

TECHNICAL COOPERATION (TC) DOCUMENT

I. BASIC INFORMATION

Country/Region:	All member countries/Regional		
TC Name:	Promoting Use of Administrative Registries for Statistical Purposes (the AR4S Initiative)		
TC Number:	RG-T2485		
Team:	Team Leader: José Antonio Mejía-Guerra; Gilberto Moncada; Janine Perfit; Jorge Enrique Muñoz; Mariko Russell; and Alicia Álvarez Lorenzotti (IFD/ICS); Javier Jiménez (LEG/SGO); Liza Lutz (LEG/SGO)		
TC Type:	Research and Dissemination		
Beneficiary:	IDB member countries		
Executing Entity:	Inter-American Development Bank (IDB)		
Financing:	Special Program for Institutional Development	US\$270,000	
	No local counterpart funds will be provided	---	
	Total financing	US\$270,000	
Execution Period:	12 months		
Disbursements Period:	18 months		
Start Date:	first quarter 2015		
Consultant Type:	Individual		
Prepared by:	IFD/ICS		
UDR:	Institutions for Development Sector (IFD)		
Included in Country Strategy:	Yes as part of "Country Systems"		
Priority Sector GCI-9:	Yes (poverty targeted)		
Included in CPD:	No		

II. OBJECTIVE AND JUSTIFICATION

- 2.1 The general objective of this Technical Cooperation (TC) is to position the Bank in a leadership role in promoting the use of administrative registries (AR) for statistical production. The specific objectives of the TC are to: i) establish guidelines to promote the development and use of AR for statistical production based on diagnostic research; and ii) disseminate the prepared guidelines through different channels to those parties involved in improving the use of AR for statistical purposes.
- 2.2 On a global basis, including the Latin America and Caribbean (LAC) region, there are two elements that are significant in explaining the increasing importance of relevant, reliable and timely statistical information: i) increased awareness among policy makers about the use of results-based management (RBM) in the public arena; and ii) the international community's commitment to strengthening national statistical systems (NSS).
- 2.3 Starting in the 1990s RBM has been used as the conceptual base for public sector reforms in many OECD countries. RBM principles include: i) focus on performance issues (efficiency, effectiveness, quality of services); ii) orientation to customer needs and preferences; iii) participation by stakeholders; and iv) application of modern management practices.¹ In recent

¹ Binnendijk A, 'Results-Based Management in the Development Cooperation Agencies: A Review of Experience' Background Report, DAC OECD Working Party on Aid Evaluation, Paris, France, 2001.

years the countries in the LAC region have become increasingly interested in strengthening the use of RBM, a model that requires the countries to collect baseline information and data related to the implementation of public policies. It is expected that the impact of this project on the improvement of statistical data obtained from administrative records will contribute to the efforts that the Bank is promoting in the RBM field through the CoPLAC-GpRD networks.

- 2.4 The strengthening of NSS has been one of the central themes of the international development community since the Millennium Summit of 2000, when the Millennium Development Goals (MDG) for 2015 were set. The MDG set the base for producing quality statistics in a timely manner to measure the achievement of the goals. This relevance is today even greater given the post-2015 agenda, now that the importance of good data for monitoring the indicators of development is even more marked, based on the evaluation of the 2000-2014 period.
- 2.5 For the reasons stated above, the strengthening of the NSS is actively discussed in the countries in the LAC region, and statistical production methods are under review within the statistical community. Traditionally, official statistics have been produced predominantly from censuses and sample-based surveys in the region. While these continue to be the most direct sources, collecting data through these methods requires costly field operations. As a result, the advantages of generating statistics from existing sources² have attracted attention in recent years. Governments at different levels establish administrative regulations according to which they collect information on many areas of public interest such as civil registry, education, social security, health, employment, environment, tourism and so on³. These are called administrative registries (AR).
- 2.6 The Bank has promoted both the improvement of AR in the region and their use for statistical purposes. In 2012, in coordination with the National Institute of Statistics and Geography of Mexico (INEGI), the Bank financed the translation into Spanish, the publication and distribution of the book "Register-based Statistics. Statistical Methods for Administrative Data"⁴. The Bank has funded projects to improve the quality and use of AR to produce agricultural statistics (Development of a methodology to implement agricultural data systems, RG-T2526) and population and housing statistics in the Andean countries (Population and Housing Statistics Produced with the Use of Official Administrative Registries, RG-T2430). The Bank has also invested resources into the improvement of population registries to promote the right to identity of individuals.
- 2.7 Despite the advantages, in the LAC region AR are the source of statistics that are less frequently used compared to census and sample-based surveys, which is attributed to the following

² The National Institute of Statistics and Geography (INEGI) of Mexico defines the advantages of using AR for statistical purposes as: i) continuity and thematic coverage of data captured about events that can be of interest for public policy purposes; ii) geographic coverage, particularly at a national level; iii) relatively low cost for data collection; iv) availability of data that are already classified by areas of responsibilities of the corresponding organizations/agencies as defined by the law; and v) the possibility to expand the conceptual coverage of data collection with relative ease. (*Proceso estándar para el aprovechamiento de los registros estadísticos*, INEGI, 2012)

³ The Bank has been actively supporting the countries in the region in improving the sources of information for AR, mainly civil registries and urban/ rural land titles. In this area the Bank has provided 12 loans totaling to \$336 million and 61 TC totaling to \$19 million between 1996 and 2014. (Source: OPUS)

⁴ Wallgren, Anders and B. Wallgren (2007): *Register-based Statistics: Adm. Data for Statistical Purposes*. John Wiley & Sons, Ltd.

factors: i) the lack of geographical and/or thematic coverage of existing AR in the region; ii) the lack of data collection methods that fulfill quality standards required for using AR for statistical purposes; and iii) the lack of systematic application of the use of AR for statistical purposes. For these reasons, the region needs to raise awareness about the fact that government authorities other than national statistical offices (NSO) produce potentially useful AR. Subsequently the region should explore ways to strengthen the ties between NSO and other authorities to better define concepts, design questionnaires and determine data validation rules in an integrated strategic framework for the construction of statistical information systems that can take advantage of AR⁵.

- 2.8 The AR4S. The Bank is working to become the lead institution in promoting the use of AR for statistical purposes in the international community: specifically within the context of the Memorandum of Understanding (MoU) between the Multilateral Development Banks (MDB)⁶. To this end, the Bank has been exploring ways to work with partners that can transfer knowledge regarding the use of AR from the countries that have advanced in producing statistics from this source, including Nordic countries and the Republic of Korea. The Bank has also supported initiatives to improve the production of statistics from AR in specific areas through the Regional Public Goods program.⁷ Drawing on these experiences, this TC will set the basis for leading the initiative called Administrative Registries for Statistics (AR4S), explained in the next section.
- 2.9 This operation is in line with the Strategy for Strengthening the Use of Country Systems (GN-2538). This strategy was developed in accordance with the Bank's commitment as a signatory to the Paris Declaration on Aid Effectiveness and the Accra Action Agenda, both of which have been signed and ratified by international development agencies with a view toward enhancing the impact of their work. The support for the strengthening and use of national statistical systems is an integral part of the non-fiduciary country systems.
- 2.10 AR4S is highly relevant to the need for improving public services for citizens. Many of the indicators in the MDG that are directly related to services for citizens can be followed only with a reliable supply of information from AR⁸. The use of AR is imperative to monitor and evaluate

⁵ Estudios Estadísticos y Prospectivos: Registros administrativos, calidad de los datos y credibilidad pública, presentación y debate de los temas sustantivos de la segunda reunión de la Conferencia Estadística de las Américas de la CEPAL. (2003)

⁶ Following an agreement among several international organizations to improve collaboration on statistical activities to support the post-2015 framework, the Heads of the MDB, the World Bank, the IMF and the UN Secretary General signed a MoU on April 19, 2013 to foster improved collaboration in building the statistical capacity of client countries. The MoU lays out the guiding principles necessary to improve the scope, quality and accessibility of the data, and to strengthen client countries' capacity to produce high-quality statistics for monitoring development outcomes including post-2015 development goals.

⁷ The Bank's support includes, among others, "Operational Framework for Statistics" (RG-T1682, ATN/OC-11937-RG) the objective of which was to support a regional strategy for the preparation, implementation and management of a business and establishments directory (DEE) using AR, and "Population and Property Statistics Using Administrative Registries" (RG-T2430, ATN/OC/14340-RG) the objective of which is to improve the generation of statistics from population and property records in the countries of the Andean Community.

⁸ For example, the indicators for Goal 2 of the MDG (achieve universal primary education) include the net enrollment ratio in primary education and proportion of pupils starting grade 1 who reach the last grade of primary school. The indicators for Goal 4 (reduce child mortality) include under the age of five mortality rate, infant mortality rate and proportion of 1 year-olds immunized against measles. The indicators for Goal 6 (combat HIV/AIDS, malaria and other diseases) include HIV prevalence among population aged 15-24 years, and ratio of school attendance of orphans to school attendance of non-orphans aged 10-14 years.

the achievement of these goals. Likewise, the use of AR is fundamental in the selection of beneficiaries of social programs⁹.

III. DESCRIPTION OF COMPONENTS AND BUDGET

- 3.1 **Component I – Preparation of a Knowledge Base** a)Preparation of an AR4S Theoretical Framework Document. To promote AR4S, a theoretical basis that supports the creation of more efficient statistical systems using AR4S needs to be established, emphasizing that the statistical system is one of the non-fiduciary country systems which allows governments to incorporate management results in the process of formulation and improvement of public policies. Subsequently it is necessary to have an overview of different structures of AR depending on each country's public institutional framework. This is particularly relevant with regard to how data are shared among different public entities and how the national statistical offices are positioned in the respective systems. For this purpose a technical document will be produced that will: i) make a business case for further promoting AR4S; ii) provide a brief overview of the AR4S situation in LAC countries taking into account the different public institutional frameworks that affect how AR are structured; and iii) make recommendations on strategic directions for the AR4S initiative. This document will be discussed in the international conference mentioned below, through which the documents will be revised and finalized.b) Organizing and Launching of the Statistics Expert Group. The statistical community of the LAC region is responsible for voicing the need for and importance of AR4S. To make this case, a group of international statistical experts who can advise the Bank on how the Bank can assist the region on globally important matters and trends, with an emphasis on AR4S, will be formed as the Statistics Expert Group. Members of this Group will be selected representing both producers and users of statistical information, and will support the promotion of AR4S on a continuous basis.
- 3.2 **Component II – Detailed Diagnosis on the Use of AR in the Region** Once a theoretical framework is prepared, data on the actual situation of AR4S in the region needs to be collected. In this component the Bank will carry out in-depth dialogues with select countries to: i) collect detailed information about the country's current situation and future plans regarding AR4S; and ii) determine actions that the country and the Bank can take jointly to promote the initiative, including the themes to be covered in the international conference which forms part of Component III of this project. To select the countries the Bank will take into consideration the following: a) the Andean countries demonstrate a high level of interest in the AR4S theme¹⁰ and including at least one country from this sub-region in this diagnosis will have a catalytic effect to further spread the initiative to other countries in the region; b) at least one country will be selected from the "small and vulnerable countries" as defined by the Bank; and c) the countries to be selected will be representative of different institutional structures in terms of how AR are produced and maintained, as defined by the results of the study mentioned in 3.1 (a).

⁹ For example, Colombia uses the Beneficiary Selection System (SISBEN) for the provision of services related to nutrition and health to the poor and vulnerable segments of its population.

¹⁰ This high interest was shown in a seminar these countries organized on September 10-11, 2013 in Lima on the theme featuring Anders Wallgren and Britt Wallgren from Statistics Sweden, co-authors of *"Register-based Statistics: Administrative Data for Statistical Purposes"*, John Wiley & Sons, Ltd., 2007.

3.3 Component III – Dissemination of AR4S Knowledge. a) Organization of an AR4S Knowledge Sharing International Conference. To share the knowledge gathered through components I and II, an international conference will be organized at the Headquarters of the Bank in Washington DC. The conference will include a technical workshop to generate and disseminate knowledge from a project¹¹ to strengthen AR that is currently in execution. The deliverables of this subcomponent are: i) identification and invitation of relevant participants in the AR4S international conference to be held in the 2nd semester of 2015, which will be comprised of global AR4S experts from the countries where the use of AR for statistical purposes is at an advanced stage, international organizations that form part of the MoU Contact Group and LAC statistics producers from NSO and other NSS agencies; and ii) all logistical arrangements and related conference services. b) Dissemination of the Framework Document. The paper mentioned in 3.1-(a), to be distributed to the participants of the conference prior to the event, will incorporate a set of agreed-upon principles and proposed actions to promote AR4S. It will be published as the final product of the conference and will be the base operational document for the AR4S initiative. The conference documents will be disseminated through the AR Portal mentioned below. The contents of the final document will be disseminated using multimedia methods such as videos and blogs. Furthermore, a dissemination strategy for a broader audience will be formulated as part of this TC. (c) Creation of AR Portal At present the region has no mechanism through which countries can share knowledge about the use of AR for statistical production. Neither is there a forum where the importance and practicality of AR4S is voiced on a continual basis. For this reason creating a knowledge sharing platform as a way to engage the countries is important for the region. To this end, this subcomponent would create an AR Portal which will: i) become a one-stop source and repository for the theme of AR for statistical purposes; and ii) create an avenue for communication for all parties interested in the theme. For this purpose, the use of the IDB tool Comunidades will be explored in consultation with the Knowledge and Learning Sector (KNL).

Table 1. Results Matrix*

Results Indicators of this TC	Baseline	Goal
Number of countries promoting AR4S with new programs/initiatives and/or organizational units as a result of the Bank's leadership	0	3
Product Indicators	Baseline	Goal
Draft framework document prepared	0	1 (I Semester 2015)
Statistics Expert Group established	0	1 (I Semester 2015)
Number of countries with which in-depth dialogue has been carried out and documented	0	5 (II Semester 2015)
Number of AR4S Knowledge Sharing International Conference carried out	0	1 (II Semester 2015)
Number of multimedia dissemination tools created and implemented	0	2 (II Semester 2015)
Number of dissemination strategies for a broader audience prepared and implemented	0	1 (I Semester 2016)
AR Portal created	0	1 (II Semester 2015)

See [IDBDOCS-#39105245-DETAILED RESULT MATRIX](#)

*Verification source for all of the indicators are the TC's monitoring and evaluation system

¹¹ A Regional Public Goods project "Population and Housing Statistics Produced with the Use of Official Administrative Registries" (ATN/OC-14340-RG)

- 3.4 Monitoring and evaluation. Bank staff will prepare progress reports following each project activity. A final report by an external evaluator (see budget) will evaluate lessons learned in the development of the AR4S initiative as well as make recommendations on areas for future activities, collaboration and discussion.

IV. BUDGET

- 4.1 The budget for this technical cooperation will be US\$270,000, which will be financed by the Special Program for Institutional Development (SPID). No local counterpart funds will be provided (see [IDBDOCS-#39104832-Detailed Budget](#)).

Component	Activities	Budget (US\$)
I	Consultancy to prepare the theoretical framework document and support/ launching the Statistics Expert Group	US\$39,500
II.	Consultancy to carry out in-depth dialogue with key countries in the region to promote the AR4S initiative	US\$40,000
III.	Organization of the AR4S International Conference Preparation of multimedia tools for the dissemination of the final document Consultancy for preparation of the strategy for dissemination to a broader audience and to design, launch, maintain & the AR4S	US\$184,000
	TC Evaluation	US\$6,500
	Total Cost	US\$270,000

V. EXECUTION

- 5.1 Executing Entity. The Bank, through IFD/ICS, will be responsible for executing this TC. ICS has substantial experience in providing technical assistance in the area of strengthening the NSS, and has accumulated technical knowledge in this theme. For example, the Tool for Assessing Statistical Capacity (TASC) that ICS has developed in collaboration with the U.S. Census Bureau, which has already been applied in 13 member countries of the Bank, has a module that specifically measures the capacity to utilize AR for statistical purposes. The TC execution will be done in close coordination with the Expert Group to be established through this technical cooperation.
- 5.2 Procurement. The procurement of consulting services will be carried out in accordance with “Policies for the Selection and Contracting of Consultants financed by the Inter-American Development Bank” (GN-2350-9) and the procurement of goods and services different from consultancies will be carried out in accordance with “Policies for the Procurement of Goods and Works financed by the Inter-American Development Bank” (GN-2349-9), respectively.
- 5.3 Operative Structure. The development of the activities will be led by the ICS technical lead, with the support of the specialists in the Project Team, in coordination with the members of the Statistics Expert Group to be established as a part of this TC. The project is expected to be implemented over an 18-month period.
- 5.4 The technical lead is fully responsible for evaluating the project in accordance with the Results Matrix shown above, as well as for the medium- and long-term sustainability of the AR4S initiative. To this end, the technical lead will monitor the product level and results level

indicators at the end of each semester and will continue to be engaged in encouraging countries in the region to allocate additional resources to carry out further activities to promote AR4S on their own initiative.

- 5.5 Benefits. Countries in the region will benefit from the integrated approach to the use of AR for statistical purposes, including the identification of factors that are preventing effective use of AR and potential strategies to resolve the problems. This process will be executed under the leadership of the Bank's technical team, with the aim of creating ownership of the AR4S initiative on the part of the countries in the region. The Bank will benefit from the results of this TC in designing future operations in the area of strengthening statistical capacities in the region, as it will have the basis for analyzing each country's situation in relative terms of different sources of statistics: census, sample-based surveys and AR

VI. RISKS

- 6.1 There are two fundamental risks that could impede achieving the results of this TC: (i) lack of coordination among different government entities involved in the management of AR during the implementation; and (ii) lack of technical and institutional capacity in some ministries, agencies, and departments in the area of the use of AR for statistical purposes.
- 6.2 To mitigate the first risk, the technical lead and the project team will coordinate with both national statistical offices as well as with other national authorities responsible for managing AR. This coordination is expected to strengthen the conceptual aspect of AR4S, providing an adequate framework for connecting the "owners" of AR and the statistical authorities. As to the second risk, the base document will incorporate methods to improve the capacity of the national statistical offices to standardize the use of AR and thereby facilitating technical assistance to other entities.

VII. ENVIRONMENTAL AND SOCIAL STRATEGY

The AR4S initiative will contribute to a positive social and environmental impact, promoting improvements in the use of data and consequently the quality of life of the citizens in the region. This TC has been rated as "C" based on the Safeguard and Policy Filters (see [IDBDOCS-#38742580](#)).

Annex I [Procurement Plan](#)

Annex II [TORS](#)

ANNEX I
PROCUREMENT PLAN
Project Number: RG-T2485
Project Name: Promoting Use of Administrative Registries for Statistical Purposes (the AR4S Initiative)
Period included in this Procurement Plan: From 02/15 until 01/16

Ref. No.:	Description and type of the procurement contract	Estimated Contract Cost (US\$000)	Procurement method	Review (ex-ante or ex-post)	Source of financing and percentage		Prequalification	Estimated Dates		Status (pending, in process, awarded, cancelled)	Comments
					IDB %	Local/other %		Publication of specific procurement notice	Completion of contract		
	1. <u>Goods</u>										
	2. <u>Consulting services</u>										
I.1	Consultancy to prepare the theoretical framework document	19.5	IICQ	Ex-post	100%	0%	No	1Q 2015	1Q 2015	Pending	
I.2	Consultancy to support the organizing and launching the Statistics Expert Group	20	NICQ	Ex-post	100%	0%	No	1Q 2015	2Q 2015	Pending	
II.1	Consultancy to carry out in-depth dialogue with key countries in the region to promote	40	IICQ	Ex-post	100%	0%	No	2Q 2015	2Q 2015	Pending	

N/A

[illegible]

Ref. No.:	Description and type of the procurement contract	Estimated Contract Cost (US\$000)	Procurement method	Review (ex-ante or ex-post)	Source of financing and percentage		Prequalification	Estimated Dates		Status (pending, in process, awarded, cancelled)	Comments
					IDB %	Local/other %		Publication of specific procurement notice	Completion of contract		
III.1	Consultancy for preparation of the strategy for dissemination to a broader audience	9	IICQ	Ex-post	100%	0%	No	3Q 2015	3Q 2015	Pending	
III.2	Consultancy to launch, maintain and facilitate the AR4S portal, prepare/organize international conference	75	NICQ	Ex-post	100%	0%	No	1Q 2015	1Q 2016	Pending	
III.3	Preparation of multimedia tools for the dissemination of the final document (video)	10	NICQ	Ex-post	100%	0%	No	3Q 2015	3Q 2015	Pending	
III.4	Preparation of multimedia tools for the dissemination of the final document (Portal)	10	NICQ	Ex-post	100%	0%	No	3Q2015	3Q2015	Pending	

REGIONAL
PROMOTING USE OF ADMINISTRATIVE REGISTRIES FOR STATISTICAL PURPOSES
(THE AR4S INITIATIVE)
RG-T2485

ANNEX II
Terms of Reference

Titles and Brief Description of Main Activities

Titles of the consultancy	Brief Description of Main Activities
Component I: Preparation of a Knowledge Base	
Consultancy to prepare the theoretical framework document. Estimated cost: USD 19,500 for 30 non-consecutive working days within a duration of two calendar months	Development of a technical document that will: i) establish a business case for further promoting AR4S; ii) provide a brief overview of the AR4S situation in LAC countries taking into account the different public institutional frameworks that affect how AR are structured; and iii) make recommendations on strategic directions for the AR4S initiative.
Consultancy to support the organizing and launching the Statistics Expert Group. Estimated cost: USD20,000 Duration: 4 calendar months	Identification of experts on the production of statistics based on AR as well as on the use of resulting statistics. Establishing contact with the identified experts, communicate with them to officially establish an Expert Group that can advise the Bank on statistical matters including AR4S.
Component II: Detailed Diagnosis on the Use of AR in the Region	
Consultancy to carry out in-depth dialogue with key countries in the region to promote the AR4S initiative. Estimated cost: USD40,000 including travels Duration: 50 working days within a duration of three calendar months	Carry out in-depth dialogues with select countries to: i) collect detailed information about the country's current situation and future plans regarding AR4S; and ii) produce a report on recommended actions that the country and the Bank can take jointly to promote the initiative, including the themes to be covered in the international conference which forms part of Component III of this project.
Component III: Dissemination of AR4S Knowledge	
Consultancy to launch, maintain and facilitate the AR4S portal, prepare and organize international conference Estimated cost: USD75,000 Duration: 12 calendar months	i) Identification and invitation of relevant participants in the AR4S international conference to be held in the 2nd semester of 2015, which will be comprised of global AR4S experts from the countries where the use of AR for statistical purposes is at an advanced stage, international organizations that form

Titles of the consultancy	Brief Description of Main Activities
	part of the MoU Contact Group and LAC statistics producers from NSO and other NSS agencies; ii) all logistical arrangements and related conference services; and iii) create a one-stop source and repository for the theme of AR for statistical purposes (AR4S Portal) which will work as an avenue for communication for all parties interested in the theme.
<p>Consultancy for preparation of the strategy for dissemination to a broader audience</p> <p>Estimated cost: USD9,000</p> <p>Duration: 15 non-consecutive working days within a duration of one calendar month</p>	<p>Develop a dissemination strategy of the outputs of the AR4S conference, including the base document, to an audience outside the immediate statistics community. This will include specific and concrete recommendations about the production of multimedia dissemination tools.</p>
<p>Consultancy to prepare multimedia tools for the dissemination of the conference output including the final framework document</p> <p>Estimated cost: USD10,000 for video USD10,000 for another multimedia tool</p> <p>Duration: 20 non-consecutive working days each, within a duration of 2 months</p>	<p>Create multimedia tools as recommended by the “consultancy for the strategy for dissemination to a broader audience” to disseminate the outputs of the international conference including the framework document. This consultancy is expected to coordinate with the “consultancy to launch, maintain and facilitate the AR4S portal, prepare and organize international conference” listed above, as the tools will be placed on the AR4S portal.</p>

**PROMOTING USE OF ADMINISTRATIVE REGISTRIES FOR STATISTICAL PURPOSES
(THE AR4S INITIATIVE)**

RG-T2485

CERTIFICATION

I hereby certify that this operation was approved for financing under the Special Program for Institutional Development (PID) through a communication dated June 30, 2014 and signed by Kai Hertz, ORP/GCM. Also, I certify that resources from said fund are available for up to US\$270,000 in order to finance the activities described and budgeted in this document. This certification reserves resources for the referenced project for a period of four (4) calendar months counted from the date of eligibility from the funding source. If the project is not approved by the IDB within that period, the reserve of resources will be cancelled, except in the case a new certification is granted. The commitment and disbursement of these resources shall be made only by the Bank in US dollars. The same currency shall be used to stipulate the remuneration and payments to consultants, except in the case of local consultants working in their own borrowing member country who shall have their remuneration defined and paid in the currency of such country. No resources of the Fund shall be made available to cover amounts greater than the amount certified herein above for the implementation of this operation. Amounts greater than the certified amount, may arise from commitments on contracts denominated in a currency other than the Fund currency, resulting in currency exchange rate differences, for which the Fund is not at risk.

(Original Firmado)

10/29/2014

Sonia M. Rivera
Chief
Grants and Co-financing Management Unit
ORP/GCM

Date

APPROVAL

Approved:

(Original Firmado)

10/30/2014

Carlos Santiso
Division Chief
Institutional Capacity of the State Division
IFD/ICS

Date