



Operation Number: **BA-L1009**
Year- PMR Cycle: **First period Jan-Jun 2016**
Last Update: **10/11/2016**
PMR Validation Stage: **Validated by Chief of Operations**

Chief of Operations validation date: **10/13/2016**
Division Chief validation date:
Country Representative validation date:

Inter-American Development Bank - IDB
Office of Strategic Planning and Development Effectiveness

Operation Profile

Basic Data

Operation name:	Modernization of the Barbados Statistical Service	Loan Number:	2003/OC-BA,2003/OC-BA-DE
Executing Agency (EA):	BARBADOS STATISTICAL SERVICE		
Team Leader:	Russell,Mariko	Sector/Subsector:	REFORM AND PUBLIC SECTOR SUPPORT
Operation Type:	Loan Operation	Overall Stage:	Closed (all the Operations are closed)
Lending Instrument:	Investment Loan	Country:	BARBADOS
Borrower:	BARBADOS ,BARBADOS	Convergence related Operation(s):	

Total Cost and Source

	Original IDB	Current Active IDB	Local Counterpart	Co-Financing/Country	Total operation cost - Original Estimate
BA-L1009	\$5,000,000.00	\$5,000,000.00	\$1,250,000.00		\$6,250,000.00

Available Funds (US\$)

	Current IDB	Disb. Amount to Date	% Disbursed	Undisbursed Balance
BA-L1009	\$4,861,837.51	\$4,861,837.51	100.00%	\$0.00

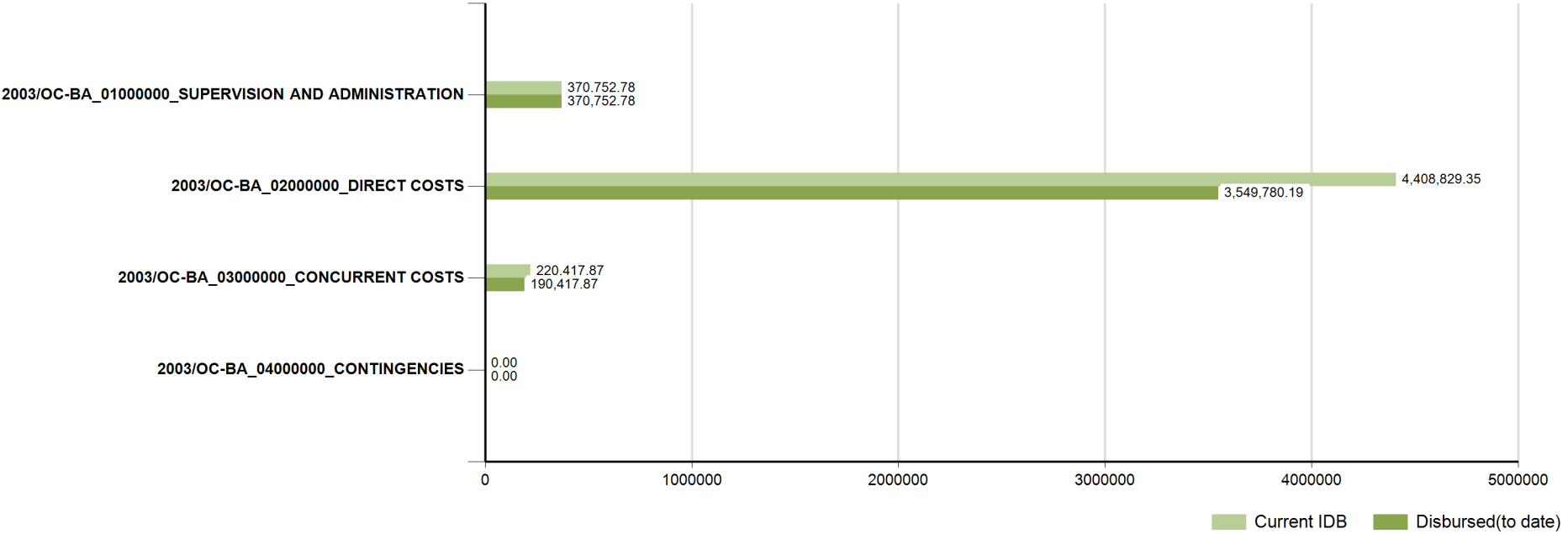
Environmental and Social Safeguards

Main Operation	
Impacts Category:	B13
Safeguard Performance Rating:	
Safeguard Performance Rating - Rationale:	

Reformulation Information

Main Operation	
Was/Were the objective(s) of this operation reformulated?	NO
Date of approval:	

Expense Categories by Loan Contract (cumulative values)



Results Matrix

Impacts

Impact:	1 Improved evidence-based policy-making and management for the social and economic development of Barbados											
Observation:	A separate study will be necessary to measure this impact. Currently, due to the delay in the critical actions of passing the legislation, formalizing the NSS, beyond the MOUs with the 7 pilot MDAs, and operationalizing the new BSS structure, the impact of the project from the viewpoint of improved evidence-based policy making and management is difficult to measure.											
Indicators		Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2010		2011	2012	EOP
1.1 Cabinet papers on key public and private sector policy and operational decisions supported by reliable and relevant statistical data (%).			Cabinet papers	70.00	2008	Cabinet records. Central Bank Statistics. BSS Publications/ Database/rec ords		P	75.00	80.00	85.00	100.00
								P(a)	75.00	80.00	85.00	100.00
								A				

-  RF - Contribution
-  RF - Alignment
-  RF - Strategic Alignment
-  RF - Strategic Alignment during Execution
-  SI - Sector Indicator
-  CI - Country Indicator
-  PG - Pro-Gender
-  PE - Pro-Ethnicity

Outcomes

Outcome:	1 Strengthened ability of the Barbados Statistical Service (BSS) to provide relevant, timely, and quality economic and social statistics and to establish its leadership in this area within the public sector									
Observation:	It is not possible to measure 1.3 since online data base is yet to be established.									
Indicators	Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2012	2014	2015	EOP
1.1 Enactment of a new Statistical Act and/or new regulations - main reforms include: stronger mandate for the Barbados Statistical Service to lead the production of statistics in the country.		Legislation	0.00	2007	Parliamentary records if a new law. BSS regulations - if new regulations		P	0.50		1.00
							P(a)	0.50		1.00
							A	0.80	0.00	0.00
1.2 Increased availability of statistical products offered by the Barbados Statistical Service, including a regular household survey with relevant modules		users	0.00	2007	Survey to measure the number of people using statistical information provided by the BSS		P			100.00
							P(a)			100.00
							A		0.00	0.00

1.3 Days between publication of statistical products and availability of these products to the public on on-line data base.		Days	0.00	2008	Records of the Barbados Stastical Service. IDB visits to the Service's online data base.		P				15.00
							P(a)				15.00
							A		0.00		
1.4 Online data base established.		Online data base	0.00	2008	1) Reports of the Barbados Statistical Service. 2) IDB visits to online date base.		P	0.30			1.00
							P(a)	0.30			1.00
							A	0.30	0.00	1.00	1.00

Outcome:	2 Transformation in human resource management at the BSS is implemented.
Observation:	The staff appraisal system was introduced and operational.

Indicators	Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2012	2014	2015	EOP
2.1 New HR policy adopted at the Barbados Statistical Service.		Policy	0.00	2006	Statistics Steering Committee Records.		P			1.00
	P(a)								1.00	
	A							0.00	1.00	1.00

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Outputs: Annual Physical and Financial Progress

Component 1: Legal Framework		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2016		EOP	2016		EOP
Improved Legal Framework adopted	new legal framework	P		1.00	P		60,000.00
		P(a)		0.00	P(a)		0.00
		A		0.00	A		0.00
Revised Legal Framework proposal produced and submitted to the Cabinet.	Proposal	P		0.00	P		0.00
		P(a)	0.00	1.00	P(a)	10,494.37	102,808.91
		A	0.00	1.00	A	10,500.00	102,814.54
Report that includes recommendation for establishing Statistical Steering Committee (SSC) led by the BSS prepared.	Report	P		0.00	P		0.00
		P(a)	0.00	1.00	P(a)	0.00	39,566.37
		A	0.00	1.00	A	0.00	39,566.37
Component 2: Statistics Network		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2016		EOP	2016		EOP
Statistical Council operationalized.	Council	P		1.00	P		200,000.00
		P(a)		0.00	P(a)		0.00
		A		0.00	A		0.00
Manual outlining the administrative and operational procedures of the SSC produced.	manual	P		0.00	P		0.00
		P(a)	0.00	1.00	P(a)	0.00	60,116.50
		A	0.00	1.00	A	0.00	60,116.50
Technical report on standardized procedures, definitions and working methodologies involving different ministries/agencies participating in the National Statistical System (NSS) produced.	report	P		0.00	P		0.00
		P(a)	0.00	1.00	P(a)	0.00	240,466.03
		A	0.00	1.00	A	0.00	240,466.03
Component 3: Institutional Re-engineering		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2016		EOP	2016		EOP
Improved managerial and governance structure & processes in place at the Barbados Statistical Service	plan	P		1.00	P		1,025,000.00
		P(a)		0.00	P(a)		0.00
		A		0.00	A		0.00
Assessment report on sufficiency of core and support personnel to carry out the mandate according to the proposal legal framework prepared.	report	P		0.00	P		0.00
		P(a)	0.00	1.00	P(a)	0.00	168,089.40
		A	0.00	1.00	A	0.00	168,089.40
Staff appraisal system developed.	system	P		0.00	P		0.00
		P(a)	0.00	1.00	P(a)	0.00	154,391.70
		A	0.00	1.00	A	0.00	154,391.70
Management of the Barbados Statistical Service trained in planning techniques, change management, strategic planning.	# of managerial staff	P		0.00	P		0.00
		P(a)	0.00	40.00	P(a)	0.00	115,253.38
		A	0.00	40.00	A	5,000.00	120,253.38
Consultant's report that defines and describes re-engineering of the Barbados Statistical Service prepared.	report	P		0.00	P		0.00
		P(a)	0.00	1.00	P(a)	0.00	976,262.00
		A	0.00	1.00	A	0.00	976,262.00
Component 4: Enhancement of Statistical Products Offered by the BSS		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2016		EOP	2016		EOP
Statistics Procedural Manual adopted	Manual	P		1.00	P		1,440,000.00
		P(a)		0.00	P(a)		0.00
		A		0.00	A		0.00

Statistics Procedural Manual prepared on collection, processing and dissemination of data prepared.	manual	P		0.00	P		0.00
		P(a)		0.00	P(a)		0.00
		A		0.00	A		0.00
Component 5: Development of Human Capacity for Producing Statistics		Physical Progress			Financial Progress		
Outputs	Unit of Measure		2016	EOP		2016	EOP
Technical staff with pertinent graduate training increased at the Barbados Statistical Service.	New Post Graduates	P		3.00	P		1,150,000.00
		P(a)		0.00	P(a)		0.00
		A		0.00	A		0.00
National Statistical system staff trained in post-graduate studies in statistics.	# of staff	P		0.00	P		0.00
		P(a)	0.00	5.00	P(a)	0.00	307,316.00
		A	0.00	5.00	A	0.00	307,316.00
Statisticians and other statistical personnel in the BSS and relevant agencies receiving on-the-job training in specific statistical skills.	Beneficiaries (#)	P		0.00	P		0.00
		P(a)	0.00	42.00	P(a)	0.00	273,260.00
		A	0.00	42.00	A	0.00	273,260.00
BSS general staff receiving on-the-job training in general skills for best practices in business environments.	Beneficiaries (#)	P		0.00	P		0.00
		P(a)	0.00	52.00	P(a)	0.00	49,042.15
		A	0.00	52.00	A	0.00	49,042.15
Strategy for a human resources management transformation developed.	Strategy	P		0.00	P		0.00
		P(a)	0.00	1.00	P(a)	0.00	357,171.31
		A	0.00	1.00	A	0.00	357,171.31
Component 6: Technical Infrastructure and Public Outreach		Physical Progress			Financial Progress		
Outputs	Unit of Measure		2016	EOP		2016	EOP
Information technology system upgraded at the Barbados Statistical Service.	Upgraded system	P		1.00	P		1,210,000.00
		P(a)		0.00	P(a)		0.00
		A		0.00	A		0.00
Computers with statistical software installed at the BSS.	computers	P		0.00	P		0.00
		P(a)	0.00	23.00	P(a)	0.00	167,890.00
		A	0.00	23.00	A	0.00	167,890.00
Core infrastructure of ICT Network for National Statistical System implemented.	Government agencies (#)	P		0.00	P		0.00
		P(a)	0.00	1.00	P(a)	849,644.63	1,699,315.55
		A	0.00	1.00	A	25,094.74	874,765.66
BSS website with products of BSS Modernization Project launched.	webpage	P		0.00	P		0.00
		P(a)	0.00	1.00	P(a)	0.00	61,898.88
		A	0.00	1.00	A	11,884.00	73,782.88
Supervision and Administration							
Concurent costs							
Contingencies							
Other Cost					2016	Cost	
Project Coordination Unit				P		\$500,000.00	
				P(a)	\$0.00	\$1,338,479.00	
				A		\$1,338,479.00	
Contingencies				P		\$510,000.00	
				P(a)	\$0.00	\$0.00	
				A		\$0.00	
Evaluation & External Audit				P		\$90,000.00	
				P(a)	\$28,910.00	\$250,767.00	
				A		\$221,857.00	

Total Cost		2016	Total Cost
	P		\$6,185,000.00
	P(a)	\$889,049.00	\$6,362,094.18
	A	\$52,478.74	\$5,525,523.92

Changes to the Matrix

No information related to this operation.