

PMR Public Report

Operation Number	JA-L1074	Chief of Operations Validation Date	04/19/21
Year- PMR Cycle	Second period Jan-Dec 2020	Division Chief Validation Date	04/30/21
Last Update	04/01/21	Country Representative Validation Date	05/05/21
PMR Validation Stage	Validated by Representative		

Basic Data

Operation Profile

Operation Name	Security Strengthening Project	Loan Number	4400/OC-JA
Executing Agency	MINISTRY OF NATIONAL SECURITY	Sector/Subsector	SOCIAL INVESTMENT-CITIZEN SAFETY
Team Leader	DE SIMONE, FRANCESCO	Overall Stage	Disbursing (From eligibility until all the Operations are closed)
Operation Type	Loan Operation	Country	Jamaica
Lending Instrument	Investment Loan	Convergence related Operation(s)	
Borrower	JAMAICA		

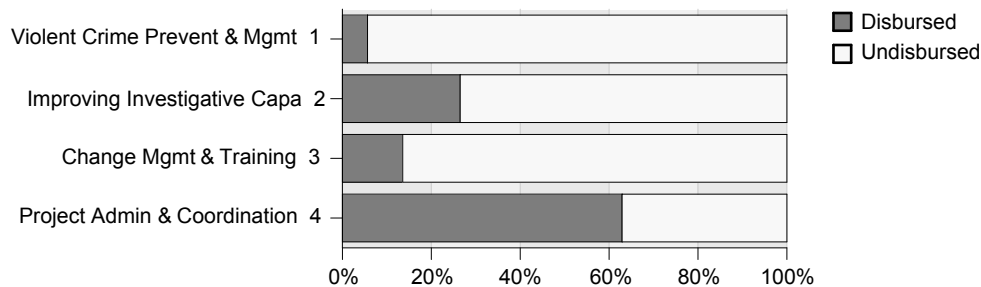
Environmental and Social Safeguards

Impacts Category	B	Was/Were the objective(s) of this operation reformulated?	NO
Safeguard Performance Rating		Date of approval	
Safeguard Performance Rating - Rationale			

Financial Data

Item	Total Cost and Source					Available Funds (US\$)			
	Original IDB	Current IDB	Local Counterpart	Co-Financing / Country	Total Original Cost	Current IDB	Disb. Amount to Date	% Disb	Undisbursed Amount
JA-L1074	20,000,000	20,000,000	0	0	20,000,000	20,000,000	3,283,126	16.42%	16,716,874
Aggregated	20,000,000	20,000,000	0	0	20,000,000	20,000,000	3,283,126	16.42%	16,716,874

Expense Categories by Loan Contract (cumulative values)



Please note that inactive indicators and outputs are not displayed; totals in the actual cost table may not match the sum of the cost of the outputs displayed, due to the cost of inactive outputs.

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RESULTS MATRIX

General Development Objectives

General Development Objectives Nbr. 0: Increase Murder Conviction Rate

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement		Target
0.0	Incarceration rate	%	3.00	-7	-	P	6.00
						A	

Details

Means of verification: Number of new prisoners convicted for murder: Jamaica Department of Correctional Services; Number of murders: Jamaica Crime Observatory Integrated Crime and Violence Information System (JCO-ICVIS)-MNS

Observations: This indicator is calculated as the number of individuals imprisoned for murders in a year (numerator) over the total murders committed in the same year (denominator)

Pro-Gender No **Pro-Ethnicity** No

The General Development objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO)

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Specific Development Objectives

Specific Development Objectives Nbr. 0: Reduce the Prevalence of Murder Rate in the Country

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2023	EOP 2023
0.0	Reduction of Murder rate	# of Murders 100.000 hab.	50.00	2017	P		45.00
					A		
Details							
Means of verification: (JCO-ICVIS)-MNS							
Observations: In Columbia, Bulla et al (2012) found that the police stations that implemented data-driven and geographically focused policing strategies had homicide rates 18% lower than those of the control group.							
Pro-Gender		No	Pro-Ethnicity		No		

Specific Development Objectives Nbr. 1: Increase the Proportion of Police Investigations of Murders that Result in Prosecution

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2023	EOP 2023
1.0	Proportion of murders with perpetrator identified in the past 12 months	%	43.00	2017	P		53.00
					A		
Details							
Means of verification: JCF							
Observations: This indicator is calculated as murders that have been cleared-up over the total murders in a year.							
Pro-Gender		No	Pro-Ethnicity		No		

Specific Development Objectives Nbr. 2: Reduce Intimate Partner Violence Against Women

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2023	EOP 2023
2.0	Percentage gap between official reports from the Injury Surveillance System and the number of reports recorded by the JCF	%	80.00	2017	P		90.00
					A		
Details							
Means of verification: (JCO-ICVIS)- MNS							
Observations: This is calculated as the percentage of cases of female victims of domestic violence registered in hospitals vs the number of cases of domestic violence with female victims registered with the police. Note that this indicator is pro-gender							
Pro-Gender		No	Pro-Ethnicity		No		

Indicator		Unit of	Baseline	Baseline		2023	EOP 2023
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Specific Development Objectives

		Measure		Year			
2.1	Female murders, per 100,000 caused by domestic violence	Rate per 100.000	19.00	2017	P		11.00
					A		
Details							
Means of verification: (JCO-ICVIS)- MNS							
Observations: In Ecuador, Ordenana(1998) found that the police stations that changed management and protocols for treatment of victims of violence against women reduced the perception of violence in 48% of women surveyed. Note that this indicator is pro-gender.							
Pro-Gender		No			Pro-Ethnicity		No

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 1 Component # 1: Violent Crime Prevention and Management

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2020	EOP 2023	2020	EOP 2023
1.1	Number of police divisions using hot-spot policing strategies in high crime areas	# of Police divisions	P	0	9	4,442,863	7,486,062
			P(a)	0	9	203,915	7,486,062
			A	0	0	214,060	217,181
1.2	Number of police stations connected and fully equipped	# of Police stations	P	10	45	3,615,833	4,300,000
			P(a)	0	45	226,889	4,300,000
			A	0	0	226,675	472,968.71
1.3	Number of databases opened to public access	# of Databases	P	0	1	130,517	390,614
			P(a)	0	1	1,296.21	390,614
			A	0	0	1,296	1,296

Component Nbr. 2 Component # 2: Improving Investigative Capabilities for Violent Crimes

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2020	EOP 2023	2020	EOP 2023
2.1	Case management system being used to manage casefiles in high crime areas	% of murder casefiles recorded	P	0	100	422,000	1,510,000
			P(a)	0	100	388,680.65	1,510,000
			A	0	0	390,210	492,838
2.2	Number of police stations using a digital station diary to register incidents	# of Police stations	P	0	45	69,887	181,324
			P(a)	0	45	20,259	237,578
			A	0	0	4,294	10,714
2.3	Protocol about domestic violence being used by policemen	# of protocols	P	0	1	60,000	120,000
			P(a)	0	1	11,457	63,746
			A	0	0	11,457	11,457

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 3 Component # 3: Change Management and Training

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2020	EOP 2023	2020	EOP 2023
3.1	Change Management and Communications Plan Developed	# of change management and com	P	0	2	456,000	1,160,000
			P(a)	0	2	237,807	1,160,000
			A	0	2	240,740	316,366
3.2	Grievances Redress Mechanism for Citizens Implemented	Crime information systems (#)	P	0	1	8,000	40,000
			P(a)	0	1	0	40,000
			A	0	0	0	1,072
3.3	JCF agents and MNS staff with data analysis and Hotspot Policing Strategies	# of public officials	P	50	900	0	790,000
			P(a)	0	900	0	790,000
			A	0	0	0	67,515
3.4	JCF officers trained on new domestic violence protocol, taking a gender & human rights approach	# of public officials	P	0	160	180,000	200,000
			P(a)	0	160	0	200,000
			A	0	0	0	0
3.5	JCF Officers who have gone through Remedial IT Training and are using the acquired skills in their jobs	# of public officials	P	500	4,000	220,800	467,000
			P(a)	0	4,000	65,591	467,000
			A	0	0	66,263	66,428
3.6	Officers trained in the use of Digital Diaries who are using those skills in their jobs	# of public officials	P	0	4,000	50,000	50,000
			P(a)	0	4,000	0	50,000
			A	0	0	0	0
3.7	Investigators trained in the use of e-Case Management System who are using those skills in their jobs	# of CIB Investigators trained	P	0	1,800	30,000	30,000
			P(a)	0	1,820	0	30,000
			A	0	0	0	0
3.8	Technology based courses embedded as of the NPCJ's standard offerings	# of new technology courses as	P	1	5	377,500	475,000
			P(a)	0	5	0	475,000
			A	0	0	0	342.66

Other Cost

	Project Administration and Coordination	P			361,956	2,000,000
		P(a)			467,156	2,000,000
		A			455,788	1,296,411
	Audit and Evaluation	P			100,000	300,000
		P(a)			18,737	300,000
		A			18,737	38,795
	Contingencies	P			0	500,000
		P(a)			0	500,000
		A			0	0

Total Cost

	Total Cost	P			10,525,356	20,000,000
		P(a)			1,641,787.86	20,000,000
		A			1,629,520	2,993,384.37

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CHANGES TO THE MATRIX

Section	Name	Type of Change	Subtype	Modified By	Entered in the System
Output	Case management system being used to manage casefiles in high crime areas	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	FRANCESCOD	03/30/2021
	Change Management and Communications Plan Developed	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	FRANCESCOD	03/30/2021
	Investigators trained in the use of e-Case Management System who are using those skills in their jobs	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	FRANCESCOD	03/25/2021
	JCF Officers who have gone through Remedial IT Training and are using the acquired skills in their jobs	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	FRANCESCOD	03/25/2021
		Modify contribution to CRF Indicator	Flag contribution to CRF indicator	FRANCESCOD	03/24/2021
	JCF agents and MNS staff with data analysis and Hotspot Policing Strategies	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ROCHELLES	03/24/2021
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	FRANCESCOD	03/25/2021
		Modify contribution to CRF Indicator	Flag contribution to CRF indicator	FRANCESCOD	03/24/2021
	JCF officers trained on new domestic violence protocol, taking a gender & human rights approach	Modify contribution to CRF Indicator	Flag contribution to CRF indicator	FRANCESCOD	03/24/2021
	Number of police divisions using hot-spot policing strategies in high crime areas	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	FRANCESCOD	03/30/2021
	Number of police stations connected and fully equipped	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	FRANCESCOD	03/30/2021
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	FRANCESCOD	03/25/2021
	Number of police stations using a digital station diary to register incidents	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	FRANCESCOD	03/30/2021
	Protocol about domestic violence being used by policemen	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	MERODRIGUEZ	03/28/2021
	Technology based courses embedded as of the NPCJ's standard offerings	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	FRANCESCOD	03/25/2021

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IMPLEMENTATION STATUS AND LEARNING

Lesson Learned - Categories

Project Management Capacity