



Operation Number: **BA-L1004**  
Year- PMR Cycle: **Second period Jan-Dec 2013**  
Last Update: **6/26/2014**  
PMR Validation Stage: **Validated by Representative**

Chief of Operations validation date: **07/01/2014**  
Division Chief validation date: **07/01/2014**  
Country Representative validation date: **07/03/2014**

Inter-American Development Bank - IDB  
Office of Strategic Planning and Development Effectiveness

## Operation Profile

### Basic Data

Operation name:	Modernization of the Barbados National Procurement System	Loan Number:	2099/OC-BA
Executing Agency (EA):	MINISTRY OF FINANCE		
Team Leader:	Tinari,Stefano	Sector/Subsector:	REFORM AND PUBLIC SECTOR SUPPORT
Operation Type:	Loan Operation	Overall Stage:	Disbursing (From eligibility until all the loans are closed).
Lending Instrument:	Investment Loan	Country:	BARBADOS
Borrower:	BARBADOS	Convergence related Operation(s):	

### Total Cost and Source

	Original IDB	Current Active IDB	Local Counterpart	Co-Financing/Country	Total operation cost - Original Estimate
BA-L1004	\$5,000,000.00	\$5,000,000.00	\$950,000.00	\$0.00	\$5,950,000.00

### Available Funds (US\$)

	Current IDB	Disb. Amount to Date	% Disbursed	Undisbursed Balance
BA-L1004	\$5,000,000.00	\$1,509,735.14	30.19%	\$3,490,264.86

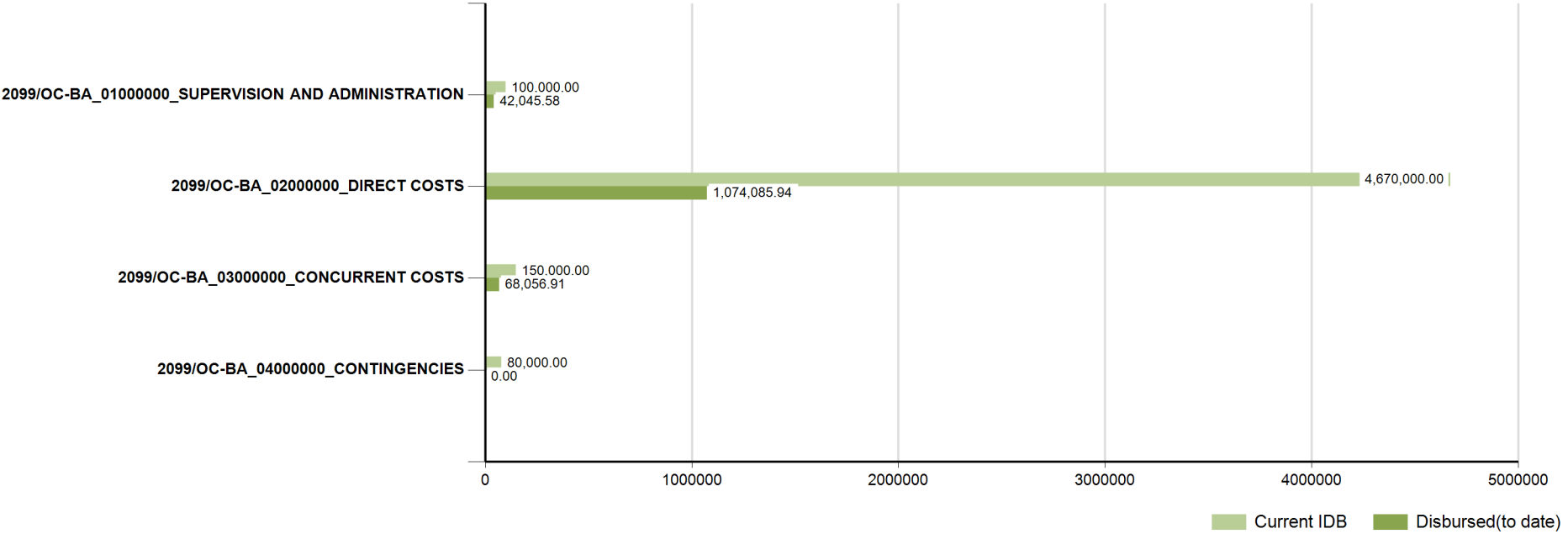
### Environmental and Social Safeguards

Main Operation	
Impacts Category:	B13
Safeguard Performance Rating:	
Safeguard Performance Rating - Rationale:	

### Reformulation Information

Main Operation	
Was/Were the objective(s) of this operation reformulated?	NO
Date of approval:	

Expense Categories by Loan Contract (cumulative values)



## Results Matrix

## Impacts

Impact:	1 Transparency and Accountability in Public Procurement								
Observation:									
Indicators	Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations		2012	EOP
1.1 Barbados' competitiveness ranking		Ranking	50.00	2007	World Economic Forum's Annual Competitiveness Reports	Barbados was ranked 42 in the World Forum competitiveness index for 2011	P		40.00
	P(a)						42.00	40.00	
	A						42.00		

 RF - RF Indicator
  SI - Sector Indicator
  CI - Country Indicator
  PG - Pro-Gender
  PE - Pro-Ethnicity

## Outcomes

<b>Outcome:</b>	1 Public procurement regulatory framework strengthened											
<b>Observation:</b>												
Indicators	Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2012		2014	2015	2016	EOP
1.1 New comprehensive procurement legislation approved		Legislation	0.00	2008	1) Minutes of Cabinet meeting indicating approval. 2) Parliamentary record of approval.		P					1.00
	P(a)						1.00				1.00	
	A						1.00					
<b>Outcome:</b>	2 Procurement operation and marketplace improved											
<b>Observation:</b>												
Indicators	Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2012		2014	2015	2016	EOP
2.1 New organizational structure for the Procurement Policy Unit, the Central Purchasing Department and other procurement entities approved.		Organizational Structure	0.00	2008	Cabinet minutes indicating approval		P					1.00
	P(a)						1.00				1.00	
	A						1.00					
<b>Outcome:</b>	3 Procurement institutional capacity strengthened.											
<b>Observation:</b>												

Indicators	Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2012	2014	2015	2016	EOP
3.1 Procurement decisions are public and posted online.		%	5.00	2008	1) Reports of the Chairperson of the Tenders Committee. 2) Assessment of the external evaluator in the final evaluation of the project.		P		90.00		90.00
							P(a)	40.00	90.00		90.00
							A	40.00			

Outcome:

4 [Tecnological infrastructure modernized and updated.](#)

Observation:

Indicators	Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2012	2014	2015	2016	EOP
4.1 E-tendering system and public procurement opportunities webpage established and running.		time	0.00	2008	Documentation provided by the SPU/PPU		P		3.00		3.00
							P(a)	3.00	1.00	2.00	1.00
							A	1.00			

## Outputs: Annual Physical and Financial Progress

I. Public procurement legal framework strengthened		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2013		EOP	2013		EOP
Manuals with procurement policy statements, procurement regulations and procedures consistent with the law are prepared.	Framework	P		0.00	P		407,000.00
		P(a)		1.00	P(a)		386,093.00
		A		1.00	A	40,357.00	193,357.00
II. Procurement operations and marketplace improved		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2013		EOP	2013		EOP
Contracting standardized requirements in place.	Standard set	P	1.00	1.00	P	150,000.00	495,000.00
		P(a)	1.00	1.00	P(a)	200,000.00	385,780.00
		A		1.00	A	99,000.00	99,000.00
System to gather information on procurement exercises operational	System	P		1.00	P		300,000.00
		P(a)	1.00	1.00	P(a)		738,400.00
		A		1.00	A		296,000.00
Staff in contracting agencies trained in comprehensive procurement procedures	Staff	P	50.00	200.00	P	200,000.00	420,000.00
		P(a)	0.00	200.00	P(a)	150,000.00	611,000.00
		A	50.00	50.00	A	105,000.00	105,000.00
Procurement Policy Unit operationalized	Procurement Policy Unit	P	1.00	1.00	P	290,000.00	575,000.00
		P(a)	8.00	2.00	P(a)	220,000.00	117,000.00
		A		1.00	A	80,000.00	117,000.00
III. Procurement institutional capacity strengthened		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2013		EOP	2013		EOP
New organizational structure for procurement agencies implemented	Organizational Structure	P		1.00	P		175,000.00
		P(a)		1.00	P(a)		776,778.00
		A		1.00	A	8,500.00	93,834.00
Auditors at the Auditor General's Office trained in new procurement methodologies including Public Private Partnerships.	Auditors	P	2.00	7.00	P	100,000.00	300,000.00
		P(a)	0.00	0.00	P(a)	0.00	0.00
		A			A		
IV. Technological system updated		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2013		EOP	2013		EOP
IT system, hardware and software and website improved	IT System	P	0.00	1.00	P	550,000.00	1,590,140.00
		P(a)	0.60	1.00	P(a)	570,000.00	1,041,585.00
		A	0.50	1.00	A	194,000.00	504,140.00
Supervision and Administration							
Evaluations and External Auditing							
Contingencies							

Other Cost		2013	Cost
CPU/PPU	P	\$300,000.00	\$1,034,970.00
	P(a)	\$10,000.00	\$157,509.00
	A	\$10,180.00	\$157,509.00
Evaluations & External Audit	P		\$150,000.00
	P(a)	\$50,000.00	\$88,556.00
	A		\$45,556.00

Contingencies	P		\$83,000.00
	P(a)		\$0.00
	A		\$0.00
Total Cost		2013	Total Cost
	P	\$1,590,000.00	\$5,530,110.00
	P(a)	\$1,200,000.00	\$2,015,014.00
	A	\$537,037.00	\$1,611,396.00

Changes to the Matrix

No information related to this operation.

Please note that the Overall Stage represents the stage of the operation at the time of this report’s publication, which might not necessarily match the stage of the operation during the PMR Cycle to which the report pertains.