



Washington, D.C. 20577

LEG/SGO/SU-1357282-08

Ms. Siegmien Staphorst
Director
National Women's Movement
Verlengde Gemenelandsweg 132B
Paramaribo
Suriname

Ref.: SURINAME. Nonreimbursable Technical
Cooperation Agreement No. ATN/NI-10613-SU.
"Sustainable Livelihood Program for Saramaka
(Maroon) Women."

Dear Madam,

This letter of agreement (hereinafter the "Agreement") between National Women's Movement (the "Beneficiary") and the Inter-American Development Bank acting as Administrator of the Social Inclusion Trust Fund (the "Bank"), which we hereby submit for your consideration, formalizes the terms of a nonreimbursable technical cooperation to the Beneficiary, for an amount not to exceed eighty thousand dollars of the United States of America (US\$80,000), (the "Contribution"), which shall be chargeable to the resources of the Social Inclusion Trust Fund. The resources of the Contribution shall be used to finance the contracting of consulting services and procurement of goods necessary for the execution of a technical cooperation program which will contribute to establish a program to support the Maroon women in the development of a sustainable enterprise along the Upper Suriname river (the "Program"), which is set forth in the Annex of this Agreement. Unless otherwise stated in this Agreement, the term "dollars" shall hereinafter refer to the currency of legal tender in the United States of America.

This Agreement is entered into pursuant to the Agreement signed between the royal Ministry of foreign Affairs of Norway and the Bank on February 5th, 2003, establishing the Social Inclusion Trust Fund.

The Bank and the Executing Agency agree upon the following:

First. Components of the Agreement. This Agreement consists of this part one, referred to as the "Special Conditions;" part two, referred to as the "General Conditions"; and the Annex, which are attached hereto. The prevalence between the above-mentioned documents is set forth in Article 1 of the General Conditions.

Second. Executing Agency. The Executing Agency of this Program shall be the Beneficiary, National Women's Movement (the "Executing Agency", or "NVB"). The Beneficiary certifies its legal and financial capacity to function as such, and undertakes to fulfill all the obligations that result from this Agreement.

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Third. Conditions Prior to First Disbursement. The first disbursement of the resources of the Contribution shall be subject to the fulfillment, to the satisfaction of the Bank, of the conditions precedent stipulated in Article 2 of the General Conditions.

Fourth. Reimbursement of Expenditures Chargeable to the Contribution. With the consent of the Bank, resources of the Contribution may be used to reimburse expenditures incurred or to finance those that may be incurred in the Program on or after October 1st, 2007, and up to the date of this Agreement, provided that requirements substantially similar to those set forth in this Agreement have been fulfilled.

Fifth. Revolving Fund. The amount of the revolving fund for this Project shall be the equivalent of twenty thousand dollars (US\$20,000).

Sixth Deadlines. (a) The period for execution of the Program shall be eighteen (18) months, from the effective date of this Agreement.

(b) The period for the last disbursement of the resources of the Contribution shall be twenty four (24) months from the effective date of this Agreement, which shall include the period required for the payment of independent auditors referred to in Article 11 of the General Conditions. Any part of the Contribution which has not been utilized within this period shall be canceled.

(c) The aforementioned deadlines and any others that may be stipulated in this Agreement may be extended, when duly justified, with the written consent of the Bank.

Seventh. Total Cost of the Program and Additional Resources. (a) The Executing Agency undertakes to make timely provision of the resources required, in addition to the Contribution, for the complete and uninterrupted execution of the Program (the "Counterpart Resources"). The total amount of the Counterpart Resources required is estimated to be the equivalent of fifteen thousand dollars (US\$15,000), to make up a sum equivalent to ninety five thousand dollars (US\$95,000), which is estimated to be the total cost of the Program. These estimates do not reduce the obligation of the Executing Agency to provide any additional resources required to complete the Program.

(b) The Counterpart Resources provided by the Executing Agency shall be used to finance the cost categories which are chargeable to it, as established in the Program's budget set forth in the attached Annex.

Eighth. Recognition of Expenses Chargeable to the Counterpart Resources. The Bank may recognize, as part of the local contribution, expenditures incurred or which may be incurred in the Program on or after October 1st, 2007, and up to the date of this Agreement, provided that requirements substantially similar to those set forth in this Agreement have been fulfilled.

Ninth. Currencies for Disbursements. The Bank shall disburse the Contribution in dollars. The Bank may convert these convertible currencies into other currencies, including the local currency by applying the exchange rate indicated in Article 7 of the General Conditions.

Tenth. Procurement of Goods and Services. Goods and related services shall be procured in accordance with the provisions set forth in Document GN-2349-7 (“Policies for the Procurement of Works and Goods Financed by the Inter-American Development Bank”) dated July, 2006, the contents of which the Beneficiary hereby declares to be familiar with, and in accordance with the following provision:

- (i) The Beneficiary may utilize the “shopping” modality in accordance with paragraph 3.02 of the aforementioned policies, when purchasing goods for estimated amounts of up to three thousand dollars (US\$3,000).

Eleventh. Selection and Contracting of Consulting Services. The selection and contracting of consulting services will be carried out by the Executing Agency in accordance with the provisions set forth in Document GN-2350-7 (“Policies for the Selection and Contracting of Consultants Financed by the Inter-American Development Bank”) dated July, 2006, the terms of which the Executing Agency hereby confirms being familiar with, and in accordance to the following provisions:

- (i) The Beneficiary may utilize the modalities set forth in Sections III and V of the aforementioned Policies when hiring, respectively, consulting firms and individual consultants. Section II and paragraphs 3.16 through 3.20 of Section III will be utilized for Quality and Cost Based Selection; and
- (ii) For the purposes of the provisions indicated in paragraph 2.7 of the Policies, the consultants’ short list for contracts estimated to cost less than the equivalent of one hundred thousand dollars (US\$100,000), may be entirely comprised by nationals from Suriname.

Twelfth. Procurement Plan. Prior to issuing any invitations to prequalify for bidding or to bid for contracts, or prior to issuing to consultants any request for proposals, the Executing Agency shall present the Bank for review and approval, a Procurement Plan that shall include: the specific contracts that will be required to carry out the execution of the Project, including the estimated cost of each contract, and the applicable selection criteria for the procurement of goods and services, in accordance with paragraph 1 of Appendix 1 of Documents GN-2349-7 and GN-2350-7, respectively. A revised Procurement Plan will be up-dated annually and submitted to the Bank for review and approval during the execution of the Project. The Beneficiary will implement the Procurement Plan in the manner in which it has been approved by the Bank. Procurement of goods and contracting of consulting services shall be undertaken in accordance with the Procurement Plan as approved by the Bank.

Thirteenth. Review by the Bank. Unless the Bank agrees otherwise in writing, each contract for the acquisition of goods and consulting services shall be subject to an ex ante review, in accordance with the procedures set forth in paragraphs 2 and 3 of Appendixes 1 of the Procurement of Goods and Consultants Policy.

Fourteenth. Progress reports and evaluation. The Executing Agency undertakes to prepare and submit to the Bank Semi-Annual Progress Reports within 30 days after the end of June and end of December of each year that will include a Business Plan and a process Plan for both products of the Project and a Final Report containing an outline of the Project development processes across the life of the Project and recommendations for future income-generation typology programs in the Maroon communities.

Fifteenth. Auditing. (a) The Executing Agency undertakes to present to the satisfaction of the Bank, the financial statements of the Program duly certified by a firm of independent accounts pursuant to the provision set forth in Article 11(b) of the General Conditions.

(b) The costs associated with the hiring of the firm referred to in paragraph (a) above, will be financed with counterpart resources.

Sixteenth. Information Disclosure. The Executing Agency undertakes to notify the Bank, in writing, within a maximum period of ten (10) working days from the date of signature of this Agreement, whether it considers any part of the Agreement to be confidential or sensitive, or information that may adversely affect the relations between the country where the Executing Agency is located and the Bank or between private sector clients in such country and the Bank, in which case the Executing Agency undertakes to identify those provisions considered as such. In accordance with the Bank's Disclosure of Information Policy, the Bank will make the text of this Agreement available to the public once it has been signed and has entered into effect, with the sole exception of that information which the Executing Agency has specifically identified as confidential, sensitive or adverse to relations with the Bank in the manner indicated in this paragraph.

Seventeenth. Notice. Any notice, request, or communication from one party to another by virtue of this Agreement shall be made in writing and shall be considered to have been made when the relevant documents are delivered to the addressee, unless the parties otherwise agree in writing.

If to the Beneficiary, such notice shall be addressed to:

National Women's Movement.
Verlengde Gemenelandsweg 132B
Paramaribo
Suriname

Facsimile: (597) 433-167

If to the Bank, such notice shall be addressed to:

Inter-American Development Bank
1300 New York Avenue, N.W.
Washington, D.C. 20577
U.S.A.

Facsimile: (202) 623-3096

Please confirm your acceptance of the terms and conditions of this Agreement, in representation of the Executing Agency, by signing and returning one of the originals to the Bank's Country Office in Suriname.

This Agreement shall be signed in two (2) originals of equal tenor by duly authorized representatives, and will enter into force on the date of its signature by the Executing Agency.

Yours Faithfully,

/s/ Ancile E. Brewster

Ancile E. Brewster
Representative in Suriname
Inter-American Development Bank

AGREED:

/s/ Siegmien Staphorst

Siegmien Staphorst
Director
National Women's Movement

Date: May 21, 2009

**GENERAL CONDITIONS APPLICABLE TO
NONREIMBURSABLE TECHNICAL COOPERATIONS**

Article 1. Application and Scope of General Conditions. (a) These General Conditions set forth terms and conditions generally applicable to all nonreimbursable technical cooperations made by the Bank, and their provisions form an integral part of this Agreement. Any exception to these General Conditions shall be expressly stated in the text of the Special Conditions.

(b) If any provision of the Special Conditions or of the Annex or Annexes should present any inconsistency or contradiction with these General Conditions, the provisions of the Special Conditions or the corresponding Annex shall prevail. In case of inconsistencies or contradictions between the Special Conditions and the corresponding Annex or Annexes, specific provisions shall prevail over general provisions.

Article 2. Conditions Prior to First Disbursement. (a) The first disbursement of the Contribution shall be subject to the fulfillment of the following requirements, by the Beneficiary, directly or through the Executing Agency:

- (i) designation of the person or persons authorized to represent it in all acts relating to the execution of this Agreement, and submission to the Bank of authenticated specimen signatures of such persons. If two or more officials are designated, the designation shall indicate whether they may act severally or jointly;
- (ii) submission to the Bank of a request for disbursement, justified in writing; and
- (iii) presentation to the Bank of a timetable for use of the Counterpart Resources.

(b) If within one hundred and eighty (180) days from the effective date of this Agreement, or within such longer period as the parties may agree in writing, the conditions precedent to the first disbursement established in this Article and in the Special Conditions have not been fulfilled, the Bank may terminate this Agreement by giving notice to the Beneficiary.

Article 3. Disbursement Procedure. (a) The Bank shall make disbursements of the Contribution to the Beneficiary, through the Executing Agency, each time it requests such disbursements and provides justification, to the Bank's satisfaction, for the expenses to be paid with the Contribution resources.

(b) At the request of the Beneficiary, through the Executing Agency, and provided that the requirements set forth in paragraph (a) above, in Article 2 and in the Special Conditions have been satisfied, the Bank may establish a revolving fund with the Contribution resources, which the Beneficiary, through the Executing Agency, shall utilize to cover eligible Program expenses charged against the Contribution. The Beneficiary, through the Executing Agency, shall inform the Bank

about the status of the revolving fund within a period of sixty (60) days from the closing date of each semester.

(c) The Bank may replenish the revolving fund entirely or in part as the resources are used, if the Beneficiary, through the Executing Agency, so requests and presents to the Bank's satisfaction, a detailed statement of expenses charged to such fund, together with the supporting documents thereof and a justification for such request. The detailed statement of expenses shall be submitted according to the catalog of accounts indicated in the Annex of this Agreement, which describes the Program.

Article 4. Expenditures Chargeable to the Contribution. The Contribution shall exclusively finance those eligible expenses which are set forth in the Program budget contained in the Annex that describes the Program. Only direct and actual Program expenses may be charged to the Contribution. Indirect or general operating expenses, which are not included in the Program budget, cannot be charged to the Contribution.

Article 5. Request for Final Disbursement. The Executing Agency shall present the final request for disbursement of the Contribution, accompanied by the appropriate supporting documentation, to the Bank's satisfaction, at least thirty (30) days before the expiration of the disbursement period referred to in the Special Conditions of this Agreement, or of any extension thereto that the parties may have agreed upon in writing. This final request for disbursement shall include the supporting documentation required for payment of the auditing services mentioned in Article 11 of these General Conditions.

Article 6. Suspension and Cancellation of Disbursements and Other Measures. (a) The Bank may suspend the disbursements or cancel the Contribution if any of the following circumstances occurs: (i) the failure of the Beneficiary to fulfill any obligation stipulated in this Agreement; (ii) if it is determined at any stage that evidence is sufficient to support a finding that an employee, agent, or representative of the Beneficiary, Executing Agency or Contracting Agency, has engaged in an act of fraud and corruption during the bidding process, negotiation of a contract, or the execution of the contract; or (iii) any circumstance which, in the Bank's opinion, may render unlikely the attainment of the objectives of the Program. Under these circumstances, the Bank shall notify the Executing Agency in writing so that it may present its points of view, and after thirty (30) days from the date of the Bank's notice, it may suspend the disbursement or cancel the undisbursed portion of the Contribution.

(b) Pursuant to paragraph (a) above, the parties agree that upon the occurrence of institutional or organizational changes within the Executing Agency, which, in the Bank's opinion, might affect the timely execution of the Program's objectives, the Bank shall review and evaluate the likely attainment of the objectives and may at its discretion, suspend, condition or cancel the disbursements of the Contribution.

(c) The Bank may cancel the part of the Contribution pertaining to the procurement of certain goods, works or related services, or consulting services, if it determines at any time that: (i) the procurement was carried out without following the procedures set forth in this Agreement; or

(ii) representatives of the Beneficiary, Executing Agency or Contracting Agency have committed any acts of fraud and corruption, either in the process of selecting the supplier or consultant or in the negotiation or execution of the respective contract, and the Beneficiary has not taken timely and remedial measures, observing the due process guarantees of the legislation of the Beneficiary's country, which are acceptable to the Bank.

(d) For the purposes of the above paragraph, acts of fraud and corruption shall be understood to include, but not be limited to, acts of: (i) a corrupt practice is the offering, giving, receiving, or soliciting, directly or indirectly, of anything of value to influence the actions of another party; (ii) a fraudulent practice is any act or omission, including a misrepresentation, which misleads, or attempts to mislead, a party in order to obtain a financial or other benefit or to avoid an obligation; (iii) a coercive practice is impairing or harming, or threatening to impair or harm, directly or indirectly, any party or property of the party to influence the actions of a party; and (iv) a collusive practice is an arrangement between two or more parties designed to achieve an improper purpose, including to influence improperly the actions of another party.

(e) If, in accordance with the administrative procedures of the Bank, it is demonstrated that any firm, entity or individual bidding for or participating in a Bank-financed Program including, *inter alia*, Beneficiary, bidders, suppliers, contractors, sub-contractors, applicants, consultants, Executing Agency or Contracting Agency (including their respective officers, employees and agents) has engaged in an act of fraud or corruption, the Bank may:

- (i) decide not to finance any proposal to award a contract or a contract awarded for works, goods, related services and consultant services financed by the Bank;
- (ii) suspend disbursement of the Contribution as described in Article 6 (a) above of these General Conditions if it is determined at any stage that evidence is sufficient to support a finding that an employee, agent or representative of the Beneficiary, Executing Agency or Contracting Agency has engaged in an act of fraud or corruption;
- (iii) cancel, the portion of the Contribution earmarked for a contract as described in Article 6 (c) above of these General Conditions, when there is evidence that the representative of the Beneficiary has not taken the adequate remedial measures within a time period which the Bank considers reasonable, and in accordance with the due process guarantees of the Beneficiary country's legislation;
- (iv) issue a reprimand in the form of a formal letter of censure of the firm, entity or individual's behavior;
- (v) issue a declaration that an individual, entity or firm is ineligible, either permanently or for a stated period of time, to be awarded or participate in contracts under Bank-financed Programs except under such conditions as the Bank deems to be appropriate;
- (vi) refer the matter to appropriate law enforcement authorities; and/or

- (vii) impose other sanctions that it deems to be appropriate under the circumstances, including the imposition of fines representing reimbursement of the Bank for costs associated with investigations and proceedings. Such other sanctions may be imposed in addition to or in lieu of other sanctions.

(f) The imposition of any action to be taken by the Bank pursuant to the provisions referred to above may be public or private.

(g) The provisions established in the precedent paragraphs (a) and (c) shall not affect the disbursement by the Bank of any amounts which the Bank by specific written agreement with the Beneficiary, Executing Agency or Contracting Agency, as the case may be, has agreed to provide from the resources of the Contribution to make payments to a supplier of goods and related services or consultant services. The exceptions set forth in this paragraph (g) shall not apply if the Bank determines that acts of fraud and corruption occurred with respect to the procurement of, or the negotiation or execution of the contract for, such goods and related services or consultant services.

Article 7. Exchange Rate for Programs Financed with Funds Expressed in Dollars of the United States of America. (a) Disbursements:

- (i) The equivalence in dollars of the United States of America of other convertible currencies in which the disbursements of the Contribution might be made, shall be calculated applying the exchange rate in effect in the market on the date of the disbursement; and
- (ii) the equivalence in dollars of the United States of America of the local currency, or other non-convertible currencies, in the case of regional Programs, in which the disbursements of the Contribution might be made, shall be calculated applying, on the date of the disbursement, the exchange rate established pursuant to the understanding in force between the Bank and the respective country for the purpose of maintaining the value of its currency, or other non-convertible currencies, in the case of regional Programs, held by the Bank.

(b) Expenses:

- (i) The equivalence in Dollars of the United States of America of an expenditure made with convertible currencies shall be calculated applying the exchange rate in effect in the market on the date in which payment is rendered for the expenditure in question.
- (ii) The equivalence in Dollars of the United States of America of an expenditure made in local currency, or in other non-convertible currencies, in the case of regional Programs, shall be calculated applying, on the date in which payment is rendered for the expenditure in question, the exchange rate established pursuant to the understanding in force between the Bank and the respective country for the purpose of maintaining the value of its currency held by the Bank.

- (iii) For purposes of subparagraphs (i) and (ii) above, it is understood that the date of payment for the expenditure, is the date on which the Beneficiary, the Executing Agency, or any other natural or legal person to whom the right to make expenditures has been delegated, makes the respective payments to the contractor, consultant or supplier.

Article 8. Exchange Rate for Programs Financed with Funds Constituted in Convertible Currencies Other than the US Dollar. (a) Disbursements. The Bank may convert the disbursed currency chargeable to the resources of the trust fund indicated in the Special Conditions in:

- (i) other convertible currencies applying the exchange rate in effect in the market on the date of the disbursement; or

- (ii) the local currency or other non-convertible currencies, in the case of regional Programs, applying, on the date of the disbursement, the following procedure: (A) the equivalence of the currency of the trust fund indicated in the Special Conditions shall be calculated in Dollars of the United States of America, applying the exchange rate in effect in the market; (B) next, the equivalence of these Dollars of the United States of America shall be calculated in local currency or other non-convertible currencies, in the case of regional Programs, applying the exchange rate established pursuant to the understanding in force between the Bank and the respective country for the purpose of maintaining the value of its currency held by the Bank.

- (b) Expenses: (i) The equivalence in the currency of the trust fund, indicated in the Special Conditions, of expenditure made with convertible currencies shall be calculated applying the exchange rate in effect in the market on the date in which payment is rendered for the expenditure in question.

- (ii) The equivalence in the currency of the trust fund, indicated in the Special Conditions, of an expenditure made in local currency or other non-convertible currencies, in the case of regional Programs, shall be calculated in the following manner: (A) the equivalence in Dollars of the United States of America of such expenditure, applying, on the date in which payment is rendered for the expenditure in question, the exchange rate established pursuant to the understanding in force between the Bank and the respective country for the purpose of maintaining the value of its currency held by the Bank; (B) next, the equivalence in the currency of the trust fund indicated in the Special Conditions of the value of the expenditure in Dollars of the United States of America, shall be calculated applying the exchange rate in effect in the market on the date in which payment is rendered for the expenditure in question.

- (iii) For purposes of subparagraphs (i) and (ii) above, it is understood that the date of payment for the expenditure, is the date on which the Beneficiary, the Executing Agency, or any other natural or legal person to whom the right to make

expenditures has been delegated, makes the respective payments to the contractor, consultant or supplier.

Article 9. Other Contractual Obligations of Consultants. In addition to the special requirements included in the Special Conditions, Annex or Annexes and in the respective terms of reference, the Executing Agency agrees that contracts signed with Consultants shall also specify the Consultants' obligations to:

(a) provide any clarifications or additional information that the Executing Agency or the Bank consider necessary with respect to the Consultants' reports required under the terms of reference set forth in their respective contracts;

(b) provide the Executing Agency and the Bank with any additional information as they may reasonably request concerning the performance on their work;

(c) in the case of international consultants, perform their work in an integrated manner with the local professional staff assigned or contracted by the Beneficiary to participate in the execution of the Program, with a view to carrying out technical and operational training of such staff by the conclusion of the work;

(d) assign copyrights, patents and any other form of industrial property right to the Bank in cases where such rights result from the work and documents carried out by the Consultants under the consulting contracts financed with resources of the Program; and

(e) notwithstanding paragraph (d) above, in order to obtain a timely dissemination of the results of the Program, the Bank authorizes the Beneficiary, or the Executing Agency, to make use of the products resulting from the consulting services financed with the resources of the Program, with the understanding that the Beneficiary, or the Executing Agency, shall utilize such consulting products under the terms set forth in Article 15 of these General Conditions.

Article 10. Acquisition of Goods and Services. (a) The Beneficiary may acquire, chargeable to the Contribution, the goods and services (other than consulting services) required for the execution of the Program, in an amount not to exceed the allocation specified for that purpose in the budget set forth in the Annex that describes the Program.

(b) When the goods acquired and services (other than consulting services) contracted for the Program are entirely financed with local counterpart contribution, the Beneficiary shall, whenever possible, follow procedures that allow the participation of several bidders, and shall take into account principles of economy, efficiency and price reasonability.

(c) When sources of financing other than resources of the Contribution or of the Counterpart Resources are used, the Beneficiary may agree with the financing entity the procedure to be followed for the acquisition of goods and services. Notwithstanding, at the Bank's request, the Beneficiary shall prove the reasonability of both the price agreed upon or paid for the acquisition of

such goods and services, and of the financial conditions of such credits. The Beneficiary shall likewise demonstrate that the quality of the goods meets the technical requirements of the Program.

(d) During the execution of the Program, the goods referred to in subsection (a) above shall be used exclusively for the execution of the Program.

(e) The goods included in the Program shall be adequately maintained according to generally accepted technical standards, at a level compatible with the services that they should provide.

Article 11. Financial Statements. (a) When the period for execution of the Program exceeds one (1) year, and the amount of the Contribution exceeds one million five hundred thousand Dollars of the United States of America (US\$1,500,000), the Beneficiary, through the Executing Agency, undertakes to submit, to the Bank's satisfaction:

- (i) annual financial statements, and one final financial statement, regarding Program expenditures charged to the Contribution and to the Counterpart Resources. These financial statements shall be audited by independent public accountants acceptable to the Bank, in accordance with procedures satisfactory to the Bank;
- (ii) the annual financial statements shall be presented no later than ninety (90) days following the close of each year of execution, beginning with the year that corresponds to the fiscal year in which disbursements of the Contribution begin; and the final financial statement shall be presented no later than ninety (90) days following the date of the last disbursement of the Contribution, with the exception of the disbursement of the resources necessary to cover the cost of the auditing services referred to in this Article. These time periods shall only be extended with the written consent of the Bank; and
- (iii) the Bank may suspend disbursements of the Contribution, if it does not receive, to its satisfaction, the annual financial statements within the periods stipulated in paragraph (ii) above, or within any extension of these periods it may have authorized.

(b) When the period for execution of the Program does not exceed one (1) year, or the amount of the Contribution is equal to or less than the equivalent of one million five hundred thousand Dollars of the United States of America (US\$1,500,000), the Beneficiary, through the Executing Agency, undertakes to submit to the Bank's satisfaction, and within ninety (90) days following the date of the last disbursement of the Contribution, with the exception of the disbursement of the resources necessary to cover the cost of the auditing services referred to in this Article, a financial statement of Program expenditures charged to the Contribution and to the Counterpart Resources, audited by independent public accountants acceptable to the Bank and in accordance with procedures satisfactory to the Bank.

Article 12. Internal Control and Records. The Beneficiary, the Executing Agency, or the Contracting Agency, as the case may be, shall maintain an appropriate system of internal accounting and administrative controls. The accounting system shall be organized so as to provide the necessary

documentation to permit the verification of transactions and facilitate the timely preparation of financial statements and reports. The records of the Program shall be maintained for a minimum of three (3) years after the date of final disbursement of the Contribution, in such a way that: (a) make it possible to identify the sums received from the various sources; (b) show, in accordance with the catalogue of accounts approved by the Bank, the investments in the Program, both with the resources of the Contribution and with the other funds to be provided for its complete execution; (c) include sufficient detail to show the works performed, the goods acquired and the services contracted, as well as the utilization of such works, goods and services; (d) such documents include documentation relating to the bidding process and the execution of the contracts financed by the Bank including, but not limited to, bid requests, bid packages, summaries, bid evaluations, contracts, correspondence, work product and drafts, and invoices, including documents relating to the payment of commissions, and payments to agents, consultants and contractors; and (e) show the cost of the investments in each category and the progress of the Program.

Article 13. Inspections. (a) The Bank may establish such inspection procedures as it deems necessary to assure the satisfactory development of the Program.

(b) The Beneficiary, the Executing Agency and the Contracting Agency, if any, shall permit the Bank to inspect at any time the Program, the equipment and materials involved therein, and to examine such records and documents as the Bank may deem pertinent. The personnel which the Bank shall send or designate as investigators, agents, auditors or experts for this purpose shall receive the complete cooperation of the respective authorities. All the costs relating to transportation, salaries, and other expenses of such personnel shall be borne by the Bank.

(c) The Beneficiary, the Executing Agency or the Contracting Agency, as the case may be, shall, upon request of an authorized representative of the Bank, provide to the Bank any documents, including procurement-related documents that the Bank might reasonably request. In addition, the Beneficiary, the Executing Agency and the Contracting Agency shall make their personnel available, upon reasonable notice, to respond to questions from Bank personnel, which arise during the review or audit of such documents. The Beneficiary, the Executing Agency or the Contracting Agency, as the case may be, shall produce the documents in a timely manner or shall submit an affidavit to the Bank setting forth the reasons why the requested material is unavailable or is being withheld.

(d) If the Beneficiary, the Executing Agency or Contracting Agency, as the case may be, refuses to comply with the Bank's request, or otherwise obstructs the Bank's review of the matter, the Bank in its sole discretion, may take appropriate action against the Beneficiary, Executing Agency or Contracting Agency, as the case may be.

Article 14. Other Commitments. The Beneficiary, through the Executing Agency shall also:

(a) provide the Consultants and local experts with secretarial services, offices, office supplies, communication services, transport and any other logistical support required for the execution of their work;

(b) present to the Bank a copy of the Consultants reports and their comments thereof;

(c) provide the Bank with any other additional information or legal reports as it may reasonably request concerning execution of the Program and the use of the Contribution and the Counterpart Resources; and

(d) keep the Bank's Representative in the respective country or countries informed of all aspects of the Program.

Article 15. Publication of Documents. Any document issued under the Bank's name or logotype, as part of a special Program, joint program, research Program or any other event financed with the resources of the Program intended for publication, shall be previously approved by the Bank.

Article 16. Supervision in the Field. Without prejudice to the supervision of the Program activities performed by the Executing Agency, the Bank may supervise the Program in the field through its Country Office in the country or countries as it may designate for such purpose.

Article 17. Limitation of the Bank's Obligation. It is understood that the granting of the Contribution by the Bank does not constitute any obligation whatsoever to totally or partially finance any program or Program that may be undertaken directly or indirectly as a result of the execution of the Program.

Article 18. Arbitration. For the solution of any controversy which may arise hereunder and which is not resolved by agreement of the parties, said parties shall unconditionally and irrevocably submit to the following arbitration procedure and award:

(a) **Composition of the Tribunal.** The Arbitration Tribunal shall be composed of three (3) members, to be appointed in the following manner: one by the Bank, another by the Beneficiary, and a third, hereinafter called the "Referee", by direct agreement between the parties or through their respective arbitrators. If the parties fail to agree on who shall be the Referee, or if one of the parties fails to appoint the Referee, the Referee shall be appointed, at the request of either party, by the Secretary General of the Organization of American States. If either of the parties fails to appoint an arbitrator, he shall be appointed by the Referee. If either of the appointed arbitrators or the Referee is unwilling or unable to act or to continue to act, his successor shall be appointed in the same manner as for the original appointment. The successor shall perform the same functions and shall have the same powers as his predecessor.

(b) **Initiation of the Procedure.** In order to submit the controversy to arbitration the claimant shall address to the other party a written communication setting forth the nature of the claim, the satisfaction or compensation sought, and the name of the arbitrator it has appointed. The party receiving such communication shall, within forty-five (45) days, notify the adverse party of the name of the person it has appointed as arbitrator. If, within thirty (30) days after delivery of such notification to the claimant, the parties have not agreed upon the person who is to act as Referee, either party may request the Secretary General of the Organization of American States to make the appointment.

In cases of Agreements with Argentina, the parties agree that prior paragraphs (a) and (b), where it reads: “Secretary General of the Organization of American States”, it shall read instead: “President of the International Court of Justice.”

(c) **Convening of the Tribunal.** The Arbitration Tribunal shall be convened in Washington, District of Columbia, on the date designated by the Referee and, once convened, the Tribunal itself shall decide when it shall meet.

In cases of Agreements with Argentina, the parties agree that this paragraph (c) shall read instead: “The Arbitration Tribunal shall be convened at the place and date it designates and, once convened, it shall meet on the date decided by the Tribunal.”

(d) **Procedure.**

- (i) The Tribunal shall be competent only to hear the matter in controversy. It shall adopt its own procedures and may on its own initiative designate whatever experts it considers necessary. In any case, it shall give the parties the opportunity of making oral presentations.
- (ii) The Tribunal shall proceed ex aequo et bono, basing itself on the terms of this Agreement, and shall issue an award even if either party should fail to appear or to present its case.
- (iii) The award shall be in writing and shall be adopted with the concurrent vote of at least two of the members of the Tribunal. It shall be handed down within sixty (60) days from the date on which the Referee has been appointed, unless the Tribunal determines that, due to special and unforeseen circumstances, such period should be extended. The parties shall be notified of the award by means of a communication signed by at least two members of the Tribunal. The parties agree that any award of the Tribunal shall be complied with within thirty (30) days from the date of notification and it shall be final and not be subject to any appeal.

(e) **Costs.** The fees of each arbitrator shall be paid by the party which appointed him and the fees of the Referee shall be paid by both parties in equal proportion. Prior to the convening of the Tribunal, the parties shall agree on the remuneration of any other person who by mutual agreement, they deem should participate in the arbitration proceedings. If such agreement is not reached in a timely manner, the Tribunal itself may determine the compensation reasonable for such person under the circumstances. Each party shall defray its own expenses in the arbitration proceedings but the expenses of the Tribunal shall be divided and borne equally by both parties. Any doubt regarding the division of expenses or the manner in which they are to be paid shall be determined, without appeal, by the Tribunal.

(f) **Notification.** All notifications regarding the arbitration proceeding or to the award shall be made in the manner provided in the present Agreement. The parties expressly waive any other form of notification.

ANNEX

THE PROGRAM

Sustainable Livelihood Program for Saramaka (Maroon) Women

I. Objective

- 1.01** The overall objective of this pilot Program is to establish a program to support the Maroon women's CBO Konikulibi (a Saramaka women's community-based organization whose name means "Live Wise to Survive") in the development of a sustainable enterprise Program along the Upper Suriname River, in service of the women from the ten villages¹ from which they draw their membership.
- 1.02** The specific objective of the Program is to design and develop a community-owned eco-tourism cultural village rest-stop and gift shop run by the CBO Konikulibi; which would allow the CBO to earn funds necessary for its development and growth, improve its capacity to serve as an agent of change for the community, and provide means of income to the members of the CBO and other women in the ten villages.

II. Description

- 2.01** The Program will consist of four components: (1) Development of Business plans for a eco-tourism cultural village rest stop and gift shop; (2) Design and construction of a Green eco-tourism facility; (3) Developing and establishing an enterprise to process and package medicinal herbs and teas for the gift shop and external organic market; and, (4) Training of women to manage and run the operations of the eco-tourism rest stop and gift-shop.

Component One - Design of Business Plans for Eco-Tourism Cultural Village Rest Stop and Gift Shop

- 2.02** This component will finance the preparation of business plans for the eco-tourism facility, and the herbal and medicinal teas Program. The design of the management, operational structures and procedures will be in line with the cultural norms and practices of the women in the CBO. This component will rely on the participation of consulting experts from NGOs and academic institutions that support the development of micro-enterprise. The business and operating plans will ensure that the women despite their literacy and numeracy limitations be included in the design and development process. To this end, Program development consultants will develop appropriate training methodologies.

¹ The ten villages on the Upper Suriname River are: Malobi, Masiakriki, Heikununu, Penpen, Tumaipa, Futunakeba, Pamboko, Gengenston, Kayapati, Godo.

Component Two- Design and Construction of Green Eco-tourism Cultural Village Rest Stop Facility

- 2.03** This component will finance the design of the eco-tourism rest stop facility. The design will make use of appropriate technology solutions for water, energy, and solid waste management. The design will also take into account the fact that the rest stop is expected to provide traditional meals and toilet facilities for tourists doing day trips down the river.

Component Three: Design and Construction of Herbal & Medicinal Tea Processing Facility

- 2.04** This component will finance the design and construction of the processing and packaging of herbal and medicinal teas with cradle-to-grave technology usage of local herbs and plants that the women currently produce for local use.

Component Four: Training and Development for Women in CBO

- 2.05** This component will finance the establishment of a business management structure and backward linkages as well as skills-training for all women involved in the Program. It will also include training in operating the rest stop and gift shop; training for the women to produce any material resources required for the production chain; and, training in numeracy and financial literacy. This component will include field trips for the CBO financial management team to the nearest town to establish access to a financial services organization, e.g. credit union or bank.

Component Five - Reporting and Dissemination

- 2.06** This component will finance publication-related costs of reports (Mid-term and Final). The Mid-Term will include business plans and process plans for both the products. The Final Report will include an outline of the Program development processes across the life of the Program; especially of the community management structures and decision-making processes of the Programs. This report would also present recommendations to the Bank, based on the COF/CSU meetings with the community, as to how income-generation type programs could be ramped up in Maroon communities. The aim is to move beyond traditional report formats to developing reports that could be used to offer lessons learned in working with Maroon women at the base. The Program will be disseminated according to a plan developed in conjunction with COF/CSU in a manner which allows maximum visibility to the Program. Radio dissemination programming and development, building upon facilities to support knowledge exchange among communities, is viewed as a possibility.
- 2.07** Both the Mid-term and Final reports will include evaluation of the processes which is aimed at documenting the processes of organizing as well as some of the challenges in organizing. Evaluation factors will include: level of participation from community; timing benchmarks, training benchmarks. In order to include participants in evaluation of training programs, evaluation design will include oral testimony.

- 2.08** The Program execution can be divided into three phases and will include participatory data-gathering and monitoring as a key activity. The phases are: (1) Preparation Phase; (2) Construction Phase; and (3) Operations Phase, for all components.
- 2.09** Phase 1: Preparation. The Program Coordinator (4.2) will work with IDB Country Office to develop and conduct a participatory workshop to launch the Program. The workshop will include the beneficiary CBO, Program partners such as the University of Suriname, and the Inter-American Institute on Agriculture, and other experts who will be assisting with the provision of technical advice. The results of this workshop will inform the detailed Program development process and also the design of the training program to be carried out jointly the women in the community.
- 2.10** The business development experts will undertake the design of the facility and business plan together using techniques that will result in a green eco-tourism facility and processing and packaging methods for the herbal and medicinal oil products. The business plan will include the development of marketing plans for both the eco-tourism facility and the production of herbal and medicinal oils and teas. The business planning process will include leadership of the CBO at various stages of the plan development in order to ensure that the CBO is engaged at the conceptualization phase.
- 2.11** This will include selection of the actual site for the facility, which will be determined through a consultative process with the women and village chiefs and will be based on factors such as access to mini-falls for micro-electric facility; quality of boat landing; existence of community meeting facility and other factors such as cultural appropriateness. The facility will be located in one of the villages from which the CBO draws its membership, and decision as to the sitting must follow the traditional protocols regarding decision making on use of communally-held land in the Saramaka tribal councils. The development of the business plan should also be a means for educating and training the women for leadership roles. Once the business plan design is completed, a workshop will be held in the larger community to get feedback and organize support for the construction phase, which will need the men in the village to become involved.
- 2.12** The activities that will take place during the Preparation Phase include: literature development on uses of medicinal herbs and plants in traditional use; design of basic packaging for herbs and oils using indigenous materials; design of training program and selection of trainers, design of compensation schemes and Program management processes for the CBO. Micro-enterprise trainers will devise a training program for the women bearing in mind the literacy levels and achievements of the women who will be responsible for the Program. The training programs to be designed will include basic literacy and numeracy in the local language relevant and necessary for the participation in an income generating activity.
- 2.13** Phase 2: Construction. During this phase, local members of the community will be employed to assist in the facility in place. The design will rely heavily on the use of indigenous material and the availability of skills in the village. During this phase, there may be some skills training to ensure that the villagers will have some capacity for repair and maintenance of the basic structures and technologies on location. During the construction process (no

more than 8 weeks, weather permitting) the women will be trained in basic skills necessary for successful eco-tourism business management. These would include: food hygiene and preservation; food service and preparation, etc. CBO members will also be trained in the business operations and outfitting processes. The rest-stop will be also marketed as a cultural center so, during this period, CBO members will be trained to deliver story-telling, explanation of use of herbs and oils; teaching of crafts such as calabash carving to guests as part of the rest-stop experience.

- 2.14** Phase 3: Operations. Operation of the eco-tourism cultural village and rest stop will begin approximately 15 months after Program start-up. The Program Coordinators (4.1) will conduct process fine-tuning; Program review and monitoring and refinement of plans during a six month period. The Program proposal for the establishment of a herbal and medicinal teas and oils product line and gift shop, and fundraising for this full development of this Program will also take place during this six month period. The rest stop, itself a means of marketing Program concept to visitors, will display samples of the products and materials and make them available to visitors. Any unforeseen impacts will be responded to during this period. Community consultations will be a major feature of this process and impact assessment will be conducted at the economic, social, and political levels of the community. The project will close with a participatory workshop and presentation of the Final Report at which donors and other stakeholders would be encouraged to attend. The Report on the project will be prepared by the lead consultant.

III. Cost of the Program

- 3.01** The total cost of the Program is estimated at US\$95,000 with approximately US\$15,000 in local counterpart which will support costs of facility construction and Program management. Phase 1 will require approximately 55% of the Fund's resources; Phase 2: Construction and Phase 3: Operations, approximately 45%.

By Activity/Category	BANK Amount US\$	Local Counterpart US\$
1. Background Studies & Research	25,000	
Business plans (2 @ US\$5,000) Consultants	10,000	
Facility Design Consultants (2 @ US\$2500)	5,000	
Product Development & Marketing Research for Medicinal Herbs	5,000	
Micro-Enterprise Trainers	2,000	
Local Travel (6 @ US\$500)	3,000	
2. Facility Development	25,000	
Eco-Tourism Rest Stop Construction	-	10,000
Eco-Tourism Rest Stop Outfitting (Equipment & Tools)	20,000	
Herbal & Medicinal Teas Processing & Packaging	5,000	
3. Coordination and Research Support	20,000	
Program Team Leader (24 months @ US\$625)	15,000	5,000
Local Coordinators (2 @ 20 month @ US\$50 per month)	2,000	
Local Travel (15 trips @ US\$200 per trip)	3,000	
4. Workshops & Meetings	4,000	
Training Workshops (12 @ US\$250 each)	3,000	
Quarterly Meetings (4 @ US\$250 each)	1,000	
5. Publication and Dissemination	4,000	
Report Programming Development (New Media)	2,000	
Graphics & Printing	1,000	
Strategic Dissemination	1,000	
6. Contingencies	2,000	
TOTAL	80,000	15,000

IV. Program Execution

- 4.01** The National Women's Movement (NVB) as the Executing Agency of the Program will contract consultancy services for an overall Program Coordinator, Community Coordinators, and for technical assistance to conduct business plan development, facility and product design, marketing research, and training.
- 4.02** NVB will hire a lead consultant as Program Coordinator (PC) who will be responsible for: directing the work of all consulting services required and carry out the following coordination activities: (i) assisting the finalization of the terms of reference for the other consulting services, which includes definition of the business plans and training programs; (ii) coordinating the work of community coordinators located in the Upper Suriname River who will be responsible for working closely with the CBO to develop and manage the training programs, the construction of facilities, etc; (iii) assisting in the selection processes

for identification of the Business Management Team from the CBO; (iv) identifying and designing culturally appropriate reporting and monitoring methodologies; (v) preparing both Mid-Term and Final Reports to the Bank; and (vi) presenting the Program development process across the life of the Program to external stakeholders and potential funders. The schedule of activities is as follows, with Program monitoring by NVB throughout.