

PMR Public Report

Operation Number	JA-L1074	Chief of Operations Validation Date	10/22/21
Year- PMR Cycle	First period Jan-Jun 2021	Division Chief Validation Date	
Last Update	10/04/21	Country Representative Validation Date	
PMR Validation Stage	Validated by Chief of Operations		

Basic Data

Operation Profile

Operation Name	Security Strengthening Project	Loan Number	4400/OC-JA
Executing Agency	MINISTRY OF NATIONAL SECURITY	Sector/Subsector	SOCIAL INVESTMENT-CITIZEN SAFETY
Team Leader	DE SIMONE, FRANCESCO	Overall Stage	Disbursing (From eligibility until all the Operations are closed)
Operation Type	Loan Operation	Country	Jamaica
Lending Instrument	Investment Loan	Convergence related Operation(s)	
Borrower	JAMAICA		

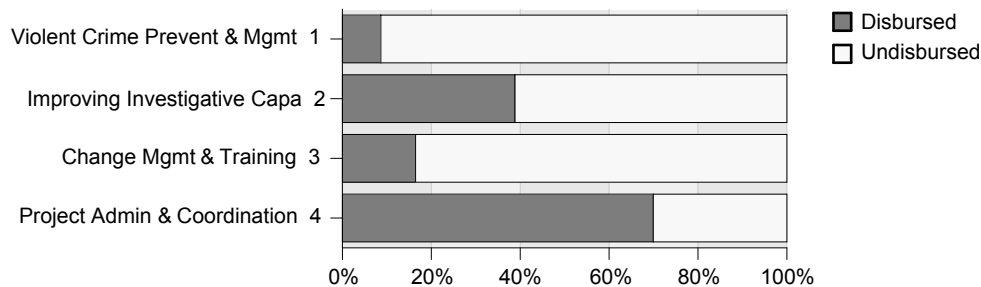
Environmental and Social Safeguards

Impacts Category	B	Was/Were the objective(s) of this operation reformulated?	NO
Safeguard Performance Rating		Date of approval	
Safeguard Performance Rating - Rationale			

Financial Data

Item	Total Cost and Source					Available Funds (US\$)			
	Original IDB	Current IDB	Local Counterpart	Co-Financing / Country	Total Original Cost	Current IDB	Disb. Amount to Date	% Disb	Undisbursed Amount
JA-L1074	20,000,000	20,000,000	0	0	20,000,000	20,000,000	4,743,056	23.72%	15,256,944
Aggregated	20,000,000	20,000,000	0	0	20,000,000	20,000,000	4,743,056	23.72%	15,256,944

Expense Categories by Loan Contract (cumulative values)



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RESULTS MATRIX

General Development Objectives

General Development Objectives Nbr. 0: Increase Murder Conviction Rate

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement		Target
0.0	Incarceration rate	%	3.00	-7	-	P	6.00
						A	

Details

Means of verification: Number of new prisoners convicted for murder: Jamaica Department of Correctional Services; Number of murders: Jamaica Crime Observatory Integrated Crime and Violence Information System (JCO-ICVIS)-MNS

Observations: This indicator is calculated as the number of individuals imprisoned for murders in a year (numerator) over the total murders committed in the same year (denominator)

Pro-Gender No **Pro-Ethnicity** No

The General Development
bjective indicator target is
expected to be observed by
the operation's "Fully
Justified" date
in Convergence (CO)

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RESULTS MATRIX

Specific Development Objectives

Specific Development Objectives Nbr. 0: Reduce the Prevalence of Murder Rate in the Country

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2023	EOP 2023
0.0	Reduction of Murder rate	# of Murders 100.000 hab.	50.00	2017	P		45.00
					A		
Details							
Means of verification: (JCO-ICVIS)-MNS							
Observations: In Columbia, Bulla et al (2012) found that the police stations that implemented data-driven and geographically focused policing strategies had homicide rates 18% lower than those of the control group.							
Pro-Gender		No	Pro-Ethnicity		No		

Specific Development Objectives Nbr. 1: Increase the Proportion of Police Investigations of Murders that Result in Prosecution

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2023	EOP 2023
1.0	Proportion of murders with perpetrator identified in the past 12 months	%	43.00	2017	P		53.00
					A		
Details							
Means of verification: JCF							
Observations: This indicator is calculated as murders that have been cleared-up over the total murders in a year.							
Pro-Gender		No	Pro-Ethnicity		No		

Specific Development Objectives Nbr. 2: Reduce Intimate Partner Violence Against Women

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year		2023	EOP 2023
2.0	Percentage gap between official reports from the Injury Surveillance System and the number of reports recorded by the JCF	%	80.00	2017	P		90.00
					A		
Details							
Means of verification: (JCO-ICVIS)- MNS							
Observations: This is calculated as the percentage of cases of female victims of domestic violence registered in hospitals vs the number of cases of domestic violence with female victims registered with the police. Note that this indicator is pro-gender							
Pro-Gender		No	Pro-Ethnicity		No		

Indicator		Unit of	Baseline	Baseline		2023	EOP 2023
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RESULTS MATRIX

Specific Development Objectives

		Measure		Year			
2.1	Female murders, per 100,000 caused by domestic violence	Rate per 100.000	19.00	2017	P		11.00
					A		
Details							
Means of verification: (JCO-ICVIS)- MNS							
Observations: In Ecuador, Ordenana(1998) found that the police stations that changed management and protocols for treatment of victims of violence against women reduced the perception of violence in 48% of women surveyed. Note that this indicator is pro-gender.							
Pro-Gender		No			Pro-Ethnicity		No

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 1 Component # 1: Violent Crime Prevention and Management

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2021	EOP 2023	2021	EOP 2023
1.1	Number of police divisions using hot-spot policing strategies in high crime areas	# of Police divisions	P	7	9	1,541,674	7,486,062
			P(a)	0	9	203,115	7,486,062
			A	0	0	231,457	448,638
1.2	Number of police stations connected and fully equipped	# of Police stations	P	30	45	125,833	4,300,000
			P(a)	10	45	226,889	4,300,000
			A	7	7	206,393	679,361.71
1.3	Number of databases opened to public access	# of Databases	P	1	1	235,407	390,614
			P(a)	0	1	1,296.21	390,614
			A	0	0	602	1,898

Component Nbr. 2 Component # 2: Improving Investigative Capabilities for Violent Crimes

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2021	EOP 2023	2021	EOP 2023
2.1	Case management system being used to manage casefiles in high crime areas	% of murder casefiles recorded and managed in a digital format	P	40	100	272,000	1,510,000
			P(a)	5	100	388,660.65	1,510,000
			A	0	0	221,456	714,294
2.2	Number of police stations using a digital station diary to register incidents	# of Police stations	P	15	45	85,939	181,324
			P(a)	5	45	20,259	237,578
			A	0	0	12,831	23,545
2.3	Protocol about domestic violence being used by policemen	# of protocols	P	1	1	30,000	120,000
			P(a)	0	1	11,457	63,746
			A	0	0	22,226	33,683

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 3 Component # 3: Change Management and Training

	Output	Unit of Measure		PHYSICAL PROGRESS		FINANCIAL PROGRESS	
				2021	EOP 2023	2021	EOP 2023
3.1	Change Management and Communications Plan Developed	# of change management and communications developed	P	0	2	364,000	1,160,000
			P(a)	0	2	237,807	1,160,000
			A	0	2	93,728	410,094
3.2	Grievances Redress Mechanism for Citizens Implemented	Crime information systems (#)	P	1	1	0	40,000
			P(a)	0	1	0	40,000
			A	0	0	4,724	5,796
3.3	JCF agents and MNS staff with data analysis and Hotspot Policing Strategies	# of public officials	P	250	900	590,000	790,000
			P(a)		900	0	790,000
			A	0	0	1,238	68,753
3.4	JCF officers trained on new domestic violence protocol, taking a gender & human rights approach	# of public officials	P	60	160	20,000	200,000
			P(a)	0	160	0	200,000
			A	0	0	0	0
3.5	JCF Officers who have gone through Remedial IT Training and are using the acquired skills in their jobs	# of public officials	P	2,000	4,000	166,100	467,000
			P(a)	200	4,000	65,572	467,000
			A	0	0	22,300	88,728
3.6	Officers trained in the use of Digital Diaries who are using those skills in their jobs	# of public officials	P	2,000	4,000	0	50,000
			P(a)	100	4,000	0	50,000
			A	0	0	0	0
3.7	Investigators trained in the use of e-Case Management System who are using those skills in their jobs	# of CIB Investigators trained	P	800	1,800	0	30,000
			P(a)	60	1,820	0	30,000
			A	0	0	0	0
3.8	Technology based courses embedded as of the NPCJ's standard offerings	# of new technology courses as standard offerings	P	2	5	0	475,000
			P(a)	2	5	0	475,000
			A	0	0	0	342.66

Other Cost

	Project Administration and Coordination	P			351,223	2,000,000
		P(a)			442,156	2,000,000
		A			214,293	1,510,704
	Audit and Evaluation	P			60,000	300,000
		P(a)			18,737	300,000
		A			0	38,795
	Contingencies	P			0	500,000
		P(a)			0	500,000
		A			0	0

Total Cost

	Total Cost	P			3,842,176	20,000,000
		P(a)			1,615,948.86	20,000,000
		A			1,031,248	4,024,632.37

CHANGES TO THE MATRIX

No information available for this section

RISKS AND PLANNED RESPONSES

Risk ID	Risk Status		Risk Taxonomy
1	Active		Social Environment
	Response actions		
	1.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
2	Active		Social Environment
	Response actions		
	2.1	Management Strategy	Status
		ACCEPT	ACTIVE
	2.2	Management Strategy	Status
		ACCEPT	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
3	Active		Governance Framework
	Response actions		
	3.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
4	Active		Organizational Structure
	Response actions		
	4.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
5	Active		Sustainability
	Response actions		
	5.1	Management Strategy	Status
		MITIGATE	ACTIVE

RISKS AND PLANNED RESPONSES

Risk ID	Risk Status		Risk Taxonomy
Risk ID	Risk Status		Risk Taxonomy
6	Active		Political Environment
	Response actions		
	6.1	Management Strategy	Status
		MITIGATE	ACTIVE
Risk ID	Risk Status		Risk Taxonomy
7	Active		Goods, and Services
	Response actions		
	7.1	Management Strategy	Status
		MITIGATE	ACTIVE
Risk ID	Risk Status		Risk Taxonomy
8	Active		Organizational Structure
	Response actions		
	8.1	Management Strategy	Status
		MITIGATE	ACTIVE
Risk ID	Risk Status		Risk Taxonomy
9	Active		Economic and Financial Environment
	Response actions		
	9.1	Management Strategy	Status
		MITIGATE	ACTIVE
Risk ID	Risk Status		Risk Taxonomy
10	Active		Goods, and Services
	Response actions		
	10.1	Management Strategy	Status
		MITIGATE	ACTIVE

RISKS AND PLANNED RESPONSES

Risk ID	Risk Status		Risk Taxonomy
	10.2		
		Management Strategy	Status
		MITIGATE	ACTIVE
Risk ID	Risk Status		Risk Taxonomy
11	Active		Governance Framework
	Response actions		
	11.1	Management Strategy	Status
		MITIGATE	ACTIVE
Risk ID	Risk Status		Risk Taxonomy
12	Active		Governance Framework
	Response actions		
	12.1	Management Strategy	Status
		MITIGATE	ACTIVE
Risk ID	Risk Status		Risk Taxonomy
13	Materialized		Institutional Environment
	Response actions		
	13.1	Management Strategy	Status
		MITIGATE	ACTIVE

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IMPLEMENTATION STATUS AND LEARNING

Lesson Learned - Categories
Intra/Inter Coordination
Project Management Capacity