

TC ABSTRACT

I. Basic Project Data

▪ Country/Region:	Regional
▪ TC Name:	Latin America and the Caribbean Community of Practice on Managing for Development Results (MfDR)-Phase V
▪ TC Number:	RG-T3197
▪ Team Leader/Members:	Radics, Gustavo Axel (IFD/FMM) Team Leader; Kaufmann, Jorge (IFD/ICS) Alternate Team Leader; Roman Sanchez, Susana (IFD/FMM); Champi Ticona, Diana Carla (IFD/FMM)
▪ Taxonomy:	Research and Dissemination
▪ Number and name of operation supported by the TC:	N/A
▪ Date of TC Abstract:	July 11, 2018
▪ Beneficiary:	All Latin-American and Caribbean countries
▪ Executing Agency:	INTER-AMERICAN DEVELOPMENT BANK
▪ IDB funding requested:	\$ 850,000.00
▪ Local counterpart funding:	N/A
▪ Disbursement period:	30 months
▪ Types of consultants:	Individuals; Firms
▪ Prepared by Unit:	Financial & Municipal Management
▪ Unit of Disbursement Responsibility:	Institutions for Development
▪ TC included in Country Strategy (y/n):	No
▪ TC included in CPD (y/n):	No
▪ Alignment to the Update to the Institutional Strategy 2010-2020:	Institutional capacity and rule of law

II. Objective and Justification

- 2.1 The main strategic objective is to make good practices and international standards available for decision-makers in order to help them implement processes leading to the betterment of policies and public institutions involved in the provision of public goods and services that impact the quality of life of the citizens.
- 2.2 In 2018, some of the existing networks will be merged. The main purpose of this merge is to generate synergies among networks having similar objectives or target audiences and avoid duplication of efforts. Consequently, in some cases, a network will become a specific working group that is part of a certain network, which will ultimately save financial resources. Accordingly: (i) the Private Sector Network will be closed; (ii) CoPLAC's National Public Investment Systems Network will be merged with FMM's PPP Network and will continue to hold annual meetings; (iii) the Parliamentarian Forum on MfDR will hold meetings every two years; (iv) the Monitoring and Evaluation Network will merge with the Latin American and the Caribbean Network for Monitoring, Evaluation and Systematization, RELAC, and will hold meetings every two years; (v) the Sub-National Governments on MfDR Network will either merge with FMM's Decentralization Network or the Decentralization Network will become a working group within the first one and will meet on a yearly basis; and (vi) the Budgeting for Results Network and the State-Owned Enterprises Network will continue to hold annual meetings.

The purpose of the impact indicator is to measure how many MfDR initiatives were successfully implemented at a national and sub-national level in comparison to the target goal of five countries (see Table of Matrix of Results, paragraph 3.5) In order to

gain that relevant information, CoPLAC holds an annual awards event called the Annual MfDR Contest. At this event, government's must submit their cases by presenting objectives and answering specific questions. The question of, "Identify the primary source of inspiration that fostered implementation of MfDR" helps us measure this indicator. For the last two years (2016 & 2017), a total of 138 cases were submitted for the awards event. 20% of respondents said it was because of CoPLAC activities, 68% said it was a combination of sources including CoPLAC, while the remaining 47% said other sources (not including CoPLAC). Therefore, CoPLAC surpassed the target goal by having a total impact of 88% of 138 cases in 18 countries.

Korea is one of the most advanced OECD countries in terms of budgeting and planning institutions and has been a strong supporter of the CoPLAC-MfDR since 2010, having provided over US\$3.9 million, through the Ministry of Strategy of Finance (MOSF) and the Public Capacity Building Korea Fund (KCP) to support its expansion and consolidation. In addition to the financial support, Korean officials from the MOSF, representatives from the Korean Institute of Public Finance (KIPF) and the Korea Development Institute (KDI) have participated in the CoPLAC-MfDR activities, developing a very rich exchange of knowledge and good practices. The CoPLAC-MfDR network provided a platform for Korean government to share its experience and knowledge with LAC countries. One of the main results of this was the signature of a Memorandum of Understanding (MOU) between Korea and five countries: Ecuador, Costa Rica, Honduras, Peru and Colombia. For this reason, the Bank considers that obtaining funding from this fund for this project will help deepen the long-standing partnership between the IDB and the LAC Region and Korea in this area.

III. Description of Activities and Outputs

- 3.1 The TC will support all the CoPLAC-MfDR activities, including cluster meetings, and research papers at the three levels: national networks, regional meetings and extra regional meetings with sister communities of practice of Africa and Asia.

Component 1. This component will support the organization of CoPLAC-MfDR events at the regional, national, and interregional levels, including the participation of members in those events. The regional seminars are annual meetings of the regional networks and the Executive Committee that take place in different countries of the region; the national seminars are organized locally by the existing national chapters; and the inter-regional seminars are organized with sister communities of practice in Asia-Pacific or Africa and alternate from region to region.

Korean representatives are going to be invited to each regional network meeting to share Korean experience. Also, this component will support co-hosting (inter) regional meetings with the KIPF and the KDI, and will support bilateral cooperation activities between Korea and LAC countries.

It will be performed through virtual and face-to-face learning activities and opportunities; experience exchanges and networking; publications; and other communication instances among practitioners (webinars). It will also be disseminated through the compilation and publication of good practices, to help CoPLAC members improve their MfDR understanding and skills, within the LAC context. Thus, it is expected that knowledge dissemination through CoPLAC-MfDR will also be used for a clearer identification of MfDR contents in technical cooperation operations and loans to countries in the region, benefiting borrowing countries by supporting the design and implementation of country MfDR reforms.

Component 2: Executive Secretariat. This component supports the operation of the CoPLAC-MfDR Executive Secretariat, which is housed in the IDB. The Executive Secretariat is comprised of an Executive Secretary, and an administrative assistant, and

is responsible for coordinating and organizing all of the various events and activities of the community of practice.

The main activities carried out by the Executive Secretariat include: (i) program and organize, seminars and events plus coordination meetings with stakeholders, international organizations, and various other entities each year; (ii) identify requirements from the networks regarding technical material and research and commission their preparation; (iii) ensure the completeness and availability of all knowledge material derived from the CoPLAC-MfDR activities; and (iv) identify and carry out activities for the promotion, expansion and consolidation of the community of practice, in coordination with its Executive Committee.

3.2 **Component I: Component 1.** This component will support the organization of CoPLAC-MfDR events at the regional, national, and interregional levels, including the participation of members in those events.

3.3 **Component II: Component 2.** Executive Secretariat. This component supports the operation of the CoPLAC-MfDR Executive Secretariat, which is housed in the IDB.

IV. Budget

Indicative Budget (US\$)

Activity/Component	IDB/Fund Funding	Counterpart Funding	Total Funding
Component 1	470,000.00	N/A	470,000.00
Component 2	380,000.00	N/A	380,000.00

V. Executing Agency and Execution Structure

5.1 Inter-American Development Bank

5.2 The Bank is the proposed executing agency for this regional TC. Currently, the Bank supports this initiative through the nomination of IFD/FMM and IFD/ICS specialists as focal points for each network, in coordination with the CoPLAC-MfDR's Technical Secretariat.

VI. Project Risks and Issues

6.1 We have identified two possible sources of risk: (i) the creation of parallel networks supported by other donors; and (ii) lost motivation, i.e. that the activities do not receive the desired response level in countries participation and the number of membership shrinks.

The mitigation of parallel networks will be addressed through maintaining good coordination with the current international donors as well as incorporation of new institutions like GIZ and CAF and the planned merger of networks.

The mitigation of lack of interest/motivation will be faced by placing special attention in generating high-quality outputs (events, publications, and social network site). Indicators of interest in the network are member growth and the quality evaluation of participants of the events. So far, the annual target for new member growth has been 10 %, while the growth for the past three years has been far above that target: Between 2014 and 2016, membership increased from 2,349 to 5,542, which represents an average annual growth of 52%. As of December 31, 2017, membership had soared by 70% to 9,435 members. Anonymous evaluation of the events held in 2016-2017 was 4.59 out of a highest score of 5.0, which is excellent.

VII. Environmental and Social Classification

7.1 The ESG classification for this operation is "undefined".