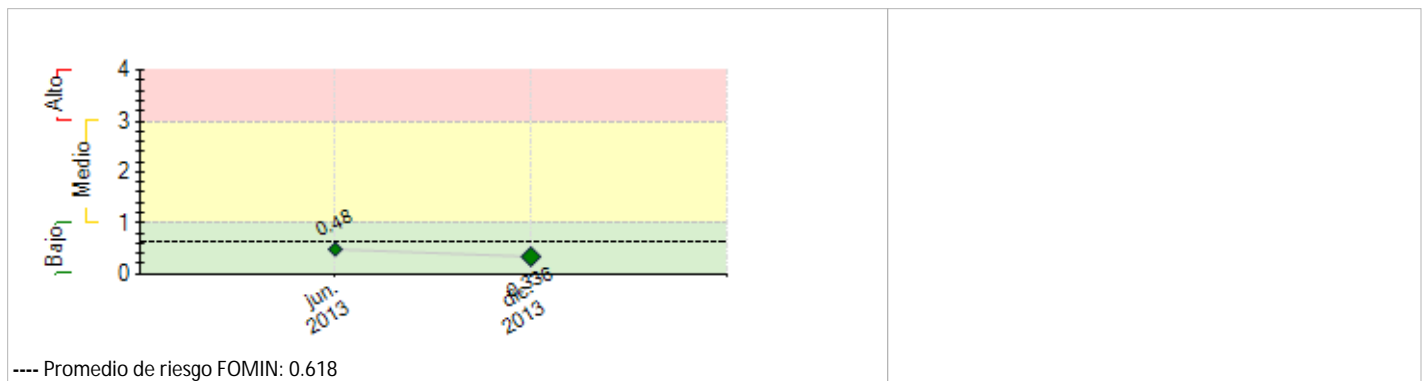




Fondo Multilateral de Inversiones
Miembro del Grupo BID

######



SECCIÓN 2: DESEMPEÑO

Resumen del desempeño del proyecto desde el inicio

The main results achieved so far are:

- (i) the signature of the contract between the IDB and the Executing Agency, IDDI, on March 2013.
- (ii) Fulfillment of the conditions prior, on September 2013;
- (iii) Designation of project management team;
- (iv) Meetings with beneficiaries for the beginning of the project.

During the early stages of the beginning of the execution of the project some issues, originally thought to be resolved before this point, remained in effect. The fact that the land currently occupied by the cooks, having not been re-assigned as a community green space, would become a problem, as new groups of cooks could occupy it.

The project was therefore modified to be located outside the CODEVI fences under a social micro park concept. The micropark concept is, essentially a shared production and service space comprised of the following actors and investments:

- a) Cooks (ultimate beneficiaries)
- b) Clients
- c) Manager
- d) Infrastructure
- f) Training

Comentarios del líder de Equipo de Supervisión

De acuerdo con los comentarios de la Agencia Ejecutora

As indicated by the Executor below, the main risk of the Project is that MCI doesn't approve the construction of the micro park with IDB's loan. This will have a severe effect on the Project.

Resumen del desempeño del proyecto en los últimos seis meses

The main results achieved for this semester:

- (i) Fulfillment of the conditions prior
- (ii) Designation of project management team
- (iii) Meetings with beneficiaries for the beginning of the project

The project encountered difficulties:

- (i) During the early stages of the project some issues remained in effect. The land currently occupied by the cooks, if not re-assigned as a community green space, would become a problem, as new groups of cooks could occupy it
- (ii) The operating hours of the cafeteria would have been restricted to CODEVI's operating hours, and employees; thus avoiding a fully integrated community development.

The main obstacles faced were:

- (i) Applying for the government to assign the land to CODEVI
- (ii) We were advised of the operation HA-L1068 that finances the MCI's approach to the development of micro parks as a way to perform the management of investment in infrastructure aimed to address the problem related with the barriers existing in the country to permit a sustainable growth and employment. For these reasons, we requested a formal addendum to the approved project.

Among the most important risks identified is the possibility of the complimentary project being submitted to the MCI, not be approved.

In the next six months, the efforts will be concentrated on:

- (i) Application for the HA-L1068 program
(ii) Complete the blue prints for the redesigned project
(iii) Initiate the design and implementation of the training of the cooks under the ATN/ME-13127-HA project.

Comentarios del líder de Equipo de Supervisión

De acuerdo con los comentarios de la Agencia Ejecutora

SECCIÓN 3: INDICADORES E HITOS

	Indicadores	Línea de base	Intermedio 1	Intermedio 2	Intermedio 3	Planeado	Logrado	Estado
Resultado: To effectively integrate MSEs into the value chain of the CODEVI industrial park.	R.1 Cooks linked to the Industrial Park serving quality food under good hygienic conditions	0	50			100	0	
			Mar. 2015			Mar. 2016		
	R.2 A structure to promote inclusive businesses in operation in the Industrial Park					Mar. 2016	No	
	R.3 Cooks operating in the new facilities	0				100	0	
						Mar. 2015		
	R.4 Sustainable kitchens in operation	0				50	0	
						Mar. 2015		
Componente 1: Development of MSEs' skills and capabilities to provide quality services linked to the Industrial Park. Peso: 75% Clasificación: Satisfactorio	C1.11 Cooks trained in the operational-administrative nature of the chosen formal structure (financial contribution required from the members, if any, election of representatives, organization chart, initial work program, and wholesale purchases).	0				100		
						May. 2014		
	C1.12 Cooks trained in microenterprise management.	0				100		
						May. 2014		
	C1.13 Cooks trained on alternatives in the purchase of local agricultural products.	0				100		
						May. 2014		
Componente 2: Financial education for the sustainability of inclusive businesses. Peso: 5% Clasificación: Satisfactorio	C1.14 Committee/association (or chosen legal structure) registered and in operation.	0				1		
						Mar. 2015		
	C1.15 People (cooks and helpers) trained in providing efficient services and handling food.	0				220		
						Mar. 2015		
	C2.11 Agreements/partnerships between the committee/association and microfinance institutions and/or credit cooperatives signed and in effect	0				2		
Componente 3: Generation of knowledge for the development of capabilities in inclusive businesses linked to the Industrial Park. Peso: 12% Clasificación: Satisfactorio						Jul. 2014		
	C2.12 Beneficiaries trained in financial education	0				120		
						Jul. 2014		
	C3.11 A monitoring system in operation					Sep. 2013		Atrasado
	C3.12 A proven and validated methodology of inclusive businesses in industrial parks.					Mar. 2016		
Componente 4: Strategic communication for the development of capabilities in inclusive businesses linked to the Industrial Park. Peso: 8% Clasificación: Satisfactorio	C4.11 Members of the local community identified as key actors informed about the Project	0				50		Atrasado
						Sep. 2013		
	C4.12 Companies operating in the Industrial Park and/or potential customers made aware of inclusive businesses	0				10		
						Mar. 2014		
	C4.13 Effective communication strategy implemented.					Mar. 2016		
	C4.14 People made aware of inclusive businesses in the Industrial Park	0				250		
						Mar. 2016		
	C4.15 People know the results of the Project	0				1250		
						Mar. 2016		

Hitos	Planeado	Fecha de cumplimiento	Logrado	Fecha alcanzada	Estado
H1 Conditions Prior	7	Sep. 2013	7	Sep. 2013	Logrado
H2 Un mapeo de los actores clave en el área de intervención del proyecto realizado.	1	Sep. 2014			
H3 Línea de base del proyecto.	1	Sep. 2014			
H4 Un sistema de monitoreo en funcionamiento.	1	Sep. 2014			
H5 Un modelo de estructura de cocina seleccionado y diseñado.	1	Dic. 2014			
H8 Una propuesta de sistema de pago implementada que asegure que las cocineras reciben el pago por sus servicios.	1	Mar. 2015			
H9 Al menos 100 cocineras capacitadas sobre la estructura operativo-administrativa de la figura formal elegida (contribución financiera requerida de los miembros, si alguna, elección de representantes y organigrama, programa inicial de trabajo y compras al mayoreo).	100	Mar. 2015			
H13 Al menos 30 cocinas construidas y listas para operar.	30	Mar. 2015			
H6 Un diagnóstico sobre las instituciones microfinancieras que operan en la zona de intervención del proyecto, incluyendo los servicios que ofrecen y los requisitos para acceder a ellos.	1	May. 2015			
H11 Al menos 120 beneficiarios capacitados en educación financiera.	120	Jul. 2015			
H7 Una campaña de sensibilización (informativa) sobre negocios inclusivos y sus beneficios diseñada y llevada a cabo.	1	Sep. 2015			
H10 Un plan estratégico de trabajo y financiación para la estructura de NI del PI diseñado y validado por los involucrados, que defina alcance, roles y responsabilidades.	1	Sep. 2015			
H12 Una estrategia de comunicación diseñada, incluyendo las audiencias,	1	Sep. 2015			

	eventos, difusión necesaria y un paquete de conocimiento para transmitir con eficacia los resultados del proyecto y las lecciones aprendidas					
H15	Un comité/asociación de cocineras (o la forma legal elegida) registrada y en funcionamiento.	1	Sep. 2015			
H16	Al menos 220 personas (cocineras y ayudantes) capacitadas en provisión de servicios eficientes y manipulación de alimentos.	220	Sep. 2015			
H14	Una estrategia de transferencia de conocimiento diseñada.	1	Dic. 2015			

FACTORES CRÍTICOS QUE HAN AFECTADO EL DESEMPEÑO

[X] Otros, cuáles?: C hange in the location of the Project.

SECCIÓN 4: RIESGOS**RIESGOS MÁS RELEVANTES QUE PUEDEN AFECTAR EL DESEMPEÑO FUTURO**

	Nivel	Acción de mitigación	Responsable
1. There is no availability of specialized consultants to work in the area of intervention.	Bajo	Whenever possible, only local consultants will be hired, otherwise international consultants will be used.	Project Guest
2. Financial institutions are not interested in providing financial products and services to Ouanaminthe micro and small enterprises.	Bajo	Hay recursos dentro del proyecto para apoyar actividades de sensibilización y negociación con IMF para convencerlas de ofrecer productos y servicios a las MIPES	Project Guest
3. There is no minimum conditions for the cost structure of the cooks to maintain competitive prices for IP employees and other potential customers .	Bajo	Provisions shall be made to find a reasonable cost structures that do not affect food prices.	Project Guest
4. Industrial Park companies are no longer interested in implementing inclusive business in their operations.	Bajo	Resources for companies awareness have been assigned	Project Guest
5. No interest or stakeholder engagement in acquiring knowledge about Micro and Small enterprises' socioeconomic inclusion in the value chain of an industrial park.	Bajo	Several and diverse knowledge management activities and strategic communications with stakeholders are expected to mitigate this risk	Project Guest

NIVEL DE RIESGO DEL PROYECTO: Bajo **NÚMERO TOTAL DE RIESGOS:** 8 **RIESGOS VIGENTES:** 5 **RIESGOS NO VIGENTES:** 0 **RIESGOS MITIGADOS:** 3

SECCIÓN 5: SOSTENIBILIDAD

Probabilidad de que exista sostenibilidad después de terminado el proyecto: P - Probable

FACTORES CRÍTICOS QUE PUEDEN AFECTAR LA SOSTENIBILIDAD DEL PROYECTO

[No se reportaron factores para este período]

Acciones realizadas o a ser implementadas relativas a la sostenibilidad:

We requested a formal addendum to the approved project ATN/ME-13127-HA to demand the complementary intervention of the MCI's micro park program to bring the project outside the CODEVI fences, based on the following value added to the original project:

1. Possibility for micro-entrepreneurs to service the wider Ouanaminthe market; thus converting the micro park as vehicle for generating inclusive businesses;
2. Easiness of access: the micro park will have its own security measures, the cooks (and their assistants) can move freely in or out, and assign substitutes who can replace any cook in a sick day, as well as its independent operating hours;
3. Possibility to enhance the area, providing diverse services (from the cooks related services, to leisure and recreational spaces);
4. Workers will be able to maintain their lunch habits by remaining in the same place they currently eat today.

SECCIÓN 6: LECCIONES PRÁCTICAS

[No se han agregado lecciones aprendidas todavía.]