

PMR Operational Report

Operation Number	JA-L1074	Chief of Operations Validation Date	10/27/20
Year- PMR Cycle	First period Jan-Jun 2020	Division Chief Validation Date	
Last Update	10/22/20	Country Representative Validation Date	
PMR Validation Stage	Validated by Chief of Operations		

Basic Data

Operation Profile

Operation Name	Security Strengthening Project	Loan Number	4400/OC-JA
Executing Agency	MINISTRY OF NATIONAL SECURITY	Sector/Subsector	SOCIAL INVESTMENT-CITIZEN SAFETY
Team Leader	DE SIMONE, FRANCESCO	Overall Stage	Disbursing (From eligibility until all the Operations are closed)
Operation Type	Loan Operation	Country	Jamaica
Lending Instrument	Investment Loan	Convergence related Operation(s)	
Borrower	JAMAICA		

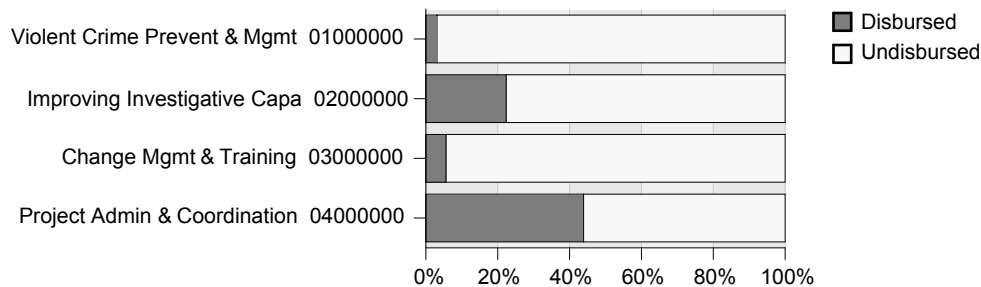
Environmental and Social Safeguards

Impacts Category	B	Was/Were the objective(s) of this operation reformulated?	NO
Safeguard Performance Rating		Date of approval	
Safeguard Performance Rating - Rationale			

Financial Data

Item	Total Cost and Source					Available Funds (US\$)			
	Original IDB	Current IDB	Local Counterpart	Co-Financing / Country	Total Original Cost	Current IDB	Disb. Amount to Date	% Disb	Undisbursed Amount
JA-L1074	20,000,000	20,000,000	0	0	20,000,000	20,000,000	3,103,126	15.52%	16,896,874
Aggregated	20,000,000	20,000,000	0	0	20,000,000	20,000,000	3,103,126	15.52%	16,896,874

Expense Categories by Loan Contract (cumulative values)



Please note that inactive indicators and outputs are not displayed; totals in the actual cost table may not match the sum of the cost of the outputs displayed, due to the cost of inactive outputs.

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RESULTS MATRIX

IMPACTS

Impact Nbr. 0: Increase Murder Conviction Rate

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2023	EOP 2023
0.0	Incarceration rate	%	3.00	-7	P	6.00	6.00
					P(a)	6.00	6.00
					A		
Details							
Means of verification: Number of new prisoners convicted for murder: Jamaica Department of Correctional Services; Number of murders: Jamaica Crime Observatory Integrated Crime and Violence Information System (JCO-ICVIS)-MNS							
Observations: This indicator is calculated as the number of individuals imprisoned for murders in a year (numerator) over the total murders committed in the same year (denominator)							
Pro-Gender		No		Pro-Ethnicity		No	

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RESULTS MATRIX

OUTCOMES

Outcome Nbr. 0: Reduce the Prevalence of Murder Rate in the Country

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2023	EOP 2023
0.0	Reduction of Murder rate	# of Murders 100.000 hab.	50.00	2017	P		45.00
					P(a)		45.00
					A		
Details							
Means of verification: (JCO-ICVIS)-MNS							
Observations: In Columbia, Bulla et al (2012) found that the police stations that implemented data-driven and geographically focused policing strategies had homicide rates 18% lower than those of the control group.							
Pro-Gender		No	Pro-Ethnicity		No		

Outcome Nbr. 1: Increase the Proportion of Police Investigations of Murders that Result in Prosecution

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2023	EOP 2023
1.0	Proportion of murders with perpetrator identified in the past 12 months	%	43.00	2017	P		53.00
					P(a)		53.00
					A		
Details							
Means of verification: JCF							
Observations: This indicator is calculated as murders that have been cleared-up over the total murders in a year.							
Pro-Gender		No	Pro-Ethnicity		No		

Outcome Nbr. 2: Reduce Intimate Partner Violence Against Women

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2023	EOP 2023
2.0	Percentage gap between official reports from the Injury Surveillance System and the number of reports recorded by the JCF	%	80.00	2017	P		90.00
					P(a)		90.00
					A		
Details							
Means of verification: (JCO-ICVIS)- MNS							
Observations: This is calculated as the percentage of cases of female victims of domestic violence registered in hospitals vs the number of cases of domestic violence with female victims registered							

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RESULTS MATRIX

OUTCOMES

with the police. Note that this indicator is pro-gender

Pro-Gender	No	Pro-Ethnicity	No
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Indicator		Unit of Measure	Baseline	Baseline Year		2023	EOP 2023
2.1	Female murders, per 100,000 caused by domestic violence	Rate per 100.000	19.00	2017	P		11.00
					P(a)		11.00
					A		

Details

Means of verification: (JCO-ICVIS)- MNS

Observations: In Ecuador, Ordenana(1998) found that the police stations that changed management and protocols for treatment of victims of violence against women reduced the perception of violence in 48% of women surveyed. Note that this indicator is pro-gender.

Pro-Gender	No	Pro-Ethnicity	No
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RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 1 Component # 1: Violent Crime Prevention and Management

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2020	EOP 2023	2020	EOP 2023
1.1	Number of police divisions using hot-spot policing strategies in high crime areas	# of Police divisions	P	0	9	4,442,863	7,486,062
			P(a)	0	9	417,471	7,645,362
			A	0	0	0	3,121
1.2	Number of police stations connected and fully equipped	# of Police stations	P	10	45	3,615,833	4,300,000
			P(a)	0	35	2,981,686	5,700,146.71
			A	0	0	143,029.71	389,323.42
1.3	Number of databases opened to public access	# of Databases	P	0	1	130,517	390,614
			P(a)	0	1	9,876	390,614
			A	0	0	0	0

Component Nbr. 2 Component # 2: Improving Investigative Capabilities for Violent Crimes

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2020	EOP 2023	2020	EOP 2023
2.1	Case management system being used to manage casefiles in high crime areas	% of murder casefiles recorded	P	0	100	422,000	1,510,000
			P(a)	0	100	725,019.31	1,810,000.31
			A	0	0	312,100.17	414,728.17
2.2	Number of police stations using a digital station diary to register incidents	# of Police stations	P	0	45	69,887	181,324
			P(a)	0	45	174,904	251,324
			A	0	0	0	6,420
2.3	Protocol about domestic violence being used by policemen	# of protocols	P	0	1	60,000	120,000
			P(a)	0	1	15,000	90,000
			A	0	0	0	0

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 3 Component # 3: Change Management and Training

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2020	EOP 2023	2020	EOP 2023
3.1	Change Management and Communications Plan Developed	# of change management and com	P	0	2	456,000	1,160,000
			P(a)	0	2	114,271.73	1,160,016.73
			A	0	2	59,214.47	134,840.47
3.2	Grievances Redress Mechanism for Citizens Implemented	Crime information systems (#)	P	0	1	8,000	40,000
			P(a)	0	1	38,928	40,000
			A	0	0	0	1,072
3.3	JCF agents and MNS staff with data analysis and Hotspot Policing Strategies	# of JCF Staff trained	P	50	900	0	790,000
			P(a)	0	850	382,485.07	845,000.07
			A	0	0	0	67,515
3.4	JCF officers trained on new domestic violence protocol, taking a gender & human rights approach	# of officers trained	P	0	160	180,000	200,000
			P(a)	0	160	15,000	200,000
			A	0	0	0	0
3.5	JCF Officers who have gone through Remedial IT Training and are using the acquired skills in their jobs	# of JCF officers trained	P	500	4,000	220,800	467,000
			P(a)	0	3,500	44,100	467,000
			A	0	0	31,602.41	31,767.41
3.6	Officers trained in the use of Digital Diaries who are using those skills in their jobs	# of public officials	P	0	4,000	50,000	50,000
			P(a)	0	4,000	0	50,000
			A	0	0	0	0
3.7	Investigators trained in the use of e-Case Management System who are using those skills in their jobs	# of CIB Investigators trained	P	0	1,800	30,000	30,000
			P(a)	0	1,800	0	30,000
			A	0	0	0	0
3.8	Technology based courses embedded as of the NPCJ's standard offerings	# of new technology courses as	P	1	5	377,500	475,000
			P(a)	0	4	30,000	475,000
			A	0	0	0	342.66

Other Cost

Project Administration and Coordination	P			361,956	2,000,000
	P(a)			436,846	2,000,000
	A			178,974.64	1,019,597.64
Audit and Evaluation	P			100,000	300,000
	P(a)			120,000	350,000
	A			0	20,058
Contingencies	P			0	500,000
	P(a)			0	500,000
	A			0	0

Total Cost

Total Cost	P			10,525,356	20,000,000
	P(a)			5,505,587.11	22,004,463.82
	A			724,921.4	2,088,785.77

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CHANGES TO THE MATRIX

Section	Name	Reasons	Type of Change	Subtype	Modified By	Entered in the System
Output	Case management system being used to manage casefiles in high crime areas	Adjustments due to change sin the P(a)	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	SANTIAGOED	10/02/2020
	Change Management and Communications Plan Developed	Adjustments necessary due to change sin the P(a)	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	SANTIAGOED	10/02/2020
	JCF Officers who have gone through Remedial IT Training and are using the acquired skills in their jobs	Adjustments due to change sin the P(a)	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	SANTIAGOED	10/02/2020
	JCF agents and MNS staff with data analysis and Hotspot Policing Strategies	Adjustments due to change sin the P(a)	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	SANTIAGOED	10/02/2020
				Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	SANTIAGOED	10/02/2020
	Number of police divisions using hot-spot policing strategies in high crime areas	Adjustments due to changes in the P(a)	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	SANTIAGOED	10/02/2020
	Number of police stations connected and fully equipped	Adjustments due to change sin the P(a)	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	SANTIAGOED	10/02/2020
				Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	SANTIAGOED	10/02/2020
	Number of police stations using a digital station diary to register incidents	Adjustments due to changes in the P(a)	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	SANTIAGOED	10/02/2020
	Protocol about domestic violence being used by policemen	Adjustments due to change sin the P(a)	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	SANTIAGOED	10/02/2020
	Technology based courses embedded as of the NPCJ's standard offerings	Adjustments due to change sin the P(a)	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	SANTIAGOED	10/02/2020

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IMPLEMENTATION STATUS AND LEARNING

Lesson Learned - Categories