



Operation Number: **BH-L1003**
Year- PMR Cycle: **Second period Jan-Dec 2013**
Last Update: **7/8/2014**
PMR Validation Stage: **Validated by Representative**

Chief of Operations validation date: **07/08/2014**
Division Chief validation date: **07/08/2014**
Country Representative validation date: **07/09/2014**

Inter-American Development Bank - IDB
Office of Strategic Planning and Development Effectiveness

Operation Profile

Basic Data

Operation name:	Investing in Students and Programmes for the Innovative Reform of Education	Loan Number:	1695/OC-BH
Executing Agency (EA):	MINISTRY OF EDUCATION		
Team Leader:	Herran,Carlos Alberto	Sector/Subsector:	ED
Operation Type:	Loan Operation	Overall Stage:	Closed (All the loans are closed).
Lending Instrument:	Investment Loan	Country:	BAHAMAS
Borrower:	THE COMMONWEALTH OF THE BAHAMAS		Convergence related Operation(s):

Total Cost and Source

	Original IDB	Current Active IDB	Local Counterpart	Co-Financing/Country	Total operation cost - Original Estimate
BH-L1003	\$18,000,000.00	\$12,856,916.58	\$4,500,000.00	\$0.00	\$22,500,000.00

Available Funds (US\$)

	Current IDB	Disb. Amount to Date	% Disbursed	Undisbursed Balance
BH-L1003	\$12,856,916.58	\$12,346,601.41	96.03%	\$510,315.17

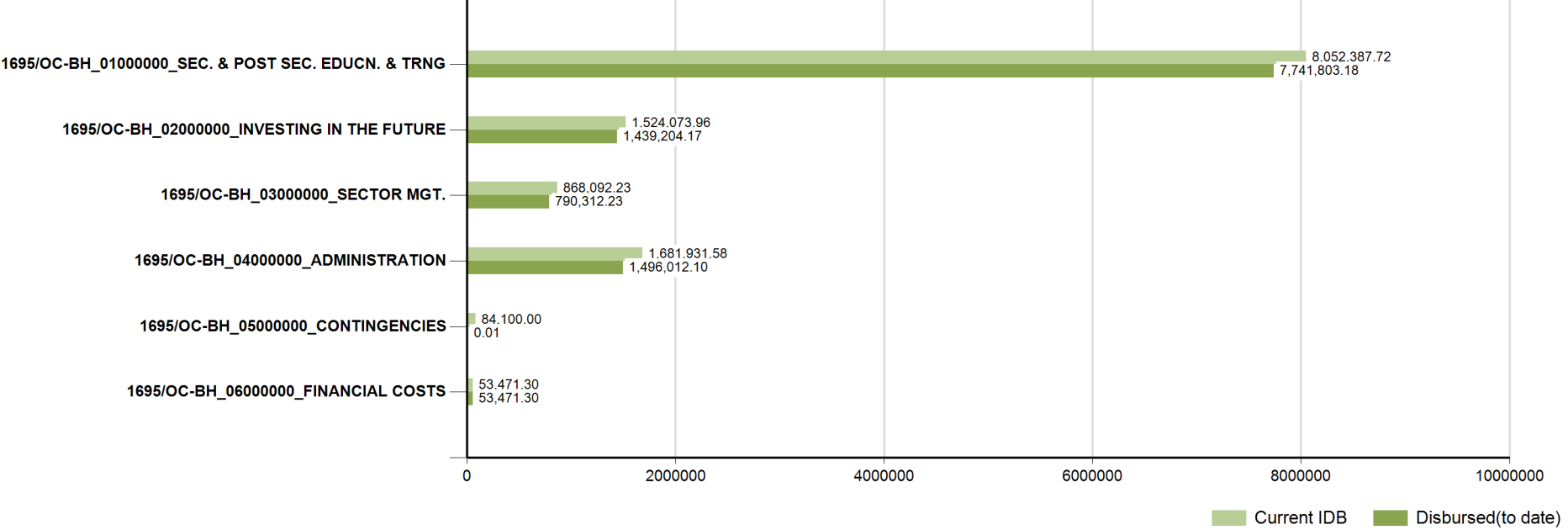
Environmental and Social Safeguards

Main Operation	
Impacts Category:	C(R)
Safeguard Performance Rating:	
Safeguard Performance Rating - Rationale:	

Reformulation Information

Main Operation	
Was/Were the objective(s) of this operation reformulated?	NO
Date of approval:	

Expense Categories by Loan Contract (cumulative values)



Results Matrix

Impacts

[illegible]

 RF - RF Indicator

 SI - Sector Indicator

 CI - Country Indicator

 PG - Pro-Gender

 PE - Pro-Ethnicity

Outcomes

Outcome:	1 National framework for technical and vocational education and training (TVET) improved
Observation:	This indicator was deleted from the original Results Matrix because the new TVET standards were to be developed by the National Workforce Development Council which was not implemented.

Indicators		Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2011	2012	2013	EOP	
1.1 % Teachers applying new standards in TVET			% teachers	0.00	2010	Assessment report from a teacher sample	Targets for this indicator were eliminated because the developing of the TVET standards was dropped from the project. The institution in charge of developing TVET standards, in articulation with the private sector, was never set up.	P	0.00	0.00	0.00	0.00
							P(a)	0.00	0.00	0.00	0.00	
							A					
Outcome:	2 Increased relevancy of National curricula to the need of the individuals and the society											
Observation:												
Indicators		Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2011	2012	2013	EOP	
2.1 Aggregate passes of high school graduates obtaining at least one career and technical certification			students	533.00	2010	BTVI records and statistics		P	0.00	0.00	0.00	1,066.00
								P(a)	0.00	445.00	621.00	1,066.00
								A		363.00	782.00	1,145.00
Outcome:	3 Integrated approach to Information Communication Technology provided to increase efficiency and effectiveness of the administrative process and support and enhance educational programmes											
Observation:	The original End of Project Goal for this indicator was 50% of Public Secondary Schools. The project achieved 100% reaching all Public secondary Schools.											
Indicators		Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2011	2012	2013	EOP	
3.1 Public schools with operational e-literacy in core courses			% schools	20.00	2010	MOE records ICT in Education report	Revised target to include all public secondary schools	P	20.00	40.00	80.00	100.00
								P(a)	20.00	40.00	80.00	100.00
								A		50.00	80.00	100.00

Outcome:	4 Learning opportunities provided at BTVI enable individuals to be globally competitive and economically independent											
Observation:												
Indicators		Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2011		2012	2013	EOP
4.1 Student completion rate for construction and IT courses			students	25.00	2010	Final report on the evaluation of the demonstration school experience	NOTICE : A 5 year window is accepted for program completion.	P	25.00	30.00	35.00	35.00
		P(a)						25.00	30.00	35.00	35.00	
		A						14.00	88.00	62.00	62.00	
Outcome:	5 Quality of Early Childhood Education programs improved											
Observation:												
Indicators		Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2011		2012	2013	EOP
5.1 Regulations/ National Standards to preschool legislation implemented and distributed to stakeholders			% of stakeholders to whom new standards have been distributed	0.00	2010	Number of Operational Manuals distributed, record of number of preschool distribution	Early education regulations/standards developed. PENDING CABINET APPROVAL	P	25.00	60.00	100.00	100.00
		P(a)						25.00	60.00	100.00	100.00	
		A							0.00	100.00	100.00	
Outcome:	6 School capacity strengthened in order to accommodate students with a wide range of special needs											
Observation:												
Indicators		Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2011		2012	2013	EOP
6.1 An increase in the number of teachers equipped with strategies that will reach the learning needs of all students in demonstration schools.			Teachers	5.00	2010	Assesment report on teachers		P	141.00	153.00	153.00	153.00
		P(a)						141.00	153.00	153.00	153.00	
		A						169.00	82.00	290.00	290.00	

6.2 Early identification and remediation of 100% of preschoolers and first grade students with special needs completed by the end of the program							P	5,870.00	100.00	100.00	100.00
							P(a)	5,870.00	100.00	100.00	100.00
							A	100.00	100.00	100.00	100.00
		% of students screened	0.00	2010	Report on Test results and recommendations from psychologist at MOE	Indicator to be recalculated as a % of students with special needs.					

 RF - RF Indicator

 SI - Sector Indicator

 CI - Country Indicator

 PG - Pro-Gender

 PE - Pro-Ethnicity

Outputs: Annual Physical and Financial Progress

National Framework for Technical Education & Vocational Training		Physical Progress			Financial Progress		
Outputs	Unit of Measure		2013	EOP		2013	EOP
Senior TVET School transformed to a Career Academy through refurbishing existing facilities completed.	School	P	1.00	1.00	P	300,000.00	460,241.00
		P(a)	1.00	1.00	P(a)	300,000.00	321,446.00
		A	1.00	1.00	A	161,205.00	321,446.00
Computer Labs for ICT (Technology upgrade for secondary schools) installed.	Computer labs	P	38.00	65.00	P	1,900,000.00	2,800,000.00
		P(a)	38.00	38.00	P(a)	1,900,000.00	2,113,850.00
		A	11.00	38.00	A	1,213,850.00	2,190,544.00
National/International standards developed or adapted in collaboration with the private sector.	Trades with standards	P	0.00	2.00	P		0.00
		P(a)	0.00	3.00	P(a)		0.00
		A	1.00	3.00	A		0.00
Magnet Programs upgraded and new curriculum implemented in 6 pilot schools	Schools	P	4.00	8.00	P	500,000.00	582,553.00
		P(a)	4.00	5.00	P(a)	500,000.00	405,868.00
		A	1.00	5.00	A	323,315.00	405,868.00
Senior High School Curriculum for Hospitality, Business/ ICT Studies, and Technical Studies (construction) developed and approved	Curriculum	P		1.00	P		50,000.00
		P(a)		1.00	P(a)		50,000.00
		A		1.00	A		86,125.53
Technology Coordination Unit (TCU) created and operational	Coordination Unit	P		2.00	P		37,295.00
		P(a)		3.00	P(a)		37,295.00
		A	1.00	3.00	A		37,295.00
Educational software for secondary education purchased and integrated into the portal	System Strengthened	P		0.00	P		0.00
		P(a)		0.00	P(a)		0.00
		A		0.00	A		0.00
Master Trainers/facilitators in institutional management techniques trained	Teachers	P		50.00	P	20,000.00	59,794.00
		P(a)		50.00	P(a)	20,000.00	39,794.00
		A		50.00	A		39,794.00
Assistant Trainers in general and subject specific teaching techniques trained	Teachers	P	35.00	55.00	P		16,000.00
		P(a)	35.00	140.00	P(a)		84,000.00
		A	120.00	140.00	A	68,000.00	84,000.00
Certificate and diploma programs within BTVI in response to immediate and future needs in the trades, construction technology, IT and business office	Procurement	P		1.00	P		25,783.00
		P(a)		1.00	P(a)		126,886.25
		A		1.00	A	101,103.25	126,886.25
BTVI organizational structure and capacity for Administration and Students Support expanded	Firma consultora	P		2.00	P		208,744.00
		P(a)		2.00	P(a)		208,744.00
		A		2.00	A		208,744.00
TCU specialists in ICT appointed	Staff	P		3.00	P		36,000.00
		P(a)		4.00	P(a)		66,000.00
		A	1.00	4.00	A	30,000.00	66,000.00
National Workforce Development (NWDC) established and operational	Staff	P		0.00	P		0.00
		P(a)		0.00	P(a)		0.00
		A		0.00	A		0.00
General Secondary Education curricula for Math, Science and Language reviewed and approved	curriculum	P		1.00	P		77,929.00
		P(a)		1.00	P(a)		77,929.00
		A		1.00	A		77,929.00
Subject Labs purchased and installed in 27 schools at the end of the program	Subject labs	P	30.00	107.00	P	500,000.00	600,000.00
		P(a)	30.00	77.00	P(a)	500,000.00	100,000.00
		A	0.00	77.00	A		100,000.00

Education Portal created and operational	Portal	P		0.00	P		0.00
		P(a)		0.00	P(a)		0.00
		A	0.00	0.00	A		77,780.00
"Bridge Program" developed and implemented	Program	P		1.00	P		10,000.00
		P(a)		1.00	P(a)		10,000.00
		A		1.00	A		10,000.00
Investing in the Future		Physical Progress			Financial Progress		
Outputs	Unit of Measure		2013	EOP		2013	EOP
Legislation on Special Education approved by Parliament, and standards and policies approved by MOE	Legislation	P	1.00	1.00	P	15,000.00	15,000.00
		P(a)	1.00	0.00	P(a)	15,000.00	0.00
		A	0.00	0.00	A		0.00
Public consultation on quality standards for preschool launched	Launching	P		1.00	P		17,000.00
		P(a)		1.00	P(a)		57,000.00
		A		1.00	A	40,000.00	57,000.00
Laboratory Preschool with Resource Centre established	Preschool	P		0.00	P		37,209.00
		P(a)		1.00	P(a)		37,209.00
		A	1.00	1.00	A		37,209.00
Private School Teachers certified with the Government Assisted Program (GAP)	Teachers	P	100.00	236.00	P	200,000.00	371,000.00
		P(a)	100.00	200.00	P(a)	200,000.00	251,000.00
		A	64.00	200.00	A	80,000.00	251,000.00
Orientation and training on Legislation policy and standards in special education completed	Teachers	P	10.00	113.00	P	13,000.00	34,350.00
		P(a)	10.00	103.00	P(a)	13,000.00	21,350.00
		A		103.00	A		21,350.00
Teachers and parents from demonstration schools trained in inclusive education	Teachers	P		2,837.00	P		44,000.00
		P(a)		2,865.00	P(a)		50,000.00
		A	28.00	2,865.00	A	6,000.00	50,000.00
National Screening Program for preschool children performed yearly	Screening	P		1.00	P		73,265.00
		P(a)		2.00	P(a)		85,265.00
		A	1.00	2.00	A	12,000.00	85,265.00
Parents outreach initiative accomplished for Family Islands	Outreqach program	P		2.00	P		38,494.00
		P(a)		2.00	P(a)		38,494.00
		A		2.00	A		38,494.00
Electronic equipment and instructional materials in Inclusive Education for Demonstration Schools provided	Schools	P	3.00	3.00	P	300,000.00	300,000.00
		P(a)	3.00	3.00	P(a)	300,000.00	77,000.00
		A	3.00	3.00	A	77,000.00	77,000.00
Preschool teachers trained in carrying out screening and parents to use support materials	Teachers	P		900.00	P		53,540.00
		P(a)		920.00	P(a)		60,540.00
		A	20.00	920.00	A	7,000.00	60,540.00
Report on baseline study developed and approved	Study	P		2.00	P		96,050.00
		P(a)		2.00	P(a)		96,050.00
		A		2.00	A		96,050.00
Baseline study conducted for Inclusive Education	Study	P		1.00	P		72,694.00
		P(a)		1.00	P(a)		72,694.00
		A		1.00	A		72,694.00
Administration		Physical Progress			Financial Progress		
Outputs	Unit of Measure		2013	EOP		2013	EOP
CONTINGENCIES	Dollars	P		0.00	P	182,000.00	182,000.00
		P(a)		0.00	P(a)	182,000.00	0.00
		A		0.00	A		0.00

Final Evaluation Consultant financed from Contingencies		P		0.00	P		
		P(a)		1.00	P(a)		
		A	1.00	1.00	A		
EMIS guidelines consultant financed from Contingecies		P		0.00	P		
		P(a)		1.00	P(a)		
		A	1.00	1.00	A		
Strengthening Sector Management		Physical Progress			Financial Progress		
Outputs	Unit of Measure		2013	EOP		2013	EOP
Technical staff of the MOE strengthened in Monitoring and Evaluation	Staff	P		2.00	P		39,800.00
		P(a)		52.00	P(a)		39,800.00
		A	50.00	52.00	A		39,800.00
Central database designed and implemented	Data base	P		0.00	P		0.00
		P(a)		0.00	P(a)		0.00
		A	0.00	0.00	A		0.00
Midterm and summative evaluations performed	Evaluation	P	1.00	3.00	P		15,338.00
		P(a)	1.00	3.00	P(a)		15,338.00
		A	1.00	3.00	A		15,338.00
Monitoring and Evaluation Unit equipped with new personnel	Staff	P		1.00	P		0.00
		P(a)		1.00	P(a)		0.00
		A	0.00	1.00	A		0.00
Costs from prior to restructuring							

Other Cost		2013	Cost
Project Coordinating Unit fully functional with appropriate staff hired	P		\$225,804.00
	P(a)		\$346,272.00
	A	\$80,468.00	\$306,272.00
1.1 ICT in Curriculum	P		\$110,904.00
	P(a)		\$110,904.00
	A		\$110,904.00
1.2 BTVI	P		\$1,900,371.00
	P(a)		\$1,900,371.00
	A		\$1,900,371.00
1.3 Secondary Curriculum	P		\$168,309.00
	P(a)		\$168,309.00
	A		\$168,309.00
1.4 NWCD	P		\$584,705.00
	P(a)		\$584,705.00
	A		\$584,705.00
2.1 Early Education	P		\$190,817.00
	P(a)		\$190,817.00
	A		\$190,817.00
2.2 Inclusive Education	P		\$183,348.00
	P(a)		\$183,348.00
	A		\$183,348.00
3.1 Design & Implementation of EMIS	P		\$427,943.00
	P(a)		\$427,943.00
	A		\$427,943.00
3.2 Leadership Capacity Building	P		\$46,720.00
	P(a)		\$46,720.00
	A		\$46,720.00

3.3 Monitoring and Evaluation	P		\$377,933.00
	P(a)		\$377,933.00
	A		\$377,933.00
4.1 Project Coordinating Unit	P		\$2,855,285.00
	P(a)	\$0.00	\$2,855,285.00
	A		\$2,938,263.60
4.2 Audit	P		\$88,394.00
	P(a)	\$0.00	\$104,144.00
	A	\$15,750.00	\$135,644.00
Contingencies reserved	P		\$816,873.00
	P(a)		\$816,873.00
	A		\$816,873.00
Government expenditures in Loan Administration	P		\$46,612.00
	P(a)		\$46,612.00
	A		\$46,612.00
Financial costs and capital charges	P		\$875,768.00
	P(a)		\$875,768.00
	A		\$875,768.00
Public sector involvement in PPP	P		\$118,316.00
	P(a)		\$118,316.00
	A		\$118,316.00
Total Cost		2013	Total Cost
	P	\$3,930,000.00	\$15,372,181.00
	P(a)	\$3,930,000.00	\$13,697,872.25
	A	\$2,215,691.25	\$13,962,950.38

Changes to the Matrix

Section	Name	Type of Change	Reasons	Entered in the System	Agreed with Executing Agency
Output	EMIS guidelines consultant financed from Contingencies	Create Output	During the Project Supervision Mission of March 2013 it was agreed with the Executing agency that an international consultancy would be hired to produce Guidelines for the development of the EMIS. This consultancy would be financed from the project's Contingencies category.	7/8/2014	3/8/2013
Output	Final Evaluation Consultant financed from Contingencies	Create Output	During the Project Supervision Mission of March 2013 it was agreed with the Executing agency that the Final Evaluation of the project would be contracted to an international consultancy and financed from the Contingencies category.	7/8/2014	3/8/2013

Please note that the Overall Stage represents the stage of the operation at the time of this report's publication, which might not necessarily match the stage of the operation during the PMR Cycle to which the report pertains.