



Operation Number: **BA-L1004**
Year- PMR Cycle: **First period Jan-Jun 2016**
Last Update: **10/20/2016**
PMR Validation Stage: **Validated by Chief of Operations**

Chief of Operations validation date: **10/21/2016**
Division Chief validation date:
Country Representative validation date:

Inter-American Development Bank - IDB
Office of Strategic Planning and Development Effectiveness

Operation Profile

Basic Data

Operation name:	Modernization of the Barbados National Procurement System	Loan Number:	2099/OC-BA
Executing Agency (EA):	SPECIAL PROJECTS UNIT WITHIN THE MINISTR Y OF FINANCE		
Team Leader:	Harper,Leslie Elizabeth	Sector/Subsector:	REFORM AND PUBLIC SECTOR SUPPORT
Operation Type:	Loan Operation	Overall Stage:	Closed (all the Operations are closed)
Lending Instrument:	Investment Loan	Country:	BARBADOS
Borrower:	BARBADOS	Convergence related Operation(s):	

Total Cost and Source

	Original IDB	Current Active IDB	Local Counterpart	Co-Financing/Country	Total operation cost - Original Estimate
BA-L1004	\$5,000,000.00	\$5,000,000.00	\$950,000.00		\$5,950,000.00

Available Funds (US\$)

	Current IDB	Disb. Amount to Date	% Disbursed	Undisbursed Balance
BA-L1004	\$2,541,364.13	\$2,541,364.13	100.00%	\$0.00

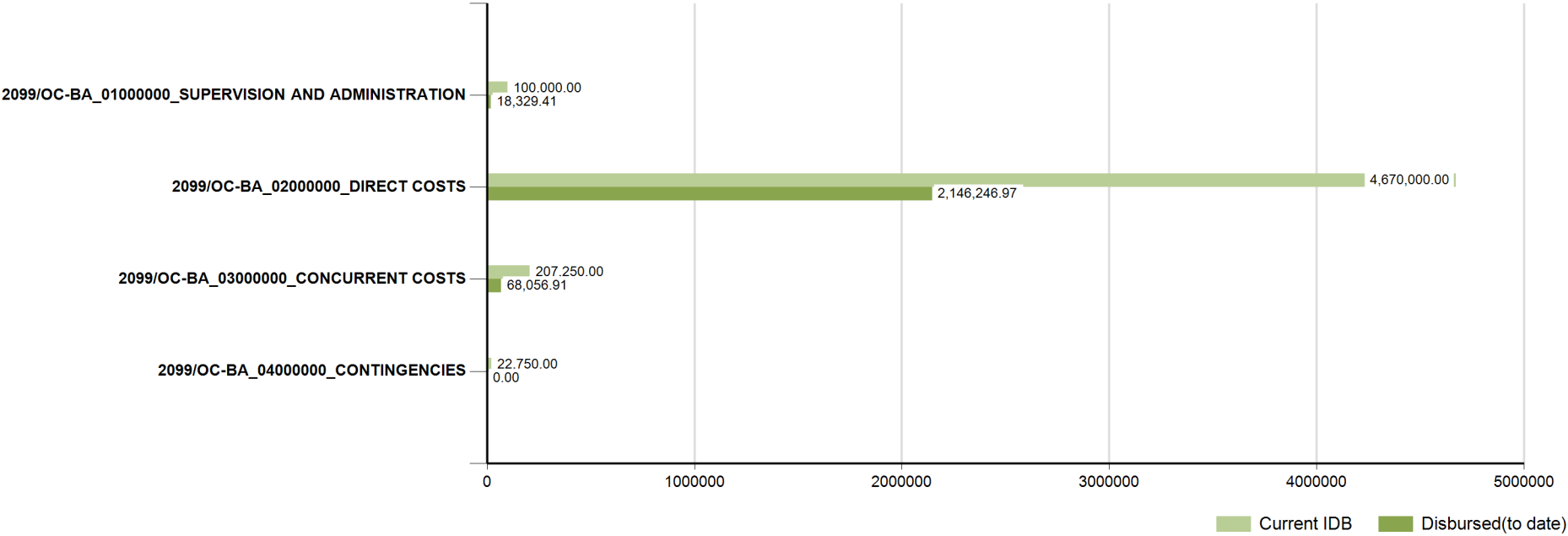
Environmental and Social Safeguards

Main Operation	
Impacts Category:	B13
Safeguard Performance Rating:	
Safeguard Performance Rating - Rationale:	

Reformulation Information

Main Operation	
Was/Were the objective(s) of this operation reformulated?	NO
Date of approval:	

Expense Categories by Loan Contract (cumulative values)



Results Matrix

Impacts

Impact:	1 Transparency and Accountability in Public Procurement														
Observation:															
Indicators	Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2012		2014		2015		2016		EOP
1.1 Barbados' competitiveness ranking		Ranking	50.00	2007	World Economic Forum's Annual Competitiveness Reports	Barbados was ranked 42 in the World Forum competitiveness index for 2011	P							40.00	
	P(a)						42.00			42.00	42.00	42.00	42.00		
	A						42.00	42.00	42.00	42.00	0.00	42.00			
1.1 Public procurement in Barbados aligned with international procurement best practices, as applicable, while taking into account developments within the Caribbean Single Market Economy (CSME) government procurement regime		#	0.00	2008	Procurement diagnostic study		P								
	P(a)									0.00	0.00	0.00	1.00		
	A							0.00	0.00	0.00	0.00	0.00			
1.2 The average unit price in real terms of selected index of goods, works and services procured decreases.		%	0.00	2008	Procurement diagnostic study		P								
	P(a)									0.00	0.00	0.00	15.00		
	A							0.00	0.00	0.00	0.00	0.00			
1.3 Users (public procurement entities and suppliers) of public procurement system assign it a satisfactory or higher rating in terms of efficiency, transparency and ease of use		%	64.00	2008	Procurement diagnostic study		P								
	P(a)									64.00	64.00	64.00	64.00		
	A							64.00	64.00	64.00	0.00	0.00			
1.4 Statistical information on public procurement entities is captured in the system.		%	0.00	2008	Procurement diagnostic study		P								
	P(a)									0.00	0.00	0.00	30.00		
	A							0.00	0.00	0.00	0.00	0.00			

-  RF - Contribution
-  RF - Alignment
-  RF - Strategic Alignment
-  RF - Strategic Alignment during Execution
-  SI - Sector Indicator
-  CI - Country Indicator
-  PG - Pro-Gender
-  PE - Pro-Ethnicity

Outcomes

Outcome:	1 Public procurement regulatory framework strengthened											
Observation:	Indicator 1.1 has not been achieved. However, the PMR reflects it as having been achieved in 2012. This is a mistake that cannot be corrected by the team leader or convergence support. The team leader will work with SPD to try and get this fixed.											
Indicators	Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2012	2014	2015	2016	EOP	
1.1 New comprehensive procurement legislation approved		#	0.00	2008	1) Minutes of Cabinet meeting indicating approval. 2) Parliamentary record of approval.		P					1.00
	P(a)						1.00			1.00	1.00	
	A						1.00	0.00	0.00	0.00	0.00	

Outcome:	2 Procurement operation and marketplace improved
Observation:	Indicator 2.1 has not been achieved as it depends on 1.1 (approval of legislation). However the PMR indicates that it has been achieved in 2012 (it was only drafted in 2012). This is a mistake that cannot be corrected by the team leader or convergence support. The team leader will work with SPD to try and get this fixed.

Indicators	Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2012	2014	2015	2016	EOP
2.1 New organizational structure for the Procurement Policy Unit, the Central Purchasing Department and other procurement entities approved.		#	0.00	2008	Cabinet minutes indicating approval		P				1.00
							P(a)	1.00		0.00	1.00
							A	1.00	0.00	1.00	1.00

Outcome:	3 Procurement institutional capacity strengthened.
Observation:	

Indicators	Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2012	2014	2015	2016	EOP
3.1 Procurement decisions are public and posted online.		%	5.00	2008	1) Reports of the Chairperson of the Tenders Committee. 2) Assessment of the external evaluator in the final evaluation of the project.		P		90.00		90.00
							P(a)	40.00	90.00	90.00	90.00
							A	40.00	90.00	0.00	90.00

Outcome:	4 Technological infrastructure modernized and updated.
Observation:	

Indicators	Flags*	Unit of Measure	Baseline	Baseline Year	Means of verification	Observations	2012	2014	2015	2016	EOP
4.1 E-tendering system and public procurement opportunities webpage established and running.		#	0.00	2008	Documentation provided by the SPU/PPU		P		3.00		3.00
							P(a)	3.00	1.00	2.00	2.00
							A	1.00	1.00	2.00	2.00

 RF - Contribution
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Outputs: Annual Physical and Financial Progress

I. Public procurement legal framework strengthened		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2016		EOP	2016		EOP
Manuals with procurement policy statements, procurement regulations and procedures consistent with the law are prepared.	#	P		0.00	P		407,000.00
		P(a)	0.00	1.00	P(a)		193,357.00
		A		1.00	A	0.00	193,357.00
II. Procurement operations and marketplace improved		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2016		EOP	2016		EOP
Contracting standardized requirements in place.	#	P		1.00	P		495,000.00
		P(a)	0.00	1.00	P(a)		385,780.00
		A	0.00	1.00	A	0.00	99,000.00
System to gather information on procurement exercises operational	#	P		1.00	P		300,000.00
		P(a)	0.00	1.00	P(a)		338,189.03
		A	0.00	1.00	A	292,089.00	630,278.03
Staff in contracting agencies trained in comprehensive procurement procedures	#	P		200.00	P		420,000.00
		P(a)	90.00	210.00	P(a)	300,000.00	405,000.00
		A	90.00	210.00	A	184,946.00	289,946.00
Procurement Policy Unit operationalized	#	P		1.00	P		575,000.00
		P(a)	0.00	1.00	P(a)	40,000.00	157,000.00
		A	0.00	1.00	A	37,121.00	154,121.00
III. Procurement institutional capacity strengthened		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2016		EOP	2016		EOP
New organizational structure for procurement agencies implemented	#	P		1.00	P		175,000.00
		P(a)	0.00	1.00	P(a)	100,000.00	193,834.00
		A	0.00	1.00	A	0.00	93,834.00
Auditors at the Auditor General's Office trained in new procurement methodologies including Public Private Partnerships.	Auditors	P		7.00	P		300,000.00
		P(a)		0.00	P(a)		0.00
		A			A		
IV. Technological system updated		Physical Progress			Financial Progress		
Outputs	Unit of Measure	2016		EOP	2016		EOP
IT system, hardware and software and website improved	#	P		1.00	P		1,590,140.00
		P(a)	0.00	2.00	P(a)		624,950.97
		A	0.00	2.00	A	0.00	504,140.00
Supervision and Administration							
Evaluations and External Auditing							
Contingencies							

Other Cost		2016	Cost
CPU/PPU	P		\$1,034,970.00
	P(a)		\$157,329.00
	A	\$0.00	\$157,509.00
Evaluations & External Audit	P		\$150,000.00
	P(a)	\$20,000.00	\$65,556.00
	A	\$0.00	\$45,556.00

Contingencies	P		\$83,000.00
	P(a)		\$0.00
	A	\$0.00	\$0.00
Total Cost		2016	Total Cost
	P		\$5,530,110.00
	P(a)	\$460,000.00	\$2,113,585.03
	A	\$514,156.00	\$2,167,741.03

Changes to the Matrix

No information related to this operation.

Please note that the Overall Stage represents the stage of the operation at the time of this report’s publication, which might not necessarily match the stage of the operation during the PMR Cycle to which the report pertains.