

PMR Public Report

Operation Number	BR-L1511	Chief of Operations Validation Date	04/06/21
Year- PMR Cycle	Second period Jan-Dec 2020	Division Chief Validation Date	04/07/21
Last Update	03/30/21	Country Representative Validation Date	04/08/21
PMR Validation Stage	Validated by Representative		

Basic Data

Operation Profile

Operation Name	Fiscal Management Enhancement Project for the State of Mato Grosso do Sul – PROFISCO II-MS	Loan Number	4597/OC-BR
Executing Agency	SECRETARIA DE ESTADO DA FAZENDA	Sector/Subsector	REFORM / MODERNIZATION OF THE STATE-FISCAL POLICY FOR SUSTAINABILITY AND GROWTH
Team Leader	DEZOLT, ANA LUCIA PAIVA	Overall Stage	Disbursing (From eligibility until all the Operations are closed)
Operation Type	Loan Operation	Country	Brazil
Lending Instrument	Investment Loan	Convergence related Operation(s)	
Borrower	ESTADO DE MATO GROSSO		

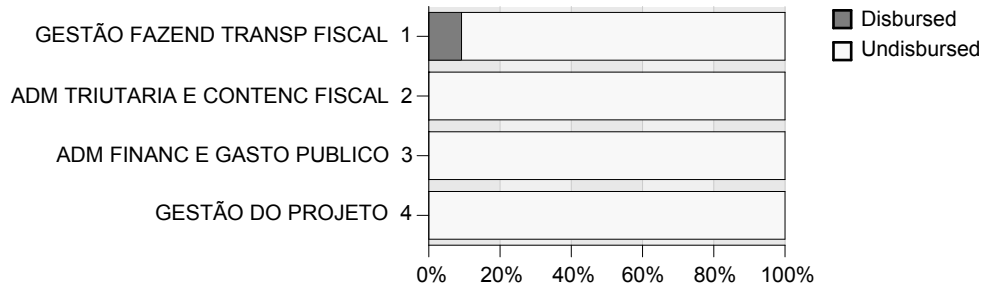
Environmental and Social Safeguards

Impacts Category	C	Was/Were the objective(s) of this operation reformulated?	NO
Safeguard Performance Rating		Date of approval	
Safeguard Performance Rating - Rationale			

Financial Data

Item	Total Cost and Source					Available Funds (US\$)			
	Original IDB	Current IDB	Local Counterpart	Co-Financing / Country	Total Original Cost	Current IDB	Disb. Amount to Date	% Disb	Undisbursed Amount
BR-L1511	47,700,000	47,700,000	5,300,000	0	53,000,000	47,700,000	3,591,090.68	7.53%	44,108,909.32
Aggregated	47,700,000	47,700,000	5,300,000	0	53,000,000	47,700,000	3,591,090.68	7.53%	44,108,909.32

Expense Categories by Loan Contract (cumulative values)



Please note that inactive indicators and outputs are not displayed; totals in the actual cost table may not match the sum of the cost of the outputs displayed, due to the cost of inactive outputs.

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RESULTS MATRIX

General Development Objectives

General Development Objectives Nbr. 1: Diminuição da relação do déficit fiscal primário e o PIB estadual

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement		Target
1.1	Resultado Primario / PIB - MS	%	0.54	2018	2024	P	0.10
						A	0.10

Details

Means of verification: Informe del Tesoro, SEFAZ/MS

Observations: Comparación Antes – Después

Pro-Gender	No	Pro-Ethnicity	No
<p>The General Development objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO)</p>			

General Development Objectives Nbr. 2: Incremento da relação entre a arrecadação tributária e o PIB estadual

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement		Target
2.1	Arrecadação tributária / PIB-MS	%	10.68	2018	2024	P	9.79
						A	9.79

Details

Means of verification: Informe del Tesoro, SEFAZ/MS

Pro-Gender	No	Pro-Ethnicity	No
<p>The General Development objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO)</p>			

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General Development Objectives

General Development Objectives Nbr. 3: Diminuição da relação da dívida corrente líquida e o PIB estadual

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement		Target
3.1	Dívida Consolidada Líquida (DCL) / PIB-MS	%	7.56	2018	2024	P	6.22
						A	6.22

Details

Means of verification: Informe del Tesoro, SEFAZ/MS

Pro-Gender	No	Pro-Ethnicity	No
<p>The General Development objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO)</p>			

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Specific Development Objectives

Specific Development Objectives Nbr. 1: Aumento da relação entre as metas de planejamento estratégico que foram atingidas e o total de metas planejadas

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	EOP 2024
1.1	Quantidade de metas cumpridas/total de metas planejadas	%	83.40	2018	P	72.40	83.40	83.60	85.40	87.20	87.00	87.00
					A	81.25	87.00					87.00
Details												
Means of verification: Informe anual de Cierre de la Planificación Estratégica SPE/SEFAZ-MS												
Pro-Gender		No			Pro-Ethnicity			No				

Specific Development Objectives Nbr. 2: Diminuição da relação entre o custo para arrecadar e a arrecadação tributária

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	EOP 2024
2.1	Orçamento de funcionamento da SEFAZ / arrecadação tributária total	%	7.62	2018	P	4.05	7.09	7.03	7.00	6.96	6.92	6.92
					A	7.44	6.67					6.92
Details												
Means of verification: Balance General del Estado/ SEFAZ/MS												
Pro-Gender		No			Pro-Ethnicity			No				

Specific Development Objectives Nbr. 3: Redução da discrepância entre o orçamento planejado e o orçamento executado

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	EOP 2024
3.1	Orçamento executado / orçamento planejado	%	-1.52	2018	P	11.50	11.00	10.50	10.00	9.50	9.00	9.00
					A	-0.12	2.83					9.00
Details												
Means of verification: Ley Presupuestaria Anual (LOA) e Informe del SIAFI- SEFAZ-MS												
Pro-Gender		No			Pro-Ethnicity			No				

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 1 Gestão Fazendária e Transparência Fiscal

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2020	EOP 2024	2020	EOP 2024
1.1	Modelo de governança pública implantado	Modelo	P	0	1	725,000	4,232,542
			P(a)	0	1	180,000	4,780,863
			A	0	0	0	0
1.2	Modelo de Controladoria do Estado implantado	Modelo	P	0	1	69,000	231,000
			P(a)	0	1	0	231,000
			A	0	0	0	0
1.3	Modelo de Gestão estratégica de pessoas com base em competências implantado	Modelo	P	0	1	241,800	2,233,300
			P(a)	0	1	41,800	2,898,683
			A	0	0	1,451,310	1,451,310
1.4	Sistema software de Gestão da Folha de Pagamentos implantado	Sistema	P	0	4	10,000	628,358
			P(a)	0	4	0	628,358
			A	0	0	0	0
1.5	Modelo de gestão e operação de Tecnologia da Informação e Comunicação (TIC) implantado	Modelo	P	0	1	2,587,300	18,320,000
			P(a)	0	1	2,110,000	17,102,983
			A	0	0	1,726,866	1,726,866
1.6	Plataforma WEB de Transparência e Cidadania Fiscal implantada	Plataforma	P	0	1	83,709	830,000
			P(a)	0	1	13,709	830,000
			A	0	0	0	0

Component Nbr. 2 Administração Tributária e Contencioso Fiscal

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2020	EOP 2024	2020	EOP 2024
2.1	Sistema software de gestão de benefícios fiscais implantado	Software	P	0	1	42,400	856,500
			P(a)	0	1	5,000	856,500
			A	0	0	0	0
2.2	Sistemas software de obrigações tributárias simplificadas (produtos obrigatórios)	Software	P	0	3	25,000	740,000
			P(a)	0	3	25,000	740,000
			A	0	0	0	0
2.3	Sistemas software de fiscalização e inteligência fiscal implantado	Software	P	0	3	175,057	11,221,515.33
			P(a)	0	3	84,650	11,224,828
			A	0	0	0	0
2.4	Sistema software de gestão do contencioso fiscal implantado	Software	P	0	1	19,980	77,651.67
			P(a)	0	1	0	77,652
			A	0	0	0	0
2.5	Modelo de atendimento integral ao contribuinte implantado	Modelo	P	0	1	0	1,234,000
			P(a)	0	1	0	1,234,000
			A	0	0	0	0
2.6	Modelo de cobrança e arrecadação implantado	Modelo	P	0	1	33,300	1,076,333
			P(a)	0	1	16,650	1,076,333
			A	0	0	0	0

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 3 Administração Financeira e Gasto Público

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2020	EOP 2024	2020	EOP 2024
3.1	Sistema software de planejamento e gestão orçamentária, financeira, contábil e patrimonial implantado	Módulo do sistema	P	0	4	245,000	4,229,000
			P(a)	0	4	30,000	4,229,000
			A	0	0	0	0
3.2	Sistema software de gestão de compras e convênios implantado	Módulo do sistema	P	0	2	104,000	1,520,000
			P(a)	0	2	21,000	1,520,000
			A	0	0	0	0
3.3	Sistema software de gestão previdenciária implantado	Módulos do Sistema	P	0	5	89,750	1,209,500
			P(a)	0	5	0	1,209,500
			A	0	0	0	0
3.4	Modelo de gestão da qualidade do gasto público implantado	Modelo	P	0	1	77,950	1,466,000
			P(a)	0	1	17,950	1,466,000
			A	0	0	0	0

Other Cost

	Monitoramento e avaliação	P			199,300	878,800
		P(a)			41,300	978,800
		A			0	0
	Auditoria	P			0	250,000
		P(a)			0	150,000
		A			0	0
	Contingência	P			0	1,765,500
		P(a)			0	1,765,500
		A			0	0

Total Cost

	Total Cost	P			4,728,546	53,000,000
		P(a)			2,587,059	53,000,000
		A			3,178,176	3,178,176

CHANGES TO THE MATRIX

Section	Name	Type of Change	Subtype	Modified By	Entered in the System
Output	Metodologia de gestão de custos públicos implantada	Modify Milestone	Modify Unit of Measure	ISABELLAS	03/10/2021
	Metodologia de pré investimento público implantada	Modify Milestone	Modify Unit of Measure	ISABELLAS	03/10/2021
	Modelo de Gestão estratégica de pessoas com base em competências implantado	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ISABELLAS	03/16/2021
	Modelo de gestão e operação de Tecnologia da Informação e Comunicação (TIC) implantado	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ISABELLAS	03/16/2021
			Modify Unit of Measure	ISABELLAS	03/29/2021
		Modify contribution to CRF Indicator	Unflag contribution to CRF indicator	ISABELLAS	03/29/2021
	Modelo de governança pública implantado	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ISABELLAS	03/16/2021
			Modify Financial P value	SANTIAGOED	03/16/2021
	Plataforma WEB de Transparência e Cidadania Fiscal implantada	Modify Output	Modify Unit of Measure	ISABELLAS	03/29/2021
		Modify contribution to CRF Indicator	Unflag contribution to CRF indicator	ISABELLAS	03/29/2021
	Sistema software de Gestão da Folha de Pagamentos implantado	Modify Output	Modify Unit of Measure	ISABELLAS	03/29/2021
		Modify contribution to CRF Indicator	Unflag contribution to CRF indicator	ISABELLAS	03/29/2021
	Sistema software de gestão do contencioso fiscal implantado	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ISABELLAS	03/16/2021
	Sistema software de planejamento e gestão orçamentária, financeira, contábil e patrimonial implantado	Modify Output	Modify Financial P value	SANTIAGOED	03/16/2021
	Sistemas software de fiscalização e inteligência fiscal implantado	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ISABELLAS	03/16/2021

IMPLEMENTATION STATUS AND LEARNING

Lesson Learned - Categories
Acquisitions and Procurement - Bidding Stage
Intra/Inter Coordination
Others - Organizational and Managerial Dimensions
Others - Technical-Sectorial Dimensions
Project Management Capacity
Project Monitoring & Evaluation