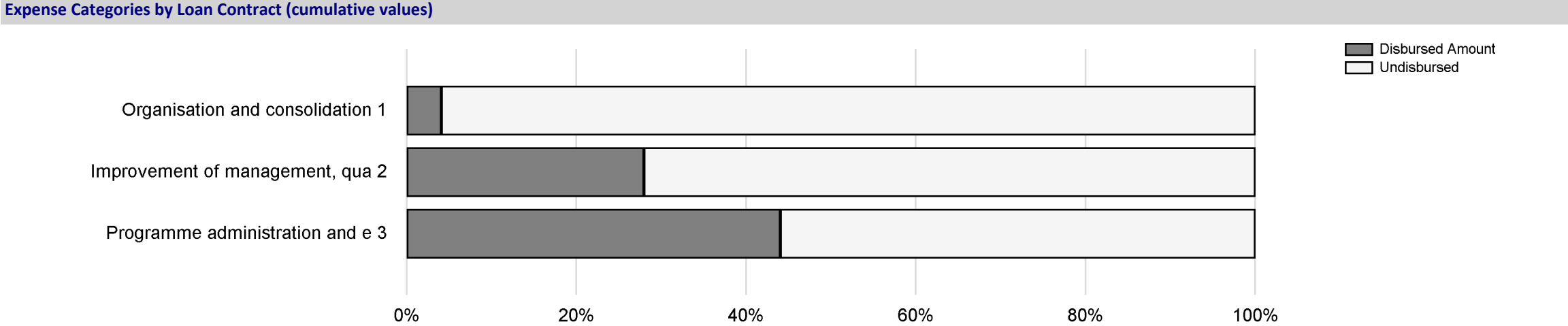


PMR Public Report

| | | | |
|----------------------|-----------------------------|----------------------------------------|----------|
| Operation Number | JA-L1049 | Chief of Operations Validation Date | 04/27/22 |
| Year- PMR Cycle | Second period Jan-Dec 2021 | Division Chief Validation Date | 05/02/22 |
| Last Update | 04/25/22 | Country Representative Validation Date | 05/06/22 |
| PMR Validation Stage | Validated by Representative | | |

| | | | |
|------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------------|
| Basic Data | | | |
| Operation Profile | | | |
| Operation Name | Support for the Health Systems Strengthening for the Prevention and Care Management of Non-communicable Diseases Programme | Loan Number | 4668/OC-JA |
| Executing Agency | MINISTRY OF HEALTH AND WELLNESS | Sector/Subsector | HEALTH-HEALTH SYSTEM STRENGTHENING |
| Team Leader | PEREZ CUEVAS, RICARDO ENRIQUE | Overall Stage | Disbursing (From eligibility until all the Operations are closed) |
| Operation Type | Loan Operation | Country | Jamaica |
| Lending Instrument | Investment Loan | Convergence related Operation(s) | |
| Borrower | JAMAICA | | |
| Environmental and Social Safeguards | | | |
| Impacts Category | B | Was/Were the objective(s) of this operation reformulated? | NO |
| Safeguard Performance Rating | | Date of approval | |
| Safeguard Performance Rating - Rationale | | | |

| | | | | | | | | | |
|----------------|-----------------------|-------------|-------------------|------------------------|---------------------|------------------------|----------------------|-------------|--------------------|
| Financial Data | | | | | | | | | |
| | Total Cost and Source | | | | | Available Funds (US\$) | | | |
| Operations | Original IDB | Current IDB | Local Counterpart | Co-Financing / Country | Total Original Cost | Current IDB | Disb. Amount to Date | % Disbursed | Undisbursed Amount |
| JA-L1049 | 50,000,000 | 50,000,000 | 0 | 0 | 50,000,000 | 50,000,000 | 6,694,712.81 | 13.39% | 43,305,287.19 |
| Aggregated | 50,000,000 | 50,000,000 | 0 | 0 | 50,000,000 | 50,000,000 | 6,694,712.81 | 13.39% | 43,305,287.19 |



Please note that inactive indicators and outputs are not displayed; totals in the actual cost table may not match the sum of the cost of the outputs displayed, due to the cost of inactive outputs.

RESULTS MATRIX

General Development Objectives

General Development Objectives Nbr. 1: To improve access to an upgraded and integrated primary and secondary health network in prioritized areas with an emphasis on chronic disease management to provide more efficient and higher quality care.

Observation:

| Indicator | | Unit of Measure | Baseline | Baseline Year | Expected Year of Achievement | EOP 2023 | |
|-----------|-------------------------------------------------------------|------------------------------|----------|---------------|------------------------------|----------|-------|
| 1.0 | Premature mortality rate for cardiovascular diseases (male) | Deaths/ 1000,000 inhabitants | 189.9 | 2016 | 2024 | P | 186.7 |
| | | | | | | A | - |

Details

Means of Verification: Register General's Department Statistics

Observations: ICD-10: I60-I69; population 30-69 years. Pro-gender; gender tracking. Baseline data for each parish required

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

| | | | | | | | |
|------------|-----|---------------|----|---------------|--|--|--|
| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | | | |
| | | | | | | | |

| Indicator | | Unit of Measure | Baseline | Baseline Year | Expected Year of Achievement | EOP 2023 | |
|-----------|---------------------------------------------------------------|----------------------------|----------|---------------|------------------------------|----------|-----|
| 1.2 | Premature mortality rate for cardiovascular diseases (female) | Deaths/100,000 inhabitants | 126.1 | 2016 | 2024 | P | 124 |
| | | | | | | A | - |

Details

Means of Verification: Register general's department statistics of Jamaica

Observations: ICD-10: I60-I69; population 30-69 years. Pro-gender; gender tracking. Baseline data for each parish required

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

| | | | | | | | |
|------------|-----|---------------|----|---------------|--|--|--|
| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | | | |
| | | | | | | | |

| Indicator | | Unit of Measure | Baseline | Baseline Year | Expected Year of Achievement | EOP 2023 | |
|-----------|-------------------------------------------------------|----------------------------|----------|---------------|------------------------------|----------|----|
| 1.2 | Premature mortality rate for diabetes mellitus (male) | Deaths/100,000 inhabitants | 65.1 | 2016 | 2024 | P | 64 |
| | | | | | | A | - |

Details

Means of Verification: Register General's Department Statistics

Observations: ICD-10: E10-E14; population 30-69 years. Pro-gender; gender tracking. Baseline data for each parish required

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

| | | | | | | | |
|------------|-----|---------------|----|---------------|--|--|--|
| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | | | |
| | | | | | | | |

| Indicator | | Unit of Measure | Baseline | Baseline Year | Expected Year of Achievement | EOP 2023 | |
|-----------|---------------------------------------------------------|----------------------------|----------|---------------|------------------------------|----------|----|
| 1.3 | Premature mortality rate for diabetes mellitus (female) | Deaths/100,000 inhabitants | 70.2 | 2016 | 2024 | P | 69 |
| | | | | | | A | - |

Details

Means of Verification: Register General's Department Statistics

Observations: ICD-10: E10-E14; population 30-69 years. Pro-gender; gender tracking. Baseline data for each parish required

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

| | | | | | |
|------------|-----|---------------|----|---------------|--|
| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | |
| | | | | | |

General Development Objectives Nbr. 2: To strenghten comprehensive policies for the prevention of non-communicable chronic diseases

Observation:

| Indicator | | Unit of Measure | Baseline | Baseline Year | Expected Year of Achievement | EOP 2023 | |
|-----------|--------------------------------------------------------------|-----------------|----------|---------------|------------------------------|----------|---|
| 2.4 | Prevalence of diabetes mellitus for age group 15 yrs+ (male) | % | 9 | 2017 | 2024 | P | 9 |
| | | | | | | A | - |

Details

Means of Verification: Jamaica Health and Lifestyle Survey (JHLS).

Observations: Baseline and goal will be updated when the 2016/17 JHLS-III is available. Follow up will be done with JHLS-IV.

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

| | | | | | |
|------------|-----|---------------|----|---------------|--|
| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | |
| | | | | | |

| Indicator | | Unit of Measure | Baseline | Baseline Year | Expected Year of Achievement | EOP 2023 | |
|-----------|----------------------------------------------------------------|-----------------|----------|---------------|------------------------------|----------|------|
| 2.5 | Prevalence of diabetes mellitus for age group 15 yrs+ (female) | % | 14.6 | 2017 | 2024 | P | 14.6 |
| | | | | | | A | - |

Details

Means of Verification: Jamaica Health and Lifestyle Survey (JHLS).

Observations: Baseline and goal will be updated when the 2016/17 JHLS-III is available. Follow up will be done with JHLS-IV.

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

| | | | | | |
|------------|-----|---------------|----|---------------|--|
| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | |
| | | | | | |

| Indicator | | Unit of Measure | Baseline | Baseline Year | Expected Year of Achievement | EOP 2023 | |
|-----------|---------------------------------------------------|-----------------|----------|---------------|------------------------------|----------|------|
| 2.6 | Prevalence of hypertension for age 15 yrs+ (male) | % | 31.7 | 2017 | 2024 | P | 31.2 |
| | | | | | | A | - |

Details

Means of Verification: Jamaica Health and Lifestyle Survey (JHLS).

Observations: Baseline and goal will be updated when the 2016/17 JHLS-III is available. Follow up will be done with JHLS-IV.

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

| | | | | | |
|------------|-----|---------------|----|---------------|--|
| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | |
| | | | | | |

| Indicator | | Unit of Measure | Baseline | Baseline Year | Expected Year of Achievement | EOP 2023 | |
|-----------|-----------------------------------------------------|-----------------|----------|---------------|------------------------------|----------|------|
| 2.7 | Prevalence of hypertension for age 15 yrs+ (female) | % | 35.8 | 2017 | 2024 | P | 35.2 |
| | | | | | | A | - |

Details

Means of Verification: Jamaica Health and Lifestyle Survey (JHLS).

Observations: Baseline and goal will be updated when the 2016/17 JHLS-III is available. Follow up will be done with JHLS-IV.

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | | | | | |
|------------|------------------------------------------------|---------------|----|-----------------|----------|---------------|------------------------------|----------|-----|
| | | | | | | | | | |
| Indicator | | | | Unit of Measure | Baseline | Baseline Year | Expected Year of Achievement | EOP 2023 | |
| 2.8 | Prevalence of obesity among girls, 13-15 years | | | % | 10.3 | 2017 | 2024 | P | 9.5 |
| | | | | | | | | A | - |
| Details | | | | | | | | | |

Means of Verification: Global school-based student health survey (GSHS)

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | | | | | |
|------------|-----------------------------------------------|---------------|----|-----------------|----------|---------------|------------------------------|----------|---|
| | | | | | | | | | |
| Indicator | | | | Unit of Measure | Baseline | Baseline Year | Expected Year of Achievement | EOP 2023 | |
| 2.9 | Prevalence of obesity among boys, 13-15 years | | | % | 9.9 | 2017 | 2024 | P | 9 |
| | | | | | | | | A | - |
| Details | | | | | | | | | |

Means of Verification: Global school-based student health survey (GSHS)

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

| | | | | | | | | |
|------------|-----|---------------|----|---------------|--|--|--|--|
| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | | | | |
| | | | | | | | | |

RESULTS MATRIX

Specific Development Objectives

Specific Development Objectives Nbr. 0: To provide more efficient and higher quality care for patients with chronic non-communicable diseases

Observation:

| | Indicator | Unit of Measure | Baseline | Baseline Year | | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 |
|-----|------------------------------------------------------------------------------------------------------------|-----------------|----------|---------------|---|------|------|------|------|------|------|----------|
| 0.0 | % of patients with hypertension who were treated according to management protocols (target health centres) | % | 0 | 2019 | P | - | - | - | - | - | - | 25 |
| | | | | | A | - | - | - | - | - | - | |

Details

Means of Verification: Annual project audit

Observations:

Evaluation Methodology: -

| | | | | | |
|------------|----|---------------|----|---------------|--|
| Pro-Gender | No | Pro-Ethnicity | No | CRF indicator | |
| | | | | | |

| | Indicator | Unit of Measure | Baseline | Baseline Year | | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 |
|-----|---------------------------------------------------------------------------------------------------------|-----------------|----------|---------------|---|------|------|------|------|------|------|----------|
| 0.2 | % of patients with diabetes that were treated according to management protocols (target health centres) | % | 0 | 2019 | P | - | - | - | - | - | - | 25 |
| | | | | | A | - | - | - | - | - | - | |

Details

Means of Verification: Annual project audit

Observations:

Evaluation Methodology: -

| | | | | | |
|------------|----|---------------|----|---------------|--|
| Pro-Gender | No | Pro-Ethnicity | No | CRF indicator | |
| | | | | | |

| | Indicator | Unit of Measure | Baseline | Baseline Year | | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 |
|-----|-------------------------------------------------------------------------------------|-----------------|----------|---------------|---|------|------|------|------|------|------|----------|
| 0.4 | % of men age 18 years+ with hypertension that have their blood pressure controlled. | % | 26 | 2008 | P | - | - | - | - | - | - | 26.5 |
| | | | | | A | 26 | 26 | 26 | - | - | - | |

Details

Means of Verification: Jamaica Health and Lifestyle Survey (JHLS)

Observations: The survey diagnoses persons with hypertension and asks them if they are aware of their condition and if they are undergoing treatment for such condition.

Evaluation Methodology: -

| | | | | | |
|------------|-----|---------------|----|---------------|--|
| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | |
| | | | | | |

| | Indicator | Unit of Measure | Baseline | Baseline Year | | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 |
|-----|---------------------------------------------------------------------------------------|-----------------|----------|---------------|---|------|------|------|------|------|------|----------|
| 0.5 | % of women age 18+ years with hypertension that have their blood pressure controlled. | % | 44.9 | 2008 | P | - | - | - | - | - | - | 50 |
| | | | | | A | 44.9 | 44.9 | 44.9 | - | - | - | |

Details

Means of Verification: Jamaica Health and Lifestyle Survey (JHLS)

Observations: The survey diagnoses persons with hypertension and asks them if they are aware of their condition and if they are undergoing treatment for such condition.

Evaluation Methodology: -

| | | | | | |
|------------|-----|---------------|----|---------------|--|
| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | |
| | | | | | |

| | | | | | | | | | | | | | | | | | | | | | | | |
|------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|---------------|----------------------------------------------------------------------|------------------------------------------------------------------------------------------|----------|---------------|------|-------|-------|-------|------|------|----------|-----------------|----------|---------------|------|------|------|------|------|------|----------|
| 0.6 | Indicator | | Patients who were triaged in less than 30 minutes (target hospitals) | Unit of Measure | Baseline | Baseline Year | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 | | | | | | | | | | |
| | P | - | | | | | - | - | - | - | - | 69 | | | | | | | | | | | |
| A | | | | | | | | | | | | | | 34 | 34 | 34 | - | - | - | - | | | |
| Details | | | | | | | | | | | | | | | | | | | | | | | |
| Means of Verification: Ministry of Health | | | | | | | | | | | | | | | | | | | | | | | |
| Observations: Baseline and goal to be adjusted during e-triage implementation | | | | | | | | | | | | | | | | | | | | | | | |
| Evaluation Methodology: - | | | | | | | | | | | | | | | | | | | | | | | |
| Pro-Gender | No | Pro-Ethnicity | No | CRF indicator | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | |
| Indicator | | | | | | | | | | | | | | Unit of Measure | Baseline | Baseline Year | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 |
| 0.7 | Patients with category 5 Emergency Severity Index Triage rating in AED (3 hospitals) | | | % | 40 | 2017 | P | - | - | - | - | - | - | - | - | 20 | | | | | | | |
| | | | | | | | A | 40 | 40 | 40 | - | - | - | - | | | | | | | | | |
| Details | | | | | | | | | | | | | | | | | | | | | | | |
| Means of Verification: Ministry of Health E-triage system | | | | | | | | | | | | | | | | | | | | | | | |
| Observations: Baseline and goal to be adjusted during e-triage implementation | | | | | | | | | | | | | | | | | | | | | | | |
| Evaluation Methodology: - | | | | | | | | | | | | | | | | | | | | | | | |
| Pro-Gender | No | Pro-Ethnicity | No | CRF indicator | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | |
| Indicator | | | | | | | | | | | | | | Unit of Measure | Baseline | Baseline Year | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 |
| 0.7 | Hospital admission rates of patients with hypertension acute complications | | | hospital admissions of hipertension acute complications/10000 patients with hypertension | 135.8 | 2019 | P | - | - | - | - | - | - | - | - | 133 | | | | | | | |
| | | | | | | | A | 135.8 | 135.8 | 138.8 | - | - | - | - | | | | | | | | | |
| Details | | | | | | | | | | | | | | | | | | | | | | | |
| Means of Verification: Ministry of Health hospital discharges summaries | | | | | | | | | | | | | | | | | | | | | | | |
| Observations: | | | | | | | | | | | | | | | | | | | | | | | |
| Evaluation Methodology: - | | | | | | | | | | | | | | | | | | | | | | | |
| Pro-Gender | No | Pro-Ethnicity | No | CRF indicator | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | |
| Indicator | | | | | | | | | | | | | | Unit of Measure | Baseline | Baseline Year | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 |
| 0.8 | Average patient length of stay on general medicine wards (target hospitals) | | | Days | 8.7 | 2017 | P | - | - | - | - | - | - | - | - | 7 | | | | | | | |
| | | | | | | | A | 8.7 | 8.7 | 8.7 | - | - | - | - | | | | | | | | | |
| Details | | | | | | | | | | | | | | | | | | | | | | | |
| Means of Verification: Ministry of Health Hospital Monthly Statistics Report | | | | | | | | | | | | | | | | | | | | | | | |
| Observations: Weighted per number of beds by hospital | | | | | | | | | | | | | | | | | | | | | | | |
| Evaluation Methodology: - | | | | | | | | | | | | | | | | | | | | | | | |
| Pro-Gender | No | Pro-Ethnicity | No | CRF indicator | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | |
| Indicator | | | | | | | | | | | | | | Unit of Measure | Baseline | Baseline Year | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 |
| 0.8 | Hospital admission rates of patients with diabetes acute complications | | | rate | 113 | 2019 | P | - | - | - | - | - | - | - | - | 112 | | | | | | | |
| | | | | | | | A | 113 | 113 | 113 | - | - | - | - | | | | | | | | | |
| Details | | | | | | | | | | | | | | | | | | | | | | | |
| Means of Verification: MoH Health information system hospital discharges summaries | | | | | | | | | | | | | | | | | | | | | | | |

Observations:

Evaluation Methodology: -

| | | | | | |
|------------|----|---------------|----|---------------|--|
| Pro-Gender | No | Pro-Ethnicity | No | CRF indicator | |
| | | | | | |

Specific Development Objectives Nbr. 1: To improve access to an upgraded and integrated primary and secondary health network in prioritized areas with an emphasis on chronic disease management

Observation:

| | Indicator | Unit of Measure | Baseline | Baseline Year | | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 |
|-----|-------------------------------------------------------------------------------|--------------------|----------|---------------|---|---------|---------|---------|------|------|------|----------|
| 1.0 | Persons receiving packet of health services (area of investment intervention) | # of beneficiaries | 800000 | 2017 | P | - | - | - | - | - | - | 808,000 |
| | | | | | A | 800,000 | 800,000 | 800,000 | - | - | - | - |

Details

Means of Verification: Ministry of Health (i) Hospital Monthly Statistics Report (ii) Monthly Clinic Summary Report

Observations: Parameters: parish population, clinic usage rate, ambulatory care rate, hospital discharge rate. The average annual (%) growth rate in the period 2010-2017 was 0.20, therefore, it is expected that the population in the intervention areas will increase at this pace.

Evaluation Methodology: -

| | | | | | |
|------------|----|---------------|----|---------------|-----------------------------------------------------|
| Pro-Gender | No | Pro-Ethnicity | No | CRF indicator | 2.2 Beneficiaries receiving health services (#) (C) |
| | | | | | |

| | Indicator | Unit of Measure | Baseline | Baseline Year | | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 |
|-----|----------------------------------------------------------------------------------------|-----------------|----------|---------------|---|------|------|------|------|------|------|----------|
| 1.3 | Health centre diabetes patients with annual HbA1c glucose exam (target health centres) | % | 30 | 2019 | P | - | - | - | - | - | - | 50 |
| | | | | | A | 30 | 30 | 30 | - | - | - | - |

Details

Means of Verification: Annual project audit: sample medical records review

Observations:

Evaluation Methodology: -

| | | | | | |
|------------|----|---------------|----|---------------|--|
| Pro-Gender | No | Pro-Ethnicity | No | CRF indicator | |
| | | | | | |

| | Indicator | Unit of Measure | Baseline | Baseline Year | | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 |
|------|--------------------------------------------------------------|-----------------|----------|---------------|---|------|------|------|------|------|------|----------|
| 1.12 | Ministry of Health equipment and facility maintenance budget | % | 1.4 | 2017 | P | - | - | - | - | - | - | 3 |
| | | | | | A | 1.4 | 1.4 | 1.4 | - | - | - | - |

Details

Means of Verification: Ministry of Finance and Public Service Expenditure Estimates

Observations:

Evaluation Methodology: -

| | | | | | |
|------------|----|---------------|----|---------------|--|
| Pro-Gender | No | Pro-Ethnicity | No | CRF indicator | |
| | | | | | |

Specific Development Objectives Nbr. 2: To strenghten comprehensive policies to prevent non-communicable (chronic) diseases risk factors

Observation:

| | Indicator | Unit of Measure | Baseline | Baseline Year | | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 |
|-----|------------------------------------------------------------|-----------------|----------|---------------|---|------|------|------|------|------|------|----------|
| 2.2 | % of female students aged 13-15 years who smoke cigarettes | % | 11 | 2017 | P | - | - | - | - | - | - | 10 |
| | | | | | A | 11 | 11 | 11 | - | - | - | - |

Details

Means of Verification: Global school-based student health survey (GSHS)

Observations:

Evaluation Methodology: -

| | | | | | | | | | | | | | | | |
|------------|-----|---------------|----|---------------|--|--|--|--|--|--|--|--|--|--|--|
| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | | | | | | | | | | | |
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Means of Verification: Global school-based student health survey (GSHS)

Observations:

Evaluation Methodology: -

| | | | | | | | | | | | | | | |
|------------|-----------------------------------------------------------------------------|-----------------|----|---------------|----------|---------------|------|------|------|------|------|------|----------|---|
| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| Indicator | | Unit of Measure | | | Baseline | Baseline Year | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 | |
| 2.6 | % of students aged 13-15 years who are sedentary – Females (national level) | | | % | 62.7 | 2017 | P | - | - | - | - | - | 58 | |
| | | | | | | | A | 62.7 | 62.7 | 62.7 | - | - | - | - |
| Details | | | | | | | | | | | | | | |

Means of Verification: Global school-based student health survey (GSHS)

Observations: Definition: % of students who spent more than three or more screen time hours per day (sitting and watching television, playing computer games, or talking

Evaluation Methodology: -

| | | | | | | | | | | | | | | |
|------------|---------------------------------------------------------------------------|-----------------|----|---------------|---------------|------|------|------|------|------|------|----------|----|--|
| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| Indicator | | Unit of Measure | | Baseline | Baseline Year | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 | | |
| 2.7 | % of students aged 13-15 years who are sedentary – Males (national level) | | | % | 49.8 | 2017 | P | - | - | - | - | - | 45 | |
| | | | | | | A | 49.8 | 49.8 | 49.8 | - | - | - | - | |
| Details | | | | | | | | | | | | | | |

Means of Verification: Global school-based student health survey (GSHS)

Observations: Definition: % of students who spent more than three or more screen time hours per day (sitting and watching television, playing computer games, or talking

Evaluation Methodology: -

| | | | | | | | | | | | | | | |
|------------|----------------------------------------------------------------------------------------------------------|-----------------|----|---------------|---------------|------|------|------|------|------|------|----------|----|---|
| Pro-Gender | Yes | Pro-Ethnicity | No | CRF indicator | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| Indicator | | Unit of Measure | | Baseline | Baseline Year | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | EOP 2023 | | |
| 2.9 | % of population aged 15-74 who does not meet the recommended daily intake of vegetables (national level) | | | % | 99 | 2008 | P | - | - | - | - | - | 90 | |
| | | | | | | | A | 99 | 99 | 99 | - | - | - | - |
| Details | | | | | | | | | | | | | | |

Means of Verification: Jamaica Health and Lifestyle Survey (JHLS)

Observations:

Evaluation Methodology: -

| | | | | | | | | | | | | |
|------------|----|---------------|----|---------------|--|--|--|--|--|--|--|--|
| Pro-Gender | No | Pro-Ethnicity | No | CRF indicator | | | | | | | | |
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RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 1 Component 1. Organization and consolidation of integrated health services networks

| | | | | PHYSICAL PROGRESS | | FINANCIAL PROGRESS | |
|------|------------------------------------------------------------------------------------------------|-----------------|-------|-------------------|----------|--------------------|------------|
| | Output | Unit of Measure | | 2021 | EOP 2023 | 2021 | EOP 2023 |
| 1.01 | Hospital 1 (ST) with infrastructure upgrades completed | Hospital | P | - | 1 | 916,754 | 22,918,844 |
| | | | P (a) | - | 1 | 787,783 | 22,918,844 |
| | | | A | - | - | 612,306 | 970,417 |
| 1.02 | Updgrades for Hospital 1 (ST) designed | Design document | P | - | 1 | - | 834,938 |
| | | | P (a) | 1 | 1 | 671,955 | 651,674 |
| | | | A | 1 | 1 | 138,000 | 247,368 |
| 1.03 | Hospital 2 (SA) with infrastructure upgrades completed | Hospital | P | - | 1 | 139,200 | 3,480,000 |
| | | | P (a) | - | 1 | - | 3,480,000 |
| | | | A | - | - | - | - |
| 1.04 | Hospital 3 (MP) with infrastructure upgrades completed | Hospital | P | - | 1 | 74,000 | 1,850,000 |
| | | | P (a) | - | 1 | - | 1,850,000 |
| | | | A | - | - | - | - |
| 1.05 | Hospitals with new medical equipment installed | Hospitals | P | 1 | 3 | 15,000 | 6,015,439 |
| | | | P (a) | - | 3 | 1,525,000 | 6,033,973 |
| | | | A | - | - | - | 50,041 |
| 1.06 | Hospitals with industrial laundry equipment installed | Hospitals | P | 3 | 3 | 808,000 | 829,000 |
| | | | P (a) | 3 | 3 | 472,726 | 969,231 |
| | | | A | 2 | 2 | 458,181 | 814,455 |
| 1.07 | Hospitals with new imaging equipment installed | Hospitals | P | 2 | 2 | 1,300,000 | 1,300,000 |
| | | | P (a) | - | 2 | - | 1,300,000 |
| | | | A | - | - | - | - |
| 1.08 | Hospitals with corrective and preventive maintenance on infrastructure and equipment performed | Hospitals | P | - | 3 | - | 440,000 |
| | | | P (a) | - | 3 | 215,700 | 288,563 |
| | | | A | - | - | 55,534 | 55,534 |

Component Nbr. 2 Improvement of management, quality and efficiency of health services

| | | | | PHYSICAL PROGRESS | | FINANCIAL PROGRESS | |
|------|-------------------------------------------------------------------------------------------|--------------------------------|-------|-------------------|----------|--------------------|-----------|
| | Output | Unit of Measure | | 2021 | EOP 2023 | 2021 | EOP 2023 |
| 2.01 | Patient care pathways and protocols updated and distributed | Pathway and protocol documents | P | 1 | 2 | 196,969 | 330,000 |
| | | | P (a) | 1 | 2 | 105,350 | 362,023 |
| | | | A | - | - | 79,591 | 79,591 |
| 2.02 | Health centers with adapted health networks with Caribbean chronic care model implemented | Health centres | P | 2 | 10 | 161,000 | 270,000 |
| | | | P (a) | 2 | 10 | 90,000 | 270,000 |
| | | | A | - | - | - | - |
| 2.03 | National Governance Structure to guide IS4H development formally established | IS4H Governance Document | P | - | 1 | 286,250 | 1,142,667 |
| | | | P (a) | - | 1 | 345,196 | 970,984 |
| | | | A | - | - | 262,173 | 518,479 |
| 2.04 | National IS4H Policy reviewed and adapted | IS4H Policy Document | P | - | 1 | 73,050 | 326,333 |
| | | | P (a) | - | 1 | 202,720 | 249,365 |
| | | | A | - | - | 40,167 | 131,982 |
| 2.05 | National Strategy for Telehealth developed and approved | Telehealth strategy document | P | - | 1 | - | 55,000 |
| | | | P (a) | 1 | 1 | 43,000 | 60,000 |
| | | | A | - | - | 48,000 | 60,000 |
| 2.06 | Health centres with Tele-mentoring services implemented | Health centres | P | 4 | 10 | 311,368 | 741,874 |
| | | | P (a) | 4 | 10 | 493,219 | 686,683 |
| | | | A | 10 | 10 | 132,507 | 253,012 |
| 2.07 | Electronic health record platform implemented | Platform | P | - | 1 | 2,474,027 | 6,245,233 |
| | | | P (a) | 1 | 1 | 1,192,286 | 6,968,032 |
| | | | A | - | - | 1,437,664 | 1,629,008 |
| 2.08 | Jamaica Health and Lifestyle Survey conducted | Survey report | P | - | 1 | 114,592 | 580,000 |
| | | | P (a) | - | 1 | 88,000 | 578,927 |
| | | | A | - | - | - | - |

| Other Cost | | | | |
|------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|-----------|------------|
| | Four wheel drive SUV | P | 0 | 38,000 |
| | | P (a) | 0 | 37,166 |
| | | A | 0 | 37,166 |
| | Project Impact evaluation | P | 125,000 | 250,000 |
| | | P (a) | 25,000 | 250,000 |
| | | A | 0 | 0 |
| | Project auditing | P | 36,000 | 192,000 |
| | | P (a) | 23,132 | 157,913 |
| | | A | 18,245 | 36,891 |
| | PEU project staff (Project manager, procurement specialist, financial specialist, civil engineer, IS4H lead, component 2 coordinator, procurement officer, project accountant, administrative officer, driver and others) | P | 294,175 | 2,160,672 |
| | | P (a) | 563,826 | 1,916,622 |
| | | A | 651,349 | 1,522,697 |
| Total Cost | | | | |
| | Total Cost | P | 7,325,385 | 50,000,000 |
| | | P (a) | 6,844,893 | 50,000,000 |
| | | A | 3,933,717 | 6,406,641 |

| CHANGES TO THE MATRIX | | | | | |
|-----------------------|------------------------------------------------------------------------------------------------|----------------|-----------------------------------------------------------------------------|-------------|-------------------|
| Section | Name | Type of Change | Sub type | Modified By | Entered in System |
| Output | Electronic health record platform implemented | Modify Output | Modify Financial EOP P(a) value - caused by a change in the Financial P(a). | AVAGAYS | 3/25/2022 |
| | Health centres with Tele-mentoring services implemented | Modify Output | Modify Financial EOP P(a) value - caused by a change in the Financial P(a). | AVAGAYS | 3/25/2022 |
| | Hospitals with corrective and preventive maintenance on infrastructure and equipment performed | Modify Output | Modify Financial EOP P(a) value - caused by a change in the Financial P(a). | AVAGAYS | 3/25/2022 |
| | Hospitals with industrial laundry equipment installed | Modify Output | Modify Financial EOP P(a) value - caused by a change in the Financial P(a). | AVAGAYS | 3/25/2022 |
| | Hospitals with new medical equipment installed | Modify Output | Modify Financial EOP P(a) value - caused by a change in the Financial P(a). | AVAGAYS | 3/25/2022 |
| | Jamaica Health and Lifestyle Survey conducted | Modify Output | Modify Financial EOP P(a) value - caused by a change in the Financial P(a). | AVAGAYS | 3/25/2022 |
| | National Governance Structure to guide IS4H development formally established | Modify Output | Modify Financial EOP P(a) value - caused by a change in the Financial P(a). | AVAGAYS | 3/25/2022 |
| | National IS4H Policy reviewed and adapted | Modify Output | Modify Financial EOP P(a) value - caused by a change in the Financial P(a). | AVAGAYS | 3/25/2022 |
| | National Strategy for Telehealth developed and approved | Modify Output | Modify Financial EOP P(a) value - caused by a change in the Financial P(a). | AVAGAYS | 3/25/2022 |
| | Patient care pathways and protocols updated and distributed | Modify Output | Modify Financial EOP P(a) value - caused by a change in the Financial P(a). | AVAGAYS | 3/25/2022 |
| | Updgrades for Hospital 1 (ST) designed | Modify Output | Modify Financial EOP P(a) value - caused by a change in the Financial P(a). | AVAGAYS | 3/25/2022 |

RISKS AND PLANNED RESPONSES

| Risk ID | Risk Status | | Risk Taxonomy |
|---------|------------------|---------------------|------------------|
| 2 | Inactive | | Technical Design |
| | | | |
| | Response Actions | | |
| | 2.1 | Management Strategy | Status |
| | | MITIGATE | INACTIVE |
| | | | |
| | 2.2 | Management Strategy | Status |
| | | MITIGATE | INACTIVE |
| | | | |
| | | | |

| Risk ID | Risk Status | | Risk Taxonomy |
|---------|------------------|---------------------|------------------|
| 4 | Inactive | | Technical Design |
| | | | |
| | Response Actions | | |
| | 4.1 | Management Strategy | Status |
| | | MITIGATE | INACTIVE |
| | | | |
| | | | |

| Risk ID | Risk Status | | Risk Taxonomy |
|---------|------------------|---------------------|--------------------|
| 5 | Active | | Internal Processes |
| | | | |
| | Response Actions | | |
| | 5.1 | Management Strategy | Status |
| | | MITIGATE | ACTIVE |
| | | | |
| | | | |

| Risk ID | Risk Status | | Risk Taxonomy | | |
|---------|------------------|---------------------|--------------------------|--------|--|
| 8 | Active | | Organizational Structure | | |
| | | | | | |
| | Response Actions | | | | |
| | 8.1 | Management Strategy | | Status | |
| | | MITIGATE | | ACTIVE | |
| | | | | | |
| | | | | | |

| Risk ID | Risk Status | | Risk Taxonomy | | |
|---------|------------------|---------------------|---------------|--------|--|
| 10 | Inactive | | Systems | | |
| | | | | | |
| | Response Actions | | | | |
| | 10.0 | Management Strategy | | Status | |
| | | - | | | |
| | | | | | |
| | | | | | |

| Risk ID | Risk Status | | Risk Taxonomy |
|---------|------------------|---------------------|------------------------------------|
| 12 | Active | | Economic and Financial Environment |
| | | | |
| | Response Actions | | |
| | 12.1 | Management Strategy | Status |
| | | MITIGATE | ACTIVE |
| | | | |
| | | | |

| Risk ID | Risk Status | | Risk Taxonomy |
|---------|------------------|---------------------|---------------------|
| 14 | Active | | Natural Environment |
| | | | |
| | Response Actions | | |
| | 14.1 | Management Strategy | Status |
| | | MITIGATE | ACTIVE |
| | | | |
| | | | |

| Risk ID | Risk Status | | Risk Taxonomy |
|---------|------------------|---------------------|--------------------|
| 16 | Active | | Internal Processes |
| | | | |
| | Response Actions | | |
| | 16.1 | Management Strategy | Status |
| | | MITIGATE | ACTIVE |
| | | | |
| | | | |

| Risk ID | Risk Status | | Risk Taxonomy |
|---------|------------------|---------------------|--------------------|
| 18 | Inactive | | Social Environment |
| | | | |
| | Response Actions | | |
| | 18.0 | Management Strategy | Status |
| | | - | |
| | | | |
| | | | |

| Risk ID | Risk Status | | Risk Taxonomy |
|---------|------------------|---------------------|--------------------------|
| 19 | Active | | Organizational Structure |
| | | | |
| | Response Actions | | |
| | 19.1 | Management Strategy | Status |
| | | MITIGATE | ACTIVE |
| | | | |
| | | | |

| Risk ID | Risk Status | | Risk Taxonomy | | |
|---------|------------------|---------------------|---------------------------|--------|--|
| 21 | Inactive | | Institutional Environment | | |
| | | | | | |
| | Response Actions | | | | |
| | 21.0 | Management Strategy | | Status | |
| | | - | | | |
| | | | | | |
| | | | | | |

| Risk ID | Risk Status | | Risk Taxonomy |
|---------|------------------|---------------------|--------------------|
| 24 | Inactive | | Internal Processes |
| | | | |
| | Response Actions | | |
| | 24.0 | Management Strategy | Status |
| | | - | |
| | | | |
| | | | |

| Risk ID | Risk Status | | Risk Taxonomy | | |
|---------|------------------|---------------------|---------------------------|--------|--|
| 25 | Inactive | | Institutional Environment | | |
| | | | | | |
| | Response Actions | | | | |
| | 25.0 | Management Strategy | | Status | |
| | | - | | | |
| | | | | | |
| | | | | | |

| Risk ID | Risk Status | | Risk Taxonomy | | |
|---------|------------------|---------------------|---------------------------|--------|--|
| 28 | Inactive | | Institutional Environment | | |
| | | | | | |
| | Response Actions | | | | |
| | 28.0 | Management Strategy | | Status | |
| | | - | | | |
| | | | | | |
| | | | | | |

| Risk ID | Risk Status | | Risk Taxonomy |
|---------|------------------|---------------------|----------------------|
| 30 | Active | | Governance Framework |
| | | | |
| | Response Actions | | |
| | 30.1 | Management Strategy | Status |
| | | MITIGATE | ACTIVE |
| | | | |
| | | | |

| Risk ID | Risk Status | | Risk Taxonomy | | |
|---------|------------------|---------------------|---------------------------|--------|--|
| 31 | Inactive | | Institutional Environment | | |
| | | | | | |
| | Response Actions | | | | |
| | 31.0 | Management Strategy | | Status | |
| | | - | | | |
| | | | | | |
| | | | | | |

| Risk ID | Risk Status | | Risk Taxonomy |
|---------|------------------|---------------------|-----------------------|
| 33 | Inactive | | Political Environment |
| | | | |
| | Response Actions | | |
| | 33.0 | Management Strategy | Status |
| | | - | |
| | | | |
| | | | |

| Risk ID | Risk Status | | Risk Taxonomy |
|---------|------------------|---------------------|---------------------------|
| 36 | Active | | Institutional Environment |
| | | | |
| | Response Actions | | |
| | 36.1 | Management Strategy | Status |
| | | MITIGATE | ACTIVE |
| | | | |
| | | | |

| Risk ID | Risk Status | | Risk Taxonomy |
|---------|------------------|---------------------|------------------------------------|
| 38 | Active | | Economic and Financial Environment |
| | | | |
| | Response Actions | | |
| | 38.1 | Management Strategy | Status |
| | | MITIGATE | ACTIVE |
| | | | |
| | | | |

| Risk ID | Risk Status | | Risk Taxonomy |
|---------|------------------|---------------------|---------------|
| 39 | Active | | Planning |
| | | | |
| | Response Actions | | |
| | 39.1 | Management Strategy | Status |
| | | MITIGATE | ACTIVE |
| | | | |
| | | | |

| Risk ID | Risk Status | | Risk Taxonomy |
|---------|------------------|---------------------|---------------------------|
| 41 | Active | | Institutional Environment |
| | | | |
| | Response Actions | | |
| | 41.1 | Management Strategy | Status |
| | | MITIGATE | ACTIVE |
| | | | |
| | | | |

IMPLEMENTATION STATUS AND LEARNING

| Lesson Learned - Categories |
|----------------------------------------------|
| Project Management Capacity |
| Acquisitions and Procurement - Bidding Stage |