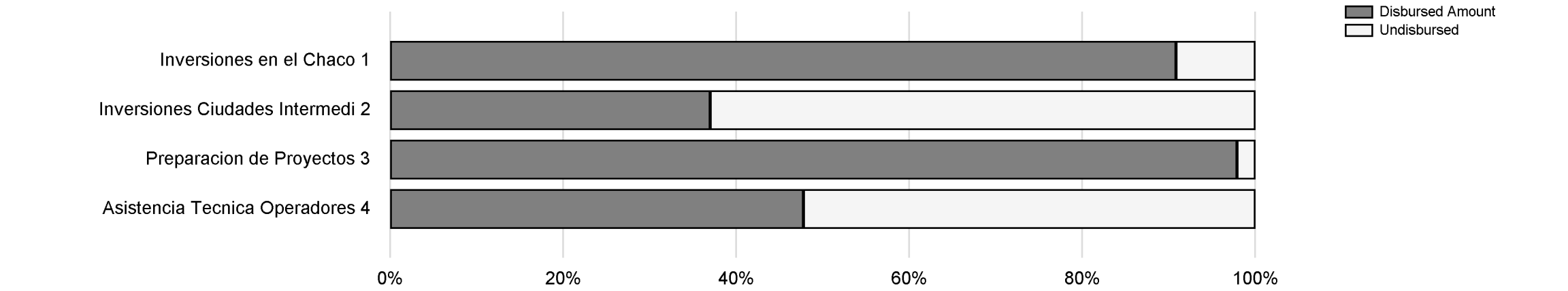


PMR Public Report

Operation Number	PR-G1001	Chief of Operations Validation Date	04/06/22
Year- PMR Cycle	Second period Jan-Dec 2021	Division Chief Validation Date	04/08/22
Last Update	03/18/22	Country Representative Validation Date	04/08/22
PMR Validation Stage	Validated by Representative		
Basic Data			
Operation Profile			
Operation Name	Sanitation and Water Supply for the Chaco and Intermediate Cities Program	Loan Number	GRT/WS-12928-PR
Executing Agency	MINISTERIO DE OBRAS PUBLICAS Y COMUNICACIONES	Sector/Subsector	WATER AND SANITATION-WATER SUPPLY RURAL AND PERI-URBAN
Team Leader	MANJARRES, JOSE FRANCISCO	Overall Stage	Disbursing (From eligibility until all the Operations are closed)
Operation Type	Investment Grants	Country	Paraguay
Lending Instrument		Convergence related Operation(s)	PR-L1060
Borrower	REPUBLICA DE PARAGUAY		
Environmental and Social Safeguards			
Impacts Category	B	Was/Were the objective(s) of this operation reformulated?	NO
Safeguard Performance Rating	Partially Unsatisfactory	Date of approval	
Safeguard Performance Rating - Rationale	Se implementaron mejoras en la gestión y documentación de aspectos socioambientales a través de la integración de una especialista social al Programa. Sin embargo, continúan presentándose inconsistencias frente a los requisitos de las políticas del Banco con respecto a la gestión socioambiental de la PTAR de Caacupé, en particular en lo que respecta al permiso de un privado para utilizar el camino de acceso a la planta y en lo referido al punto final de vertido de efluentes significando esto último un potencial conflicto con la comunidad de Caacupé y Tobatí. A su vez, se continua sin levantar la línea de base de calidad de agua de cuerpo receptor lo cual es particularmente preocupante en el caso de la PTAR de San Juan Bautista que ya está operando. En lo que respecta a la gestión de seguridad laboral y hacia la comunidad el programa presenta deficiencia con el manejo de los frentes de obra y debido a la falta de un especialista de H&S en el proyecto de Horqueta.		

Financial Data									
	Total Cost and Source					Available Funds (US\$)			
Operations	Original IDB	Current IDB	Local Counterpart	Co-Financing / Country	Total Original Cost	Current IDB	Disb. Amount to Date	% Disbursed	Undisbursed Amount
PR-G1001	60,000,000	60,000,000	0	0	60,000,000	60,000,000	46,455,131.77	77.43%	13,544,868.23
PR-L1060	20,000,000	20,000,000	8,000,000	0	28,000,000	20,000,000	18,136,797.18	90.68%	1,863,202.82
Aggregated	80,000,000	80,000,000	8,000,000	0	88,000,000	80,000,000	64,591,928.95	80.74%	15,408,071.05
Expense Categories by Loan Contract (cumulative values)									



Please note that inactive indicators and outputs are not displayed; totals in the actual cost table may not match the sum of the cost of the outputs displayed, due to the cost of inactive outputs.

General Development Objectives Nbr. 1: Mejorar las condiciones sanitarias de las poblaciones indígenas y pobres del Chaco y de ciudades intermedias de la Región Oriental del Paraguay

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2023	
1.1	Tasa de incremento anual de la concentración de Nitratos en el acuífero de San Juan Bautista (mg//año) (medido en los últimos 10 años)	mg//año	1	2011	2023	P	-
						A	-
Details							

Means of Verification: Informes ESSAP

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator					
Indicator				Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2023	
1.2	Tasa de incremento anual de la concentración de Nitratos en el acuífero de Itauguá (mg/l/año) (medido en los últimos 10 años			mg/l/año	0.75	2011	2023	P	-
								A	-
Details									

Means of Verification: Informes Junta Saneamiento Itauguá

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator					
Indicator				Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2023	
1.3	Número de días continuos sin agua suficiente para el consumo humano en época seca en el Chaco			días continuos	25	2011	2023	P	-
								A	-
Details									

Means of Verification: Informes de Gestión del operador generados por el sistema de información de gestión en agua potable y saneamiento

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator					
Indicator				Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2023	
1.4	Dotación de agua potable promedio en el Chaco			litros/hab/día	0	2011	2023	P	65
								A	-
Details									

Means of Verification: Informes de Gestión del operador generados por el sistema de información de gestión en agua potable y saneamiento

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	

RESULTS MATRIX																		
Specific Development Objectives																		
Specific Development Objectives Nbr. 1: Extender la cobertura de los sistemas de alcantarillado sanitario en áreas que carecen del servicio o es deficiente y asegurar su sostenibilidad																		
Observation:																		
	Indicator			Unit of Measure	Baseline	Baseline Year		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	EOP 2023
1.1	Hogares no indígenas con nueva conexión a sistema de saneamiento por redes			# of households	0	2011	P	-	2,000	4,200	7,800	6,000	-	-	-	-	-	20,000
							A	-	-	5	-	-	506	-	143	2,160	-	3,260
Details																		
Means of Verification: Informes semestrales y final																		
Observations:																		
Evaluation Methodology: -																		
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	2.4.b Households with improved access to sanitation (#) (C)													
	Indicator			Unit of Measure	Baseline	Baseline Year		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	EOP 2023
1.2	Hogares indígenas con nueva solución individual de saneamiento adecuada			# of households	0	2011	P	-	-	-	1,215	-	-	-	-	-	-	1,215
							A	-	-	-	-	-	-	-	-	1,026	189	-
Details																		
Means of Verification: Informes semestrales y final																		
Observations:																		
Evaluation Methodology: -																		
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	2.4.b Households with improved access to sanitation (#) (C)													
Disaggregation			Indigenous				P	-	-	-	-	-	-	-	-	-	-	-
							A	-	-	-	-	-	-	-	-	-	1,026	189
	Indicator			Unit of Measure	Baseline	Baseline Year		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	EOP 2023
1.3	Hogares no indígenas con nueva solución individual de saneamiento adecuada			# of households	0	2011	P	-	-	560	1,120	1,120	-	-	-	-	-	2,800
							A	-	-	-	-	-	-	-	-	-	1,610	-
Details																		
Means of Verification: Informes semestrales y final																		
Observations:																		
Evaluation Methodology: -																		
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	2.4.b Households with improved access to sanitation (#) (C)													
	Indicator			Unit of Measure	Baseline	Baseline Year		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	EOP 2023
1.4	Contribución al aumento de cobertura de alcantarillado sanitario en el área urbana atribuible al programa			%	16.8	2009	P	-	17.07	17.64	18.69	19.5	-	-	-	-	-	19.5
							A	16.8	17.07	17.07	17.07	16.86	16.86	16.86	16.86	17.24	-	17.24
Details																		
Means of Verification: Informes semestrales y final																		
Observations:																		
Evaluation Methodology: -																		
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator														

1.5	Indicator		Hogares no indígenas cuyas aguas residuales son tratadas	Unit of Measure	Households (#)	Baseline	0	Baseline Year	2011	P	-	2,000	4,200	7,800	6,000	-	-	-	-	-	-	EOP 2023	20,000
										A	-	-	-	-	-	-	-	143	3,770	-	-		4,870
Details																							
Means of Verification: Informes semestrales y final																							
Observations:																							
Evaluation Methodology: -																							
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	Households with wastewater treatment (#) ()																		

2.3	Hogares indígenas con acceso mejorado a agua potable	# of households	0	2011	P	-	-	-	4,508	-	-	-	-	-	-	4,508	
					A	-	-	-	-	-	-	-	-	4,835	-	4,835	
Details																	
Means of Verification: Informes semestrales y final																	
Observations: Acceso mejorado: aumentos en relación a línea base en cantidad de agua (litros /persona/día), calidad del agua (según las normas nacionales) y continuidad (horas/día)																	
Evaluation Methodology: -																	
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	2.4.a Households with improved access to water (#) (C)												
Disaggregation		Indigenous			P	-	-	-	-	-	-	-	-	-	-	-	
					A	-	-	-	-	-	-	-	-	4,835	-	4,835	
Indicator				Unit of Measure	Baseline	Baseline Year	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	EOP 2023
2.4	Hogares no indígenas con acceso mejorado a agua potable	# of households	0	2011	P	-	-	-	4,633	-	-	-	-	-	-	-	4,633
					A	-	-	-	-	-	-	-	-	3,360	-	3,360	
Details																	
Means of Verification: Informes semestrales y final																	
Observations: Acceso mejorado: aumentos en relación a línea base en cantidad de agua (litros /persona/día), calidad del agua (según las normas nacionales) y continuidad (horas/día)																	
Evaluation Methodology: -																	
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	2.4.a Households with improved access to water (#) (C)												
Indicator				Unit of Measure	Baseline	Baseline Year	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	EOP 2023
2.5	Contribución al aumento de cobertura de agua potable en el área rural atribuible al programa	%	54.1	2009	P	-	-	-	55	-	-	-	-	-	-	-	55
					A	54.1	54.1	54.1	54.1	54.1	54.1	54.1	54.6	-	54.6		
Details																	
Means of Verification: Informes semestrales y final																	
Observations:																	
Evaluation Methodology: -																	
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator													
Specific Development Objectives Nbr. 3: Mejorar la eficiencia y gestión operativa de las instituciones del sector y de los prestadores de los servicios de agua potable y alcantarillado sanitario																	
Observation:																	
Indicator				Unit of Measure	Baseline	Baseline Year	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	EOP 2023
3.1	Número de prestadores que cumplen con al menos el 80% de las metas incluidas en su plan de gestión específico	Prestadores	0	2011	P	-	-	-	-	5	-	-	-	-	-	-	5
					A	-	-	-	-	-	-	-	-	-	-		
Details																	
Means of Verification: Auditoría de Gestión a los Prestadores																	
Observations:																	
Evaluation Methodology: -																	
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator													

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 1 Inversiones en el Chaco

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2021	EOP 2023	2021	EOP 2023
1.01	Redes de distribución de agua potable construidas	Kms	P	-	223.15	-	4,970,000
			P (a)	99.15	274	3,723,574.28	6,528,422.62
			A	150	274	2,627,546.03	4,333,037.54
1.02	Líneas de impulsión construidas	Kms	P	-	197	-	22,105,000
			P (a)	51	330.6	6,870,306	43,354,606.01
			A	71.6	330.6	4,214,009	38,775,991.86
1.03	Núcleos sanitarios para hogares indígenas construidos	núcleos sanitarios	P	-	1,215	-	2,130,000
			P (a)	189	1,215	159,136.3	463,147.61
			A	189	1,215	110,260.45	440,351.93

Component Nbr. 2 Inversiones en Ciudades Intermedias

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2021	EOP 2023	2021	EOP 2023
2.01	Redes de alcantarillado construida y operando	Kms	P	-	200	-	26,532,000
			P (a)	60	200	3,968,188.05	14,039,306.77
			A	34.3	82.6	2,387,101	7,332,943.73
2.02	Planta de tratamiento de aguas residuales construidas	Plantas	P	-	8	-	13,266,001
			P (a)	-	4	4,480,868.57	15,951,818.42
			A	-	1	157,261	7,010,507.72
2.03	Núcleos sanitarios construidos	núcleos	P	-	2,800	-	2,200,000
			P (a)	1,000	2,800	439,559.77	1,085,182.29
			A	1,610	1,610	734,714	987,332.44
2.04	Infraestructura para el mejoramiento de los sistemas de agua potable construidos conforme a los planes maestros realizados	Sistemas	P	-	8	-	4,422,000
			P (a)	2	4	997,900.15	1,203,103.17
			A	3	3	795,975	1,203,103.17

Component Nbr. 3 Estudios de pre inversión

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2021	EOP 2023	2021	EOP 2023
3.01	Planes Maestros (hasta un nivel de factibilidad) y diseño de obras elaborados	Planes	P	-	7	-	2,750,000
			P (a)	-	6	-	1,423,215.15
			A	-	6	112,351.97	1,423,215.15

Component Nbr. 4 Asistencia técnica a operadores

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2021	EOP 2023	2021	EOP 2023
4.01	Evaluación de la prestación del servicio de agua en 20 ciudades intermedias	evaluación	P	-	1	-	60,000
			P (a)	-	1	-	87,669.06
			A	-	-	-	-
4.02	Diagnostico de Prestadores para la implementación de un sistema de alcantarillado y estandarización de los niveles de la calidad del servicio de agua potable, incluyendo la elaboración de planes de acción (corto-mediano-largo) para mejorar su gestión elab	diagnósticos	P	-	11	-	1,249,000
			P (a)	-	1	-	52,377
			A	-	1	-	52,377
4.03	Guía de relevamiento catastral elaborada y aprobada	Guía	P	-	1	-	-
			P (a)	-	1	-	9,116
			A	-	1	-	9,116
4.04	Catastro de usuarios de los prestadores de agua y alcantarillado actualizado y homologado de acuerdo a la Guía catastral aprobada	Catastro	P	-	9	-	48,000
			P (a)	-	7	-	36,206
			A	1	7	-	36,206
4.05	Plan de comunicación/educación elaborado	Planes	P	-	2	-	403,000
			P (a)	2	2	83,244	60,368
			A	2	2	37,279.44	43,483.44

Component Nbr. 5 Fortalecimiento institucional

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2021	EOP 2023	2021	EOP 2023
5.01	Plan estratégico para fomentar la formación de RRHH del sector elaborado	Plan	P	-	1	-	172,480
			P (a)	1	2	206,500	326,942.6
			A	1	2	141,489.28	157,334.28
5.02	Política financiera sector implementada	política	P	-	1	-	40,000
			P (a)	-	-	-	14,686
			A	-	-	-	14,686
5.03	Sistema de información de gestión en agua potable y saneamiento para los Prestadores diseñado	Sistema	P	-	1	-	40,000
			P (a)	-	-	-	-
			A	-	-	-	-
5.04	Prestadores que implementan sistema de información de gestión en agua potable y saneamiento	prestadores	P	-	9	-	50,000
			P (a)	-	-	-	-
			A	-	-	-	-
5.05	Normativas nacionales referentes a los indicadores de calidad de los efluentes cloacales y de diseño de los sistemas de alcantarillado actualizado	normativa	P	-	1	-	40,000
			P (a)	-	-	-	-
			A	-	-	-	-
5.06	Plan de fortalecimiento institucional para la Dirección de Agua Potable y Saneamiento (DAPSAN) elaborado	Plan	P	-	1	-	73,920
			P (a)	-	-	-	6,557
			A	-	-	-	6,557

Component Nbr. 6 Administración, Evaluacion y Auditoria

				FINANCIAL PROGRESS
	Output	Unit of Measure		EOP
6.00			P	-
			P (a)	-
			A	-



Other Cost				
	Personal incremental y equipamientos de apoyo al Programa.	P		1,484,600
		P (a)	39,620	793,116.45
		A	0	793,116.45
	Administración	P		3,217,654
		P (a)	235,591.3	3,670,298.82
		A	134,193.91	2,892,739.02
	Monitoreo y evaluación	P		352,000
		P (a)	0	219,403.8
		A	0	19,404
	Auditoria Financiera y de gestión de los prestadores	P		363,000
		P (a)	22,521.3	138,654.08
		A	10,983.27	93,704.44
	Imprevistos	P		2,031,346
		P (a)	0	0
		A	0	0
Total Cost				
	Total Cost	P		88,000,001
		P (a)	21,227,009.72	89,464,196.85
		A	11,463,164.35	65,625,207.17

CHANGES TO THE MATRIX

Section	Name	Type of Change	Sub type	Modified By	Entered in System
Output	Catastro de usuarios de los prestadores de agua y alcantarillado actualizado y homologado de acuerdo a la Guía catastral aprobada	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	RCABRERA	3/14/2022
	Diagnostico de Prestadores para la implementación de un sistema de alcantarillado y estandarización de los niveles de la calidad del servicio de agua potable, incluyendo la elaboración de planes de acción (corto-mediano-largo) para mejorar su gestión elab	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	RCABRERA	3/14/2022
	Evaluación de la prestación del servicio de agua en 20 ciudades intermedias	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	RCABRERA	3/11/2022
	Infraestructura para el mejoramiento de los sistemas de agua potable construidos conforme a los planes maestros realizados	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	RCABRERA	3/11/2022
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	RCABRERA	3/14/2022
	Líneas de impulsión construidas	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	RCABRERA	3/11/2022
	Normativas nacionales referentes a los indicadores de calidad de los efluentes cloacales y de diseño de los sistemas de alcantarillado actualizado	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	RCABRERA	3/14/2022
	Núcleos sanitarios construidos	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	RCABRERA	3/11/2022
	Núcleos sanitarios para hogares indígenas construidos	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	RCABRERA	3/11/2022
	Plan de comunicación/educación elaborado	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	RCABRERA	3/11/2022
	Plan de fortalecimiento institucional para la Dirección de Agua Potable y Saneamiento (DAPSAN) elaborado	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	RCABRERA	3/14/2022
	Plan estratégico para fomentar la formación de RRHH del sector elaborado	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	RCABRERA	3/11/2022
	Planes Maestros (hasta un nivel de factibilidad) y diseño de obras elaborados	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	RCABRERA	3/11/2022
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	RCABRERA	3/14/2022
	Planta de tratamiento de aguas residuales construidas	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	RCABRERA	3/11/2022
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	RCABRERA	3/14/2022
	Política financiera sector implementada	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	RCABRERA	3/14/2022
	Prestadores que implementan sistema de información de gestión en agua potable y saneamiento	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	RCABRERA	3/14/2022
	Redes de alcantarillado construida y operando	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	RCABRERA	3/15/2022
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	RCABRERA	3/11/2022
	Redes de distribución de Agua Potable construidas	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	RCABRERA	3/11/2022
	Sistema de información de gestión en agua potable y saneamiento para los Prestadores diseñado	Modify Output	Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	RCABRERA	3/14/2022

RISKS AND PLANNED RESPONSES

Risk ID	Risk Status		Risk Taxonomy		
2	Active		Social Environment		
	Response Actions				
	2.1	Management Strategy		Status	
		MITIGATE		ACTIVE	
	2.2	Management Strategy		Status	
		MITIGATE		ACTIVE	

Risk ID	Risk Status		Risk Taxonomy		
4	Active		Social Environment		
	Response Actions				
	4.1	Management Strategy		Status	
		MITIGATE		ACTIVE	
	4.2	Management Strategy		Status	
		MITIGATE		ACTIVE	

Risk ID	Risk Status		Risk Taxonomy		
5	Active		Internal Processes		
	Response Actions				
	5.1	Management Strategy		Status	
		MITIGATE		ACTIVE	
	5.2	Management Strategy		Status	
		MITIGATE		ACTIVE	
	5.3	Management Strategy		Status	
		MITIGATE		ACTIVE	
	5.4	Management Strategy		Status	
		MITIGATE		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy
7	Active		Internal Processes
	Response Actions		
	7.1	Management Strategy	Status
		MITIGATE	ACTIVE
	7.2	Management Strategy	Status
		MITIGATE	ACTIVE
	7.3	Management Strategy	Status
		MITIGATE	ACTIVE
	7.4	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
10	Active		Governance Framework
	Response Actions		
	10.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
12	Active		Governance Framework
	Response Actions		
	12.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
14	Active		Environmental and Social Safeguards
	Response Actions		
	14.1	Management Strategy	Status
		MITIGATE	ACTIVE
	14.2	Management Strategy	Status
		MITIGATE	ACTIVE
	14.3	Management Strategy	Status
		MITIGATE	COMPLETE
	14.4	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
16	Active		Environmental and Social Safeguards
	Response Actions		
	16.1	Management Strategy	Status
		MITIGATE	ACTIVE
	16.2	Management Strategy	Status
		MITIGATE	ACTIVE
	16.3	Management Strategy	Status
		MITIGATE	COMPLETE
	16.4	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
18	Active		Human Resources
	Response Actions		
	18.1	Management Strategy	Status
		MITIGATE	INACTIVE
	18.2	Management Strategy	Status
		MITIGATE	ACTIVE
	18.3	Management Strategy	Status
		MITIGATE	ACTIVE
	18.4	Management Strategy	Status
		MITIGATE	INACTIVE
	18.5	Management Strategy	Status
MITIGATE		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy
20	Active		Human Resources
	Response Actions		
	20.1	Management Strategy	Status
		MITIGATE	INACTIVE
	20.2	Management Strategy	Status
		MITIGATE	ACTIVE
	20.3	Management Strategy	Status
		MITIGATE	ACTIVE
	20.4	Management Strategy	Status
		MITIGATE	INACTIVE
	20.5	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy		
22	Active		Goods, and Services		
	Response Actions				
	22.1	Management Strategy		Status	
		MITIGATE		COMPLETE	
	22.2	Management Strategy		Status	
		MITIGATE		ACTIVE	
	22.3	Management Strategy		Status	
		MITIGATE		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy
24	Active		Goods, and Services
	Response Actions		
	24.1	Management Strategy	Status
		MITIGATE	COMPLETE
	24.2	Management Strategy	Status
		MITIGATE	ACTIVE
	24.3	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy		
26	Active		Internal Processes		
	Response Actions				
	26.1	Management Strategy		Status	
		MITIGATE		ACTIVE	
	26.2	Management Strategy		Status	
		MITIGATE		ACTIVE	
	26.3	Management Strategy		Status	
		MITIGATE		ACTIVE	

Risk ID	Risk Status		Risk Taxonomy		
28	Active		Internal Processes		
	Response Actions				
	28.1	Management Strategy		Status	
		MITIGATE		ACTIVE	
	28.2	Management Strategy		Status	
		MITIGATE		ACTIVE	
	28.3	Management Strategy		Status	
		MITIGATE		ACTIVE	

Risk ID	Risk Status		Risk Taxonomy		
29	Inactive		Organizational Structure		
	Response Actions				
	29.1	Management Strategy		Status	
		MITIGATE		INACTIVE	
	29.2	Management Strategy		Status	
		MITIGATE		INACTIVE	
	29.3	Management Strategy		Status	
		MITIGATE		INACTIVE	

Risk ID	Risk Status		Risk Taxonomy		
31	Inactive		Organizational Structure		
	Response Actions				
	31.1	Management Strategy		Status	
		MITIGATE		INACTIVE	
	31.2	Management Strategy		Status	
		MITIGATE		INACTIVE	
	31.3	Management Strategy		Status	
		MITIGATE		INACTIVE	



Risk ID	Risk Status		Risk Taxonomy
34	Active		Sustainability
	Response Actions		
	34.1	Management Strategy	Status
		MITIGATE	ACTIVE
	34.2	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
36	Active		Sustainability
	Response Actions		
	36.1	Management Strategy	Status
		MITIGATE	ACTIVE
	36.2	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
38	Inactive		Planning
	Response Actions		
	38.1	Management Strategy	Status
		MITIGATE	INACTIVE
	38.2	Management Strategy	Status
		MITIGATE	COMPLETE
	38.3	Management Strategy	Status
		MITIGATE	INACTIVE
	38.4	Management Strategy	Status
		MITIGATE	INACTIVE
	38.5	Management Strategy	Status
		MITIGATE	COMPLETE
	38.6	Management Strategy	Status
		MITIGATE	INACTIVE

Risk ID	Risk Status		Risk Taxonomy
40	Inactive		Planning
	Response Actions		
	40.1	Management Strategy	Status
		MITIGATE	INACTIVE
	40.2	Management Strategy	Status
		MITIGATE	COMPLETE
	40.3	Management Strategy	Status
		MITIGATE	INACTIVE
	40.4	Management Strategy	Status
		MITIGATE	INACTIVE
	40.5	Management Strategy	Status
		MITIGATE	COMPLETE
	40.6	Management Strategy	Status
		MITIGATE	INACTIVE

Risk ID	Risk Status		Risk Taxonomy
42	Active		Goods, and Services
	Response Actions		
	42.1	Management Strategy	Status
		MITIGATE	ACTIVE
	42.2	Management Strategy	Status
		MITIGATE	ACTIVE
	42.3	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
44	Active		Goods, and Services
	Response Actions		
	44.1	Management Strategy	Status
		MITIGATE	ACTIVE
	44.2	Management Strategy	Status
		MITIGATE	ACTIVE
	44.3	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
46	Active		Economic and Financial Environment
	Response Actions		
	46.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
48	Active		Economic and Financial Environment
	Response Actions		
	48.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
50	Inactive		Planning
	Response Actions		
	50.1	Management Strategy	Status
		AVOID	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
52	Inactive		Planning
	Response Actions		
	52.1	Management Strategy	Status
		AVOID	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
53	Inactive		Planning
	Response Actions		
	53.1	Management Strategy	Status
		AVOID	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
55	Inactive		Planning
	Response Actions		
	55.1	Management Strategy	Status
		AVOID	COMPLETE

Risk ID	Risk Status		Risk Taxonomy		
57	Inactive		Planning		
	Response Actions				
	57.1	Management Strategy		Status	
		AVOID		INACTIVE	
	57.2	Management Strategy		Status	
		AVOID		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy		
59	Inactive		Planning		
	Response Actions				
	59.1	Management Strategy		Status	
		AVOID		INACTIVE	
	59.2	Management Strategy		Status	
		AVOID		COMPLETE	

IMPLEMENTATION STATUS AND LEARNING

Lesson Learned - Categories
Project Design
Intra/Inter Coordination
Stakeholder Priorities
Environmental and Social Factors