

Multilateral Investment Fund

Project Abstract (February 5, 2009)

I. Basic project data

Project Title:	Regional Integration of Public Procurement in the Caribbean
Project Number:	RG-M1162
Country/Region:	Caribbean Community states
Beneficiaries:	Caribbean Community states participating in the CARICOM Single Market and Economy (CSME ¹), Caribbean Community (CARICOM) Secretariat (CCS)
Team Leader/Members:	Joel Korn
Date of Request:	June 18, 2008
Executing Agency:	CARICOM Community Secretariat (CCS)
Financing Plan:	MIF: US\$250,000 ² Counterpart: US\$107,143 Total: US\$357,143
Tentative Approval Date:	February 20, 2009 (MIF MGR)

II. Background and problem statement

- 2.1 Article 239 of the Revised Treaty of Chaguaramas establishing the Caribbean Community (CARICOM) makes reference to an undertaking by the member states to elaborate a regime for government procurement within the Single Market. This will be achieved through the negotiation of obligations and rights to be contained within a Protocol to be integrated into the Revised Treaty. This would include agreement on common policies, legislation, regulations and operational procedures aligned with the CARICOM Single Market Economy (CSME). This arose from the logic of including the significant markets for goods, services and construction works by the governments under *Community* treatment, the goal being expansion of markets and possibilities for cross border trade and an increase in overall economic activity. Additionally, a single market in public procurement would enhance the development and modernization of national governments' procurement systems in keeping with internationally acceptable best practices and norms. An effective public procurement policy is critical to the success of the objectives of the CSME.

¹ CSME participating states: Antigua and Barbuda, Barbados, Belize, Dominica, Grenada, Guyana, Jamaica, St. Kitts and Nevis, St. Lucia, St. Vincent and the Grenadines, Suriname, Trinidad and Tobago (excludes: The Bahamas, Haiti and Montserrat).

² Funding would be provided from MIF non-reimbursable grant, *Strengthening Public Procurement Systems Through Information and Communication Technologies and Micro Small and Medium-Sized Enterprises Participation* (ATN/ME-11074-RG), Component II, Financing of projects presented by national and regional institutions, approved on June 18, 2008.

- 2.2 As in most small countries, the CARICOM member states are generally the largest procurers of goods and services in their respective national contexts; the collective value of Public Procurement region-wide is considerable, estimated at 20% of GDP to be EC\$12.098 million³ in 2003, (only a rough estimate can be presented as current, reliable statistical data across the region is unavailable). Under the existing regime, there exists a bias in favor of nationals for a significant proportion of the regional market for goods, services and public works.
- 2.3 In 2001, the Bank and the Government of Canada, through the Canadian International Development Agency (CIDA), approved non-reimbursable funding to the CARICOM Secretariat for the first stage of building a regime of government procurement consistent with the CSME.⁴ The key outputs of this support included: (i) fifteen individual country procurement assessment reports (CPAR); (ii) a comparative matrix on national government procurement frameworks; (iii) fourteen country procurement statistical reports; and (iv) a set of recommendations on how CARICOM countries could move towards adopting a regional best practices framework for government procurement, among others.
- 2.4 The results from the initial Bank and Canadian government support, though important, only partially advanced the public procurement aspect of the CSME agenda, while also contributing to improving CARICOM external economic relations. The previously mentioned support resulted in (i) an overview of national government procurement frameworks (laws, regulations, procedures and practices) and recommendations for their improvement, (ii) incomplete, but better than previously available, regional government procurement statistical information, and (iii) initial recommendations for a regional government procurement framework. The outputs under the Technical Cooperation Agreement provided the background studies for the preparation of the Regional Policy proposal contained in the document *Framework for Regional Integration Policy on Public Procurement*.
- 2.5 During meetings with Bank staff in recent months, the CARICOM Secretariat requested a new phase of Bank support as a continuation of the above mentioned work, to assist in the development and agreement of a CARICOM Policy and Protocol, which would be integrated into the Revised Treaty and thus, bring Public Procurement under the disciplines of Article 7 of the Treaty, specifically that of non-discrimination.
- 2.6 The Bank proposes to respond to CARICOM's request through the recently authorized FOMIN non-reimbursable facility, *Strengthening Public Procurement Systems Through ICTs and MSME Participation* (RG-M1117), approved on June 18, 2008. Component II of the facility contemplates financing projects presented by national and regional institutions to implement best practices or innovations in

³ GDP figures obtained from the CARICOM website Statistics Database on National Accounts. All except the Bahamas (1995) and Jamaica (2001) reflect GDP figures for the year 2003.

⁴ Government procurement frameworks in the Caribbean Community: Towards a regional best practices regime for the CARICOM single market and economy (TC-0002050-RG).

two priority areas: (i) harmonization of procurement systems and (ii) access of micro, small and medium-sized enterprises (MSME) to government procurement. The support for CARICOM would be consistent with the first of the two areas.

- 2.7 The focus of the IDB Regional Strategy for Support in the Caribbean Community, 2007-2010, includes improving regional cooperation and social and economic infrastructure in critical areas of development. As the Bank has worked in procurement modernization internally, with other multilateral organizations (harmonization) and through regional and country specific programs, it brings a rich experience to the design and implementation of programs in this area. In 2008, the Bank approved a \$5 million Institutional Development Facility loan to modernize public procurement in Barbados (BA-L1004); PRODEV also has provided resources to the Government of Jamaica for reform of its national procurement system.
- 2.8 Actions to modernize public procurement practices generally contribute to capacity building and increased clarity on procurement procedures, improved transparency in government purchasing, better access to information on how government funds are utilized, increased value for public monies, and expanded participation of vendors in procurement processes.
- 2.9 In addition to the Bank's funding, it is likely that the CARICOM Secretariat will have access, if needed, to support for its work in this area from the Organization of American States (CIDA grant to support the Inter-American Government Procurement Network) and possibly directly from the Government of Canada.

III. Program objective and description

- 3.1 The general objective of this operation is to enhance economic growth and competitiveness of the Caribbean states through a more efficient use of public resources. The specific objective is to facilitate the completion of a regional procurement policy document and associated Protocol to achieve common policies in government procurement consistent with the CSME.
- 3.2 **Component 1. Develop and agree on the policy on public procurement which will form the basis for negotiating the regional Protocol (MIF US\$110,000, Local US\$40,000).** The purpose of this component is to define a public procurement framework for the Caribbean states. Progress has already been made in this regard assisted with the initial support of the Bank and the Government of Canada. A third version of a draft framework policy is under study by trade and finance officials of the member states and a policy on *thresholds*⁵ needs to be developed. The activities to be financed include: (i) consultant support to prepare the recommendations for the determination of *thresholds* for the final consensus version of the public procurement policy framework, (ii) travel and per diem for representatives of member states to participate in conferences on the subject (meetings of Council of Trade and Development - COTED and of officials on

⁵ In this regard, *thresholds* refer to the market access level of entry by non-host country companies for Community companies' participation in individual country procurement.

public procurement); (iii) travel and per diem for the joint team of member state and CCS experts for national consultations on the Policy Framework. The expected outputs include: a consensus on the *thresholds* document and on the general, substantive and institutional provisions for the *Framework for Regional Integration Policy on Public Procurement*.

- 3.3 Component 2. Complete drafting and consultations on the regional Protocol to facilitate negotiation, signing and integration of the Protocol into the Revised Treaty (MIF US\$114,400, Local \$23,000).** The purpose of this component is to establish a Protocol on government procurement, bringing it within the disciplines of the Revised Treaty of Chaguaramas. The activities to be financed include: (i) legal consultant support for drafting of the text of the Protocol, (ii) travel and per diem for representatives of member states to participate in conferences related to developing the Protocol (meetings of Chief Parliamentary Counsels) and (iii) travel and per diem for a joint member state and CCS team to conduct national consultations on the final draft text of the Protocol. The expected output is: agreement on a final draft text of the Protocol on Public Procurement by the Chief Parliamentary Counsels that would amend the Revised Treaty of Chaguaramas.

IV. Cost and financing

- 4.1** The total project cost is expected to be \$357,143, of which MIF will contribute US\$250,000 through Component II of *Strengthening Public Procurement Systems Through ICTs and MSME Participation* (ATN/ME-11074-RG). The US\$107,143 counterpart would be contributed by the Executing Agency and its member states, at least half of which would be in cash. The project is expected to be implemented in 24 months, with a disbursement period of 30 months – the two components will have sequential execution periods of approximately 12 months.

4.2 Project budget. The project budget follows:

Category	IDB US\$	CARICOM US\$ ⁶	TOTAL US\$	% Total
Component 1: Policy on public procurement, including thresholds	110,000	40,000	150,000	42.0%
Consultancies	9,000	0	9,000	2.5%
Regional meetings (travel and logistics)	40,000	35,000	75,000	21.0%
National consultations	60,000	0	60,000	16.8%
CARICOM Secretariat technical and administrative support, participation in regional meetings	0	5,000	5,000	1.4%
Consultant Travel (airfares and per diem)	1,000	0	1000	0.3%
Component 2: Regional Protocol on government procurement	114,400	23,000	137,400	38.5%
Consultancies	21,000	9,000 ⁷	30,000	8.4%
Regional meetings (travel and logistics)	21,400	14,000	35,400	9.9%
National consultations	70,000	0	70,000	19.6%
Consultant Travel (airfares and per diem)	2,000	0	2000	0.6%
TOTAL DIRECT COSTS	224,400	63,000	287,400	80.5%
3.1 MIF impact evaluation system (0.5% Contribution)	1,250	0	1,250	0.3%
3.2 Final evaluation	7,500	0	7,500	2.1%
4. Project Coordination (CCS)	0	32,143	32,143	9.0%
5. Consumable, Supplies, Communication	0	12,000	12,000	3.4%
6. External Audit	7,500	0	7,500	2.1%
7. Contingencies	9,350	0	9,350	2.6%
GRAND TOTAL	250,000	107,143	357,143	100%

⁶ It is estimated that 50% of the counterpart funding will be in-kind and 50% will be cash.

⁷ CARICOM Secretariat Research and Advisory

V. Executing agency and execution structure

- 5.1 The CARICOM Secretariat (CCS), based in Guyana, will execute the project. Technical leadership will be provided by the CSME Unit based in Barbados. CARICOM is the result of the transformation of the Caribbean Free Trade Association into a Common Market in 1973, to promote regional unity, improve standards of living, to coordinate economic and foreign policy, enhance competitiveness, and to achieve a greater measure of economic leverage and effectiveness of 15 Caribbean states. In 1989, the heads of government agreed to transform the Common Market into a single market and economy in which factors would be able to move freely. A new version of the treaty, the *Revised Treaty of Chaguaramas establishing the Caribbean Community*, including the CSME, was completed in 2000. The Revised Treaty was signed by Heads of Government of the Caribbean Community on July 5, 2001, in the Bahamas. All matters related to the CSME agenda are coordinated by the CSME Unit.
- 5.2 The CARICOM Secretariat is the principal administrative organ of the Community whose competencies include: initiating or developing proposals for actions that support CARICOM's objectives, providing technical assistance to member states to facilitate implementation of Community decisions and initiating and conducting studies on issues of relevance to CARICOM.
- 5.3 The Bank has worked with the CARICOM Secretariat, including in the implementation of *TC Government procurement frameworks in the Caribbean Community: Towards a regional best practices regime for the CARICOM single market and economy* (TC-0002050-RG). Prior to first disbursement, CARICOM Secretariat will meet the following conditions: (i) identify the staff responsible for all administrative and technical issues, including the person or persons who will be tasked with matters related to procurement; (ii) present for approval by the Bank the project execution plan; and (iii) present for Bank approval the project procurement plan.
- 5.4 The execution arrangement is consistent with the Program Operating Regulations of the MIF *TC Strengthening Public Procurement Systems Through ICTs and MSME Participation* (ATN/ME-11074-RG), and the procurement and contracting procedures to be followed are those outlined in Bank policies GN-2350-7 ("Policies for selection and contracting of consultants financed by the IDB") and GN-2349-7 ("Policies for the procurement of works and goods financed by the IDB").
- 5.5 Project support and supervision will be performed by Bank specialists in the country offices in Guyana and Barbados, with overall coordination of the facility, Component II of *Strengthening Public Procurement Systems Through ICTs and MSME Participation* (ATN/ME-11074-RG), by the technical team established for this purpose based at the country office in Uruguay. Bank staff in both Guyana

and Barbados will be involved as administrative and financial aspects of the project will be handled through CARICOM headquarters in Guyana while technical aspects will be managed by the CSME Unit in Barbados.

VI. Major Issues

- 6.1 The major challenge of this project is related to the CARICOM countries reaching consensus on a procurement policy and an associated protocol to achieve common policies in government procurement. Though progress has already been achieved, further negotiations need to take place. Through the project, the CSME Unit will receive specialized technical assistance. The project will also facilitate gatherings of key decision-makers to work through pending issues.

VII. Action Plan

- 7.1 The CSME Unit actively participated in the design of the project. As the project represents the continuation of related work that the Bank previously supported, coordinated by the CSME Unit, we expect the project to begin implementation shortly after the commitment of resources has been formalized. Very limited further staff time would need to be associated with project preparation.

VIII. Environmental and Social Strategy

- 8.1 In principle, the project presents no environmental or social risks, since its focus is on the harmonization of government procurement practices consistent with the CARICOM Single Market Economy. Base on the aforementioned explanation and according to the Environment and Safeguard Compliance Guidelines, the operation has been classied as "C".The Environmental and Social Review process (ESR 05-09 of February 1, 2009) yielded no comments on the project.

ANNEX I: Logical Framework

REGIONAL
Regional Integration of Public Procurement in the Caribbean Integration
(RG-M1162)

OBJECTIVES	INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS
Goal To enhance economic growth and competitiveness of the Caribbean states through a more efficient use of public resources.	<u>5 years after the project has ended, the following is expected:</u> <ul style="list-style-type: none"> - Increase in rates of economic growth in the CARICOM region by X% above rates for 2008 - Improvement in average ranking of CARICOM member states in competitiveness index by X points above ranking for 2008 	<ul style="list-style-type: none"> - Statistical data from IMF, CARICOM, IDB, World Bank (Competitiveness Index) 	<ul style="list-style-type: none"> - CARICOM member states commitment toward advancing Caribbean Single Market Economy (CSME)
Purpose To facilitate the completion and agreement on a regional procurement policy and associated Protocol to achieve common policies in government procurement consistent with the CARICOM Single Market Economy (CSME).	<u>1 year after the project has ended, the following is expected:</u> <ul style="list-style-type: none"> - Final Protocol ratified by the Community Council and signed by the Heads of Government amending the revised Treaty of Chaguaramas 	<ul style="list-style-type: none"> - Minutes of Community Council and report on the signing of the Final Protocol prepared by CARICOM Community Secretariat (CCS) 	<ul style="list-style-type: none"> - Continued political commitment of CARICOM member states to common public procurement policy
Component			
1. Develop and agree on the Policy Document on public procurement that will form the basis for negotiating the text of the Protocol	<u>Within 12 months of TC effectiveness:</u> <ul style="list-style-type: none"> - Agreement on Public Procurement Policy, including <i>Thresholds</i>, by Joint Meeting of the Council of Trade and Development, comprising CARICOM ministers responsible for trade and economic development (COTED); - Completion of national consultations on Public Procurement Policy Document 	<ul style="list-style-type: none"> - Minutes of COTED meeting - Status report on national consultations prepared by CCS 	<ul style="list-style-type: none"> - Continued political commitment of CARICOM member states to common public procurement policy - Support for common public procurement policy by private sector stakeholders
2. Complete drafting and consultations on Final Protocol to facilitate negotiation, signing and integration of the Protocol into the Revised Treaty of Chaguaramas	<u>By project end:</u> <ul style="list-style-type: none"> - Review of 2nd Draft Protocol by the Chief Parliamentary Councils - Final Draft Protocol prepared - Completion of national consultations on Final Draft Protocol 	<ul style="list-style-type: none"> - Minutes of the proceedings of the Chief Parliamentary Councils - Status report on national consultations prepared by CCS 	<ul style="list-style-type: none"> - Continued political commitment of CARICOM member states to common public procurement policy - Support for common public procurement policy by private sector stakeholders

OBJECTIVES	INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS
Activities			
Component 1. Procurement expert prepares recommendations on <i>thresholds</i> for Final Policy Document	<u>Within 12 months of TC effectiveness:</u> - Recommendations on <i>thresholds</i> incorporated in Final Policy Document	- CCS report with Final Policy Document annexed	Continued political commitment of CARICOM member states to common public procurement policy
Regional meeting of Member States to determine <i>threshold</i> methodology Joint Meeting of COTED and COFAP to review draft Final Policy Document National consultations on Final Policy Document	<u>Within 12 months of TC effectiveness:</u> - Regional meeting of Member States to determine <i>threshold</i> methodology - Joint Meeting of COTED and COFAP to review <i>thresholds</i> and approve Final Policy Document - National consultations on Final Policy Document completed	- Minutes of regional meeting of member states to determine threshold methodology and the Joint Meeting of COTED and COFAP to review Final Policy Document - Report by CCS summarizing results of national consultations on Final Policy Document	Continued political commitment of CARICOM member states to common public procurement policy
Component 2. Procurement legal expert prepares draft text and Final Protocol	<u>Within 24 months of TC effectiveness:</u> - Final Protocol prepared by procurement legal expert incorporating review of Chief Parliamentary Councils and results of national consultations	- CCS submits report with documents submitted by the procurement legal consultant	Continued political commitment of CARICOM member states to common public procurement policy
Meeting of the Chief Parliamentary Counsels to review the Draft Protocol National consultations on Final Draft Protocol	<u>Within 24 months of TC effectiveness:</u> - Meeting of CARICOM Secretariat and Chief Parliamentary Counsels to review Draft Protocol - National consultations on Final Draft Protocol completed	- Minutes of the proceedings of the meeting of the Chief Parliamentary Counsels - Report prepared by CCS summarizing results of national consultations	Continued political commitment of CARICOM member states to common public procurement policy

CARICOM
Regional Integration of Public Procurement in the Caribbean
Estimated Cost and Proposed Financing Composition
ATN/ME-11074-RG

ANNEX II
Detailed Budget
Page 1 of 1

	Funding by Donor		Total	Year 1	Year 2	PCT
	IADB	CARICOM	USD	USD	USD	TOTAL
1. Develop and agree on the policy on public procurement which will form the basis for negotiating the regional Protocol						
1.1 Trade and Finance Officials Working Group on Thresholds; Procurement Expert for preparing recommendations from meeting on Thresholds for Final Policy Document (15 days @ \$600/day)	9,000	0	9,000	9,000	0	2.7%
1.2 Consultant Travel (airfares and per diem)	1,000	0	1,000	1,000		0.3%
1.3 Member States and CCS - participation and conference costs regional meeting to determine threshold methodology (CASH)	40,000	0	40,000	40,000	0	12.1%
1.4 CARICOM Secretariat staff participation in the regional Working Group on <i>Thresholds</i> technical and administrative support (IN KIND)	0	5,000	5,000	5,000	0	1.5%
1.5 Member States and CCS - participation in Joint Meeting of COTED and COFAP	0	35,000	35,000	35,000		10.6%
1.6 Facilitate national consultations with stakeholders on Final Policy Document (includes travel costs for one regional official and two staff of CARICOM Secretariat)	60,000	0	60,000	60,000	0	18.2%
Sub-Total 1	110,000	40,000	150,000	150,000	0	45.5%
2. Complete negotiation and establish a regional Protocol on government procurement						
2.1 Procurement Legal Expert to prepare First Draft Protocol, Professional Fees (15 days @ \$1000/day)	15,000	0	15,000	0	15,000	4.5%
2.2 Procurement Legal Expert Travel for participation in Review Meeting of CPCs	2,000		2,000		2,000	0.6%
2.3 Review meeting of First Draft Protocol by Chief Parliamentary Counsels (CPCs) Travel and Conference Costs for Member States and CCS Staff (CASH)	21,400	14,000	35,400	0	35,400	10.7%
2.4 Procurement Legal Expert to prepare Final Draft Protocol, Professional Fees (6days @ \$1000/day)	6,000	0	6,000	0	6,000	1.8%
2.5 Facilitate national consultations with stakeholders on Final Draft Text of Protocol (includes travel expenses for one regional official and three staff of CARICOM Secretariat as technical resource persons)	70,000	0	70,000	0	70,000	21.2%
Sub-total 2	114,400	14,000	128,400	0	128,400	38.9%
TOTAL DIRECT COST	224,400	54,000	278,400	150,000	128,400	84.4%
3. Evaluation						
3.1 MIF impact evaluation system (0.5% Contribution)	1,250	0	1,250	0	1,250	0.4%
3.2 Final Evaluation	7,500	0	7,500	0	7,500	2.3%
Sub-total	8,750	0	8,750	0	8,750	2.7%
4. Project Implementation Unit						
4.1 Project coordination (IN-KIND)	0	20,000	20,000	10,000	10,000	6.1%
Sub-total	0	20,000	20,000	10,000	10,000	6.1%
5. Operational and Administration						
5.1 Consumable and Supplies & Communications (CASH)	0	2,000	2,000	1,000	1,000	0.6%
Sub-total 8	0	2,000	2,000	1,000	1,000	0.6%
6. External Audit	7,500	0	7,500	0	7,500	2.3%
7. Contingency (CASH)	9,350	4,000	13,350	6,675	6,675	4.0%
TOTAL COST	250,000	80,000	330,000	167,675	162,325	100.0%

Local counterpart (Breakdown IN KIND vs. CASH):

IN KIND:	39,000	49%
CASH:	41,000	51%

ANNEX III: ACQUISITIONS PLAN

REGIONAL INTEGRATION OF PUBLIC PROCUREMENT IN THE CARIBBEAN
(RG-M1162)General Information

Country:	Regional – Caribbean Community States
Beneficiaries:	Caribbean Community States participating in the CARICOM Single Market and Economy (CSME ¹), Caribbean Community (CARICOM) Secretariat
Executing Agency:	CARICOM Secretariat (CCS)
Name of Project:	Regional Integration of Public Procurement in the Caribbean
Número del Proyecto:	RG-M1162
Brief description of the objectives and components of the Project:	The objective is to facilitate the completion of a regional procurement policy document and associated Protocol to achieve common policies in government procurement consistent with the CSME. The project has two components: i) Develop and agree on the policy on public procurement which will form the basis for negotiating the regional Protocol; and ii) Complete drafting and consultations on the regional Protocol to facilitate negotiation, signing and integration of the Protocol into the Revised Treaty
Estimated approval date of the Project:	February 20, 2009
Estimated date for signing the Agreement:	March 15, 2009
Estimated final disbursement date:	March 15, 2011

¹ CSME participating states: Antigua and Barbuda, Barbados, Belize, Dominica, Grenada, Guyana, Jamaica, St. Kitts and Nevis, St. Lucia, St. Vincent and the Grenadines, Suriname, Trinidad and Tobago (excludes: The Bahamas, Haiti and Montserrat).

Reference Number	Contract Description and Estimated Cost of Acquisition	Procurement Method ²	Review (ex-ante or ex-post)	Source of Financing and Percent		Prequalification (Si/No)	Estimated Dates		Status (Pending, in process, adjudicated, cancelled)	Comments
				BID %	Local / Other %		Publication of specific procurement notice	Contract termination		
	Goods N/A									
	Works N/A									
	Services Different from Consulting									
1.3	Member States participation and conference costs in regional meeting to determine Threshold methodology (\$75,000)	QCBS	Ex – post	53%	47%	NO			Pending	
1.4	CCS staff participation in regional working group on Thresholds (\$5,000)	QCBS	Ex - post		100%	NO			Pending	
1.5	National consultations with stakeholders on Final Policy Document (\$60,000)	CQBS	Ex - post	100%		NO			Pending	

² **ICB:** International Competitive Bidding; **LIB:** Limited International Bidding; **NCB:** National Competitive Bidding; **PC:** Price Comparison; **DC:** Direct Contracting; **FA:** Force Account; **PSA:** Procurement through Specialized Agencies; **PAs:** Procurement Agents; **IA:** Inspection Agents; **PLFI:** Procurement in loans to financial intermediaries; **BOO/BOT/BOOT:** Build, own, operate/Guild, operate, transfer/Guild, own, operate, transfer; **PBP:** Performance Based Procurement; **PLGB:** Procurement under loans guaranteed by the Bank; **PCP:** Community Participation Procurement; **QCBS:** Quality and Cost Based Selection; **QBS:** Quality Based Selection; **FBS:** Selection under a Fixed Budget; **FBS:** Selection under a Fixed Budget; **LCS:** Least-cost Selection; **CQS:** Selection Based on the Consultants' Qualifications; **SSS:** Single Source Selection.

2.3	Travel and conference costs for Member States and CCS to participate in review meeting of the First Draft Protocol (\$35,400)	CQBS	Ex - post	60%	40%	NO			Pending	
2.5	National consultations with stakeholders on Final Draft Text of Protocol – travel and per diem expenses of one regional official and three staff of CCS to facilitate national consultations (\$70,000)	CQBS	Ex - post	100%		NO			Pending	
	Consulting services									
1.1, 1.2	Procurement expert to prepare recommendations on Thresholds for Final Policy Document (US\$9,000 honoraria, \$1,000 travel and per diem)	CQS	Ex – post	100%		NO			Pending	
2.1, 2.2, 2.4	Procurement legal expert to prepare First Draft Protocol (\$30,000 honoraria, \$2,000 travel and per diem)	CQS	Ex – post	72%	28%	NO			Pending	
3.2	Final evaluation (\$7,500)	CQS	Ex - ante	100%		NO			Pending	
6	External audit (\$7,500)	CQS	Ex - ante	100%		NO			Pending	