

PMR Operational Report

Operation Number	SU-L1020	Chief of Operations Validation Date	10/27/20
Year- PMR Cycle	First period Jan-Jun 2020	Division Chief Validation Date	
Last Update	10/09/20	Country Representative Validation Date	
PMR Validation Stage	Validated by Chief of Operations		

Basic Data

Operation Profile

Operation Name	Agricultural Competitiveness Program	Loan Number	4097/OC-SU
Executing Agency	MINISTRY OF AGRICULTURE HUSBANDRY, FISHERIES AND FORESTRY	Sector/Subsector	AGRICULTURE AND RURAL DEVELOPMENT-AGRICULTURAL HEALTH AND FOOD SAFETY
Team Leader	COLLINS, MICHAEL I.	Overall Stage	Disbursing (From eligibility until all the Operations are closed)
Operation Type	Loan Operation	Country	Suriname
Lending Instrument	Investment Loan	Convergence related Operation(s)	
Borrower	REPUBLIC OF SURINAME		

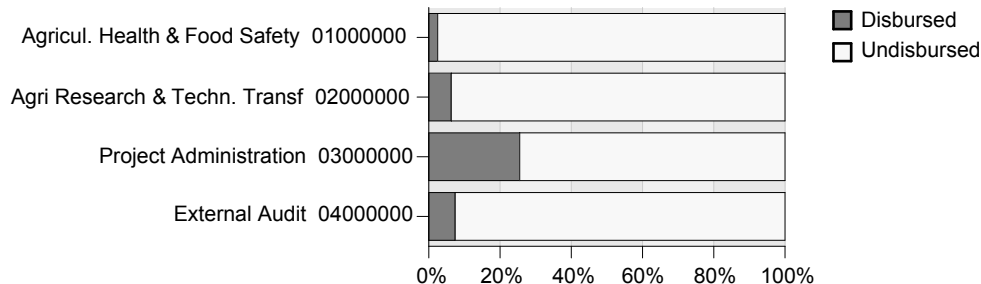
Environmental and Social Safeguards

Impacts Category	B	Was/Were the objective(s) of this operation reformulated?	NO
Safeguard Performance Rating		Date of approval	
Safeguard Performance Rating - Rationale			

Financial Data

Item	Total Cost and Source					Available Funds (US\$)			
	Original IDB	Current IDB	Local Counterpart	Co-Financing / Country	Total Original Cost	Current IDB	Disb. Amount to Date	% Disb	Undisbursed Amount
SU-L1020	17,500,000	17,500,000	0	0	17,500,000	17,500,000	2,150,000	12.29%	15,350,000
Aggregated	17,500,000	17,500,000	0	0	17,500,000	17,500,000	2,150,000	12.29%	15,350,000

Expense Categories by Loan Contract (cumulative values)



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RESULTS MATRIX

IMPACTS

Impact Nbr. 0: Increase in agricultural revenue

Observation: The baseline corresponds to a representative group of open field vegetables that will be targeted by the program. The baseline will be re-estimated when the impact evaluation's baseline data is collected using farmers' surveys. The target refers to program beneficiaries.

Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
0.0	Value of production per hectare of open field vegetables	SRD	69,336.00	2014	P	77,906.00	77,906.00
					P(a)	77,906.00	77,906.00
					A		

Details

Means of verification: Impact evaluation and LVV reports.

Pro-Gender No **Pro-Ethnicity** No

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RESULTS MATRIX

IMPACTS

Impact Nbr. 1: Increase in agricultural productivity

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
1.0	Yields of long yard bean	tons/ha	14.00	2014	P	16.10	16.10
					P(a)	16.10	16.10
					A		

Details

Means of verification: Impact evaluation and LVV reports.

Pro-Gender No **Pro-Ethnicity** No

Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
1.1	Yields of oranges	Tons/ha	13.20	2014	P	15.20	15.20
					P(a)	15.20	15.20
					A		

Details

Means of verification: Impact evaluation and LVV reports.

Pro-Gender No **Pro-Ethnicity** No

Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
1.2	Yields of passionfruit	Tons/ha	15.40	2014	P	17.70	17.70
					P(a)	17.70	17.70
					A		

Details

Means of verification: Impact evaluation and LVV reports.

Pro-Gender No **Pro-Ethnicity** No

Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
1.3	Yields of rice	Tons/ha	4.40	2014	P	4.60	4.60
					P(a)	4.60	4.60
					A		

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IMPACTS

Details							
Means of verification: Impact evaluation and LVV reports.							
Pro-Gender		No		Pro-Ethnicity		No	
Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
1.4	Average weight of slaughtered pigs	Kgs	71.50	2014	P	78.70	78.70
					P(a)	78.70	78.70
					A		
Details							
Means of verification: Impact evaluation and LVV reports.							
Pro-Gender		No		Pro-Ethnicity		No	

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IMPACTS

Impact Nbr. 2: Increase in agricultural exports

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
2.0	Quantity of rice exports	Tons	103,755.00	2014	P	114,131.00	114,131.00
					P(a)	114,131.00	114,131.00
					A		

Details

Means of verification: LVV reports (Agricultural Statistics).

Pro-Gender No **Pro-Ethnicity** No

Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
2.1	Quantity of banana exports	Tons	75,261.00	2014	P	82,787.00	82,787.00
					P(a)	82,787.00	82,787.00
					A		

Details

Means of verification: LVV reports (Agricultural Statistics).

Pro-Gender No **Pro-Ethnicity** No

Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
2.2	Quantity of vegetable exports	Tons	4,746.00	2014	P	5,221.00	5,221.00
					P(a)	5,221.00	5,221.00
					A		

Details

Means of verification: LVV reports (Agricultural Statistics).

Pro-Gender No **Pro-Ethnicity** No

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IMPACTS

Impact Nbr. 3: Increase in competitiveness

Observation: Baseline reflects the average position Suriname obtained in the ranking, out of 178 countries. Baseline is average of 2011-2015

Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
3.0	Position in the International Trade Centre's General Index Ranking of Export Performance in fresh food	Rank	98.00	2013	P	65.00	65.00
					P(a)	65.00	65.00
					A		
Details							
Means of verification: Report of International Trade Centre							
Pro-Gender		No	Pro-Ethnicity		No		

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OUTCOMES

Outcome Nbr. 0: Improved use of natural capital

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
0.0	Number of beneficiaries of improved management and sustainable use of natural capital	Beneficiaries (#)	0.00	2016	P	15,370.00	15,370.00
					P(a)	15,370.00	15,370.00
					A		
Details							
Means of verification: Records of beneficiaries of LVV services. Ex post evaluation.							
Pro-Gender		No	Pro-Ethnicity		No		
	Female				P	3,074.00	3,074.00
					P(a)	3,074.00	3,074.00
					A		
	Male				P	12,296.00	12,296.00
					P(a)	12,296.00	12,296.00
					A		

Outcome Nbr. 1: Increase in export ability

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
1.0	Number of exporting firms.	Firms	9.00	2016	P	15.00	15.00
					P(a)	15.00	15.00
					A		
Details							
Means of verification: LVV data.							
Pro-Gender		No	Pro-Ethnicity		No		

Outcome Nbr. 2: Improved provision of plant health services

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
2.0	Percentage of annual notifications of exported crops due to noncompliance with plant health requirements	%	7.00	2014	P	3.50	3.50
					P(a)	3.50	3.50

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OUTCOMES

2.0	Percentage of annual notifications of exported crops due to noncompliance with plant health requirements	%	7.00	2014	A			
Details								
Means of verification: Europhyt database and data provided by the Netherlands Food and Consumer Product Safety Authority (NVWA).								
Pro-Gender		No			Pro-Ethnicity		No	
Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022	
2.1	Average score PVS (Performance Vision and Strategy) developed by IICA	%	28.60	2013	P	43.20	43.20	
					P(a)	43.20	43.20	
					A			
Details								
Means of verification: IICA independent evaluation								
Pro-Gender		No			Pro-Ethnicity		No	
Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022	
2.2	Achievement of Area of Low Pest Prevalence (ALPP) of Carambola Fruit Fly in orange producing area	ALPP	0.00	2016	P	1.00	1.00	
					P(a)	1.00	1.00	
					A			
Details								
Means of verification: LVV Fruit Fly report.								
Pro-Gender		No			Pro-Ethnicity		No	
Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022	
2.3	Masters of Science (MSc) degrees obtained by Plant Health Services employees	degrees	0.00	2016	P	6.00	6.00	
					P(a)	6.00	6.00	
					A			
Details								
Means of verification: MSc Diplomas								
Pro-Gender		No			Pro-Ethnicity		No	
	Women					P	2.00	2.00
						P(a)	2.00	2.00

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OUTCOMES

	Women				A		
	Men				P	4.00	4.00
					P(a)	4.00	4.00
					A		

Outcome Nbr. 3: Improved provision of animal health services

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
3.0	Average score PVS developed by OIE	Score	1.72	2012	P	2.75	2.75
					P(a)	2.75	2.75
					A		

Details

Means of verification: OIE PVS evaluation.

Pro-Gender	No	Pro-Ethnicity	No
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Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
3.1	OIE Disease Free Status recognition for 3 diseases achieved	Recognitions	0.00	2016	P	3.00	3.00
					P(a)	3.00	3.00
					A		

Details

Means of verification: OIE Certificate

Pro-Gender	No	Pro-Ethnicity	No
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Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
3.2	Self-Declaration to OIE of Disease Free for Tuberculosis and Brucellosis	Self declarations	0.00	2016	P	2.00	2.00
					P(a)	2.00	2.00
					A		

Details

Means of verification: OIE website

Pro-Gender	No	Pro-Ethnicity	No
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Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
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OUTCOMES

3.3	Accreditation of the Animal Health Laboratory (ISO 17025)	lab	0.00	2016	P	1.00	1.00
					P(a)	1.00	1.00
					A		

Details

Means of verification: ISO Accreditation certificate

Pro-Gender	No	Pro-Ethnicity	No
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Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
3.4	Online Master's degrees obtained by Head of Units	diplomas	0.00	2016	P	4.00	4.00
					P(a)	4.00	4.00
					A		

Details

Means of verification: Diplomas

Pro-Gender	No	Pro-Ethnicity	No
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	Women				P	1.00	1.00
					P(a)	1.00	1.00
					A		
	Men				P	3.00	3.00
					P(a)	3.00	3.00
					A		

Outcome Nbr. 4: Improved provision of food safety services

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
4.0	Percentage of annual rejections of exported food products to the Netherlands due to noncompliance with Maximum Residue Levels (MRL)	%	20.00	2014	P	10.00	10.00
					P(a)	10.00	10.00
					A		

Details

Means of verification: Independent final evaluation

Pro-Gender	No	Pro-Ethnicity	No
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Indicator		Unit of	Baseline	Baseline		2022	EOP 2022
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OUTCOMES

		Measure		Year			
4.1	Number of farmers adopting Good Agricultural Practices (GAP) (male headed/female headed)	Farmers	0.00	2016	P	275.00	275.00
					P(a)	275.00	275.00
					A		

Details

Means of verification: LVV reports

Pro-Gender	No	Pro-Ethnicity	No
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	Female head of household				P	75.00	75.00
					P(a)	75.00	75.00
					A		
	Male head of household				P	200.00	200.00
					P(a)	200.00	200.00
					A		

Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
4.2	Number of primary processors approved by LVV for their compliance with the Hygiene Code	Processors	0.00	2016	P	84.00	84.00
					P(a)	84.00	84.00
					A		

Details

Means of verification: LVV reports

Pro-Gender	No	Pro-Ethnicity	No
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Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
4.3	Accreditation of inspection units (ISO 17020)	Accreditations	0.00	2016	P	2.00	2.00
					P(a)	2.00	2.00
					A		

Details

Means of verification: Accreditation certificates

Pro-Gender	No	Pro-Ethnicity	No
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Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
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OUTCOMES

4.4	Accreditation of the Food Safety Laboratory (ISO 17025)	Methodologies	0.00	2016	P	3.00	3.00
					P(a)	3.00	3.00
					A		

Details

Means of verification: Accreditation certificates

Pro-Gender	No	Pro-Ethnicity	No
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Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
4.5	Food Safety Unit (FSU) established and operational	unit	0.00	2016	P	1.00	1.00
					P(a)	1.00	1.00
					A		

Details

Means of verification: LVV reports

Pro-Gender	No	Pro-Ethnicity	No
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Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
4.6	Masters of Science degrees in Agri-food safety and quality assurance obtained by civil servants	diplomas	0.00	2016	P	2.00	2.00
					P(a)	2.00	2.00
					A		

Details

Means of verification: Diplomas

Pro-Gender	No	Pro-Ethnicity	No
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	Women				P	1.00	1.00
					P(a)	1.00	1.00
					A		
	Men				P	1.00	1.00
					P(a)	1.00	1.00
					A		

Outcome Nbr. 5: Improved agricultural research and extension system

Observation:

Indicator	Unit of	Baseline	Baseline		2022	EOP 2022
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OUTCOMES

		Measure		Year			
5.0	Percentage of targeted open field vegetable farmers that adopted best practices recommended by the projects (male headed/female headed)	%	0.00	2016	P	50.00	50.00
					P(a)	50.00	50.00
					A		
Details							
Means of verification: impact evaluation							
Pro-Gender		No		Pro-Ethnicity		No	
Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
5.1	Amount of chemical pesticides used in the production of rice	SRD	800.00	2016	P	720.00	720.00
					P(a)	720.00	720.00
					A		
Details							
Means of verification: Impact evaluation							
Pro-Gender		No		Pro-Ethnicity		No	
Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
5.2	Number of technologies adapted to local conditions	Technologies	0.00	2016	P	28.00	28.00
					P(a)	28.00	28.00
					A		
Details							
Means of verification: LVV research reports							
Pro-Gender		No		Pro-Ethnicity		No	
Indicator		Unit of Measure	Baseline	Baseline Year		2022	EOP 2022
5.3	Tertiary education degrees obtained by research and extension staff	degrees	0.00	2016	P	18.00	18.00
					P(a)	18.00	18.00
					A		
Details							
Means of verification: Project progress report. Diplomas.							
Pro-Gender		No		Pro-Ethnicity		No	

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OUTCOMES

	Women				P	8.00	8.00
					P(a)	8.00	8.00
					A		
	Men				P	10.00	10.00
					P(a)	10.00	10.00
					A		

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 1 Agricultural health and food safety

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2020	EOP 2022	2020	EOP 2022
1.1	Plant health laboratory completed and equipped	lab	P	1	1	80,000	300,000
			P(a)	0	1	5,168	300,000
			A	0	0	5,168	5,852
1.2	Pest risk analysis (PRA) conducted	number	P		12		557,000
			P(a)	0	12	0	557,000
			A	0	0	0	0
1.3	Border control points equipped	number	P	2	5	92,400	203,800
			P(a)	0	2	0	203,800
			A	0	0	0	412
1.4	Operational material developed	documents	P		29		300,000
			P(a)	0	29	0	300,000
			A	0	0	0	0
1.5	Import and export pest-specific protocols developed	documents	P		18		147,000
			P(a)	1	17	11,795	147,000
			A	0	0	11,795	47,155
1.6	Tertiary education scholarships financed	staff	P	7	20	200,350	352,115
			P(a)	0	20	0	352,115
			A	0	0	0	0
1.7	Pesticide management training conducted	number of people	P	125	500	162,400	263,600
			P(a)	0	477	0	263,600
			A	0	0	0	0
1.8	Traceability system for plant health established	system	P		1		558,000
			P(a)	0	1	0	558,000
			A	0	0	0	0
1.9	Inputs for ALPP financed	ALPP	P		1		139,600
			P(a)	0	1	0	139,600
			A	0	0	0	0
1.10	Animal health laboratory equipped	lab	P		1		2,698,940
			P(a)	0	1	0	2,698,940
			A	0	0	0	19,014
1.11	Information system installed	system	P		1		410,500
			P(a)	0	1	3,184	410,500
			A	0	0	3,184	3,184
1.12	Veterinary services staff trained	number of staff	P		45		45,000
			P(a)	20	35	17,469	45,000
			A	0	15	17,469	17,469
1.13	Risk assessment studies conducted	number of studies	P		6		266,000
			P(a)	0	6	30,000	266,000
			A	0	0	28,453	165,140
1.14	Awareness campaigns and workshops conducted	number of activities	P	2	9	45,000	145,000
			P(a)	1	10	8,000	145,000
			A	0	2	745	12,858
1.15	Laboratory personnel and inspectors trained	Number of staff	P	20	40	200,291	400,582
			P(a)	0	40	0	400,582

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2020	EOP 2022	2020	EOP 2022
1.15	Laboratory personnel and inspectors trained	Number of staff	A	0	0	0	0
1.16	National Food Safety Policy and implementation plan drafted	document	P		1		33,500
			P(a)	0	0	0	33,500
			A	1	1	0	0
1.17	Updated food safety regulations drafted	documents	P		1		17,100
			P(a)	1	1	17,100	17,100
			A	0	0	0	0
1.18	GAP and hygiene code manuals developed	number of manuals	P	9	9	31,000	31,000
			P(a)	0	9	0	31,000
			A	0	0	0	0
1.19	Inspector and extension officers trained	number of staff	P	18	180	600	1,800
			P(a)	50	180	130,500	174,147
			A	0	0	130,500	174,147
1.20	Farmers trained in GAP and hygiene code	number of farmers	P	120	420	52,000	279,000
			P(a)	0	420	0	279,000
			A	0	0	0	0
1.21	Inspectors hired and trained	number of staff	P		23		753,256
			P(a)	0	23	0	753,256
			A	0	0	0	0
1.22	Food safety laboratory equipped	lab	P		1		361,270
			P(a)	0	1	0	361,270
			A	0	0	0	19,851
1.23	Laboratory technicians trained	number of staff	P	32	56	111,000	222,000
			P(a)	0	56	0	222,000
			A	0	0	0	0
1.24	Surveillance plan for food safety hazards developed	plan	P		1		15,000
			P(a)	0	1	0	15,000
			A	0	0	0	0
1.25	Consumer food safety awareness campaign conducted	campaign	P	2	2	64,000	64,000
			P(a)	1	2	10,000	64,000
			A	0	0	0	0
1.26	Laboratory complex completed	lab	P	1	1	1,000,000	1,535,000
			P(a)	0	1	0	1,362,653
			A	0	0	0	438

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 2 Agricultural research and technology transfer

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2020	EOP 2022	2020	EOP 2022
2.1	Research projects completed	number of projects	P	9	30	449,412	2,766,937
			P(a)	0	30	75,000	2,766,937
			A	0	0	73,759	356,539
2.2	Production manuals developed	number of manuals	P	4	18	2,000	27,700
			P(a)	1	18	500	27,700
			A	0	0	0	0
2.3	YouTube instructional videos produced	videos	P	21	58	4,500	26,500
			P(a)	1	58	500	26,500
			A	0	0	0	0
2.4	Agricultural innovation training conducted	number of farmers	P	100	700	25,050	191,000
			P(a)	0	640	0	191,000
			A	0	0	0	16,698
2.5	On-farm trials and demonstrations conducted	trials	P	7	30	21,000	201,000
			P(a)	0	28	6,000	201,000
			A	0	1	0	0
2.6	Media equipment purchased	equipment	P		1		250,000
			P(a)	0	1	0	250,000
			A	0	0	0	50,105
2.7	LVV Staff Trained	Number of people	P		45		105,000
			P(a)	45	115	2,000	105,000
			A	45	115	1,690	8,282
2.8	Tertiary education scholarships financed	number of staff	P	5	18	150,000	656,503
			P(a)	0	12	0	656,503
			A	0	5	0	10,817
2.9	Pesticide management facilities upgraded	facilities	P		1		25,000
			P(a)	0	1	12,000	25,000
			A	0	0	11,241	11,241
2.10	Agricultural innovation projects completed	number of projects	P	5	20	50,000	125,000
			P(a)	1	16	10,000	125,000
			A	0	0	0	0
2.11	Cluster laboratory installations completed	laboratory	P		1	589,340	1,211,700
			P(a)	0	1	0	1,211,700
			A	0	0	0	108

Other Cost

External Audit	P			50,000	250,000
	P(a)			15,000	250,000
	A			9,841	28,365
Monitoring and evaluation	P			50,000	300,000
	P(a)			0	300,000
	A			0	0
Project management	P			255,283	1,263,597
	P(a)			116,917	1,263,597
	A			18,154	337,989

Total Cost

	Total Cost	P			3,685,626	17,500,000
		P(a)			471,133	17,500,000
		A			311,999	1,285,664

PMR Operational Report

CHANGES TO THE MATRIX

Section	Name	Reasons	Type of Change	Subtype	Modified By	Entered in the System
Output	Agricultural innovation projects completed	Reprogramming due to COVID impacts	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	DIMITRAS	10/08/2020
	Agricultural innovation training conducted	Reprogramming due to COVID impacts	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	DIMITRAS	10/08/2020
	Awareness campaigns and workshops conducted	Reprogramming due to COVID impacts	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	DIMITRAS	10/08/2020
	Border control points equipped	Reprogramming due to COVID impacts	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	DIMITRAS	10/08/2020
	Import and export pest-specific protocols developed	Reprogramming due to COVID impacts	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	DIMITRAS	10/08/2020
	Inspector and extension officers trained	Reprogramming due to COVID impacts	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	DIMITRAS	10/08/2020
	Inspectors hired and trained	Reprogramming due to COVID impacts	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MICHAELC	10/09/2020
	Laboratory complex completed	Reprogramming due to COVID impacts	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MICHAELC	10/09/2020
	National Food Safety Policy and implementation plan drafted	Reprogramming due to COVID impacts	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	DIMITRAS	10/08/2020
	On-farm trials and demonstrations conducted	Reprogramming due to COVID impacts	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	DIMITRAS	10/08/2020
	Pesticide management training conducted	Reprogramming due to COVID impacts	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	DIMITRAS	10/08/2020
	Tertiary education scholarships financed	Reprogramming due to COVID impacts	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	DIMITRAS	10/08/2020
	Veterinary services staff trained	Reprogramming due to COVID impacts	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	DIMITRAS	10/08/2020

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IMPLEMENTATION STATUS AND LEARNING

Lesson Learned - Categories