



Operation Number: **BA-L1004**
Year- PMR Cycle: **Second period Jan-Dec 2014**
Last Update: **5/12/2015**
PMR Validation Stage: **Validated by Representative**

Chief of Operations validation date: **05/13/2015**
Division Chief validation date: **05/14/2015**
Country Representative validation date: **05/18/2015**

Inter-American Development Bank - IDB
Office of Strategic Planning and Development Effectiveness

Operation Profile

Basic Data

Operation name:	Modernization of the Barbados National Procurement System	Loan Number:	2099/OC-BA
Executing Agency (EA):	SPECIAL PROJECTS UNIT WITHIN THE MINISTR Y OF FINANCE		
Team Leader:	Harper,Leslie Elizabeth	Sector/Subsector:	REFORM AND PUBLIC SECTOR SUPPORT
Operation Type:	Loan Operation	Overall Stage:	Disbursing (From eligibility until all the loans are closed).
Lending Instrument:	Investment Loan	Country:	BARBADOS
Borrower:	BARBADOS	Convergence related Operation(s):	

Total Cost and Source

	Original IDB	Current Active IDB	Local Counterpart	Co-Financing/Country	Total operation cost - Original Estimate
BA-L1004	\$5,000,000.00	\$5,000,000.00	\$950,000.00	\$0.00	\$5,950,000.00

Available Funds (US\$)

	Current IDB	Disb. Amount to Date	% Disbursed	Undisbursed Balance
BA-L1004	\$5,000,000.00	\$1,509,735.14	30.19%	\$3,490,264.86

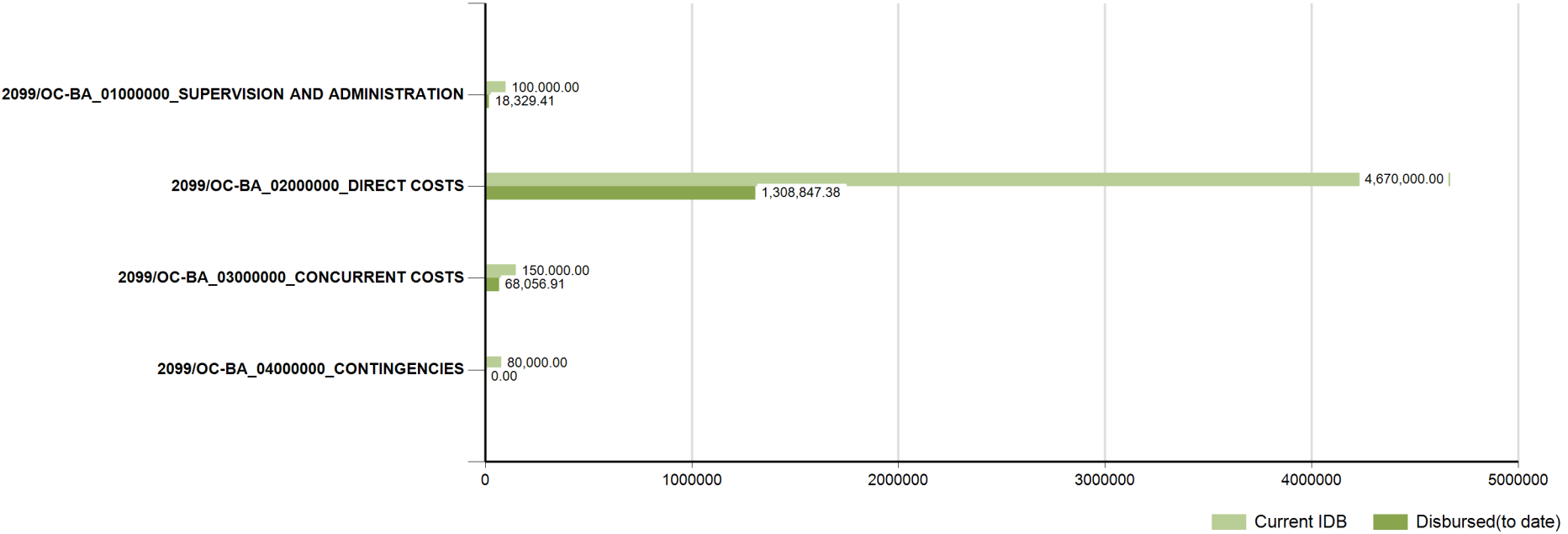
Environmental and Social Safeguards

Main Operation	
Impacts Category:	B13
Safeguard Performance Rating:	
Safeguard Performance Rating - Rationale:	

Reformulation Information

Main Operation	
Was/Were the objective(s) of this operation reformulated?	NO
Date of approval:	

Expense Categories by Loan Contract (cumulative values)



Observation:	Indicator 2.1 has not been achieved as it depends on 1.1 (approval of legislation). However the PMR indicates that it has been achieved in 2012 (it was only drafted in 2012). This is a mistake that cannot be corrected by the team leader or convergence support. The team leader will work with SPD to try and get this fixed.										
							2012	2014	2015	2016	EOP
Indicators	Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations					
2.1 New organizational structure for the Procurement Policy Unit, the Central Purchasing Department and other procurement entities approved.		#	0.00	2008	Cabinet minutes indicating approval		P				1.00
	P(a)						1.00		0.00		
	A						1.00	0.00	0.00		
Outcome:	3 Procurement institutional capacity strengthened.										
Observation:											
							2012	2014	2015	2016	EOP
Indicators	Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations					
3.1 Procurement decisions are public and posted online.		%	5.00	2008	1) Reports of the Chairperson of the Tenders Committee. 2) Assessment of the external evaluator in the final evaluation of the project.		P		90.00		90.00
	P(a)						40.00	90.00	90.00		90.00
	A						40.00	90.00	0.00		
Outcome:	4 Technological infrastructure modernized and updated.										
Observation:											
							2012	2014	2015	2016	EOP
Indicators	Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations					
4.1 E-tendering system and public procurement opportunities webpage established and running.		#	0.00	2008	Documentation provided by the SPU/PPU		P		3.00		3.00
	P(a)						3.00	1.00	2.00		
	A						1.00	1.00	2.00		

Outputs: Annual Physical and Financial Progress

I. Public procurement legal framework strengthened		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2014		EOP	2014		EOP
Manuals with procurement policy statements, procurement regulations and procedures consistent with the law are prepared.	#	P		0.00	P		407,000.00
		P(a)		1.00	P(a)	192,736.00	193,357.00
		A	0.00	1.00	A	0.00	193,357.00
II. Procurement operations and marketplace improved		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2014		EOP	2014		EOP
Contracting standardized requirements in place.	#	P	0.00	1.00	P	145,000.00	495,000.00
		P(a)		1.00	P(a)	286,780.00	99,000.00
		A	0.00	1.00	A	0.00	99,000.00
System to gather information on procurement exercises operational	#	P		1.00	P		300,000.00
		P(a)		1.00	P(a)	442,400.00	338,189.03
		A	0.00	1.00	A	0.00	338,189.03
Staff in contracting agencies trained in comprehensive procurement procedures	#	P	50.00	200.00	P	100,000.00	420,000.00
		P(a)	50.00	200.00	P(a)	406,000.00	305,000.00
		A	50.00	100.00	A	0.00	105,000.00
Procurement Policy Unit operationalized	#	P		1.00	P		575,000.00
		P(a)	1.00	1.00	P(a)		157,000.00
		A	0.00	1.00	A	0.00	117,000.00
III. Procurement institutional capacity strengthened		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2014		EOP	2014		EOP
New organizational structure for procurement agencies implemented	#	P		1.00	P		175,000.00
		P(a)		1.00	P(a)	83,959.00	574,452.00
		A	0.00	1.00	A	0.00	93,834.00
Auditors at the Auditor General's Office trained in new procurement methodologies including Public Private Partnerships.	Auditors	P	3.00	7.00	P	100,000.00	300,000.00
		P(a)	0.00	0.00	P(a)	0.00	0.00
		A			A		
IV. Technological system updated		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2014		EOP	2014		EOP
IT system, hardware and software and website improved	#	P	1.00	1.00	P	585,000.00	1,590,140.00
		P(a)		2.00	P(a)	537,445.00	624,950.97
		A	1.00	2.00	A	0.00	504,140.00
Supervision and Administration							
Evaluations and External Auditing							
Contingencies							

Other Cost		2014	Cost
CPU/PPU	P	\$225,000.00	\$1,034,970.00
	P(a)		\$157,509.00
	A		\$157,509.00
Evaluations & External Audit	P	\$150,000.00	\$150,000.00
	P(a)	\$23,000.00	\$65,556.00
	A		\$45,556.00

Contingencies	P	\$83,000.00	\$83,000.00
	P(a)		\$0.00
	A		\$0.00
Total Cost		2014	Total Cost
	P	\$1,388,000.00	\$5,530,110.00
	P(a)	\$1,972,320.00	\$2,057,203.03
	A		\$1,653,585.03

Changes to the Matrix

Section	Name	Type of Change	Reasons	Entered in the System	Agreed with Executing Agency
Outcome	E-tendering system and public procurement opportunities webpage established and running.	Modify EOP P(a)	This outcome indicator was modified to correct an error that was made in 2012.	5/12/2015	5/12/2015
Outcome	New organizational structure for the Procurement Policy Policy Unit, the Central Purchasing Department and other procurement entities approved.	Modify EOP P(a)	This outcome indicator was modified to correct an error that was made in 2012.	5/12/2015	5/12/2015
Outcome	New comprehensive procurement legislation approved	Modify EOP P(a)	This outcome indicator was modified to correct an error that was made in 2012.	5/12/2015	5/12/2015
Output	IT system, hardware and software and website improved	Modify Physical P(a) value	A zero was added to correct the error message generated by the system. Only 2014 and 2015 were corrected as the system would not allow corrections to prior years.	5/3/2015	5/3/2015
Output	Procuring ministries and departments comply with amended procurement regulations	Modify Unit of Measure	The system requested means of verification, so the project team added them.	4/23/2015	5/4/2015
Impact	Statistical information on public procurement entities is captured in the system.	Modify Means of Verification	The system requested means of verification, so the project team added them.	4/17/2015	4/17/2015
Impact	Users (public procurement entities and suppliers) of public procurement system assign it a satisfactory or higher rating in terms of efficiency, transparency and ease of use	Modify Means of Verification	The system requested means of verification, so the project team added them.	4/17/2015	4/17/2015
Impact	The average unit price in real terms of selected index of goods, works and services procured decreases.	Modify Means of Verification	The system requested means of verification, so the project team added them.	4/17/2015	4/17/2015
Impact	Public procurement in Barbados aligned with international procurement best practices, as applicable, while taking into account developments within the Caribbean Single Market Economy (CSME) government procurement regime	Modify Means of Verification	The system requested means of verification, so the project team added them.	4/17/2015	4/17/2015
Output	IT system, hardware and software and website improved	Modify Financial P(a) value	There were no disbursements in 2014 given the lack of capacity of the project executing agency and the fact that the new procurement has not been approved yet.	4/1/2015	4/1/2015
Output	New organizational structure for procurement agencies implemented	Modify Financial P(a) value	There were no disbursements in 2014 given the lack of capacity of the project executing agency and the fact that the new procurement has not been approved yet.	4/1/2015	4/1/2015
Output	Procurement Policy Unit operationalized	Modify Financial P(a) value	There were no disbursements in 2014 given the lack of capacity of the project executing agency and the fact that the new procurement has not been approved yet.	4/1/2015	4/1/2015
Output	Staff in contracting agencies trained in comprehensive procurement procedures	Modify Financial P(a) value	There were no disbursements in 2014 given the lack of capacity of the project executing agency and the fact that the new procurement has not been approved yet.	4/1/2015	4/1/2015
Output	System to gather information on procurement exercises operational	Modify Financial P(a) value	There were no disbursements in 2014 given the lack of capacity of the project executing agency and the fact that the new procurement has not been approved yet.	4/1/2015	4/1/2015

Output	Manuals with procurement policy statements, procurement regulations and procedures consistent with the law are prepared.	Modify Financial P(a) value	There were no disbursements in 2014 given the lack of capacity of the project executing agency and the fact that the new procurement has not been approved yet.	4/1/2015	4/1/2015
Output	Contracting standardized requirements in place.	Modify Financial P(a) value	There were no disbursements in 2014 given the lack of capacity of the project executing agency and the fact that the new procurement has not been approved yet.	4/1/2015	4/1/2015
Output	Procurement Policy Unit operationalized	Modify Physical P(a) value	There were no disbursements in 2014 given the lack of capacity of the project executing agency and the fact that the new procurement has not been approved yet.	4/1/2015	4/1/2015

Please note that the Overall Stage represents the stage of the operation at the time of this report's publication, which might not necessarily match the stage of the operation during the PMR Cycle to which the report pertains.