

# PMR Operational Report

<b>Operation Number</b>	NI-L1033	<b>Chief of Operations Validation Date</b>	04/04/17
<b>Year- PMR Cycle</b>	Second period Jan-Dec 2016	<b>Division Chief Validation Date</b>	04/13/17
<b>Last Update</b>	04/04/17	<b>Country Representative Validation Date</b>	04/14/17
<b>PMR Validation Stage</b>	Validated by Representative		

## Basic Data

### Operation Profile

<b>Operation Name</b>	Public Sector Financial Management System Modernization Project	<b>Loan Number</b>	2422/BL-NI
<b>Executing Agency</b>	MINISTERIO DE HACIENDA Y CREDITO PUBLICO	<b>Sector/Subsector</b>	RM-FIN - REFORM / MODERNIZATION OF THE STATE-PUBLIC EXPENDITURE MANAGEMENT
<b>Team Leader</b>	ARDANAZ,MARTIN JORGE	<b>Overall Stage</b>	Disbursing (From eligibility until all the Operations are closed)
<b>Operation Type</b>	Loan Operation	<b>Country</b>	NICARAGUA
<b>Lending Instrument</b>	Investment Loan	<b>Convergence related Operation(s)</b>	
<b>Borrower</b>	REPUBLICA DE NICARAGUA		

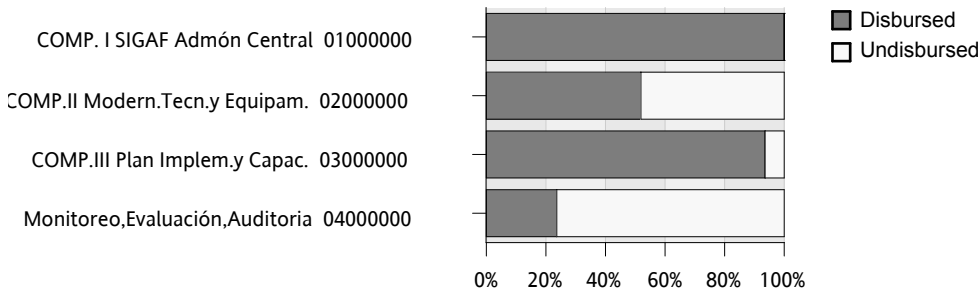
## Environmental and Social Safeguards

<b>Impacts Category</b>		<b>Was/Were the objective(s) of this operation reformulated?</b>	NO
<b>Safeguard Performance Rating</b>		<b>Date of approval</b>	
<b>Safeguard Performance Rating - Rationale</b>			

## Financial Data

Item	Total Cost and Source					Available Funds (US\$)			
	Original IDB	Current IDB	Local Counterpart	Co-Financing / Country	Total Original Cost	Current IDB	Disb. Amount to Date	% Disb	Undisbursed Amount
NI-L1033	10,000,000	10,000,000	0	0	10,000,000	10,000,000	7,146,511.54	71.47%	2,853,488.46
Aggregated	10,000,000	10,000,000	0	0	10,000,000	10,000,000	7,146,511.54	71.47%	2,853,488.46

## Expense Categories by Loan Contract (cumulative values)



Please note that the Overall Stage represents the stage of the operation at the time of this report's publication, which might not necessarily match the stage of the operation during the PMR Cycle to which the report pertains. Please also note that inactive indicators and outputs are not displayed; totals in the actual cost table may not match the sum of the cost of the outputs displayed, due to the cost of inactive outputs.

## PMR Operational Report

### RESULTS MATRIX

### IMPACTS

No information available for this section

## PMR Operational Report

### RESULTS MATRIX

#### OUTCOMES

**Outcome Nbr. 1:** Eficiencia, orientación al desempeño y transparencia del gasto público mejorada.

**Observation:**

Indicator	Unit of Measure	Baseline	Baseline Year		2011	2012	2013	2014	2015	2016	2017	2018	EOP 2018
1.1	Proyecciones fiscales y presupuestarias vinculadas a las políticas presupuestarias y de gasto.	Calificación PEFA	0.0	2010	P	0.00	0.00	0.00	1.00	0.00			1.00
					P(a)	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00
					A								

#### Details

**Means of verification:** PEFA

**Observations:** Analizadas desde una perspectiva plurianual. Meta 2014: (PEFA 2013 calificación "B")

<b>Pro-Gender</b>	No	<b>Pro-Ethnicity</b>	No
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Indicator	Unit of Measure	Baseline	Baseline Year		2011	2012	2013	2014	2015	2016	2017	2018	EOP 2018
1.2	Acceso del Público a información fiscal clave.	Calificación PEFA	0.0	2010	P	0.00	0.00	0.00	1.00	0.00			1.00
					P(a)	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.00
					A								

#### Details

**Means of verification:** PEFA

**Observations:** Meta 2014: (PEFA 2013 calificación "A")

<b>Pro-Gender</b>	No	<b>Pro-Ethnicity</b>	No
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Indicator	Unit of Measure	Baseline	Baseline Year		2011	2012	2013	2014	2015	2016	2017	2018	EOP 2018
1.3	Usuarios con opinion positiva sobre la calidad de los servicios y la información proporcionada por el SIGAF.	Porcentaje	60.0	2010	P	0.00	0.00	65.00	0.00	80.00			80.00
					P(a)	0.00	0.00	0.00	65.00	0.00	0.00	0.00	80.00
					A				60.00	80.00			

#### Details

**Means of verification:** Encuestas de percepcion

**Observations:** Los usuarios se consideran tanto dentro como fuera del sector público

<b>Pro-Gender</b>	No	<b>Pro-Ethnicity</b>	No
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Indicator	Unit of Measure	Baseline	Baseline Year		2011	2012	2013	2014	2015	2016	2017	2018	EOP 2018
1.4	Tiempo promedio para la preparación y emisión de los estados financieros de la Administración	Mes	6.0	2010	P	6.00	6.00	6.00	6.00	3.00			3.00

## PMR Operational Report

### RESULTS MATRIX

#### OUTCOMES

1.4	Central.	Mes	6.0	2010	P(a)	6.00	6.00	6.00	6.00	6.00	4.00	4.00	3.00	3.00
					A		6.00		6.00	4.00				
Details														
Means of verification: Sistema Integrado de Gestion y Administracion Financiera - SIGAF														
Pro-Gender		No			Pro-Ethnicity		No							
Indicator		Unit of Measure	Baseline	Baseline Year		2011	2012	2013	2014	2015	2016	2017	2018	EOP 2018
1.5	Brecha en el costo de bienes y servicios seleccionados comprados por el Gobierno comparados con el sector privado.	Porcentaje	67.0	2010	P	0.00	0.00	0.00	55.00	0.00				55.00
					P(a)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	55.00	55.00
					A									
Details														
Means of verification: Estudio de evaluacion.														
Observations: Se espera una reduccion del 20%														
Pro-Gender		No			Pro-Ethnicity		No							

## RESULTS MATRIX

## OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

## Component Nbr. 1 Fortalecimiento de los sistemas de la gestión administrativa

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2016	EOP 2018	2016	EOP 2018
1.1	Sistema de Administración Financiera Diseñado	Sistemas	P		1		2,777,764.47
			P(a)		1	118,176	2,287,757.31
			A	0	0	177,264	2,287,757.31
1.2	Sistema de Auditoría informático en el Sistema Integrado de Gestión Financiera Administrativa diseñado	Sistema	P		1		12,000
			P(a)		1		572,455
			A	0	0	0	572,455
1.3	Manual de Auditoría Interna conforme las Normas de Auditoría Gubernamental de Nicaragua implementado	Manual	P		1		63,000
			P(a)		12		84,089.6
			A	0	12	0	84,089.6
1.4	Unidad de Auditoría Interna equipada	Unidad	P		1		93,582.14
			P(a)		1	7,100	55,314
			A	0	1	7,100	55,314

## Component Nbr. 2 Modernización tecnológica y equipamiento

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2016	EOP 2018	2016	EOP 2018
2.1	Sistema Integrado de Gestión Administrativa Financiera Desarrollado	Sistemas	P		1		11,165,831.47
			P(a)		1	2,153,779.05	10,737,682.48
			A	0	0	705,031.57	6,748,141.55
2.2	Sistema Integrado de Gestión Financiera Administrativa y los Sistemas Conexos con mantenimiento oportuno	Sistemas	P		1		1,396,617.47
			P(a)		1	137,020.6	2,198,870.48
			A	0	1	77,109.04	2,198,870.48
2.3	Plataforma Tecnológica Instalada	Plataforma	P		1		5,032,649.76
			P(a)		1	28,498.24	5,414,654.89
			A	0	0	434,863.53	5,414,654.89

## Component Nbr. 3 Plan de implementación y capacitación.

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2016	EOP 2018	2016	EOP 2018
3.1	Sistema Integrado de Gestión Administrativa Financiera implementado	Sistemas	P		1		245,023.3
			P(a)		1	80,325.24	759,530.1
			A	0	0	100,810.36	759,530.1
3.2	Normas técnicas y Marco legal del Sistema Integrado de Administración Financiera actualizado	Norma	P		1		63,403.89
			P(a)		2	9,812	138,866.92
			A	0	2	9,812	138,866.92
3.3	Capacitación e Implementación del Sistema Integrado de Gestión Administrativa Financiera	Funcionarios Capacitados	P		2,271		1,181,317.98
			P(a)	2,380	6,526	194,064.32	1,272,899.35
			A	888	4,187	188,177.54	1,272,899.35

## Other Cost

	Administración del Proyecto	P				50,000	1,537,564.67
		P(a)				122,533.2	1,586,903.73
		A				145,050.77	1,586,903.73
	Evaluación Final	P					184,935
		P(a)					229,370
		A				0	0

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

	Evaluación Intermedia	P				184,935
		P(a)			0	43,100
		A			0	43,100
	Gastos Administrativos Donación Unión Europea	P				120,000
		P(a)				0
		A			0	0
	Imprevistos	P				479,314.75
		P(a)				148,311.26
		A			0	0
	Intereses	P				430,129
		P(a)			50,000	429,727.61
		A			98,101.34	133,727.61

Total Cost

	Total Cost	P			50,000	24,968,068.9
		P(a)			2,901,308.65	25,959,532.73
		A			1,943,320.15	21,296,310.54

### CHANGES TO THE MATRIX

No information available for this section