

PROJECT STATUS REPORT

JULY 2010 - DECEMBER 2010

SECTION 1: PROJECT SUMMARY

PROJECT NAME: Strengthening of Airport Security

Project Number: TC0203029 - Operation Number: ATN/MT-9722-BA

Purpose: Strengthen airport security through improved regulatory framework, changes in procedures and policies, installation of required equipment and training of critical security staff.

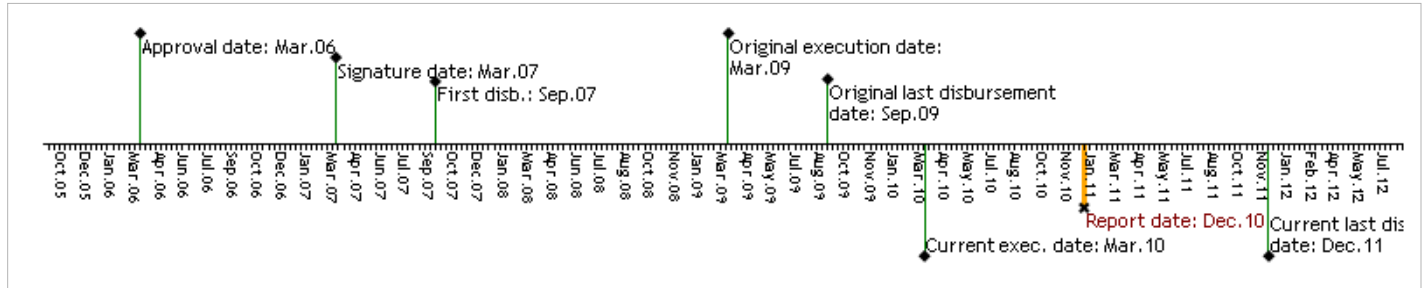
Country Administrator BARBADOS	Beneficiary Country BARBADOS	Group INF - Infrastructure and Public Services	Subgroup ASEC - Airport Security
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Executing Agency: MINISTRY OF TOURISM

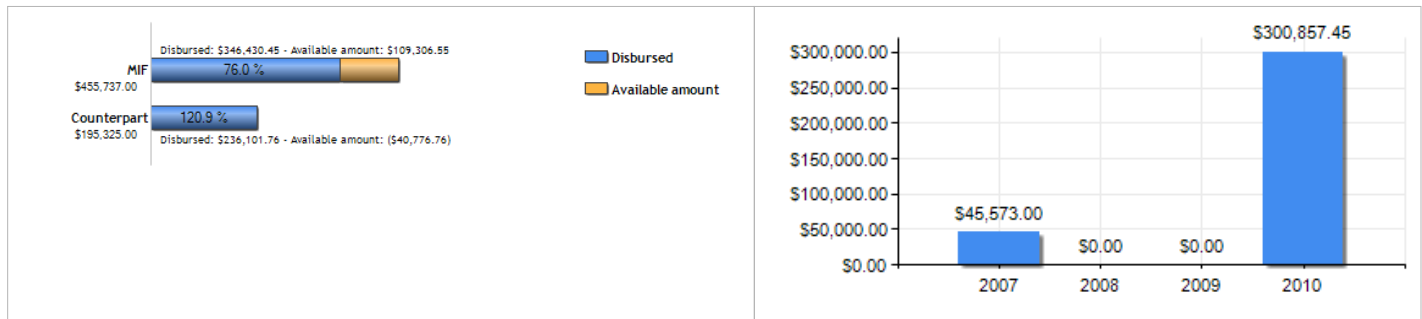
Design Team Leader: Taddia, Alejandro

Supervision Team Leader: Mc Nish, Brian

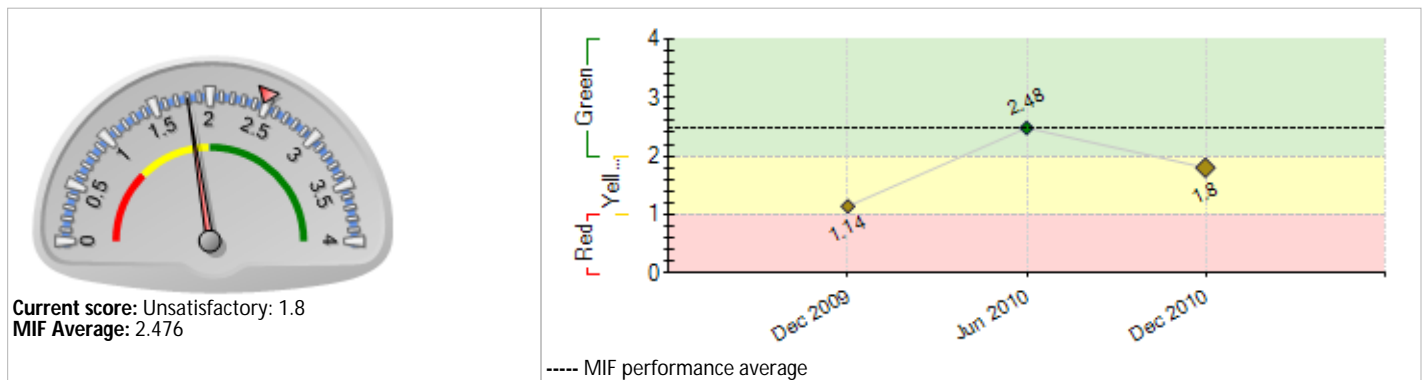
TIMELINE



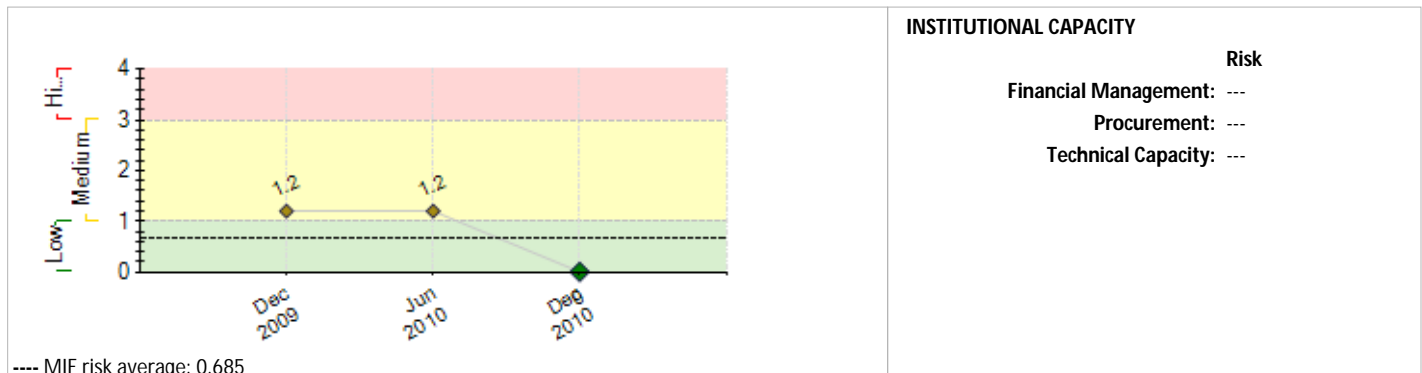
FUNDS



PERFORMANCE SCORE



EXTERNAL RISKS



INSTITUTIONAL CAPACITY

Risk

Financial Management: ---

Procurement: ---

Technical Capacity: ---

SECTION 2: PERFORMANCE

Summary of project performance since inception

The main results achieved are as follows:

1. The consulting firm, International Security Defense Systems has completed the activities pertaining to the Components of the project .
2. The training of 241 persons, selected from organisations, agencies, entities, companies and Government departments which routinely interact with the Grantley Adams International Airport.
3. Over 6 civil aviation security regulatory documents have been reviewed, evaluated and updated to satisfy the requirements of the Annex 17.
4. The purchase of one Ionscan 500DT Simultaneous Explosives and Narcotics Trace Detector System for GAIA Inc. This system will be used for the screening and identification of persons who may have had contact with or possession of explosives and narcotics.

One delay of 3 months was experienced with the procurement and receipt of Ionscan 500DT.

It is highly likely that the project will achieve all final objectives in the expected time frame.

The EA has supported the project and has taken all necessary action to achieve the project's deliverables:

1. The flexibility of the Permanent Secretary in allowing the Project coordinator to finalize all tasks associated with the project though she had returned to her substantive post.
2. The use of the Ministry's staff in the execution of the project although no project department was established.
3. The delegation of certain authorities to the Project Coordinator to facilitate the execution of the project.

Comments from the Supervision Team Leader

Agree with the Executing Agency comments

Summary of project performance in the last six months

Main achievements from July to December 2011 are:

1. Procurement and Purchase of one Ionscan 500DT Simultaneous Explosives and Narcotics Trace Detector System for GAIA Inc. This system will be used for the screening and identification of persons who may have had contact with or possession of explosives and narcotics.
2. The completion of four security related training courses.
3. Training on the use of the Ionscan 500DT
4. Assessment of financial systems in accordance with Component 2.

A significant delay was experienced with the procurement and receipt of the Ionscan 500DT. However, ameliorative action was taken and the project is still expected to be executed in the desired time frame.

Critical actions for January to June 2011 include the completion of the execution phase of the project and assisting with the Final Evaluation of the Project and preparation for the Final Audit.

Comments from the Supervision Team Leader

Agree with the Executing Agency comments

SECTION 3: INDICATORS AND MILESTONES

Indicators		Baseline	Intermediate 1	Intermediate 2	Intermediate 3	Planned	Achieved	Status
Purpose: Strengthen airport security through improved regulatory framework, changes in procedures and policies, installation of required equipment and training of critical security staff.	P.I.1 Airport involved in the program pass ICAO audits and safety inspections.	0 Mar 2007	1 Jan 2009			1 Sep 2010	0	
	P.I.2 Security system at the airport are operationally and financially self-sustainable	0 Mar 2007	1 Jan 2009			1 Sep 2010	0	
	P.I.3 Staff are fully trained and confident in their tasks and detections of contraband and harmful items are ongoing.	0 Mar 2007	1 Jan 2009			1 Sep 2010	1 Apr 2010	
	C1.11 Review, evaluate and update the existing National Civil Aviation Security Programme	0 Mar 2007				1 Sep 2010	0 Sep 2010	Finished
	C1.12 Initiate measures at GAIA to comply with the updated NCASP.	0 Mar 2007				1 Sep 2010	1 Apr 2010	Finished
	C1.13 GAIA in compliance with the updated NCASP.	0 Mar 2007				1 Sep 2010	0 Sep 2010	Finished
Component 1: Regulatory Strengthening Weight: 23% Classification: Satisfactory	C1.14 Airport security certification program implemented and each participating airport certified by MT&IT certification program.	0 Mar 2007				1 Sep 2010	0 Sep 2010	Finished
	C1.15 Update the existing comprehensive contingency plan, and airport security plans for GAIA Inc.	0 Mar 2007				1 Sep 2010	1 Apr 2010	Finished
	C1.16 Development and Formalization of a Long-term strategy for	0				1	1	Finished

	Financial and Operational Sustainability of the Security Systems and Mechanisms	Mar 2007				Sep 2010	Apr 2010	
C1.17	Assist with the design and execution programme of a local public relations programme.	0				1	0	Delayed
		Mar 2007				Sep 2010	Jun 2010	

Component 2: Implementation of New Administrative Services**Weight:** 22%**Classification:** Satisfactory

C2.11	Equipment purchased and in use by mid term	0				1	0	On Course
		Mar 2007				Sep 2010	Dec 2009	
C2.12	Access control system developed and implemented mid term.	0				1	1	Finished
		Mar 2007				Sep 2010	Mar 2010	

Component 3: Training**Weight:** 55%**Classification:** Satisfactory

C3.11	Courses completed in aviation security and emergency management for 50 persons.	0				50	0	Finished
		Mar 2007				Sep 2010	Sep 2010	
C3.12	Training course completed for officers on detection of bombs.	0				20	0	Finished
		Mar 2007				Sep 2010	Sep 2010	
C3.13	Train 10 trainers and develop airport security training program by mid term.	0				10	0	Finished
		Mar 2007				Sep 2010	Sep 2010	
C3.14	Training courses in hostage negotiations completed.	0				20	0	Finished
		Mar 2007				Sep 2010	Sep 2010	
C3.15	13 instructors trained in airport security measures.	0				13	0	Finished
		Mar 2007				Sep 2010	Sep 2010	
C3.16	Emergency exercises developed and implemented	0				1	1	Finished
		Mar 2007				Sep 2010	Dec 2009	
C3.17	Airline security program developed	0				1	1	Finished
		Mar 2007				Sep 2010	Dec 2009	
C3.18	Training of approx. 200 personnel in airport security and emergency response, from the departments of MIT, CAD, GAIA Inc, including key staff from the BFS, non-governmental agencies, law enforcement agencies and airline employees	0				1	241	Finished
		Mar 2007				Sep 2010	Apr 2010	

Milestones	Planned	Due Date	Achieved	Date achieved	Status
M0 Previous Conditions	1	Sep 2007	1	Sep 2007	Achieved

CRITICAL ISSUES THAT HAVE AFFECTED PERFORMANCE☒ Purchase difficulties**SECTION 4: RISKS****MOST IMPORTANT RISKS AFFECTING FUTURE PERFORMANCE****PROJECT RISK LEVEL:** Low **TOTAL NUMBER OF RISKS:** 2 **IN EFFECT RISKS:** 0 **NOT IN EFFECT RISKS:** 0 **MITIGATED RISKS:** 2**SECTION 5: SUSTAINABILITY****Likelihood of project sustainability after project completion:** P - Probable**CRITICAL ISSUES THAT MAY AFFECT PROJECT SUSTAINABILITY****Issue**☒ Lack of **cost recovery** mechanisms or **external financing sources** (government, donors and/or private sector) to continue the activities of the project once MIF resources are expended**Comments**

There is a lack of political will to increase fees that will facilitate sustainability of equipment and training since it is anticipated that there will be public opposition to any such increase.

Actions related to sustainability which will be or have been implemented:

The major activity undertaken during the period that pertains directly to the issue of sustainability is that the Government of Barbados has allocated funds in the budget specifically to address the issue of security at the Grantley Adams International Airport. The funds are specifically intended to ensure that the measures put in place as a result of the project are sustained and to ensure compliance with Annex 16.

SECTION 6: PRACTICAL LESSONS

	Relative to Implementation	Author
1. Barbados benefited from having persons knowledgeable in the area of aviation in the Executing Unit, however it became very apparent that there is a need to ensure that any executing unit is properly staffed and has sufficient human and technical resources to ensure timely delivery of timelines and deadlines.	Implementation	Yearwood, Pauline Doreen
2. Training of senior management of government entities is important to the effective execution of projects. Assisting decision makers to become aware of the requirements of MIF / IDB will assist in both the implementation and execution of the project.	Implementation	Yearwood, Pauline Doreen
3. Understanding the role of ICAO is essential to implementing the regulatory requirements of the Civil Aviation Department.	Implementation	Yearwood, Pauline Doreen