

# PMR Operational Report

<b>Operation Number</b>	BH-L1033	<b>Chief of Operations Validation Date</b>	04/01/19
<b>Year- PMR Cycle</b>	Second period Jan-Dec 2018	<b>Division Chief Validation Date</b>	04/26/19
<b>Last Update</b>	04/01/19	<b>Country Representative Validation Date</b>	05/07/19
<b>PMR Validation Stage</b>	Validated by Representative		

## Basic Data

### Operation Profile

<b>Operation Name</b>	Citizen Security and Justice Programme	<b>Loan Number</b>	3499/OC-BH
<b>Executing Agency</b>	Ministry of National Security	<b>Sector/Subsector</b>	IS-SEC - SOCIAL INVESTMENT-CITIZEN SAFETY
<b>Team Leader</b>	VEYRAT-PONTET, ALEXANDRE	<b>Overall Stage</b>	Disbursing (From eligibility until all the Operations are closed)
<b>Operation Type</b>	Loan Operation	<b>Country</b>	BAHAMAS
<b>Lending Instrument</b>	Investment Loan	<b>Convergence related Operation(s)</b>	
<b>Borrower</b>	THE COMMONWEALTH OF THE BAHAMAS		

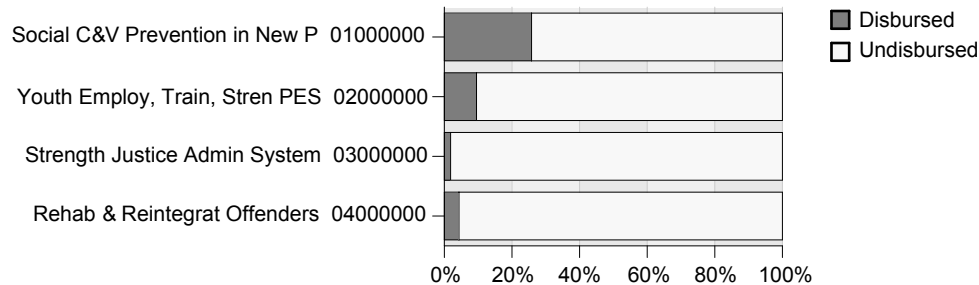
## Environmental and Social Safeguards

<b>Impacts Category</b>	C	<b>Was/Were the objective(s) of this operation reformulated?</b>	NO
<b>Safeguard Performance Rating</b>		<b>Date of approval</b>	
<b>Safeguard Performance Rating - Rationale</b>			

## Financial Data

Item	Total Cost and Source					Available Funds (US\$)			
	Original IDB	Current IDB	Local Counterpart	Co-Financing / Country	Total Original Cost	Current IDB	Disb. Amount to Date	% Disb	Undisbursed Amount
BH-L1033	20,000,000	20,000,000	0	0	20,000,000	20,000,000	3,976,016.25	19.88%	16,023,983.75
<b>Aggregated</b>	<b>20,000,000</b>	<b>20,000,000</b>	<b>0</b>	<b>0</b>	<b>20,000,000</b>	<b>20,000,000</b>	<b>3,976,016.25</b>	<b>19.88%</b>	<b>16,023,983.75</b>

## Expense Categories by Loan Contract (cumulative values)



Please note that inactive indicators and outputs are not displayed; totals in the actual cost table may not match the sum of the cost of the outputs displayed, due to the cost of inactive outputs.

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### RESULTS MATRIX

#### IMPACTS

**Impact Nbr. 0:** To reduce crime and violence (homicides, armed robberies and rapes) in The Bahamas.

**Observation:**

Indicator		Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	EOP 2021
0.0	Homicide in Bahamas (# of homicides / 100'000)	Rate	31.50	2013	P						27.19
					P(a)						
					A						

#### Details

**Means of verification:** Royal Bahamas Police Force

**Pro-Gender** No **Pro-Ethnicity** No

Indicator		Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	EOP 2021
0.1	Armed Robbery in Bahamas (# of armed robberies/ 100,000 inhabitants)	Rate	270.80	2013	P						244.40
					P(a)						
					A						

#### Details

**Means of verification:** Royal Bahamas Police Force

**Pro-Gender** No **Pro-Ethnicity** No

Indicator		Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	EOP 2021
0.1	Rape in Bahamas (# of rapes/ 100,000 inhabitants)	Rate	27.60	2013	P						24.25
					P(a)						
					A						

#### Details

**Means of verification:** Royal Bahamas Police Force

**Pro-Gender** No **Pro-Ethnicity** No

## PMR Operational Report

### RESULTS MATRIX

#### OUTCOMES

**Outcome Nbr. 0:** Improve behaviors for non violent conflict resolution in New Providence

**Observation:**

Indicator	Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	EOP 2021
0.0	Persons who have been a victim of assaults in the last 12 months in New Providence	%	6.00	2014	P				5.00	
					P(a)					
					A					

#### Details

**Means of verification:** Victimization Survey (LAPOP)

<b>Pro-Gender</b>	No	<b>Pro-Ethnicity</b>	No
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Indicator	Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	EOP 2021
0.1	Rape in New Providence (# of Rapes / 100000 inhabitants)	rate	34.60	2013	P				31.80	
					P(a)					
					A					

#### Details

**Means of verification:** Royal Bahamas Police Force

<b>Pro-Gender</b>	No	<b>Pro-Ethnicity</b>	No
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Indicator	Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	EOP 2021
0.2	Students who have been in a physical fight one or more times during the past 12 months	%	40.40	2011	P				39.30	
					P(a)					
					A					

#### Details

**Means of verification:** The Bahamas Secondary School Drug Prevalence Survey 2011

<b>Pro-Gender</b>	No	<b>Pro-Ethnicity</b>	No
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**Outcome Nbr. 1:** Increased employability and employment of the at-risk youth population in new Providence and strengthening of the Public Employment Services

**Observation:**

Indicator	Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	EOP 2021
1.0	At-risk youth 15-29 certified in "training for employment" who have a job in the relevant sector 3 months after completing training (% of at-risk	%	30.00	2014	P			40.00		
					P(a)					

## PMR Operational Report

### RESULTS MATRIX

#### OUTCOMES

1.0	youth 15-29 trained with a job/total # at-risk youth 15-29 trained)	%	30.00	2014	A						
Details											
Means of verification: Survey											
Pro-Gender			No	Pro-Ethnicity				No			

Indicator		Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	EOP 2021
1.1	Job placement rate by PES in New Providence ( # of placed/#registered individuals)	rate	2.00	2014	P					18.00	
					P(a)						
					A						
Details											
Means of verification: PES											
Pro-Gender		No	Pro-Ethnicity		No						

**Outcome Nbr. 2:** Reduced length of prosecution for criminal cases in the justice system

**Observation:**

Indicator		Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	EOP 2021
2.0	Backlog of criminal cases within the justice system reduced	number	814.00	2011	P					656.00	
					P(a)						
					A						
Details											
Means of verification: Court system records											
Pro-Gender		No	Pro-Ethnicity		No						

Indicator		Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	EOP 2021
2.1	Cases completed within a year by the court system	%	18.00	2013	P					24.00	
					P(a)						
					A						
Details											
Means of verification: Court systems record											
Pro-Gender		No	Pro-Ethnicity		No						

**Outcome Nbr. 3:** Improve BDOCS effectiveness in reducing offender recidivism at the national level

## PMR Operational Report

### RESULTS MATRIX

#### OUTCOMES

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	EOP 2021
3.0	Recidivism rate among adult offenders	%	24.00	2013	P					20.00	
					P(a)						
					A						
Details											
Means of verification: BDOCS											
Pro-Gender		No	Pro-Ethnicity		No						

Indicator		Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	EOP 2021
3.1	Percentage of inmates who completed the work release program and held a job for at least six months	%	2.00	2013	P					3.00	
					P(a)						
					A						
Details											
Means of verification: BDOCS											
Pro-Gender		No	Pro-Ethnicity		No						

## RESULTS MATRIX

## OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

## Component Nbr. 1 Social C&amp;V prevention in New Providence

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2018	EOP 2021	2018	EOP 2021
1.1	Needs and asset assessments completed	#	P	4	9		90,000
			P(a)		0		0
			A		9		112,000
1.2	Youth centers refurbished and expanded	#	P	2	8	500,000	2,867,000
			P(a)	2	6	800,000	2,867,000
			A	1	3	737,535	900,535
1.3	Local leaders trained and certified on mobilization and gender based violence prevention	#	P	20	20	32,000	62,000
			P(a)	20	20	32,000	62,000
			A	20	20		30,000
1.4	Community members trained and certified in parenting, conflict resolution and mediation	#	P	100	400	50,000	200,000
			P(a)	100	400	50,000	200,000
			A	150	150		0
1.5	Violence interrupters trained	#	P		30	100,000	300,000
			P(a)		30	50,000	300,000
			A		30		35,000
1.6	Schools training sessions workshop completed (life skills and safe dates)	#	P	20	75	70,000	295,000
			P(a)	20	75	70,000	295,000
			A	20	20		0
1.7	Community members trained on preventing sexual assaults	#	P	100	400	70,000	120,000
			P(a)	100	400	20,000	120,000
			A	100	100		50,000
1.8	Marco's Alert system implemented	#	P	1	1	150,000	580,000
			P(a)		1		580,000
			A		0		0
1.9	Public awareness campaigns in the media developed and implemented	#	P	1	4	50,000	300,000
			P(a)	1	4	75,000	300,000
			A	1	2	49,971	99,971
1.10	Feasibility studies for violence interruption model completed	#	P		1		35,000
			P(a)		0		0
			A		1		35,000

## RESULTS MATRIX

## OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

## Component Nbr. 2 Youth employability and employment training and strengthening of the PES

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2018	EOP 2021	2018	EOP 2021
2.1	At-risk youth 15-29 obtained certificate on completion in training programs in New Providence	#	P	600	2,600	870,250	3,581,000
			P(a)	260	2,600	470,250	3,581,000
			A	532	752	364,243	481,243
2.2	Surveys for training programs completed	#	P	1	4	13,000	43,000
			P(a)	1	4	13,000	43,000
			A	1	2	2,850	2,850
2.3	Electronic Labour Exchange enhanced (system)	#	P	1	1	134,000	366,000
			P(a)		1	100,000	366,000
			A		1		109,000
2.4	PES offices enhanced	#	P	1	3	45,000	90,000
			P(a)	1	3	45,000	90,000
			A	1	1	7,817	7,817

## Component Nbr. 3 Strengthening of the justice Administration system

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2018	EOP 2021	2018	EOP 2021
3.1	Integrated Justice System (case management) designed and implemented (including oversight of case management strategy)	#	P	1	2	300,000	1,827,000
			P(a)		2	130,000	1,827,000
			A		0		262,000
3.2	Jury Summoning ( including scheduling system) implemented	#	P		1	81,000	281,000
			P(a)	1	1	80,000	281,000
			A	1	1		201,000
3.3	Court recording system (CRU) implemented	#	P		1	50,000	250,000
			P(a)	1	1		250,000
			A	1	1		50,000
3.4	DPP's office strengthened	#	P		1	50,000	102,000
			P(a)		1	50,000	102,000
			A		0		0
3.5	Supreme Court Backlog reduction program implemented	#	P		1	100,000	355,000
			P(a)		1		355,000
			A		0		0
3.6	Family Court (Drug rehabilitation court) RJ strengthened	#	P		1	100,000	260,000
			P(a)		1	100,000	260,000
			A		0		60,000
3.7	Office of the Attorney General (including document center, communication and refurbishment) strengthened	#	P		1	300,000	1,299,000
			P(a)		1		1,299,000
			A		0	49,000	149,000
3.8	Best Operating Procedures for Magistrates Court (including furnishing and equipment) implemented	#	P	1	1	250,000	950,000
			P(a)		1	50,000	950,000
			A		0		50,000
3.9	Review and training of court staff implemented	#	P	1	1	50,000	230,800
			P(a)		1	70,800	230,800
			A		0		31,000

## RESULTS MATRIX

### OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

#### Component Nbr. 4 Rehabilitation and Reintegration of offenders

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2018	EOP 2021	2018	EOP 2021
4.1	Comprehensive rehabilitation model plans for inmates designed and implemented	#	P	2	2	100,000	200,000
			P(a)	1	2		200,000
			A	1	1		100,000
4.2	DOCS staff who completed training in rehabilitation and social integration	#	P	50	200	100,000	400,000
			P(a)		200		400,000
			A		0		0
4.3	Inmates trained and certified	#	P	125	600	90,000	390,000
			P(a)	50	600	90,000	390,000
			A	107	107	99,660	99,660
4.4	Prison industries workshop equiped	#	P	2	6	100,000	500,000
			P(a)	2	6	100,000	500,000
			A	2	2	6,000	106,000
4.5	DRWS staff who completed in rehabilitation and social integration model	#	P	6	24	12,000	48,000
			P(a)		24	12,000	48,000
			A		6		12,000
4.6	Juviles offenders trained and certified	#	P	100	400	100,000	510,000
			P(a)		400		510,000
			A		0		0
4.7	Juviles facilities workshop equipped	#	P	1	3	100,000	387,000
			P(a)		3	20,000	387,000
			A		0		87,000
4.8	Staff certified in substance abuse program	#	P	10	20	100,000	220,000
			P(a)	10	10	100,000	220,000
			A	20	20		20,000
4.9	Case management and monitoring systems for juvenile designed and implemented	#	P	1	1	100,000	425,000
			P(a)		1		425,000
			A		0	49,755	74,755
4.10	Video visitation system implemented	#	P		1	150,000	300,000
			P(a)		1	20,000	300,000
			A		0	4,881	4,881

#### Other Cost

PROJECT ADMINISTRATION	P			300,000	1,682,000
	P(a)			250,000	1,682,000
	A			193,459	464,459
CONTINGENCIES	P				454,200
	P(a)				579,200
	A				0

#### Total Cost

Total Cost	P			4,617,250	20,000,000
	P(a)			2,798,050	20,000,000
	A			1,565,171	3,635,171



# PMR Operational Report

## CHANGES TO THE MATRIX

Section	Name	Reasons	Type of Change	Subtype	Modified By	Entered in the System
Output	At-risk youth 15-29 obtained certificate on completion in training programs in New Providence		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
						01/28/2019
						02/07/2019
				Modify Physical P(a) value	ALEXANDREV	01/28/2019
	Best Operating Procedures for Magistrates Court (including refurbishing and equipment) implemented		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
						01/28/2019
	Case management and monitoring systems for juvenile designed and implemented		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
						01/28/2019
	Community members trained and certified in parenting, conflict resolution and mediation		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
				Modify Physical P(a) value	ALEXANDREV	01/28/2019
	Community members trained on preventing sexual assaults		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
				Modify Physical P(a) value	ALEXANDREV	01/28/2019
	Comprehensive rehabilitation model plans for inmates designed and implemented		Modify Output	Modify Physical P(a) value	ALEXANDREV	01/28/2019
	DPP's office strengthened		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
	DRWS staff who completed in rehabilitation and social integration model		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
	Electronic Labour Exchange enhanced (system)		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
	Family Court (Drug rehabilitation court) RJ strengthened		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
	Inmates trained and certified		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
						01/28/2019
						02/25/2019
				Modify Physical P(a) value	ALEXANDREV	01/28/2019

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## CHANGES TO THE MATRIX

Section	Name	Reasons	Type of Change	Subtype	Modified By	Entered in the System
Output	Integrated Justice System (case management) designed and implemented (including oversight of case management strategy)		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019 02/25/2019
	Juveniles facilities workshop equipped		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
	Office of the Attorney General (including document center, communication and refurbishment) strengthened		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019 01/28/2019
	PES offices enhanced		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019 01/28/2019
				Modify Physical P(a) value	ALEXANDREV	01/28/2019
	Prison industries workshop equipped		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019 02/07/2019
				Modify Physical P(a) value	ALEXANDREV	01/28/2019
	Public awareness campaigns in the media developed and implemented		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019 01/28/2019
				Modify Physical P(a) value	ALEXANDREV	01/28/2019
	Review and training of court staff implemented		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
	Schools training sessions workshop completed (life skills and safe dates)		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
				Modify Physical P(a) value	ALEXANDREV	01/28/2019
	Staff certified in substance abuse program	Based on the information reported in the AOP 2019, 20 officers received training in substance abuse instead of 10 as originally planned.	Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
				Modify Physical P(a) value	ALEXANDREV	01/28/2019
	Surveys for training programs completed		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019 01/28/2019
				Modify Physical P(a) value	ALEXANDREV	01/28/2019

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## CHANGES TO THE MATRIX

Section	Name	Reasons	Type of Change	Subtype	Modified By	Entered in the System
Output	Video visitation system implemented		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
						01/28/2019
	Violence interrupters trained		Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
	Youth centers refurbished and expanded	Based on the information provided in the Annual Operation Plan 2019, the PEU informed the Bank that instead of rehabilitating 5 new community centers, they intend to construct 3 new Centers.	Modify Output	Modify Financial P(a) value	ALEXANDREV	01/28/2019
						01/28/2019
						02/07/2019
				Modify Physical P(a) value	ALEXANDREV	01/28/2019
						01/28/2019
						02/07/2019

# PMR Operational Report

## IMPLEMENTATION STATUS AND LEARNING

Lesson Learned - Categories
Intra/Inter Coordination
Others - Organizational and Managerial Dimensions
Project Monitoring & Evaluation
Stakeholder Priorities