

PMR Public Report

| | | | |
|-----------------------------|-----------------------------|---|----------|
| Operation Number | UR-L1161 | Chief of Operations Validation Date | 04/16/21 |
| Year- PMR Cycle | Second period Jan-Dec 2020 | Division Chief Validation Date | 04/16/21 |
| Last Update | 04/14/21 | Country Representative Validation Date | 04/23/21 |
| PMR Validation Stage | Validated by Representative | | |

Basic Data

Operation Profile

| | | | |
|---------------------------|---|---|------------------------------------|
| Operation Name | Program to Strengthen the Management of ASSE | Loan Number | 4943/OC-UR |
| Executing Agency | ADMINISTRACION DE SERVICIOS DE SALUD DEL ESTADO | Sector/Subsector | HEALTH-HEALTH SYSTEM STRENGTHENING |
| Team Leader | SANCHEZ, MARIO ALBERTO | Overall Stage | Approved/Pending Signature |
| Operation Type | Loan Operation | Country | Uruguay |
| Lending Instrument | Investment Loan | Convergence related Operation(s) | |
| Borrower | REPUBLICA ORIENTAL DE URUGUAY | | |

Environmental and Social Safeguards

| | | | |
|---|---|--|----|
| Impacts Category | C | Was/Were the objective(s) of this operation reformulated? | NO |
| Safeguard Performance Rating | | Date of approval | |
| Safeguard Performance Rating - Rationale | | | |

Financial Data

| Item | Total Cost and Source | | | | | Available Funds (US\$) | | | |
|------------|-----------------------|-------------|-------------------|------------------------|---------------------|------------------------|----------------------|--------|--------------------|
| | Original IDB | Current IDB | Local Counterpart | Co-Financing / Country | Total Original Cost | Current IDB | Disb. Amount to Date | % Disb | Undisbursed Amount |
| UR-L1161 | 8,000,000 | 8,000,000 | 1,500,000 | 0 | 9,500,000 | 8,000,000 | 0 | 0.00% | 8,000,000 |
| Aggregated | 8,000,000 | 8,000,000 | 1,500,000 | 0 | 9,500,000 | 8,000,000 | 0 | 0.00% | 8,000,000 |

Expense Categories by Loan Contract (cumulative values)

Please note that inactive indicators and outputs are not displayed; totals in the actual cost table may not match the sum of the cost of the outputs displayed, due to the cost of inactive outputs.

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RESULTS MATRIX

General Development Objectives

General Development Objectives Nbr. 1: Mejorar la efectividad y eficiencia de la producción de servicios públicos de salud

Observation:

| | Indicator | Unit of Measure | Baseline | Baseline Year | Expected Year of Achievement | | Target |
|-----|--|-----------------|----------|---------------|------------------------------|---|--------|
| 1.0 | Mujeres captadas durante el primer trimestre de embarazo de los departamentos que participan en el Piloto de Mejora Continua | % | 65.60 | 2018 | - | P | 81.00 |
| | | | | | | A | |

Details

Means of verification: Sistema de Información Gerencial de ASSE

Pro-Gender No **Pro-Ethnicity** No

The General Development
bjective indicator target is
expected to be observed by
the operation's "Fully
Justified" date
inConvergence (CO)

| | Indicator | Unit of Measure | Baseline | Baseline Year | Expected Year of Achievement | | Target |
|-----|---|-----------------|----------|---------------|------------------------------|---|--------|
| 1.3 | Estadía hospitalaria promedio en terapia intensiva de los hospitales que participan en el Piloto de Mejora Continua | Días | 8.70 | 2018 | - | P | 8.00 |
| | | | | | | A | |

Details

Means of verification: Sistema de Información Gerencial de ASSE

Pro-Gender No **Pro-Ethnicity** No

The General Development
bjective indicator target is
expected to be observed by
the operation's "Fully
Justified" date
inConvergence (CO)

| | Indicator | Unit of Measure | Baseline | Baseline Year | Expected Year of Achievement | | Target |
|-----|--|-----------------|----------|---------------|------------------------------|---|--------|
| 1.4 | Tiempo de espera promedio en salas de emergencia | Minutos | 140.00 | 2018 | - | P | 125.00 |
| | | | | | | A | |

Details

Means of verification: Sistema de Información Gerencial de ASSE

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General Development Objectives

| | | | |
|--|----|---------------|----|
| Pro-Gender | No | Pro-Ethnicity | No |
| <p>The General Development objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO)</p> | | | |

| | Indicator | Unit of Measure | Baseline | Baseline Year | Expected Year of Achievement | | Target |
|-----|--|-----------------|----------|---------------|------------------------------|---|--------|
| 1.5 | Ausentismo promedio de los usuarios a citas agendadas en policlinicas que participan en el Piloto de Mejora Continua | % | 17.40 | 2018 | - | P | 17.00 |
| | | | | | | A | |

Details

Means of verification: Sistema de Gestión de Consultas de ASSE

| | | | |
|--|----|---------------|----|
| Pro-Gender | No | Pro-Ethnicity | No |
| <p>The General Development objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO)</p> | | | |

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Specific Development Objectives

Specific Development Objectives Nbr. 1: Promover el uso de información asistencial y de recursos de ASSE al nivel de sus unidades asistenciales

Observation:

| Indicator | | Unit of Measure | Baseline | Baseline Year | | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 0 |
|-----------|---|-----------------|----------|---------------|---|------|------|-------|-------|-------|-------|
| 1.0 | Unidades asistenciales que consultan al menos 3 veces al año los Tableros de Gestion del Sistema de Información Gerencial | % | 0.00 | 2019 | P | 0.00 | 0.00 | 20.00 | 20.00 | 20.00 | 60.00 |
| | | | | | A | | | | | | 0.00 |

Details

Means of verification: Sistema de Información Gerencial de ASSE

| | | | |
|-------------------|----|----------------------|----|
| Pro-Gender | No | Pro-Ethnicity | No |
|-------------------|----|----------------------|----|

| Indicator | | Unit of Measure | Baseline | Baseline Year | | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 0 |
|-----------|--|-----------------|----------|---------------|---|------|------|-------|-------|------|-------|
| 1.2 | Unidades ejecutoras que hicieron sus Planes Anuales de Gestión basados en su Tablero de Gestión. | % | 0.00 | 2019 | P | 0.00 | 5.00 | 10.00 | 15.00 | 0.00 | 30.00 |
| | | | | | A | | | | | | 0.00 |

Details

Means of verification: Evaluación cualitativa

| | | | |
|-------------------|----|----------------------|----|
| Pro-Gender | No | Pro-Ethnicity | No |
|-------------------|----|----------------------|----|

| Indicator | | Unit of Measure | Baseline | Baseline Year | | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 0 |
|-----------|---|-----------------|----------|---------------|---|------|-------|-------|-------|-------|-------|
| 1.3 | Recetas electrónicas registradas en e-receta nacional con nomenclatura estándar | % | 0.00 | 2019 | P | 0.00 | 10.00 | 20.00 | 20.00 | 20.00 | 70.00 |
| | | | | | A | | | | | | 0.00 |

Details

Means of verification: Estadísticas de Historia Clínica Electrónica Nacional

| | | | |
|-------------------|----|----------------------|----|
| Pro-Gender | No | Pro-Ethnicity | No |
|-------------------|----|----------------------|----|

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 1 Sistemas de gestión de recursos

| | Output | Unit of Measure | | PHYSICAL PROGRESS | | FINANCIAL PROGRESS | |
|-----|--|-----------------|------|-------------------|-------|--------------------|-----------|
| | | | | 2020 | EOP 0 | 2020 | EOP 0 |
| 1.1 | Sistema integrado de gestión de RRHH desarrollado y en funcionamiento. | Sistemas | P | 0 | 1 | 72,000 | 1,160,000 |
| | | | P(a) | 0 | 1 | | 0 |
| | | | A | | 0 | | 0 |
| 1.2 | Sistema integrado de gestión de Farmacia y Medicamentos desarrollado y en funcionamiento | Sistemas | P | 0 | 1 | 0 | 2,620,000 |
| | | | P(a) | 0 | 1 | | 0 |
| | | | A | | 0 | | 0 |
| 1.3 | Relevamiento de inventario de infraestructura y equipamiento médico completado | Relevamiento | P | 0 | 1 | | 270,000 |
| | | | P(a) | 0 | 1 | | 0 |
| | | | A | | 0 | | 0 |
| 1.4 | Módulo de gestión de costos del GRP implantado | Módulos | P | 0 | 1 | | 320,000 |
| | | | P(a) | 0 | 1 | | 0 |
| | | | A | | 0 | | 0 |
| 1.5 | Plataforma integrada de Datos Maestros desarrollada e implantada | Plataforma | P | 0 | 1 | 100,000 | 950,000 |
| | | | P(a) | 0 | 1 | | 0 |
| | | | A | | 0 | | 0 |

Component Nbr. 2 Sistema de Información Gerencial

| | Output | Unit of Measure | | PHYSICAL PROGRESS | | FINANCIAL PROGRESS | |
|-----|---|-----------------|------|-------------------|-------|--------------------|-----------|
| | | | | 2020 | EOP 0 | 2020 | EOP 0 |
| 2.1 | Nuevos módulos del Sistema de Información Gerencial desarrollados y en funcionamiento | Módulos | P | 0 | 14 | 283,333 | 1,650,000 |
| | | | P(a) | 0 | 14 | | 0 |
| | | | A | | 0 | | 0 |
| 2.2 | Tableros de control desarrollados | Tableros | P | 0 | 12 | 196,667 | 930,000 |
| | | | P(a) | 0 | 12 | | 0 |
| | | | A | | 0 | | 0 |

Component Nbr. 3 Utilización de información para la gestión

| | Output | Unit of Measure | | PHYSICAL PROGRESS | | FINANCIAL PROGRESS | |
|-----|---|-----------------|------|-------------------|-------|--------------------|---------|
| | | | | 2020 | EOP 0 | 2020 | EOP 0 |
| 3.1 | Unidades asistenciales capacitadas en el uso de sus Tableros de Control | % | P | 0 | 70 | 0 | 400,000 |
| | | | P(a) | 0 | 70 | | 0 |
| | | | A | | 0 | | 0 |
| 3.2 | Pilotos de Mejora Continua implementados | Pilotos | P | 0 | 5 | 40,000 | 600,000 |
| | | | P(a) | 0 | 5 | | 0 |
| | | | A | | 0 | | 0 |
| 3.3 | Proyecto específico del MEF implementado | Proyecto | P | 0 | 1 | 20,000 | 100,000 |
| | | | P(a) | 0 | 1 | | 0 |
| | | | A | | 0 | | 0 |
| 3.4 | Proyecto específico del MSP implementado | Proyecto | P | 0 | 1 | 20,000 | 100,000 |
| | | | P(a) | 0 | 1 | | 0 |
| | | | A | | 0 | | 0 |

Other Cost

| | | | | | | |
|--|------------------|------|--|--|--------|---------|
| | Unidad Ejecutora | P | | | 35,556 | 320,000 |
| | | P(a) | | | | 0 |
| | | A | | | | 0 |

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

| | | | | | | |
|--|------------|------|--|--|-------|--------|
| | Evaluación | P | | | | 45,000 |
| | | P(a) | | | | 0 |
| | | A | | | | 0 |
| | Auditoria | P | | | 5,000 | 35,000 |
| | | P(a) | | | | 0 |
| | | A | | | | 0 |

Total Cost

| | | | | | | |
|--|------------|------|--|--|---------|-----------|
| | Total Cost | P | | | 772,556 | 9,500,000 |
| | | P(a) | | | | 0 |
| | | A | | | | 0 |

CHANGES TO THE MATRIX

No information available for this section

IMPLEMENTATION STATUS AND LEARNING

No information available for this section