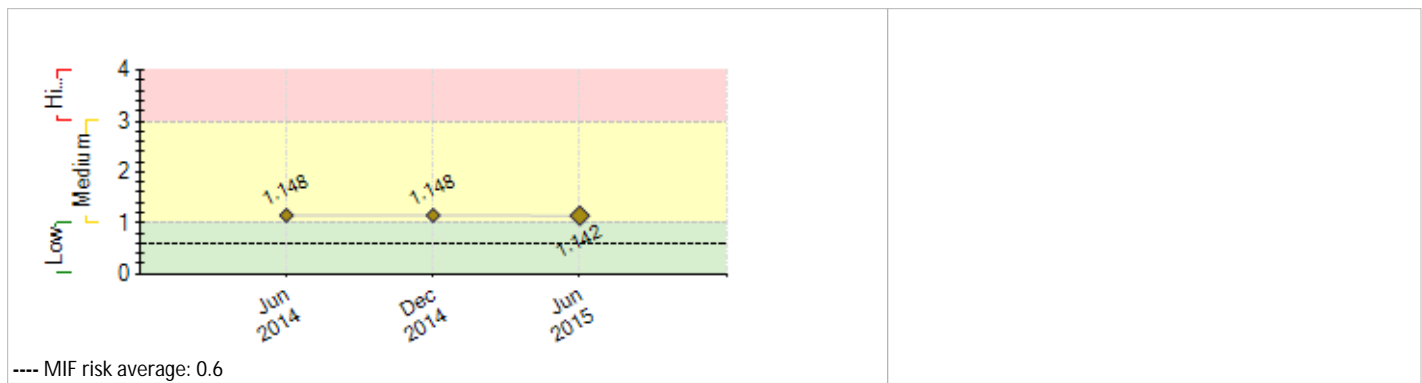


----- MIF performance average

EXTERNAL RISKS

INSTITUTIONAL CAPACITY

Risk
Financial Management: High
Procurement: High
Technical Capacity: Medium



SECTION 2: PERFORMANCE

Summary of project performance since inception

Results achieved:

- Baseline Survey completed (milestone)
- Interactive production management system database completed
- new Constitution, By-Laws, Policies and Procedures completed and adopted by NUF (milestone)

Adoption of new governance documents by NUF means that NUF now has governance structure & credibility needed to be effective in doing business with buyers. The information generated from the PMS provides NUF with knowledge that they can use to assist their farmers in their production planning activities and buyer-farmer matching.

There has been an ongoing 10 wk project delay. Also, NUF members have requested additional time to prepare for upcoming activities and the NUF also has an opportunity to collaborate with the BHTA on their MIF project. Thus, these delays affect the remaining results - Code of Conduct, Farmer Training, NGO Training and the Sustainability Workshop. A 3 mth extension has been requested for the Project Coordinator to facilitate these extensions. Extensions have been approved by MIF.

Most important risk: Changes in external buying environment, specifically Massy (previously SC)/other buyers discontinue to source produce from local farmers. The likelihood of project achieving its final objectives is moderately optimistic because of new opportunities to access cruise/hotel/ tourism markets are emerging.

Critical actions: Ag. consultant to complete Code of Conduct (milestone) by August 24 2015. NGO consultant to complete training by Sept 18 2015.

Comments from the Supervision Team Leader

Agree with the Executing Agency comments

Summary of project performance in the last six months

Results achieved:

- Comp II - Interactive production management system database completed; Farmer support road map completed; Farmer field training schedule approved by NUF
- Comp III - new Constitution, By-Laws, Policies and Procedures completed and adopted by NUF (milestone)

NUF was hopeful that we could complete the code of conduct by the original date but this was not possible. An extension of 10 wks was given for June 29 2014. However, NUF members requested additional time to prepare for upcoming activities and a further extension was granted with new date, August 24 2015.

Note: NUF has requested and MIF has approved an addendum to Agriculture Consultant's contract to incorporate the Code of Conduct as a deliverable in the interest of efficiency and expediency particularly given that (i) he has the requisite experience and demonstrated capability to develop the Code of Conduct (ii) the small amount budgeted for does not justify a separate procurement procedure.

Critical actions for next semester:

Comp I & II - Agriculture consultant to complete Code of Conduct (milestone) by August 24 2015.

Comp III - NGO consultant to complete training of NUF members in governance & management of organization by Sept 18 2015

NUF to build synergies with BHTA on their MIF project, particularly with the Code of Conduct, Farmer Field Training, Value Chain dialogue & data sharing.

Comments from the Supervision Team Leader

Agree with the Executing Agency comments

SECTION 3: INDICATORS AND MILESTONES

Indicators		Baseline	Intermediate 1	Intermediate 2	Intermediate 3	Planned	Achieved	Status
Purpose: To scale-up an existing sustainable value chain model which centers on partnering farmers, with a supermarket and the cruise tourism industry. Currently, a group of about 20 small farmers are already providing high-value, high-quality products to Super Centre supermarket, but there is a need to increase volumes, the range of the products and establish a consistent supply throughout the season.	R.1	50 NUF Members are selling 100 tons of fresh produce through SuperCentre/other channels to supply cruise and/or hotel-hospitality operators	0			50 Apr 2016	0	
	R.2	At least 60% of trained farmers are applying the training principles, using BMPs, GAPs etc. in their food production systems;	0			60 Apr 2016	0	
	R.3	80 farmers have become NUF Members by the end of the project	0			80 Apr 2016	0	
Component 1: Improving Market Access through Business Partnerships Weight: 12% Classification:	C1.I1	Six (6) bilateral Value Chain meetings and one (1) Value Chain Upgrading Workshop held between Super Centre Ltd, Input Suppliers, Farmers, Ministry of Agriculture (etc.).	0 Oct 2013			7 Apr 2016		
	C1.I2	Code of Conduct developed and accepted by NUF and buyers - as the basis of transacting business for its members	0 Oct 2013			1 Aug 2015		
	C1.I3	Baseline Survey & Interactive Data System	0 Oct 2013			1 Jan 2015	1 Jan 2015	Finished
Component 2: Strengthened Compliance with Food Industry Standards Weight: 40% Classification:	C2.I1	Production Management System database - generating weekly, monthly and annual quantities and estimated acreages required - completed	0 Oct 2013			1 Mar 2015	1 Mar 2015	Finished
	C2.I2	Minimum of 100 small farmers have attended training	0 Oct 2013			100 Feb 2016		
Component 3: Institutional Strengthening of the NUF Weight: 46%	C3.I1	NUF has adopted new Constitution, By-Laws, Policies and Procedures;	0 Oct 2013			1 Apr 2015	1 Apr 2015	Finished
	C3.I2	At least 30 NUF members trained in governance and management of the organization	0 Oct 2013			30 Sep 2015		

Classification:**Component 4:** Knowledge Sharing & Dissemination**Weight:** 2%**Classification:**

C4.I1	One (1) Case Study developed and disseminated at one regional conference/event regarding sustainable agricultural value chain development	0				1	
		Oct 2013				Feb 2016	

Milestones	Planned	Due Date	Achieved	Date of achievement	Status
M1 Conditions Prior	6	Apr 2014	6	Apr 2014	Achieved
M1 [*] Baseline Survey report & Interactive Farmers Data Base completed & approved by NUF	1	Jan 2015	1	Jan 2015	Achieved
M2 [*] Strategic Plan & Governance Standards completed & adopted by NUF	1	Apr 2015	1	Apr 2015	Achieved
M3 [*] Code of Conduct developed and accepted by NUF buyers.	1	Aug 2015			
M4 [*] Farmer Field Training completed	100	Feb 2016			

[*] Indicate that the milestone has been reformulated

CRITICAL ISSUES THAT HAVE AFFECTED PERFORMANCE

[X] Executing agency institutional capacity

SECTION 4: RISKS**MOST IMPORTANT RISKS AFFECTING FUTURE PERFORMANCE**

	Level	Mitigation action	Responsible
1. - Super Centre/other buyers discontinue to source produce from local farmers - Farmers unwilling to adopt new methods of operations in their enterprises; - Farmers do not support NUF as the primary organization linking farmers with buyers in the tourism and wider hospitality sector in Barbados	Medium	..	Project Guest
2. Farmers and Fresh Produce Buyers/Retailers unwilling to endorse and operate under the parameters of the Code of Conduct	Medium	This risk will be mitigated by intensive awareness raising and stakeholder engagement during the development of the Code of Conduct so as to demonstrate value of such a methodology and allow for mitigation of stakeholder concerns.	Project Guest
3. Farmers/Buyers unwilling to participate in the project; Farmers unwilling to disclose comparative financial information;	Medium	...	Project Guest
4. Farmers do not see the value of new on-farm practices that meet food industry and production standards - and fail to apply new practices;	Medium	..	Project Guest
5. Farmers unable to secure financing to implement new on-farm practices;	Medium	.	Project Guest

PROJECT RISK LEVEL: Medium **TOTAL NUMBER OF RISKS:** 10 **IN EFFECT RISKS:** 9 **NOT IN EFFECT RISKS:** 0 **MITIGATED RISKS:** 1**SECTION 5: SUSTAINABILITY****Likelihood of project sustainability after project completion:** P - Probable**CRITICAL ISSUES THAT MAY AFFECT PROJECT SUSTAINABILITY**

Issue	Comments
[X] A market is not generated for the project's services and/or activities (low payment capacity or low demand for those services)	The key challenge faced is to secure buyers willing to source from NUF's member farmers

Actions related to sustainability which have been taken in the reporting period:

Adoption of new governance documents by NUF means that NUF now has the governance structure and credibility needed to be effective in doing business with buyers. The information generated from the Production Management System provides NUF with knowledge that they can use to assist their farmers in their production planning activities and buyer-farmer matching.

SECTION 6: PRACTICAL LESSONS

[No lessons learned found]