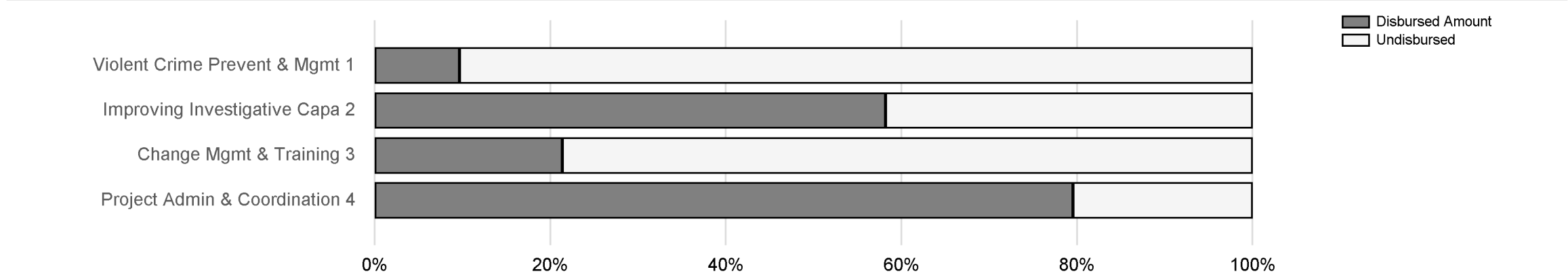


PMR Public Report

Operation Number	JA-L1074	Chief of Operations Validation Date	04/08/22						
Year- PMR Cycle	Second period Jan-Dec 2021	Division Chief Validation Date	04/27/22						
Last Update	04/07/22	Country Representative Validation Date	05/06/22						
PMR Validation Stage	Validated by Representative								
Basic Data									
Operation Profile									
Operation Name	Security Strengthening Project	Loan Number	4400/OC-JA						
Executing Agency	MINISTRY OF NATIONAL SECURITY	Sector/Subsector	SOCIAL INVESTMENT-CITIZEN SAFETY						
Team Leader	ROSETH, BENJAMIN DAVID	Overall Stage	Disbursing (From eligibility until all the Operations are closed)						
Operation Type	Loan Operation	Country	Jamaica						
Lending Instrument	Investment Loan	Convergence related Operation(s)							
Borrower	JAMAICA								
Environmental and Social Safeguards									
Impacts Category	B	Was/Were the objective(s) of this operation reformulated?	NO						
Safeguard Performance Rating		Date of approval							
Safeguard Performance Rating - Rationale									
Financial Data									
	Total Cost and Source					Available Funds (US\$)			
Operations	Original IDB	Current IDB	Local Counterpart	Co-Financing / Country	Total Original Cost	Current IDB	Disb. Amount to Date	% Disbursed	Undisbursed Amount
JA-L1074	20,000,000	20,000,000	0	0	20,000,000	20,000,000	7,243,056	36.22%	12,756,944
Aggregated	20,000,000	20,000,000	0	0	20,000,000	20,000,000	7,243,056	36.22%	12,756,944
Expense Categories by Loan Contract (cumulative values)									



Please note that inactive indicators and outputs are not displayed; totals in the actual cost table may not match the sum of the cost of the outputs displayed, due to the cost of inactive outputs.

RESULTS MATRIX							
General Development Objectives							
General Development Objectives Nbr. 0: Increase Murder Conviction Rate							
Observation:							
Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2023	
0.0	Incarceration rate	%	3	-7		P	6
						A	-
Details							
Means of Verification: Number of new prisoners convicted for murder: Jamaica Department of Correctional Services; Number of murders: Jamaica Crime Observatory Integrated Crime and Violence Information System (JCO-ICVIS)-MNS							
Observations: This indicator is calculated as the number of individuals imprisoned for murders in a year (numerator) over the total murders committed in the same year (denominator)							
The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No							
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			

RESULTS MATRIX

Specific Development Objectives

Specific Development Objectives Nbr. 0: Reduce the Prevalence of Murder Rate in the Country

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year	2023		EOP 2023
0.0	Reduction of Murder rate	# of Murders 100.000 hab.	50	2017	P	-	45
					A	-	-

Details

Means of Verification: (JCO-ICVIS)-MNS

Observations: In Columbia, Bulla et al (2012) found that the police stations that implemented data-driven and geographically focused policing strategies had homicide rates 18% lower than those of the control group.

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			

Specific Development Objectives Nbr. 1: Increase the Proportion of Police Investigations of Murders that Result in Prosecution

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year	2023		EOP 2023
1.0	Proportion of murders with perpetrator identified in the past 12 months	%	43	2017	P	-	53
					A	-	-

Details

Means of Verification: JCF

Observations: This indicator is calculated as murders that have been cleared-up over the total murders in a year.

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			

Specific Development Objectives Nbr. 2: Reduce Intimate Partner Violence Against Women

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year	2023		EOP 2023
2.0	Percentage gap between official reports from the Injury Surveillance System and the number of reports recorded by the JCF	%	80	2017	P	-	90
					A	-	-

Details

Means of Verification: (JCO-ICVIS)- MNS

Observations: This is calculated as the percentage of cases of female victims of domestic violence registered in hospitals vs the number of cases of domestic violence with female victims registered with the police. Note that this indicator is pro-gender

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			

Indicator		Unit of Measure	Baseline	Baseline Year	2023		EOP 2023
2.1	Female murders, per 100,000 caused by domestic violence	Rate per 100.000	19	2017	P	-	11
					A	-	-

Details

Means of Verification: (JCO-ICVIS)- MNS

Observations: In Ecuador, Ordenana(1998) found that the police stations that changed management and protocols for treatment of victims of violence against women reduced the perception of violence in 48% of women surveyed. Note that this indicator is pro-gender.

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			
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RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 1 Component # 1: Violent Crime Prevention and Management

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2021	EOP 2023	2021	EOP 2023
1.01	Number of police divisions using hot-spot policing strategies in high crime areas	# of Police divisions	P	7	9	1,541,674	7,486,062
			P (a)	-	9	203,115	5,447,449
			A	-	-	232,239	449,420
1.02	Number of police stations connected and fully equipped	# of Police stations	P	30	45	125,833	4,300,000
			P (a)	10	45	226,889	7,010,937.71
			A	7	7	272,815	745,783.71
1.03	Number of databases opened to public access	# of Databases	P	1	1	235,407	390,614
			P (a)	-	1	1,296.21	157,234
			A	-	-	9,567	10,863

Component Nbr. 2 Component # 2: Improving Investigative Capabilities for Violent Crimes

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2021	EOP 2023	2021	EOP 2023
2.01	Case management system being used to manage casefiles in high crime areas	% of murder casefiles recorded and managed in a digital format	P	40	100	272,000	1,510,000
			P (a)	5	106	388,660.65	2,900,224
			A	-	-	454,343	947,181
2.02	Number of police stations using a digital station diary to register incidents	# of Police stations	P	15	45	85,939	181,324
			P (a)	5	40	20,259	465,960
			A	-	-	25,792	36,506
2.03	Protocol about domestic violence being used by policemen	# of protocols	P	1	1	30,000	120,000
			P (a)	-	1	11,457	209,962
			A	-	-	119,477	130,934

Component Nbr. 3 Component # 3: Change Management and Training

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2021	EOP 2023	2021	EOP 2023
3.01	Change Management and Communications Plan Developed	# of change management and communications developed	P	-	2	364,000	1,160,000
			P (a)	-	2	237,807	1,001,427
			A	-	2	151,550	467,916
3.02	Grievances Redress Mechanism for Citizens Implemented	Crime information systems (#)	P	1	1	-	40,000
			P (a)	-	1	-	325,538
			A	-	-	4,724	5,796
3.03	JCF agents and MNS staff with data analysis and Hotspot Policing Strategies	# of public officials	P	250	900	590,000	790,000
			P (a)	-	650	-	277,140
			A	-	-	1,238	68,753
3.04	JCF officers trained on new domestic violence protocol, taking a gender & human rights approach	# of public officials	P	60	160	20,000	200,000
			P (a)	-	240	-	-
			A	-	-	-	-
3.05	JCF Officers who have gone through Remedial IT Training and are using the acquired skills in their jobs	# of public officials	P	2,000	4,000	166,100	467,000
			P (a)	200	3,000	65,572	498,662
			A	-	-	115,449	181,877
3.06	Officers trained in the use of Digital Diaries who are using those skills in their jobs	# of public officials	P	2,000	4,000	-	50,000
			P (a)	100	4,000	-	-
			A	-	-	-	-
3.07	Investigators trained in the use of e-Case Management System who are using those skills in their jobs	# of CIB Investigators trained	P	800	1,800	-	30,000
			P (a)	60	1,440	-	30,000
			A	-	-	-	-
3.08	Technology based courses embedded as of the NPCJ's standard offerings	# of new technology courses as standard offerings	P	2	5	-	475,000
			P (a)	2	5	-	475,000.66
			A	-	-	-	342.66

Other Cost				
	Project Administration and Coordination	P	351,223	2,000,000
		P (a)	442,156	2,255,082
		A	445,041	1,741,452
	Audit and Evaluation	P	60,000	300,000
		P (a)	18,737	300,000
		A	17,783	56,578
	Contingencies	P	0	500,000
		P (a)	0	500,000
		A	0	0
Total Cost				
	Total Cost	P	3,842,176	20,000,000
		P (a)	1,615,948.86	21,854,616.37
		A	1,850,018	4,843,402.37

CHANGES TO THE MATRIX

Section	Name	Type of Change	Sub type	Modified By	Entered in System
Output	Case management system being used to manage casefiles in high crime areas	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	JODIH	3/22/2022
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	JODIH	3/22/2022
	Change Management and Communications Plan Developed	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	JODIH	3/22/2022
	Grievances Redress Mechanism for Citizens Implemented	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	JODIH	3/22/2022
	Investigators trained in the use of e-Case Management System who are using those skills in their jobs	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	JODIH	3/22/2022
	JCF agents and MNS staff with data analysis and Hotspot Policing Strategies	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	JODIH	3/22/2022
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	JODIH	3/22/2022
	JCF officers trained on new domestic violence protocol, taking a gender & human rights approach	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	JODIH	3/22/2022
	JCF Officers who have gone through Remedial IT Training and are using the acquired skills in their jobs	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	JODIH	3/22/2022
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	JODIH	3/22/2022
	Number of databases opened to public access	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	JODIH	3/22/2022
	Number of police divisions using hot-spot policing strategies in high crime areas	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	JODIH	3/22/2022
	Number of police stations connected and fully equipped	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	JODIH	3/22/2022
	Number of police stations using a digital station diary to register incidents	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	JODIH	3/22/2022
	Protocol about domestic violence being used by policemen	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	JODIH	3/22/2022
	Technology based courses embedded as of the NPCJ's standard offerings	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	JODIH	3/22/2022

RISKS AND PLANNED RESPONSES

Risk ID	Risk Status		Risk Taxonomy
1	Active		Social Environment
	Response Actions		
	1.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
3	Active		Social Environment
	Response Actions		
	3.1	Management Strategy	Status
		ACCEPT	ACTIVE
	3.2	Management Strategy	Status
		ACCEPT	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
6	Active		Governance Framework
	Response Actions		
	6.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
7	Active		Organizational Structure
	Response Actions		
	7.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
10	Active		Sustainability
	Response Actions		
	10.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
11	Active		Political Environment
	Response Actions		
	11.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
14	Active		Goods, and Services
	Response Actions		
	14.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
16	Active		Organizational Structure
	Response Actions		
	16.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
17	Active		Economic and Financial Environment
	Response Actions		
	17.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy		
19	Active		Goods, and Services		
	Response Actions				
	19.1	Management Strategy		Status	
		MITIGATE		ACTIVE	
	19.2	Management Strategy		Status	
		MITIGATE		ACTIVE	

Risk ID	Risk Status		Risk Taxonomy
21	Active		Governance Framework
	Response Actions		
	21.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
24	Active		Governance Framework
	Response Actions		
	24.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
25	Materialized		Institutional Environment
	Response Actions		
	25.1	Management Strategy	Status
		MITIGATE	ACTIVE

IMPLEMENTATION STATUS AND LEARNING

Lesson Learned - Categories