

**N.V. ENERGIEBEDRIJVEN SURINAME**

**"SUPPORT FOR THE IMPLEMENTATION OF THE EBS INVESTMENT  
PLAN" -IDB Loan Contract No. 3403/OC-SU  
Project no. SU-L1039**

**FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED DECEMBER 31, 2017**

N.V. Energiebedrijven Suriname  
Project Executing Agency  
"Support for the implementation of the EBS Investment Plan"

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N.V. Energiebedrijven Suriname  
Project Executing Agency  
"Support for the implementation of the EBS Investment Plan"

**INDEPENDENT AUDITOR'S REPORT**

To: The Program Management of  
"Support for the implementation of the EBS Investment Plan"

**A. REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2017**

**Our opinion**

We have audited the financial statements 2017, which is recorded on the pages 5 till 17 of this report, for the year ended December 31, 2017 of the "Support for the implementation of the EBS Investment Plan", executed by the N.V. Energiebedrijven Suriname, based in Paramaribo and financed with funds from the Inter-American Development Bank.

In our opinion the accompanying financial statements presents fairly, in all material respects, the cash flows and cumulative disbursements of the "Support for the implementation of the EBS Investment Plan" project as of December 31, 2017 in accordance with Cash Basis Accounting and specific requirements of the IDB.

The financial statements comprise of:

1. the statement of cash flows for the period January 1 to December 31, 2017;
2. the statement of cumulative investments as at December 31, 2017;
3. notes to the financial statements for the year ended December 31, 2017.

**Basis for our opinion**

We conducted our audit in accordance with International Standards on Auditing. Our responsibilities under those standards are further described in the 'Our responsibilities for the audit of the financial statements' section of our report. International Standards on Auditing require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Report on other legal and/or regulatory requirements**

We did not observe any situations suggesting non-compliance with the financial clauses in the Inter-American Development Bank Loan contract No. 3403/OC-SU during the period audited by us.

## **B. DESCRIPTION OF RESPONSIBILITIES REGARDING THE FINANCIAL STATEMENTS**

### **Responsibilities of Project management's for the financial statements**

The Project management is responsible for the preparation and fair presentation of the financial statements in accordance with Cash Basis Accounting and specific requirements of the IDB. Furthermore, the Project management is responsible for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

### **Our responsibilities for the audit of the financial statements**

Our objective is to plan and perform the audit assignment in a manner that allows us to obtain sufficient and appropriate audit evidence for our opinion.

Our audit has been performed with a high, but not absolute, level of assurance, which means we may not detect all material errors and fraud during our audit.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. The materiality affects the nature, timing and extent of our audit procedures and the evaluation of the effect of identified misstatements on our opinion.

We have exercised professional judgment and have maintained professional skepticism throughout the audit, in accordance with International Standards on Auditing, ethical requirements and independence requirements. Our audit included e.g.:

- Identifying and assessing the risks of material misstatement of the financial statements, whether due to fraud or error, designing and performing audit procedures responsive to those risks, and obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtaining and understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Project Execution Agency internal control;
- Evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Evaluating the overall presentation, structure and content of the financial statements, including the disclosures; and
- Evaluating whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Paramaribo, March 29, 2018

Tjong A Hung Accountants N.V.



M.S.A. Tjong A Hung RA MSc  
Partner

N.V. Energiebedrijfven Suriname  
Project Executing Agency

"Support for the implementation of the EBS Investment Plan"

**STATEMENT OF CASH FLOWS FOR THE PERIOD JANUARY 1 TO DECEMBER 31, 2017**

(Expressed in US dollars)

	Notes	December 31, 2017		December 31, 2016	
		IDB	Local counterpart	IDB	Local counterpart
<b>CASH RECEIVED</b>					
Accumulated cash at beginning of year		1,848,739	212,695	-	-
<i>Activity during the period</i>					
Disbursements (advance, reimbursements, direct payments and reimbursements guaranteed by letter of credit)	4	6,557,204	253,735	1,848,739	212,695
<b>Total cash received</b>		<b>8,405,943</b>	<b>466,430</b>	<b>1,848,739</b>	<b>212,695</b>
<b>DISBURSEMENTS MADE</b>					
Cumulative cash at beginning of year		-1,546,748	-214,876	-	-
<i>Activity during the year</i>					
Payments for goods and services					
Component 1		-3,163,781	-28,793	-1,546,748	-8,371
Component 2		-161,858	-7,275	-	-162
Administration monitoring and auditing	8	-29,840	-	-	-
Bank charge		-3,355,479	-36,068	-1,546,748	-8,533
Exchange loss		-	-455	-	-50
Credit fee		-	-885	-	-2,131
Interest fee		-	-147,694	-	-184,769
<b>Total cash disbursements</b>		<b>-4,902,227</b>	<b>-469,952</b>	<b>-1,546,748</b>	<b>-19,393</b>
<b>CASH AVAILABLE AS AT DECEMBER 31, 2017</b>	3	<b>3,503,716</b>	<b>-3,522</b>	<b>301,991</b>	<b>-2,181</b>
			<b>3,500,194</b>		<b>299,810</b>

The accompanying notes on pages 8 to 16 form an integral part of the financial statements.

N.V. Energiebedrijfven Suriname  
Project Executing Agency  
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**STATEMENT OF CUMULATIVE INVESTMENTS AS AT DECEMBER 31, 2017**  
(Expressed in US dollars)

CATEGORY OF INVESTMENT	CUMULATIVE AT JANUARY 1, 2017			MOVEMENT DURING YEAR			CUMULATIVE AT DECEMBER 31, 2017		
	IDB	LOCAL		IDB	LOCAL		IDB	LOCAL	
		COUNTERPART	TOTAL		COUNTERPART	TOTAL		COUNTERPART	TOTAL
<b>Components</b>									
<b>1. Improvement of EBS operations</b>									
Component 1 Project management	1,546,748	8,371	1,555,119	3,163,781	28,792	3,192,573	4,710,529	37,163	4,747,692
1A Distribution/Outage management system	-	-	-	67,900	23,545	91,445	67,900	23,545	91,445
1B Enterprise Resource Planning platform	1,453,780	1,087	1,454,867	3,002,971	1,253	3,004,224	4,456,751	2,340	4,459,091
1C Support to EBS transition process	92,968	6,324	99,292	92,910	2,614	95,524	185,878	8,938	194,816
1D Energy Efficiency framework	-	960	960	-	1,380	1,380	-	2,340	2,340
<b>2. Critical infrastructure</b>									
Component 2 Project Management	-	162	162	161,858	7,275	169,133	161,858	7,437	169,295
2A Substation J	-	108	108	-	614	614	-	722	722
2B Substation F	-	54	54	-	875	875	-	929	929
2C Development of substation Boma and upgrade substation E	-	-	-	161,858	5,786	167,644	161,858	5,786	167,644
<b>3. Administration, monitoring and auditing</b>									
-	-	-	-	29,840	-	29,840	29,840	-	29,840
<b>4. Contingencies</b>									
-	-	-	-	-	-	-	-	-	-
<b>5. Financing Cost</b>									
Credit fee	-	204,162	204,162	-	217,668	217,668	-	421,830	421,830
Interest	-	184,769	184,769	-	147,694	147,694	-	332,463	332,463
Exchange gain or loss	-	19,393	19,393	-	69,974	69,974	-	89,367	89,367
Bank charges	-	2,131	2,131	-	885	885	-	3,016	3,016
Total	1,546,748	214,876	1,761,624	3,355,479	255,075	3,610,555	4,902,227	469,951	5,372,179

N.V. Energiebedrijven Suriname  
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## **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2017**

### **Note 1 – Program description**

#### **General**

The loan contract was entered into on February 9, 2015, between the Republic of Suriname (borrower) and the Inter-American Development Bank (IDB) to cooperate in the execution of the Program "Support for The Implementation of the EBS Investment Plan". The loan agreement embraces an investment loan to the Republic of Suriname of USD 33 million to contribute to the financing of the Program.

The Executing Agency (EA) of the Program is N.V. Energiebedrijven Suriname (EBS). EBS is responsible for the fulfillment of technical, administrative and financial procedures related to the execution of the Program, as well as the planning, monitoring, supervision and independent evaluation thereof.

The total cost of the Program is estimated to be the equivalent of USD 33 million. However, pursuant to the loan contract, the Republic of Suriname shall contribute in a timely manner all of the resources in addition to those of the loan which may be necessary for the complete and uninterrupted execution of the Project, the estimated amount of which is specified in the loan contract. If during the process of disbursement an increase in the estimated cost of the Project takes place, IDB may require the modification of the investment schedule referred to in the loan contract such that the Republic of Suriname shall meet such increase.

A subsidiary agreement dated November 30, 2015 has been signed between the Government of Suriname and EBS for the use and management of the loan resources in accordance to the terms and conditions agreed under the loan contract. The Government of Suriname and EBS committed themselves to execute the Project towards the achievement of the objectives of the project.

The Executing Agency (EA) has expanded the existing PEU for loan SU-L1039 with the following full-time dedicated team as part of the Program Execution Unit: a project manager, a procurement assistant to support the existing procurement specialist, a financial assistant to support the existing financial specialist, and an individual coordinator for each component of the project.

The Executing Agency (EA) has approved the following key planning documents: the Project Operations Manual, the first Procurement Plan (PP), the first Annual Operation Plan (AOP), and a subsidiary agreement has been entered into between MOF and the Executing Agency (EA) for purposes of the use of loan resources and the implementation of the project in accordance with the terms and conditions set forth in the loan contract and previously agreed upon between the Borrower and the Bank.

#### **Program objective**

The Program will contribute to the sustainability of the power sector by strengthening Energiebedrijven Suriname's ("EBS") operational procedures and corporate performance, and by improving the sustainability of rural electricity supply.

The specific objectives are to support the implementation of information technologies in business support tools for EBS, to provide financial support for upgrading critical infrastructure, and to contribute to expand electricity coverage by grid extension and Renewable Energy (RE) systems in the Hinterlands.

### **Program Components**

The main components of the Program are the following:

- (i) Improvement of EBS' Operations and
- (ii) Critical Infrastructure.

#### **Component I. Improvement of EBS' Operations.**

Component I will support EBS's institutional and operational strengthening by: (i) implementing a Distribution/Outage Management System (DMS/OMS) and training activities; (ii) financing the implementation of an Enterprise Resource Planning (ERP) platform and training activities; (iii) assisting EBS during the transition to the new unbundled corporate model; and (iv) implementing a program to promote Renewable Energy and Energy Efficiency.

**Component 1A:** The design and implementation of a DMS/OMS application will support key operational activities within the customer service department, as well as the transmission and distribution division. The DMS/OMS also ensures the integration of existing systems such as the Customer Information System, Geographic Information System, Supervisory Control and Data Acquisition (SCADA) and Mobile Work Management Systems. The expected benefits of the DMS/OMS system include: (i) increased efficiency in the management and handling of emergency calls; (ii) increased ability to interact with customer outages; (iii) improved accuracy and timely data input for regulatory and internal reporting; (iv) improved accuracy and timely reporting on outages and restoration; and (v) an enhanced customer service experience.

**Component 1B:** An ERP platform will be designed and implemented to improve EBS's operational and management efficiency, which will help improve operational procedures. Currently, EBS's internal reporting, payroll and resource management processes are undertaken in an uncoordinated manner. As the number of customers increase, pressure is put on current systems which are inadequate to effectively manage administrative activities. The main benefits of the ERP will be: (i) process improvement; (ii) customer satisfaction; (iii) cycle time reduction; (iv) profitability focus; (v) centralization; (vi) employee job satisfaction; (vii) data security; and (viii) corporate transparency.

**Component 1C:** Anticipating a reform of the legal and institutional framework of the energy sector in Suriname, EBS is undergoing a corporate re-organization, adjusting project planning, processes, resources and systems to changes on the horizon. The Project will support EBS by strengthening its corporate capability in the adaptation process towards the transition and in accordance with the Company's new vision.

**Component 1D:** An Energy Efficiency Framework (EEF) to promote EE measures and awareness will be executed by EBS, in close coordination with the Ministry of Natural Resources. The EEF is intended to encourage the conservation and efficient use of energy by developing activities, including awareness-raising campaigns and energy education programs, in order to improve the population's understanding of the value of the energy.

#### **Component II. Critical Infrastructure.**

Component II will contribute to the upgrade and retrofitting of the National Power System's critical infrastructure, with aim of improving the reliability of the EPAR sub-system. Activities to be financed include: (i) upgrade of two existing S/S in the EPAR network (J and F); and (ii) construction of a new S/S in the EPAR network (Boma).

**Component 2A:** Substation J is one of the main providers of energy to the central zone of Paramaribo. With the current expansion in generation and transmission, its design ratings will be exceeded. The upgrade will consist of: (i) the renovation of the existing building; (ii) the replacement of switchgears to facilitate the dispatch of power plant DDP2; (iii) the replacement of protections and accessories; and (iv) the incorporation into the SCADA system.



**Component 2B:** Substation F is an open-air substation located in Para district. The substation needs to be upgraded to improve the reliability and to facilitate the connection of future customers. The retrofit will mainly include: (i) construction of the substation building; (ii) installation of a 25-MVA transformer; (iii) installation of switchgears; and (iv) integration into the SCADA system.

**Component 2C:** The new S/S Boma will improve the quality and reliability of the electricity supply in the Boma area, and allow for the connection of new customers. The activities include: (i) construction of S/S Boma and provision of equipment, including the installation of a new 25-MVA transformer; (ii) construction of a new 33-kV line to connect the new S/S to the existing S/S HL; (iii) construction of a new 33-kV line to connect the new S/S to the existing S/S E; and (iv) the upgrade of the existing S/S E.

### Program organizational structure

The program organizational structure, depicted in Figure 1, will be composed of:

- The Project Steering Committee;
- Management of EBS;
- The Project Executing Unit (PEU): the PEU consists of mandatory specialists as required by the Bank.

EBS is responsible for the recruitment of the Program staff and consultants with the pertinent skills to support it in the implementation. The PEU is also supported by designates from key N.V. EBS departments. A Program Advisory Committee is composed of key stakeholders which offer regular input and advice on program implementation.

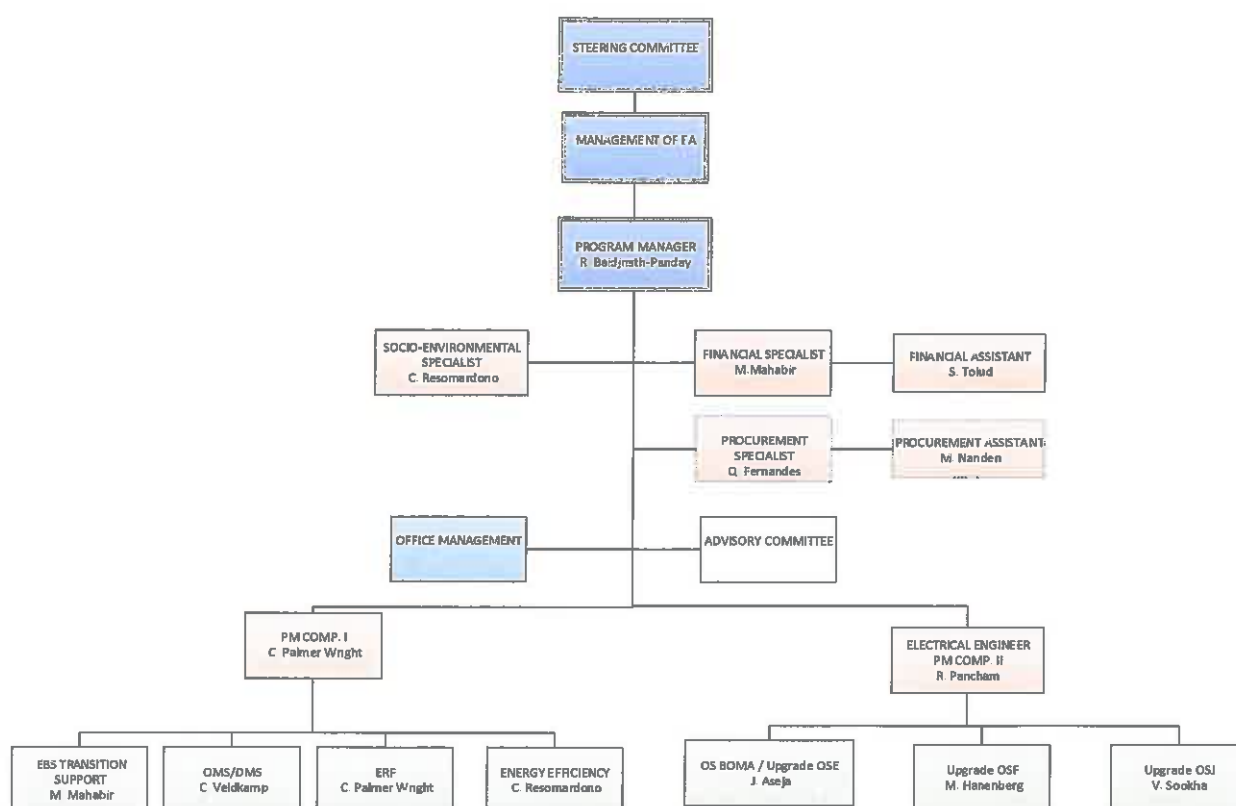


Figure 1: Organizational Structure of Support for the implementation of the EBS investment plan PEU.

### **Project Steering Committee**

The Project Steering Committee (PSC) is composed of:

1. a representative of the Ministry of Natural Resources as Chairperson;
2. a representative of the Ministry of Finance;
3. a representative of the Executing Agency; and
4. the Program Manager as its Secretary.

The PSC will operate at the strategic level and will function to provide guidance on strategic and policy issues related to the Project, including recommendations on the Project's priorities, and to monitor progress of implementation according to the agreed schedule. The frequency for the meetings of the PSC shall be once per quarter. In 2017 several meetings were held of which only one minutes was available.

### **Core Management functions of the PEU**

The Program is executed by the N.V. EBS through a Project Executing Unit (PEU) created for the implementation of the Program. The PEU has an organizational structure of five (5) specialists and three assistants and is headed by a Program Manager. The PEU is supported by two (2) Component Managers (including the Electrical Engineer) and seven (7) Project Managers. The organizational structure of the Program is presented in Figure 1.

The Program Manager is supported by Office Management of EBS and if necessary supported by the Administrative Assistant linked to the Financial Specialist. The Financial Specialist is supported by a Financial Assistant and the Procurement Specialist is supported by a Procurement Assistant.

### **Management functions of the PEU**

The core functions of the PEU are:

1. The Program Manager supervises the Program on behalf of the Executing Agency (EA) and is responsible for its operation. The Program Manager is responsible for oversight, contribution to and facilitation of planning, implementation and evaluation of the Program. The Program Manager reports to the management of the Executing Agency (EA) and to the Bank.
2. The Financial Specialist of the project represents the Project Executing Unit (PEU) and ensures the efficient and effective execution of the Program, managing optimally the financial resources and reporting the progress achieved. The objective of the function is to ensure the coordination of all financial administration of the Program in accordance with the Program Report, Loan Contract and the Program Operating Regulations. The Financial Specialist reports directly to the PEU Program Manager and is responsible for the overall management of all aspects and activities under the Support to Improve Sustainability of the Electricity Service. This position is a full time position and is filled by an EBS specialist through an internal selection process.
3. The Electrical Engineer is responsible for the specification for the hiring of services and the acquisition of equipment and materials for the execution of technical/electrical Program's components. He or she is responsible for the monitoring of the execution of contracts under the Programs including compliance with environmental mitigation, the social management plans, and the contractor's health and safety plans. This is to be done in collaboration with the Socio-environmental Specialist. Also, the electrical engineer is responsible for the contribution to maintain good coordination and dialogue between all entities involved in the implementation of the program, including Ministry of Natural Resources. The Electrical Engineer works under the direction of the Project Manager and in collaboration with other specialists in the PEU and is responsible for the overall management of all aspects and activities under the Support for the Implementation of the EBS Investment Plan. This position is a full time position and is filled by an EBS specialist through an internal selection process.

4. The Socio-Environmental Specialist is responsible for the design and implementation of a social and environmental strategy to communicate the reforms proposed by the Program to the community and all other Stakeholders. The socio- environmental specialist is responsible for assessment of direct, indirect and cumulative negative environmental and social impacts, prepare and implement the Environmental and Social Analysis, prepare contingency plans, propose additional measures to ensure adequate health and safety and maintain a good coordination and dialogue between all entities involved in the implementation of the program. The social and environmental plan shall be prepared with the Program Manager. This position is filled by an EBS employee through an internal selection process.
5. The Procurement Specialist is responsible for all national and international procurement of goods, works and services of the Program in accordance with the Program Operations Manual, Procurement Standards of the IDB and requirements of the Government of Suriname. The Procurement Specialist reports directly to the PEU Program Manager and is responsible for the overall management of all aspects and activities under the Support to Improve Sustainability of the Electricity Service. This position is a full time position and is filled by an EBS specialist through an internal selection process.
6. The Procurement Assistant is responsible for all administrative and supporting activities related to national and international procurement of goods, works and services of the Program in accordance with the Program Operations Manual, Procurement Standards of the IDB and requirements of the Government of Suriname. The Procurement Assistant reports directly to the Procurement Specialist and is responsible for the overall administration and support of all aspects and activities under the Support for the Implementation of the EBS Investment Plan. This position is a full time position and is filled by an EBS specialist through an internal selection process.
7. The Project Manager Component I is responsible for the efficient and effective execution of Component I of the Program: (i) implementing a Distribution/Outage Management System and training activities; (ii) financing the implementation of an Enterprise Resource Planning platform and training activities; (iii) assisting EBS during the transition to the new unbundled corporate model; and (iv) implementing a program to promote Renewable Energy (RE) and Energy Efficiency (EE). The Component Manager is responsible for the overall management, implementation, monitoring and reporting on all aspects of the Component, in close coordination with the Financial and Procurement specialist. This position is a full time one, contracted through a single source selection. The Project Manager of Component I also fills the position of Project Manager for ERP.
8. The Project Manager Component II (Electrical Engineer) is responsible for the efficient and effective execution of Component II of the Program: (i) upgrade of two existing Substations in the EPAR network (J and F); and (ii) construction of a new Substation in the EPAR network (Boma). The Component Manager is responsible for the overall management, implementation, monitoring and reporting on all aspects of the Component, in close coordination with the Financial and Procurement specialist. This position is a full time position and is filled by an EBS employee through an internal selection process.
9. Administrative Assistant to the Financial Specialist will be responsible for maintaining financial records, preparation of financial reports and all other activities related to financial management of the Program. The assistant is also required to support the Project Managers in developing AOF planning process stage and AOF Justification. This position is a full time position and is filled by an EBS employee through an internal selection process.

10. The Project Manager will support the Component Manager for a specific project through planning, implementation and monitoring on all aspects of the project. The Project Managers are therefore responsible for preparation of financial plans, procurement documents and justification of the project under their supervision. The Project Manager will work in close collaboration with the Component Manager and the Specialists (Financial, Procurement and Socio-Environmental).

The 6 positions for Project Managers are, based on the required expertise, filled by EBS personnel:

- a. Project Manager OMS/DMS (1A);
- b. Project Manager EBS Transition Support (1C);
- c. Project Manager Energy Efficiency (1D);
- d. Project Manager OSJ (2A);
- e. Project Manager OSF(2B);
- f. Project Manager OS Boma (2C).

Finally, the whole team works in close coordination with Ministry departments and other stakeholders involved in the execution of specific activities for the different components.

#### **Program Advisory Committee**

The Program Advisory Committee reviews and offers advice to the PEU on annual operating plans and general program execution. The Project Controller of EBS will chair the meetings of the Advisory Committee. The Advisory Committee is composed of representatives from EBS: EBS Financial Controller, EBS Project Controller and EBS Manager Legal Affairs.

#### **N.V. EBS key departments**

The key departments are (limited list): Project Engineering, Transmission, Distribution, New Builds & Operational Support, Energy Innovation, Public Relations, Legal Affairs, Accounting, Procurement, PBC, Treasury and ICT, Project Management Office. These departments assist the PEU in defining the activities and implementation modalities within the different program components in their area of expertise and provide input into terms of references and bidding documents. These departments also assist in the execution of the program activities according to the program plans.

## **2. Significant accounting policies**

### Basis of preparation

The financial statements have been prepared using the cash basis accounting, recognizing cash receipts in the period when cash is received and recognizing expenses when cash has been disbursed. This accounting policy is another comprehensive basis of accounting than generally accepted accounting principles, under which transactions should be recorded when they occur and not when they are paid.

### Unit of currency

The approved and contractual currency is US dollar (the legal tender of the United States of America). All disbursements shall be denominated and made in US dollar, unless the borrower requests that a disbursement be denominated in a currency other than the US dollar. The functional currency of the Program is US dollar. The program's accounting records are maintained in US dollar (USD). In order to calculate the equivalent in USD, the cash received in local currency (Surinamese Dollars, (SRD)) in a bank account, is translated into USD using the daily buying rate of exchange used by the Central Bank of Suriname.

All figures in this report are stated in US dollars.

### 3. Available cash balance

The available cash balance as of 31 December 2017, is deposited in the Program's bank accounts, and includes earned interest income.

	2017 US\$	2016 US\$
Bank account no. 0313100-001-147-968 Central Bank of Suriname N.V. (SRD)		51,347
Bank account no. 0313100-001-063-840 Central Bank of Suriname N.V. (USD)	3,500,194	248,463
Total	<u>3,500,194</u>	<u>299,810</u>

#### Treasury Single Account

For this Program Treasury Single Account is utilized. This account is held by the Ministry of Finance, whereby the Executing Agency is primarily responsible for the funds. Every project has its own project account which makes it possible to administrate the cash flow of the project.

The process is that Executing Agency sends a request for direct payment with the necessary information after which Finance makes a request for payment and sends it to the Central Bank. The original bank statements are sent to the Executing Agency.

The policy prescribes that deposits of project resources in the bank accounts which accrue interest, commissions etc. for the Executing Agency this income must be contributed to the Program as an integral part of the local or counterpart contribution. These funds may be used for expenses that are similar and/or complementary to eligible project expenses financed by the Bank.

Bank accounts held with the Central Bank do not accrue interest and do not bear monthly fees for maintaining the account.

### 4. Advances and justification

	2017 US\$	2016 US\$
Opening balance of advances	301,991	
Advances received and recorded during the period	6,557,204	1,848,739
Less: Justification of advances	-2,696,381	-1,546,748
Closing balance	<u>4,162,814</u>	<u>301,991</u>

The advance of funds balance is composed of the following:

Cash available balance	3,500,194	299,810
Payments after last justification	659,098	
Reimbursable balance by local counterpart	3,522	2,181
Closing balance from local counterpart	<u>4,162,814</u>	<u>301,991</u>

### 5. Local counterpart funds

Pursuant to the loan contract, the Republic of Suriname shall contribute in a timely manner all of the resources in addition to those of the loan which may be necessary for the complete and uninterrupted execution of the Project, the estimated amount of which is specified in the loan contract. If during the process of disbursement an increase in the estimated cost of the Project takes place, IDB may require the modification of the investment schedule referred to in the loan contract such that the Republic of Suriname shall meet such increase.

During the reporting year, no increase in the estimated cost of the Project was foreseen and no contributions of the Government of Suriname were received.

The expenses of the Executing Agency are considered to be local counterpart expenses.

## 6. Procurement of goods and services

Unless IDB agrees otherwise in writing, the contracts for works, goods and services are subject to Ex-ante review by IDB and require IDB no-objection prior to proceeding, in accordance with the IDB's policies and procedures.

### Procurement of goods and works and non-consulting services

The procurement policies applicable in 2017 are those dated March 2011, which are contained in IDB-document GN-2349-9.

### Selection and contracting of consultants

The procurement policies applicable in 2017 are those dated March 2011, which are contained in IDB-document GN-2350-9.

### Awarded contracts

Several procurement activities were performed in 2017. The following contracts were awarded contracts during the year 2017:

Contract	Description Services	Signature date	Prism number	US\$
<b>Component 1</b>				
Bergendal	SU-L1039-091A_Training Facility Workshop Bergendal	1-Sep-17	N/A*)	11,775
UBS	SU-L1039-091B_Goods for Leadership training	18-Sep-17	N/A*)	2,175
Caribbean Led Lighting	SU-L1039-019_Procurement for the LED Project	23-Nov-17	SUA0314	474,530
Digicel	SU-L1039-002A_Procurement of Server Hardware	22-Nov-17	SUA0313	279,582
Sioc NV	SU-L1039-002B	24-Nov-17	SUB0858	89,627
Digicel	SU-L1039-002C	5-Dec-17	N/A*)	7,962
Planson	SU-L1039-002D	28-Nov-17	SUA0317	129,414
Digicel	SU-L1039-008_Procurement of Goods & Services to facilitate network Upgrades	13-Sep-17	SUB0855	120,820
Subtotal				1,115,885
<b>Component 2</b>				
Ramlal	SU-L1039-064 civil works for land clearing for substation Boma	5-Jan-17	SUB0839	155,251
AP&G	SU-L1039-75 Soil investigation	7-Jun-17	N/A*)	3,431
Nova Pole	SU-L1039-072 Riser poles SS F & SS	22-Aug-17	SUA0312	155,752
Kuldipsingh Infra N.V	SU-L1039-068 Cable Laying Riser Poles OS Boma	1-Nov-17	N/A*)	18,593
Bouwbedrijf Kiesel	SU-L1039-059-Civil upgrade	21-Dec-17	SUB059	309,235
Necare	SU-L1039-070A-Electrical materials	27-Dec-17	SUA0319	167,949
Subtotal				810,211

\*) Amounts less than US\$ 25,000 do not require a prism number.

Contract	Description Services	Signature date	Prism number	US\$
<b>Component 3</b>				
Administration				
Tjong A Hung	SU-L1039-080_ Consulting servicers for Financial auditing & monitoring	15-Mar-17	SUA1744	58,890
Pensioenfond	SU-L1039-086_Service of facilitate	1-Mar-17	N/A*)	18,000
Subtotal				76,890
<b>Total</b>				<b>2,002,986</b>

## 7. Investment categories and disbursements made

Code	INVESTMENT CATEGORIE	Budget	Cumulative Investments IDB per 31 December, 2017
<b>1</b>	<b>IMPROVEMENT OF EBS OPERATIONS</b>	<b>12,853,000</b>	<b>4,710,529</b>
	Component 1 Project management		
1A	Distribution/Outage management system	1,340,000	67,900
1B	Enterprise Resource Planning platform	8,763,000	4,456,751
1C	Support to EBS transition process	750,000	185,878
1D	Energy Efficiency Framework	2,000,000	-
<b>2</b>	<b>CRITICAL INFRASTRUCTURE</b>	<b>18,000,000</b>	<b>161,858</b>
	Component 2 Project Management		
2A	2A Substation J	4,000,000	-
2B	2B Substation F	4,000,000	-
2C	2C Development of Substation Boma and upgrade substation E	10,000,000	161,858
<b>3</b>	<b>ADMINISTRATION, MONITORING AND AUDITING</b>	<b>700,000</b>	<b>29,840</b>
<b>4</b>	<b>CONTINGENCIES</b>	<b>1,447,000</b>	<b>-</b>
	<b>TOTAL</b>	<b>33,000,000</b>	<b>4,902,227</b>

All the expenditures have proven to be eligible.

### Local counterpart funds

Pursuant to the loan contract, the Republic of Suriname shall contribute in a timely manner all of the resources in addition to those of the loan which may be necessary for the complete and uninterrupted execution of the Project, the estimated amount of which is specified in the loan contract. The local counterpart expenditures included in this financial report are made through the Executing Agency.

\*) Amounts less than US\$ 25,000 do not require a prism number.

## 8. Disbursements made

Disbursement Request (DR) Number	Type	DR Date	US\$
1	Receipt	7-Dec-15 *)	1,848,739
2	Receipt	20-Dec-16 **)	2,787,368
3	Receipt	13-Nov-17 ***)	3,769,836
			<u>8,405,943</u>
DR number was received in 2017			
2	Justification	20-Dec-16	1,546,748
4	Justification	6-Jul-17	1,594,553
5	Justification	10-Nov-17	1,083,978
6	Justification	13-Nov-17	17,850
			<u>4,243,129</u>
			<u><u>4,162,814</u></u>

\*) First disbursement, request No. 1 dated December 7, 2015.

Pursuant to the terms and conditions of the loan contract, the Executing Agency requested the first Advance of Funds on December 7, 2015 for the amount of US\$ 1,848,739. EBS received the amount of US\$ 1,848,739 in 2016. Book dated and record entry date: October 7, 2016. The advance was recorded in the contractual currency (USD).

\*\*) Second disbursement, request No. 2 dated December 20, 2016.

The Executing Agency requested the second Advance of Funds on December 20, 2016 for the amount of US\$ 2,787,368. This amount has been transferred to the Beneficiary account "Treasury Single Account" through the General Project Account at the Central Bank of Suriname with the value dated of December 21, 2016. The Executing Agency requested a transfer to the sub account "Support for the implementation of the N.V. Energiebedrijven Suriname investments" on February 8, 2017 and this amount is transferred on March 1, 2017. Book dated and record entry date: March 1, 2017.

\*\*\*) Third disbursement, request No. 7 dated November 13, 2017.

The Executing Agency requested the second Advance of Funds on November 13, 2017 for the amount of US\$ 3,769,836. The Executing Agency requested a transfer to the sub account "Support for the implementation of the N.V. Energiebedrijven Suriname investments" December 11, 2017 and this amount is transferred on December 28, 2017. Book dated and record entry date: December 28, 2017.

## 9. Reconciliation between the Statement of Cash Flows and the Statement of Cumulative Investments

	2017 US\$	2016 US\$
Cumulative cash received as at December 31,	8,872,373	2,061,434
Cumulative investment as at December 31,	<u>-5,372,179</u>	<u>-1,761,624</u>
Available cash balance as at December 31,	<u><u>3,500,194</u></u>	<u><u>299,810</u></u>



###### 10. Reconciliation by disbursement categories between the project's records and the IDB records

Category of investments	Project records	IDB records	Difference
01.00.00-Improvement of EBS Operations	67,900	67,900	-
01.01.00-Distribution/Outage Mgmt Syst	4,456,751	3,819,226	637,525
01.02.00-Enterprise Resource Planning	185,878	183,769	2,109
01.03.00-Support EBS transition process	-	-	-
01.04.00-Energy Efficiency Framework	-	-	-
02.00.00-Critical Infrastructure	-	-	-
02.01.00-Substation J Upgrade	-	-	-
02.02.00-Substation F Upgrade	-	-	-
02.03.00-Dev subst Boma Subst E upgrade	161,858	143,894	17,964
03.00.00-Admin, M & E, auditing	29,840	28,340	1,500
04.00.00-Contingencies	-	-	-
<b>Total</b>	<b>4,902,227</b>	<b>4,243,129</b>	<b>659,098*)</b>

#### \*) Explanation of differences

At December 31, 2017 the total payments according to the Executing Agency project records are US\$ 4,902,227 and the total justified amount to the International Development Bank per December 31, 2017 was US\$ 4,243,129. The difference between the Executing Agency and International Development Bank records of US\$ 659,098 are the expenses that have been made and paid for by the borrower, but which have not been justified to the Bank as at December 31, 2017. These expenses will be justified in 2018.

#### 11. Contingencies

The borrower, directly or via the Executing Agency, as the case may be, agreed to obtain, prior to awarding the contract for each of the works of the Project, if any, legal possession of the property where the construction of the respective work is to take place, easement or other rights required for its construction and use, as well as water rights required for the work in question.

#### 12. Accounts payable as at December

The list of outstanding payables as at December 31, 2017 is as follows:

Supplier/Consultant	Description of Services	Amount US\$
Harris Corporation	ERP implementation services	325,390
Harris Corporation	ERP implementation services	200,887
Nova Pole	Delivery of goods	102,382
Tjong A Hung	Interim audit 2017	4,240
St. Pensioenfonds EBS	Rental fees	1,500
St. Pensioenfonds EBS	Rental fees	1,500
<b>Grand total</b>		<b>635,899</b>