



Operation Number: **PR-L1011**
Year- PMR Cycle: **First period Jan-Jun 2014**
Last Update: **10/24/2014**
PMR Validation Stage: **Validated by Representative**

Chief of Operations validation date: **10/24/2014**
Division Chief validation date: **11/07/2014**
Country Representative validation date: **11/11/2014**

Inter-American Development Bank - IDB
Office of Strategic Planning and Development Effectiveness

Operation Profile

Basic Data

| | | | |
|------------------------|---|-----------------------------------|---|
| Operation name: | INCOOP Institutional Strengthening Program | Loan Number: | 1818/OC-PR |
| Executing Agency (EA): | UNIDAD DE EJECUCION DE PROYECTOS DE LA O EPRACION PROGRAMATICA DE BANCA PUBLICA | | |
| Team Leader: | Demichelis,Jose Francisco | Sector/Subsector: | BANKING MARKET DEVELOPMENT |
| Operation Type: | Loan Operation | Overall Stage: | Disbursing (From eligibility until all the loans are closed). |
| Lending Instrument: | Investment Loan | Country: | PARAGUAY |
| Borrower: | REPUBLICA DE PARAGUAY | Convergence related Operation(s): | |

Total Cost and Source

| | Original IDB | Current Active IDB | Local Counterpart | Co-Financing/Country | Total operation cost - Original Estimate |
|----------|----------------|--------------------|-------------------|----------------------|--|
| PR-L1011 | \$3,600,000.00 | \$3,600,000.00 | \$1,350,000.00 | \$0.00 | \$4,950,000.00 |

Available Funds (US\$)

| | Current IDB | Disb. Amount to Date | % Disbursed | Undisbursed Balance |
|----------|----------------|----------------------|-------------|---------------------|
| PR-L1011 | \$3,600,000.00 | \$761,879.72 | 21.16% | \$2,838,120.28 |

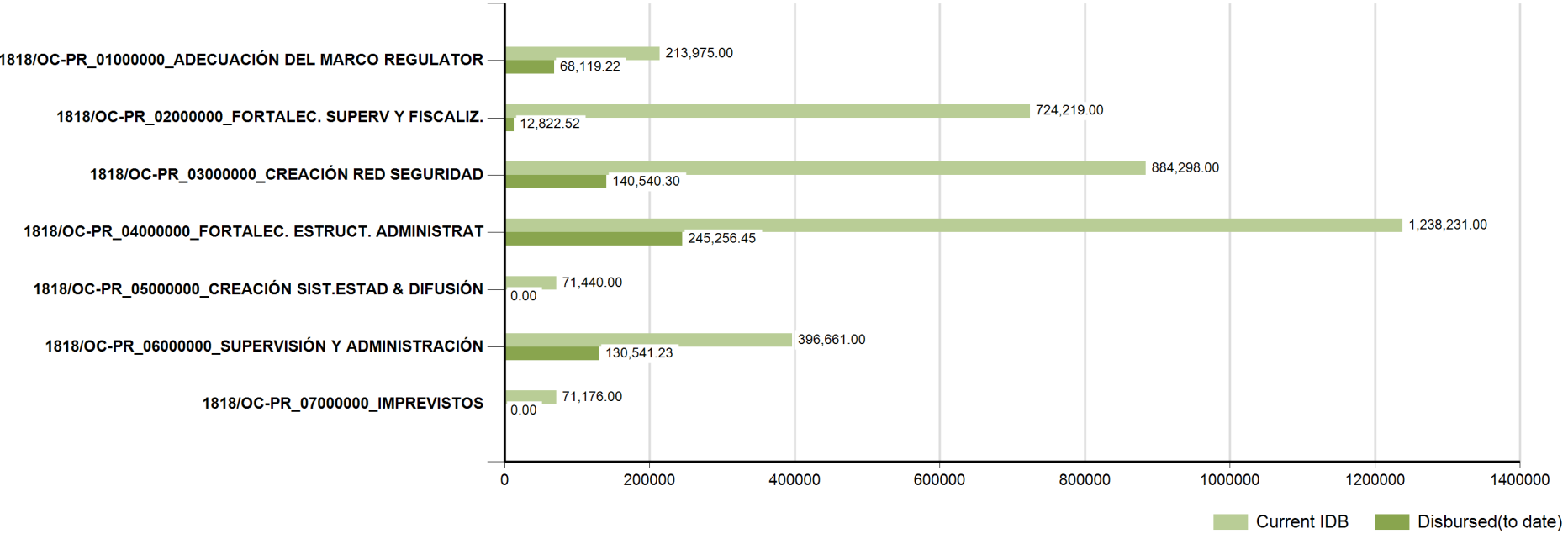
Environmental and Social Safeguards

| | |
|---|--------|
| Main Operation | |
| Impacts Category: | B13(R) |
| Safeguard Performance Rating: | |
| Safeguard Performance Rating - Rationale: | |

Reformulation Information

| | |
|---|----|
| Main Operation | |
| Was/Were the objective(s) of this operation reformulated? | NO |
| Date of approval: | |

Expense Categories by Loan Contract (cumulative values)



Results Matrix

Impacts

| Impact: | 1 Sistema Financiero Paraguayo Fortalecido | | | | | | | |
|--|---|-------------------------|--------------|---------------|--|--------------|------|--------------|
| Observation: | | | | | | | | |
| Indicators | Flags* | Unit of Measure | Baseline | Baseline Year | Means of verification | Observations | EOP | |
| 1.1 Regulación y supervisión eficiente del Sector Cooperativo en el mercado financiero | | % | 22.00 | 2008 | Datos Estadísticos y Macroeconómicos del BCP | | P | 26.00 |
| | | | | | | | P(a) | 26.00 |
| | | | | | | | A | |
| | | | | | Estadísticas del INCOOP | | | |
| Impact: | 2 Mayor confianza de la Sociedad en el Sector Cooperativo | | | | | | | |
| Observation: | | | | | | | | |
| Indicators | Flags* | Unit of Measure | Baseline | Baseline Year | Means of verification | Observations | EOP | |
| 2.1 Número de asociados en las Cooperativas incrementado | | socios | 1,060,000.00 | 2008 | Reportes Estadísticos del INCOOP | | P | 1,069,000.00 |
| | | | | | | | P(a) | 1,069,000.00 |
| | | | | | | | A | |
| 2.2 Número de nuevas cuentas de ahorro de los asociados en las Cooperativas incrementado | | cuentas en cooperativas | 657,000.00 | 2008 | Reportes Estadísticos del INCOOP | | P | 725,000.00 |
| | | | | | | | P(a) | 725,000.00 |
| | | | | | | | A | |

 RF - RF Indicator  SI - Sector Indicator  CI - Country Indicator  PG - Pro-Gender  PE - Pro-Ethnicity

Outcomes

| Outcome: | 1 Sector Cooperativo Paraguayo mas Sostenible | | | | | | | |
|--|---|-----------------|----------|---------------|---------------------------------------|--------------|------|-------|
| Observation: | | | | | | | | |
| Indicators | Flags* | Unit of Measure | Baseline | Baseline Year | Means of verification | Observations | EOP | |
| 1.1 Cooperativas con índice de Riesgo Financiero en rango verde incrementada | | Cantidad | 5.00 | 2010 | Estadísticas del INCOOP/Informe Anual | | P | 15.00 |
| | | | | | | | P(a) | 15.00 |
| | | | | | | | A | |
| 1.2 Cooperativas con índice de Riesgo Financiero en rango rojo disminuye | | Cantidad | 10.00 | 2010 | Estadísticas del INCOOP/Informe Anual | | P | 4.00 |
| | | | | | | | P(a) | 4.00 |
| | | | | | | | A | |

 RF - RF Indicator  SI - Sector Indicator  CI - Country Indicator  PG - Pro-Gender  PE - Pro-Ethnicity

Outputs: Annual Physical and Financial Progress

| | | |
|--|----------|-----------|
| Componente I - Marco Regulatorio Revisado y Mejorado | Physical | Financial |
|--|----------|-----------|

| | | Progress | | | Progress | | |
|---|--------------------|-------------------|------|------|--------------------|-----------|------------|
| Outputs | Unit of Measure | 2014 | | EOP | 2014 | | EOP |
| Marco Legal y de Regulación del Sector Cooperativo Revisado | Ley/Reglamentación | P | | 1.00 | P | | 80,000.00 |
| | | P(a) | | 1.00 | P(a) | | 95,898.00 |
| | | A | | 1.00 | A | | 95,898.00 |
| Reglamentación Operativa, de Gestión y de Riesgos de Cooperativas revisada. | Informe | P | | 1.00 | P | | 80,000.00 |
| | | P(a) | | | P(a) | | |
| | | A | | | A | | |
| Sistema de Informatización de Sumarios operando | Sistema | P | | 1.00 | P | | 20,000.00 |
| | | P(a) | | 1.00 | P(a) | | 20,000.00 |
| | | A | | 0.00 | A | | 0.00 |
| Componente II - Capacidades de Supervisión y Fiscalización del INCOOP mejorados | | Physical Progress | | | Financial Progress | | |
| Outputs | Unit of Measure | 2014 | | EOP | 2014 | | EOP |
| Modelo de Supervisión y Fiscalización General diseñado, propuesto y aprobado y diseño de supervisión in-situ y extra-situ definidos y propuestos y Modelo de Supervisión Auxiliar Diseñado, propuesto e implementado. | Modelo | P | | 1.00 | P | | 130,000.00 |
| | | P(a) | | 1.00 | P(a) | | 150,000.00 |
| | | A | | 0.00 | A | | 0.00 |
| Modelo de Supervisión Auxiliar diseñado, propuesto y aprobado | Modelo | P | | 1.00 | P | | 145,000.00 |
| | | P(a) | | | P(a) | | |
| | | A | | | A | | |
| Reglamento Operativo y de Gestión de Riesgos Diseñado | Reglamento | P | | 1.00 | P | | 90,000.00 |
| | | P(a) | | | P(a) | | |
| | | A | | | A | | |
| Sistema de Monitoreo a Distancia creado e implementado que incluye el modelo y reglamento operativo de gestión de riesgos diseñado para el INCOOP y en las Cooperativas asociadas implementado. | Sistema | P | | 1.00 | P | | 120,000.00 |
| | | P(a) | | 1.00 | P(a) | | 120,000.00 |
| | | A | | 0.00 | A | | 0.00 |
| Modelo de Gestión de Riesgo en INCOOP y en cooperativas asociadas implemetnado | Modelo | P | | 2.00 | P | | 60,000.00 |
| | | P(a) | | | P(a) | | |
| | | A | | | A | | |
| Sistema de Legajo Institucional creado e implementado | Sistema | P | | 1.00 | P | | 28,000.00 |
| | | P(a) | | 1.00 | P(a) | | 20,000.00 |
| | | A | | 0.00 | A | | 0.00 |
| Sistema de Certificación de Auditores y Consultores de Cooperativas Diseñado | Sistema | P | | 1.00 | P | | 18,000.00 |
| | | P(a) | | 1.00 | P(a) | | 20,000.00 |
| | | A | | 0.00 | A | | 0.00 |
| Software del Sistema de Central de Riesgo con el Banco Central del Paraguay implementado | Software | P | | 1.00 | P | | 276,000.00 |
| | | P(a) | 1.00 | 1.00 | P(a) | 34,961.00 | 36,000.00 |
| | | A | 0.00 | 0.00 | A | 6,720.02 | 7,759.02 |
| Central de Riesgos para el sector cooperativo paraguayo creado, implementado e interconectado con la central de riesgos de Banco Central del Paraguay y al sistema de estadísticas judiciales. | sistema | P | | 0.00 | P | | 0.00 |
| | | P(a) | 1.00 | 1.00 | P(a) | | 22,000.00 |
| | | A | 0.00 | 0.00 | A | | 22,000.00 |
| Estructura de Oficinas Regionales Definidos y Propuestos | estructura | P | | 0.00 | P | | 0.00 |
| | | P(a) | 1.00 | 1.00 | P(a) | 50,000.00 | 50,000.00 |
| | | A | 0.00 | 0.00 | A | | 0.00 |
| Componente III - Red de Seguridad Diseñada y en su caso con un Fondo de Estabilización en operación | | Physical Progress | | | Financial Progress | | |
| Outputs | Unit of Measure | 2014 | | EOP | 2014 | | EOP |

| | | | | | | | |
|--|------------------------------------|-------------------|------|------|--------------------|-----------|--------------|
| Fondo de garantía y fondo de estabilización diseñado y propuesto, incluyendo su capacitación | Modelo | P | | 1.00 | P | | 35,000.00 |
| | | P(a) | | 1.00 | P(a) | | 75,000.00 |
| | | A | | 1.00 | A | | 75,000.00 |
| Fondo de estabilización diseñado y propuesta de implementación y capacitación que incluye reglamento de fusiones e incorporaciones, operando del Programa. | Modelo | P | | 1.00 | P | | 880,000.00 |
| | | P(a) | | 1.00 | P(a) | | 882,837.00 |
| | | A | | 1.00 | A | | 82,837.00 |
| Fondo de Estabilización (aporte paripassu) | Fondo | P | | 1.00 | P | | 800,000.00 |
| | | P(a) | | 1.00 | P(a) | | 800,000.00 |
| | | A | | 0.00 | A | | 0.00 |
| Componente IV - Estructura Administrativa Mejorada | | Physical Progress | | | Financial Progress | | |
| Outputs | Unit of Measure | 2014 | | EOP | 2014 | | EOP |
| Sistema de Control Interno implementado | Sistema | P | | 1.00 | P | | 35,000.00 |
| | | P(a) | | 1.00 | P(a) | | 31,583.00 |
| | | A | | 1.00 | A | | 31,583.00 |
| Estructura Organizacional diseñada, con perfiles de personal definidos | Perfiles definidos | P | | 3.00 | P | | 80,000.00 |
| | | P(a) | | | P(a) | | |
| | | A | | | A | | |
| Sistema de Gestión de Recursos Humnaos diseñado e implementado con evaluación de desempeño, plan de carrera y evaluación de puestos. | Sistema | P | | | P | | |
| | | P(a) | | | P(a) | | |
| | | A | | | A | | |
| Gestion de Recursos Humanos, evaluación y Plan de carrera implementado. Estructura Organizacional rediseñada e implementada con perfiles de personal definidos. | Estructura Organizacional definida | P | | 1.00 | P | | 80,000.00 |
| | | P(a) | 1.00 | 1.00 | P(a) | 70,000.00 | 70,000.00 |
| | | A | 0.00 | 0.00 | A | 6,975.45 | 6,975.45 |
| Plan de Cargos y Líneas de Carreras de INCOOP diseñado y propuestos | Planes de carreras | P | | 1.00 | P | | 35,000.00 |
| | | P(a) | | | P(a) | | |
| | | A | | | A | | |
| Conjunto de Mobiliario, equipos e Instalaciones físicas dotado, automóviles adquiridos y sistema de comunicación e información adquirido | implementacion de las mejoras | P | | 1.00 | P | | 68,000.00 |
| | | P(a) | | 1.00 | P(a) | | 168,000.00 |
| | | A | | 0.00 | A | | 146,076.00 |
| Conjunto de Mobiliario, Equipos e Instalaciones físicas dotado. Vehiculos adquiridos. | implementacion de las mejoras | P | | 1.00 | P | | 250,000.00 |
| | | P(a) | | | P(a) | | |
| | | A | | | A | | |
| Plataforma tecnológica de del INCOOP diseñada y operando que incluye los equipamientos; | Estructura equipada | P | | 0.00 | P | | 0.00 |
| | | P(a) | | 1.00 | P(a) | | 1,425,200.00 |
| | | A | | 0.00 | A | 53,550.84 | 145,668.84 |
| Plataforma tecnologica de del INCOOP diseñada y propuesta que incluye los equipamientos. | Estructura equipada | P | | 1.00 | P | | 1,021,000.00 |
| | | P(a) | | | P(a) | | |
| | | A | | | A | | |
| Componente V - Sistema Estadístico y de Difusión Creado | | Physical Progress | | | Financial Progress | | |
| Outputs | Unit of Measure | 2014 | | EOP | 2014 | | EOP |
| Sistema Estadístico diseñado y operando (diseño de información+metodología de recolección de información+software diseñado+manuales de procedimientos +capacitación) | Sistema | P | | 1.00 | P | | 80,000.00 |
| | | P(a) | | 1.00 | P(a) | | 20,000.00 |
| | | A | | 0.00 | A | | 0.00 |
| Componente VI - Gerencia del Proyecto | | | | | | | |

| Other Cost | | 2014 | Cost |
|---|------|--------------|----------------|
| Administración, Auditoría, Evaluación e Imprevistos | P | | \$539,000.00 |
| | P(a) | \$65,951.00 | \$429,727.00 |
| | A | \$26,928.08 | \$390,704.08 |
| Total Cost | | 2014 | Total Cost |
| | P | | \$4,950,000.00 |
| | P(a) | \$220,912.00 | \$4,309,507.39 |
| | A | \$94,174.39 | \$1,004,501.39 |

Changes to the Matrix

No information related to this operation.

Please note that the Overall Stage represents the stage of the operation at the time of this report’s publication, which might not necessarily match the stage of the operation during the PMR Cycle to which the report pertains.