

PROJECT STATUS REPORT (CANCELLATION)

JANUARY 2011 - JUNE 2011

SECTION 1: PROJECT SUMMARY

PROJECT NAME: Technical Support for the North Abaco Fisheries Cooperative

Project Number: BH-M1007 - Operation Number: ATN/ME-11668-BH

Purpose: To enhance the enabling environment for the fishing industry in North Abaco by strengthening the capacity of the North Abaco Fishing Cooperative (NAFCO) and individual fishing operators.

Country Administrator
BAHAMAS

Beneficiary Country
BAHAMAS

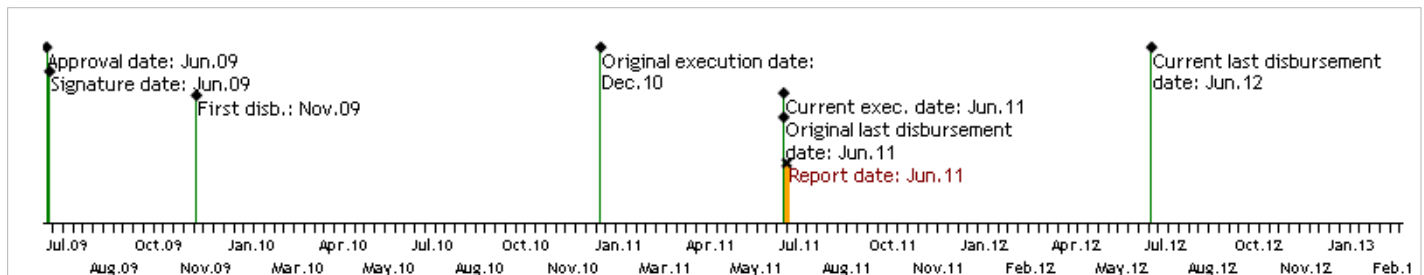
Group
SME - Small and Medium Enterprise
Development

Subgroup
BDEV - Business Development

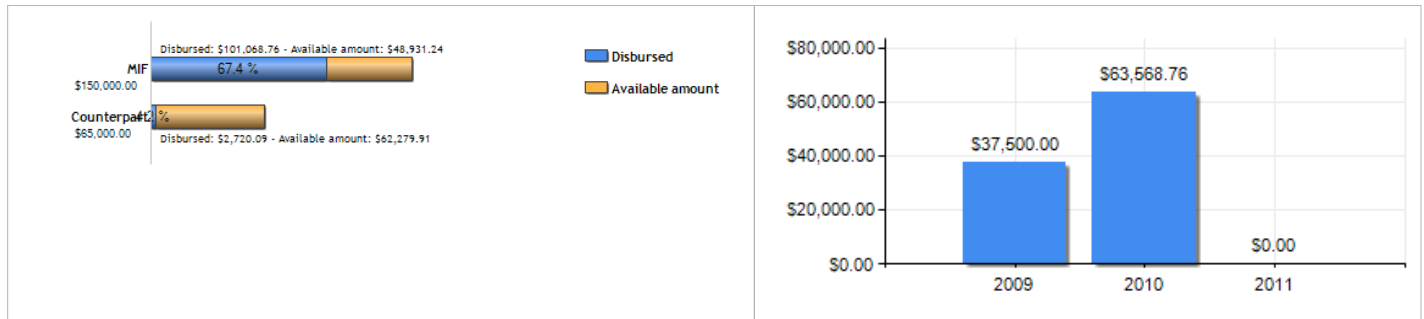
Executing Agency: NORTH ABACO FISHING COOPERATIVE

Design Team Leader: Jean-Baptiste, Michel-Ange Rithcher Junior
Supervision Team Leader: Beecher, Wayne

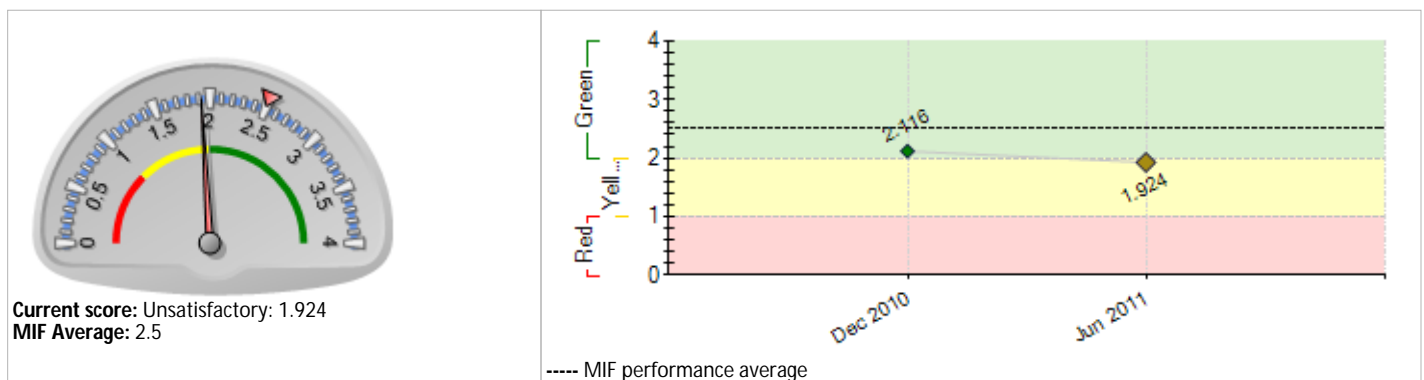
TIMELINE



FUNDS



PERFORMANCE SCORE



EXTERNAL RISKS

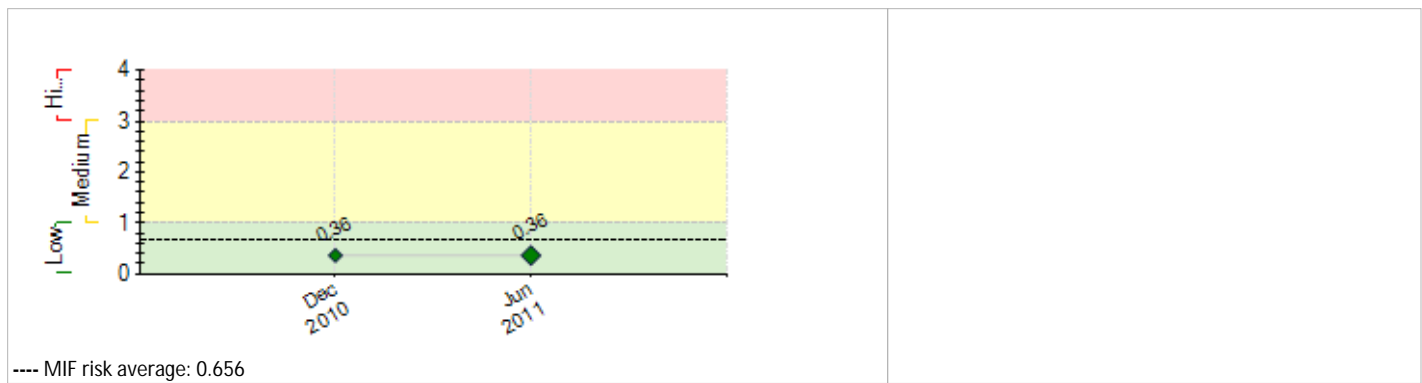
INSTITUTIONAL CAPACITY

Risk

Financial Management: High

Procurement: High

Technical Capacity: High



SECTION 2: PERFORMANCE

Summary of project performance since inception

Esta operación ha sido cancelada

Comments from the Supervision Team Leader

Agree with the Executing Agency comments
The EA has lost the capacity to complete the project. Cancellation process initiated

Summary of project performance in the last six months

Esta operación ha sido cancelada

Comments from the Supervision Team Leader

Agree with the Executing Agency comments
The EA has lost the capacity to complete the project. Cancellation process initiated

SECTION 3: INDICATORS AND MILESTONES

Indicators		Baseline	Intermediate 1	Intermediate 2	Intermediate 3	Planned	Achieved	Status
Purpose: To enhance the enabling environment for the fishing industry in North Abaco by strengthening the capacity of the North Abaco Fishing Cooperative (NAFCO) and individual fishing operators.	P.1.1 # of fishing operators in North Abaco using business management tools and sustainable fishing techniques.	0 Jun 2009				20 Sep 2011	10 Dec 2010	
	P.1.2 Approval by NAFCO Board/membership of strategic framework (including distribution & marketing plan, coordination strategy, business plan for processing plant and strategic plan) and authorization to commence implementation (Yes=1, No=0)	0				1 Sep 2011	0 Mar 2011	
Component 1: Public and Participant Awareness Weight: 10% Classification: Satisfactory	C1.11 # of key fishing industry stakeholders that have an improved understanding of the social and economic role of the fishing industry and the importance of sustainable management (via consultations, printed materials or involvement in other NAFCO activities).	0				50 Jun 2011	0 Jun 2011	Finished
	C1.12 Percentage of completion of NAFCO website with information on fisheries issues.	0 Jun 2009	100 Dec 2011			100 Jun 2011	0 Jun 2011	Delayed
	C1.13 Number of printed materials regarding fishing issues distributed	0				100 Jun 2011	0 Jun 2011	Delayed
Component 2: Institutional Strengthening of the North Abaco Fishing Cooperative Weight: 68% Classification: Very Unsatisfactory	C2.11 Percentage of completion of management systems for financial and risk mitigation	0				100 Jun 2011	0 Jun 2011	Delayed
	C2.12 Percentage of completion of distribution and marketing plan for NAFCO	0				100 Jun 2011	0 Jun 2011	Delayed
	C2.13 Percentage of completion coordination strategy	0				100 Jun 2011	0 Jun 2011	Delayed
	C2.14 Percentage of completion of business plan for the development of a full scale fisheries processing plant	0				100 Jun 2011	0 Jun 2011	Delayed
	C2.15 Percentage of completion of strategic plan for NAFCO	0				100 Jun 2011	0 Jun 2011	Delayed
Component 3: Entrepreneurship Training and Skill Development Weight: 22% Classification: Very Unsatisfactory	C3.11 # of training workshops delivered	0				4 Jun 2011	0 Jun 2011	Delayed
	C3.12 Percentage of completion of training manuals on business planning, food safety and sustainable fishing	0				100 Jun 2011	0 Jun 2011	Delayed
	C3.13 average # of fishing operators trained (average attendance at training sessions)	0				25 Jun 2011	0 Jun 2011	On Course
	C3.14 Percentage of evaluation of impact of training sessions completed	0				100 Jun 2011	0 Jun 2011	Delayed
Milestones		Planned	Due Date	Achieved	Date achieved	Status		
M0 [*] Conditions Prior		4	Dec 2009	4	Nov 2009	Achieved		

CRITICAL ISSUES THAT HAVE AFFECTED PERFORMANCE

[X] Executing agency institutional capacity
[X] Borrower/executing agency commitments
[X] Lack of resources for the counterpart
[X] Inappropriate Consultants performance
[X] Delays in fulfilling the contract terms

SECTION 4: RISKS**MOST IMPORTANT RISKS AFFECTING FUTURE PERFORMANCE**

	Level	Mitigation action	Responsible
1. Fishing operators may not embrace the business and sustainable fishing practices promoted under the project.	Low	The training programs and awareness activities will use practical examples to convince fishing operators of the utility of applying sound business and fishing practices.	EA Representatives
2. NAFCO's leadership may not embrace the plans and approaches recommended by the project.	Low	A technical advisor will be engaged who will work closely with NAFCO to coordinate technical support under the project. The recommendations made will result from a consultative process with the leadership of NAFCO.	Technical Advisor
3. NAFCO may not have the required in house expertise or staff to absorb the capacity building support provided	Low	Consultants engaged under the project will be required to conduct knowledge transfer activities with NAFCOs staff and leadership. Also, the technical advisor will work closely and collaboratively with NAFCOs staff & leadership to facilitate learning.	Technical Advisor
4. Stakeholders may not agree to participate in awareness raising activities.	Low	The EA will encourage stakeholders to participate in the awareness activities by individually contacting them and by promoting the sessions in the community.	EA Representatives

PROJECT RISK LEVEL: Low **TOTAL NUMBER OF RISKS:** 9 **IN EFFECT RISKS:** 4 **NOT IN EFFECT RISKS:** 5 **MITIGATED RISKS:** 0

SECTION 5: SUSTAINABILITY

Likelihood of project sustainability after project completion: I - Improbable

CRITICAL ISSUES THAT MAY AFFECT PROJECT SUSTAINABILITY

Issue	Comments
[X] Lack of commitment from the executing agency to continue or expand the project's services and/or activities	The EA has lost the capacity to complete the project. Cancellation process initiated
[X] A market is not generated for the project's services and/or activities (low payment capacity or low demand for those services)	The beneficiaries showed no interest
[X] Relevant actor's opposition or lack of interest to continue with the project's activities or services	The beneficiaries showed no interest
[X] Lack of organizational, managerial and financial management capacity to continue and sustain the program once the execution phase is finalized.	complete the project. Cancellation process initiated
[X] Lack of a sustainability plan or its inadequate implementation	No Sustainability Plan generated

Actions related to sustainability which will be or have been implemented:

Esta operación ha sido cancelada

SECTION 6: PRACTICAL LESSONS

[No lessons learned added yet.]