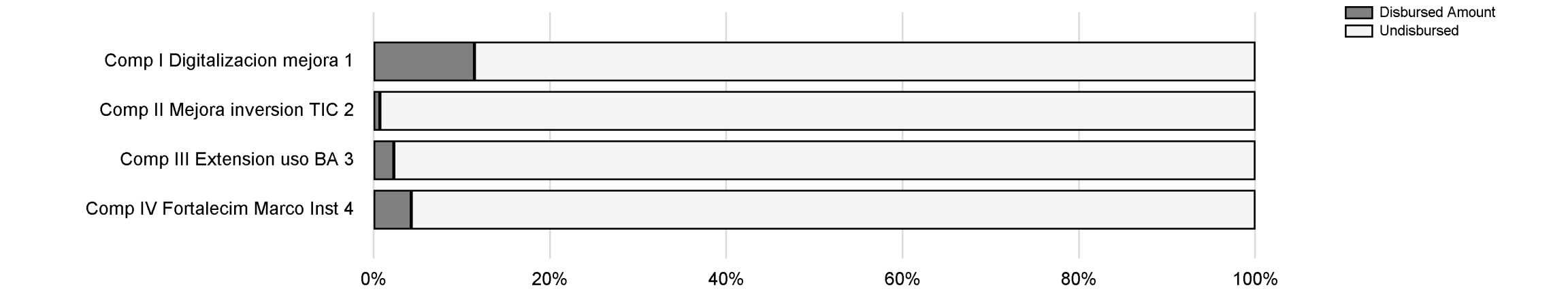


PMR Public Report

Operation Number	PR-L1153	Chief of Operations Validation Date	10/14/22
Year- PMR Cycle	First period Jan-Jun 2022	Division Chief Validation Date	
Last Update	09/29/22	Country Representative Validation Date	
PMR Validation Stage	Validated by Chief of Operations		
Basic Data			
Operation Profile			
Operation Name	Digital Agenda Support Program	Loan Number	4650/OC-PR
Executing Agency	MINISTERIO DE TECNOLOGIAS DE LA INFORMACION Y COMUNICACION, SECRETARÍA NACIONAL DE TECNOLOGÍAS DE LA INFORMACIÓN Y COMUNICACIÓN	Sector/Subsector	REFORM / MODERNIZATION OF THE STATE-E-GOVERNMENT
Team Leader	PAREJA GLASS, ALEJANDRO	Overall Stage	Disbursing (From eligibility until all the Operations are closed)
Operation Type	Loan Operation	Country	Paraguay
Lending Instrument	Investment Loan	Convergence related Operation(s)	
Borrower	REPUBLICA DE PARAGUAY		
Environmental and Social Safeguards			
Impacts Category	B	Was/Were the objective(s) of this operation reformulated?	NO
Safeguard Performance Rating	Satisfactory	Date of approval	
Safeguard Performance Rating - Rationale	Se realizó el AAS del proyecto del Data Center, con su correspondiente instancia de consulta pública significativa, y está siendo contratada la consultoría para llevar adelante el EIAS del Distrito Digital. Se contrato a un especialista socioambiental para el Programa. Se están realizando gestiones con otros organismos del Estado para avanzar en las alternativas de solución para la población afectada por el reasentamiento involuntario del predio del Distrito Digital.		

Financial Data									
	Total Cost and Source					Available Funds (US\$)			
Operations	Original IDB	Current IDB	Local Counterpart	Co-Financing / Country	Total Original Cost	Current IDB	Disb. Amount to Date	% Disbursed	Undisbursed Amount
PR-L1153	130,000,000	130,000,000	0	0	130,000,000	130,000,000	16,455,184.83	12.66%	113,544,815.17
Aggregated	130,000,000	130,000,000	0	0	130,000,000	130,000,000	16,455,184.83	12.66%	113,544,815.17
Expense Categories by Loan Contract (cumulative values)									



Please note that inactive indicators and outputs are not displayed; totals in the actual cost table may not match the sum of the cost of the outputs displayed, due to the cost of inactive outputs.

RESULTS MATRIX

General Development Objectives

General Development Objectives Nbr. 1: Mejora de la Competitividad y un aumento de la calidad de los servicios públicos

Observation:

Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2025	
1.0	Nivel satisfacción ciudadano con los trámites	Escala 1 a 10	4.6	2015	2024	P	6
						A	5.3

Details

Means of Verification:

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			
Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2025	
1.2	Ciudadanos que realizan trámites en línea	%	2.15	2017	2024	P	15
						A	-

Details

Means of Verification:

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			
Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2025	
1.3	Indicador Global de Competitividad (World Economic Forum)	puntos	3.73	2017	2024	P	3.8
						A	-

Details

Means of Verification:

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			

RESULTS MATRIX																
Specific Development Objectives																
Specific Development Objectives Nbr. 1: RESULTADO #1: Disminución de los costos transaccionales de servicios públicos para ciudadanos y empresas																
Observation: Componente I																
	Indicator				Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	2025	EOP 2025
1.0	Costo promedio de renovar la cédula de identidad				USD	94	2017	P	-	-	-	82	-	-	70	152
								A	-	-	-	-	-	-	-	
Details																
Means of Verification:																
Observations:																
Evaluation Methodology: -																
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator												
	Indicator				Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	2025	EOP 2025
1.1	Costo promedio de abrir una empresa				USD	3600	2017	P	-	-	-	3,000	-	-	2,700	5,700
								A	-	-	-	-	-	-	-	-
Details																
Means of Verification:																
Observations:																
Evaluation Methodology: -																
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator												
Specific Development Objectives Nbr. 2: RESULTADO #2: Mayor uso de TICS por parte de las empresas																
Observation:																
	Indicator				Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	2025	EOP 2025
2.0	Empresas que invierten en TICS				Porcentaje	10	2013	P	-	-	-	10.5	-	-	11	11
								A	-	-	-	-	-	-	-	-
Details																
Means of Verification:																
Observations:																
Evaluation Methodology: -																
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator												
Specific Development Objectives Nbr. 3: RESULTADO #3: Aumento del número de usuarios conectados a servicios de BA de mayor calidad																
Observation:																
	Indicator				Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	2025	EOP 2025
3.0	Costo por MBPS				USD/MBPS	20	2016	P	-	-	-	7.24	-	-	4.18	4.18
								A	-	-	-	-	-	-	-	-
Details																
Means of Verification:																
Observations:																
Evaluation Methodology: -																
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator												

	Indicator	Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	2025	EOP 2025
3.2	Cantidad de líneas de BA fija por cada 100 habitantes	%	3.35	2016	P	-	-	-	5.37	-	-	5.8	5.8
					A	-	-	-	-	-	-	-	-

Details

Means of Verification:

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	

Specific Development Objectives Nbr. 4: RESULTADO #4: Fortalecimiento de las instituciones clave para el desarrollo digital

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	2025	EOP 2025
4.0	Cumplimiento del MITIC del Artículo 7° de la Ley 6207/2018	%	0	2019	P	-	-	-	50	-	-	73	123
					A	-	-	-	-	-	-	-	-

Details

Means of Verification: Informe de cumplimiento de metas institucionales preparado por SENATICS, auditado

Observations: Actualmente la SENATICS cumple adecuadament e con 8 de sus 22 atribuciones y se espera alcanzar, al menos, a 16. Las nuevas serían: (i) emitir directrices para la optimización de los procesos de interoperabilida d; (ii) coordinar acciones interinstituciona les para la integración de los servicios públicos; (iii) promover el uso de TICS en las comunidades del país;(iv) supervisar las compras públicas de TICS; (v) asesorar otras instituciones en las compras de TICS; (vi) establecer políticas de protección de la información personal y gubernamental, y un sistema de organización de seguridad, proponer una política de seguridad a nivel nacional; (vii) definir las mejores tecnologías y especificar los equipos, programas y medios de conectividad, para el MEC; y (viii) implement ar un sistema de operación y mantenimiento y asistencia técnica de los equipos y conectividades contratados.

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	

	Indicator	Unit of Measure	Baseline	Baseline Year		2019	2020	2021	2022	2023	2024	2025	EOP 2025
4.1	Grado de Madurez de Procesos del MITIC (Diagnóstico y Plan de Acción para el Fortalecimiento Institucional del MITIC – 2019)	Puntaje	1.27	2020	P	-	-	-	3	-	-	4	4
					A	-	-	-	-	-	-	-	-

Details

Means of Verification:

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 1 Componente #1. Digitalización de procesos y mejora de la entrega de servicios prestados por el sector público

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2025	2022	EOP 2025
1.01	1.1 Porducto 1: Propuestas de normativas en gobierno digital y sectores estratégicos, elaboradas	# Análisis jurídico y/o propuestas normativas	P	3	10	132,100	500,000
			P (a)	2	10	20,391	350,000
			A	-	-	9,375	29,468
1.02	1.2 Producto 2: Servicios simplificados y digitalizados	# Servicios	P	60	120	1,914,875	3,913,835
			P (a)	57	120	449,750	3,916,692
			A	-	-	-	-
1.03	1.3 Producto 3: Sistema de Información de Salud (HIS), implementado	# Establecimientos con HIS implementado	P	110	110	190,001	12,101,278
			P (a)	4	110	2,573,723	7,832,973
			A	4	110	1,862,003	5,375,332
1.04	1.4 Producto 4: Hoja de Ruta de transformación digital del SNC, elaborada	# Documento	P	-	1	-	60,000
			P (a)	-	1	70,257	1,000,000
			A	-	-	-	-
1.05	1.5 Producto 5: Sistemas de gobierno digital implementados	# Sistemas de gobierno electrónico	P	3	7	4,409,954	10,024,885
			P (a)	3	7	2,208,694	12,645,333
			A	-	-	149,655	195,856
1.06	1.6 Producto 6: Laboratorio de innovación gubernamental para apoyar el desarrollo de proyectos específicos de gobierno digital, implementado	# Laboratorio	P	-	1	327,027	1,000,001
			P (a)	-	1	200,000	1,270,000
			A	-	-	-	-
1.07	1.7 Producto 7: Modelo de atención multicanal, implementado	#Modelo	P	-	1	644,577	1,000,000
			P (a)	-	1	55,000	1,040,001
			A	-	-	-	-
1.08	1.8 Producto 8: Sistema Nacional de Ciberseguridad, fortalecido	# Sistema	P	-	1	1,366,574	3,999,999
			P (a)	-	1	254,614	4,545,000
			A	-	-	7,649	7,649

Component Nbr. 2 Componente #2. Mejora de la inversión en TIC mediante el apoyo a jóvenes, emprendedores y empresas

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2025	2022	EOP 2025
2.01	2.1 Producto 9: Emprendimientos con Base Digital, financiados con capital semilla	# EBD	P	40	160	1,070,000	3,531,200
			P (a)	-	160	555,752	3,405,224
			A	-	-	-	13,424
2.02	2.2 Producto 10: Emprendimientos de base digital en fase de expansión impulsados	# EBD	P	6	20	283,968	747,800
			P (a)	-	20	-	867,726
			A	-	-	-	-
2.03	2.3 Producto 11: Iniciativas Digitales Extranjeras, captadas	# Acuerdos de cofinanciación de servicios firmados	P	10	30	333,456	1,490,368
			P (a)	2	8	21,600	251,657.98
			A	-	-	8,701	54,934.98
2.04	2.4 Producto 12: Capacitaciones en habilidades digitales para la ciudadanía realizadas	# de personas certificadas en competencias TI	P	7,000	22,500	2,227,704	6,192,660
			P (a)	3,500	22,500	2,032,798	6,780,260
			A	3,133	3,732	6,702	111,138
2.05	2.5 Producto 13: Personas certificadas en competencias digitales avanzadas	# de personas certificadas en competencias TI	P	900	3,500	1,771,360	4,749,972
			P (a)	500	3,500	452,197	3,529,640
			A	-	-	15,933	36,655
2.06	2.6 Producto 14: Proyectos de transformación digital sectorial implementados	# proyectos	P	1	4	425,600	1,388,000
			P (a)	4	10	777,849	2,020,732
			A	-	-	-	-
2.07	2.7 Producto 15: Distrito digital construido y operando	# Distrito	P	-	1	3,168,535	11,499,999
			P (a)	-	1	1,134,384	12,744,760
			A	-	-	875	875

Component Nbr. 3 Componente #3. Extensión del uso de la Banda Ancha y mejora de su calidad y precio

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2025	2022	EOP 2025
3.01	3.1 Producto 16: Sitios y edificios públicos conectados	# de sitios y edificios públicos	P	135	220	1,380,000	4,600,000
			P (a)	362	405	1,826,983	8,486,498.76
			A	67	110	597,655	1,055,559.76
3.02	3.2 Producto 17: Data Center y NOC operando	# Data Center	P	-	1	4,646,382	22,500,000
			P (a)	-	1	3,598,306	24,564,177
			A	-	-	1,321,810	1,353,986
3.03	3.3 Producto 18: Derechos de uso para conectividad internacional, adquiridos	# Gigabytes/ Segundo	P	100	100	7,349,502	18,500,000
			P (a)	-	100	422,000	14,798,426
			A	-	-	-	-
3.04	3.4 Producto 19: Antenas de transmisión de señal TDT instaladas y con actualización tecnológica de transmisión satelital	# Antenas	P	-	3	920,000	2,300,000
			P (a)	-	3	-	50,897
			A	-	-	-	-

Component Nbr. 4 Componente #4. Fortalecimiento del marco institucional y la capacidad gubernamental para el desarrollo de la Agenda Digital

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2025	2022	EOP 2025
4.01	4.1 Producto 20: Plan de Negocio diseñado	# Documento	P	-	2	-	127,500
			P (a)	-	1	-	200,000
			A	-	-	-	-
4.02	4.2 Producto 21: Modelo de Gestión del MITIC, diseñado e implementado	Modelo de Gestión	P	-	1	619,000	2,151,357
			P (a)	-	1	200,000	1,790,957
			A	-	-	-	-
4.03	4.3 Producto 22: Plataforma tecnológica de Gestión fortalecida y ampliada	# Sistema	P	-	1	700,000	1,400,000
			P (a)	-	1	-	1,400,000
			A	-	-	-	-
4.04	4.4 Producto 23: Capacidad técnica y operativa del MITIC incrementada	# Personal Incremental/ Año	P	25	80	2,024,058	6,077,643
			P (a)	30	61	990,949	6,077,643
			A	5	36	248,921	613,945
4.05	4.5 Producto 24: Personal de las instituciones claves del ecosistema público en TIC, capacitado	# personas	P	50	100	100,000	272,500
			P (a)	-	100	-	360,000
			A	-	-	-	-
4.06	4.6 Producto 25: Estrategia de Comunicación y Sensibilización de la Agenda Digital implementada	# Estrategia	P	-	1	1,026,300	3,371,000
			P (a)	-	1	309,891	3,571,400
			A	-	-	37,818	111,471

Other Cost				
	Administración, y Monitoreo del Programa	P	1,073,756	5,660,000
		P (a)	984,058	5,660,001.5
		A	387,444	1,161,066.5
	Auditoría externa	P	60,000	260,000
		P (a)	21,429	260,000
		A	22,854	22,854
	Evaluaciones del Programa	P	0	580,000
		P (a)	10,500	580,000
		A	0	0

Total Cost				
	Total Cost	P	38,164,729	129,999,997
		P (a)	19,171,125	129,999,999.24
		A	4,677,395	10,144,214.24

No information available for this section

RISKS AND PLANNED RESPONSES

Risk ID	Risk Status		Risk Taxonomy		
3	Active		Planning		
	Response Actions				
	3.1	Management Strategy		Status	
		MITIGATE		ACTIVE	

Risk ID	Risk Status		Risk Taxonomy
6	Active		Legal Environment
	Response Actions		
	6.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
9	Inactive		Legal Environment
	Response Actions		
	9.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
12	Inactive		Legal Environment
	Response Actions		
	12.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
15	Inactive		Human Resources
	Response Actions		
	15.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
18	Active		Goods, and Services
	Response Actions		
	18.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
21	Inactive		Institutional Environment
	Response Actions		
	21.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
24	Active		Goods, and Services
	Response Actions		
	24.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
27	Inactive		Technical Design
	Response Actions		
	27.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
30	Active		Legal Environment
	Response Actions		
	30.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
33	Active		Goods, and Services
	Response Actions		
	33.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
36	Inactive		Internal Processes
	Response Actions		
	36.0	Management Strategy	Status
		-	

Risk ID	Risk Status		Risk Taxonomy
39	Inactive		Legal Environment
	Response Actions		
	39.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
42	Inactive		Goods, and Services
	Response Actions		
	42.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
45	Active		Institutional Environment
	Response Actions		
	45.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
48	Active		Institutional Environment
	Response Actions		
	48.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
51	Inactive		Goods, and Services
	Response Actions		
	51.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
54	Active		Legal Environment
	Response Actions		
	54.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
57	Inactive		Human Resources
	Response Actions		
	57.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
60	Active		Goods, and Services
	Response Actions		
	60.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
63	Active		Goods, and Services
	Response Actions		
	63.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
66	Inactive		Planning
	Response Actions		
	66.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
69	Inactive		Planning
	Response Actions		
	69.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
72	Inactive		Legal Environment
	Response Actions		
	72.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
75	Inactive		Systems
	Response Actions		
	75.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
78	Inactive		Political Environment
	Response Actions		
	78.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
81	Active		Economic and Financial Environment
	Response Actions		
	81.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
84	Inactive		Legal Environment
	Response Actions		
	84.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
87	Active		Legal Environment
	Response Actions		
	87.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
90	Inactive		Sustainability
	Response Actions		
	90.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
93	Inactive		Economic and Financial Environment
	Response Actions		
	93.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
96	Inactive		Goods, and Services
	Response Actions		
	96.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
99	Active		Human Resources
	Response Actions		
	99.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
102	Active		Institutional Environment
	Response Actions		
	102.1	Management Strategy	Status
		ENHANCE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
105	Active		Institutional Environment
	Response Actions		
	105.1	Management Strategy	Status
		ENHANCE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
108	Active		Technical Design
	Response Actions		
	108.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
111	Inactive		Institutional Environment
	Response Actions		
	111.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy		
114	Inactive		Institutional Environment		
	Response Actions				
	114.1	Management Strategy		Status	
		MITIGATE		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy
117	Inactive		Human Resources
	Response Actions		
	117.0	Management Strategy	Status
		-	

Risk ID	Risk Status		Risk Taxonomy
120	Inactive		Goods, and Services
	Response Actions		
	120.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy		
123	Inactive		Economic and Financial Environment		
	Response Actions				
	123.1	Management Strategy		Status	
		MITIGATE		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy
126	Active		Institutional Environment
	Response Actions		
	126.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy		
129	Inactive		Institutional Environment		
	Response Actions				
	129.1	Management Strategy		Status	
		MITIGATE		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy
132	Inactive		Institutional Environment
	Response Actions		
	132.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
135	Inactive		Economic and Financial Environment
	Response Actions		
	135.0	Management Strategy	Status
		-	

Risk ID	Risk Status		Risk Taxonomy
138	Inactive		Institutional Environment
	Response Actions		
	138.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
141	Inactive		Internal Processes
	Response Actions		
	141.1	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
142	Active		Internal Processes
	Response Actions		
	142.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
143	Active		Goods, and Services
	Response Actions		
	143.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
144	Active		Goods, and Services
	Response Actions		
	144.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
145	Active		Internal Processes
	Response Actions		
	145.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
146	Active		Social Environment
	Response Actions		
	146.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
147	Active		Planning
	Response Actions		
	147.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy		
148	Active		Planning		
	Response Actions				
	148.1	Management Strategy		Status	
		MITIGATE		ACTIVE	

Risk ID	Risk Status		Risk Taxonomy
149	Active		Goods, and Services
	Response Actions		
	149.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
150	Active		Internal Processes
	Response Actions		
	150.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
151	Active		Institutional Environment
	Response Actions		
	151.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
152	Active		Planning
	Response Actions		
	152.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
153	Active		Planning
	Response Actions		
	153.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
154	Active		Social Environment
	Response Actions		
	154.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
155	Active		Social Environment
	Response Actions		
	155.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
156	Active		Social Environment
	Response Actions		
	156.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
157	Active		Environmental and Social Safeguards
	Response Actions		
	157.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
158	Active		Goods, and Services
	Response Actions		
	158.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
159	Active		Economic and Financial Environment
	Response Actions		
	159.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
160	Active		Internal Processes
	Response Actions		
	160.1	Management Strategy	Status
		MITIGATE	ACTIVE

IMPLEMENTATION STATUS AND LEARNING

Lesson Learned - Categories
Project Management Capacity
Others - Fiduciary Dimensions
Project Monitoring & Evaluation