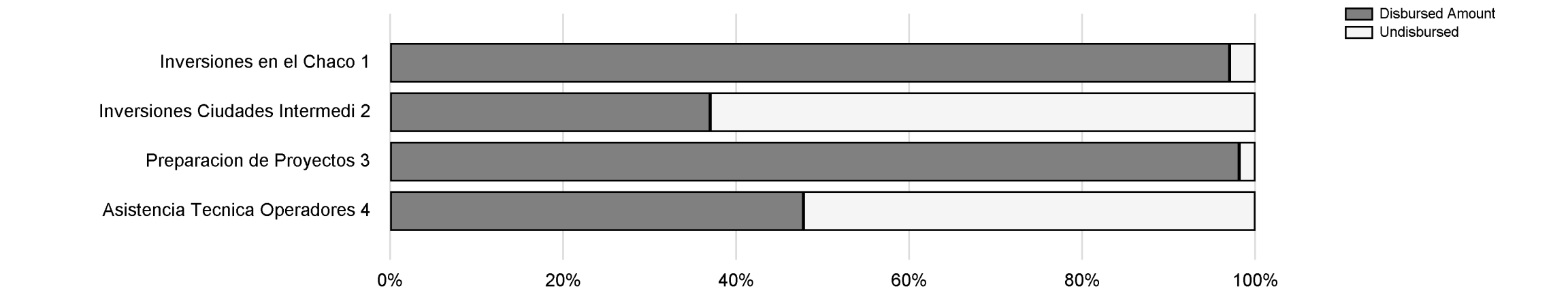


PMR Public Report

Operation Number	PR-G1001	Chief of Operations Validation Date	10/07/22
Year- PMR Cycle	First period Jan-Jun 2022	Division Chief Validation Date	
Last Update	09/29/22	Country Representative Validation Date	
PMR Validation Stage	Validated by Chief of Operations		
Basic Data			
Operation Profile			
Operation Name	Sanitation and Water Supply for the Chaco and Intermediate Cities Program	Loan Number	GRT/WS-12928-PR
Executing Agency	MINISTERIO DE OBRAS PUBLICAS Y COMUNICACIONES	Sector/Subsector	WATER AND SANITATION-WATER SUPPLY RURAL AND PERI-URBAN
Team Leader	GONNELLI, GUSTAVO VICTOR	Overall Stage	Disbursing (From eligibility until all the Operations are closed)
Operation Type	Investment Grants	Country	Paraguay
Lending Instrument		Convergence related Operation(s)	PR-L1060
Borrower	REPUBLICA DE PARAGUAY		
Environmental and Social Safeguards			
Impacts Category	B	Was/Were the objective(s) of this operation reformulated?	NO
Safeguard Performance Rating	Partially Unsatisfactory	Date of approval	
Safeguard Performance Rating - Rationale	Se implementaron mejoras en la gestión y documentación de aspectos socioambientales a través de la integración de una especialista social al Programa. Sin embargo, continúan presentándose inconsistencias frente a los requisitos de las políticas del Banco con respecto a la gestión socioambiental de la PTAR de Caacupé, en particular en lo que respecta al permiso de un privado para utilizar el camino de acceso a la planta y en lo referido al punto final de vertido de efluentes significando esto último un potencial conflicto con la comunidad de Caacupé y Tobatí. A su vez, se continua sin levantar la línea de base de calidad de agua de cuerpo receptor lo cual es particularmente preocupante en el caso de la PTAR de San Juan Bautista que ya está operando. En lo que respecta a la gestión de seguridad laboral y hacia la comunidad el programa presenta deficiencia con el manejo de los frentes de obra y debido a la falta de un especialista de H&S en el proyecto de Horqueta.		

Financial Data									
	Total Cost and Source					Available Funds (US\$)			
Operations	Original IDB	Current IDB	Local Counterpart	Co-Financing / Country	Total Original Cost	Current IDB	Disb. Amount to Date	% Disbursed	Undisbursed Amount
PR-G1001	60,000,000	60,000,000	0	0	60,000,000	60,000,000	53,718,208.18	89.53%	6,281,791.82
PR-L1060	20,000,000	20,000,000	8,000,000	0	28,000,000	20,000,000	18,141,371.73	90.71%	1,858,628.27
Aggregated	80,000,000	80,000,000	8,000,000	0	88,000,000	80,000,000	71,859,579.91	89.82%	8,140,420.09
Expense Categories by Loan Contract (cumulative values)									



Please note that inactive indicators and outputs are not displayed; totals in the actual cost table may not match the sum of the cost of the outputs displayed, due to the cost of inactive outputs.

RESULTS MATRIX

General Development Objectives

General Development Objectives Nbr. 1: Mejorar las condiciones sanitarias de las poblaciones indígenas y pobres del Chaco y de ciudades intermedias de la Región Oriental del Paraguay

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2023	
1.1	Tasa de incremento anual de la concentración de Nitratos en el acuífero de San Juan Bautista (mg/l/año) (medido en los últimos 10 años)	mg/l/año	1	2011	2023	P	-
						A	-
Details							

Means of Verification: Informes ESSAP

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator					
Indicator				Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2023	
1.2	Tasa de incremento anual de la concentración de Nitratos en el acuífero de Itauguá (mg/l/año) (medido en los últimos 10 años			mg/l/año	0.75	2011	2023	P	-
								A	-
Details									

Means of Verification: Informes Junta Saneamiento Itauguá

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator					
Indicator				Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2023	
1.3	Número de días continuos sin agua suficiente para el consumo humano en época seca en el Chaco			días continuos	25	2011	2023	P	-
								A	-
Details									

Means of Verification: Informes de Gestión del operador generados por el sistema de información de gestión en agua potable y saneamiento

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator					
Indicator				Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2023	
1.4	Dotación de agua potable promedio en el Chaco			litros/hab/día	0	2011	2023	P	65
								A	-
Details									

Means of Verification: Informes de Gestión del operador generados por el sistema de información de gestión en agua potable y saneamiento

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	

RESULTS MATRIX																	
Specific Development Objectives																	
Specific Development Objectives Nbr. 1: Extender la cobertura de los sistemas de alcantarillado sanitario en áreas que carecen del servicio o es deficiente y asegurar su sostenibilidad																	
Observation:																	
	Indicator	Unit of Measure	Baseline	Baseline Year		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	EOP 2023
1.1	Hogares no indígenas con nueva conexión a sistema de saneamiento por redes	# of households	0	2011	P	-	2,000	4,200	7,800	6,000	-	-	-	-	-	-	20,000
					A	-	-	5	-	-	506	-	143	2,160	416	-	3,676
Details																	
Means of Verification: Informes semestrales y final																	
Observations:																	
Evaluation Methodology: -																	
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	2.4.b Households with improved access to sanitation (#) (C)												
	Indicator	Unit of Measure	Baseline	Baseline Year		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	EOP 2023
1.2	Hogares indígenas con nueva solución individual de saneamiento adecuada	# of households	0	2011	P	-	-	-	1,215	-	-	-	-	-	-	-	1,215
					A	-	-	-	-	-	-	-	1,026	189	-	-	1,215
Details																	
Means of Verification: Informes semestrales y final																	
Observations:																	
Evaluation Methodology: -																	
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	2.4.b Households with improved access to sanitation (#) (C)												
Disaggregation			Indigenous			P	-	-	-	-	-	-	-	-	-	-	-
						A	-	-	-	-	-	-	1,026	189	-	-	1,215
	Indicator	Unit of Measure	Baseline	Baseline Year		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	EOP 2023
1.3	Hogares no indígenas con nueva solución individual de saneamiento adecuada	# of households	0	2011	P	-	-	560	1,120	1,120	-	-	-	-	-	-	2,800
					A	-	-	-	-	-	-	-	-	1,610	-	-	1,610
Details																	
Means of Verification: Informes semestrales y final																	
Observations:																	
Evaluation Methodology: -																	
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	2.4.b Households with improved access to sanitation (#) (C)												
	Indicator	Unit of Measure	Baseline	Baseline Year		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	EOP 2023
1.4	Contribución al aumento de cobertura de alcantarillado sanitario en el área urbana atribuible al programa	%	16.8	2009	P	-	17.07	17.64	18.69	19.5	-	-	-	-	-	-	19.5
					A	16.8	17.07	17.07	17.07	16.86	16.86	16.86	16.86	17.24	17.3	-	17.3
Details																	
Means of Verification: Informes semestrales y final																	
Observations:																	
Evaluation Methodology: -																	
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator													

1.5	Hogares no indígenas cuyas aguas residuales son tratadas	Households (#)	0	2011	P	-	2,000	4,200	7,800	6,000	-	-	-	-	-	-	20,000		
					A	-	-	-	-	-	-	-	143	3,770	-	-	4,870		
Details																			
Means of Verification: Informes semestrales y final																			
Observations:																			
Evaluation Methodology: -																			
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	Households with wastewater treatment (#) ()														
Indicator					Unit of Measure	Baseline	Baseline Year	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	EOP 2023
1.6	Hogares indígenas cuyas aguas residuales son tratadas	Households (#)	0	2011	P	-	-	-	1,215	-	-	-	-	-	-	-	-	1,215	
					A	-	-	-	-	-	-	-	-	1,026	189	-	-	1,215	
Details																			
Means of Verification: Informes semestrales y final																			
Observations:																			
Evaluation Methodology: -																			
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	Households with wastewater treatment (#) ()														
Disaggregation			Indigenous					P	-	-	-	-	-	-	-	-	-	-	
								A	-	-	-	-	-	-	-	-	-	1,215	
Specific Development Objectives Nbr. 2: Extender la cobertura de los sistemas de agua potable rural y mejorar los sistemas de agua potable existentes																			
Observation:																			
Indicator					Unit of Measure	Baseline	Baseline Year	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	EOP 2023
2.1	Hogares indígenas con acceso domiciliar a agua potable a través de nuevos sistemas en red	# of households	0	2011	P	-	-	-	2,536	-	-	-	-	-	-	-	-	-	2,536
					A	-	-	-	-	-	-	-	-	2,100	1,538	-	-	3,638	
Details																			
Means of Verification: Informes semestrales y final																			
Observations:																			
Evaluation Methodology: -																			
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	2.4.a Households with improved access to water (#) (C)														
Disaggregation			Indigenous					P	-	-	-	-	-	-	-	-	-	-	
								A	-	-	-	-	-	-	-	-	-	3,638	
Indicator					Unit of Measure	Baseline	Baseline Year	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	EOP 2023
2.2	Hogares no indígenas con acceso domiciliar a agua potable a través de nuevos sistemas en red	# of households	0	2011	P	-	-	-	2,188	-	-	-	-	-	-	-	-	-	2,188
					A	-	-	-	-	-	-	-	-	700	763	-	-	1,463	
Details																			
Means of Verification: Informes semestrales y final																			
Observations:																			
Evaluation Methodology: -																			
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	2.4.a Households with improved access to water (#) (C)														

	Indicator	Unit of Measure	Baseline	Baseline Year		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	EOP 2023
2.3	Hogares indígenas con acceso mejorado a agua potable	# of households	0	2011	P	-	-	-	4,508	-	-	-	-	-	-	-	4,508
					A	-	-	-	-	-	-	-	-	4,835	-	-	4,835

Details

Means of Verification: Informes semestrales y final

Observations: Acceso mejorado: aumentos en relación a línea base en cantidad de agua (litros /persona/día), calidad del agua (según las normas nacionales) y continuidad (horas/día)

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	2.4.a Households with improved access to water (#) (C)				
Disaggregation			Indigenous				P	-	
						A	-		

	Indicator	Unit of Measure	Baseline	Baseline Year		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	EOP 2023
2.4	Hogares no indígenas con acceso mejorado a agua potable	# of households	0	2011	P	-	-	-	4,633	-	-	-	-	-	-	-	4,633
					A	-	-	-	-	-	-	-	-	3,360	760	-	4,120

Details

Means of Verification: Informes semestrales y final

Observations: Acceso mejorado: aumentos en relación a línea base en cantidad de agua (litros /persona/día), calidad del agua (según las normas nacionales) y continuidad (horas/día)

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	2.4.a Households with improved access to water (#) (C)

	Indicator	Unit of Measure	Baseline	Baseline Year		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	EOP 2023
2.5	Contribución al aumento de cobertura de agua potable en el área rural atribuible al programa	%	54.1	2009	P	-	-	-	55	-	-	-	-	-	-	-	55
					A	54.1	54.1	54.1	54.1	54.1	54.1	54.1	54.1	54.6	54.6	-	54.6

Details

Means of Verification: Informes semestrales y final

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	

Specific Development Objectives Nbr. 3: Mejorar la eficiencia y gestión operativa de las instituciones del sector y de los prestadores de los servicios de agua potable y alcantarillado sanitario

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	EOP 2023
3.1	Número de prestadores que cumplen con al menos el 80% de las metas incluidas en su plan de gestión específico	Prestadores	0	2011	P	-	-	-	-	5	-	-	-	-	-	-	5
					A	-	-	-	-	-	-	-	-	-	-	-	-

Details

Means of Verification: Auditoría de Gestión a los Prestadores

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 1 Inversiones en el Chaco

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2023	2022	EOP 2023
1.01	Redes de distribución de agua potable construidas	Kms	P	-	223.15	-	4,970,000
			P (a)	-	274	2,195,385.08	6,528,422.62
			A	-	274	908,501	5,241,538.54
1.02	Líneas de impulsión construidas	Kms	P	-	197	-	22,105,000
			P (a)	-	330.6	4,578,614.15	43,354,606.01
			A	-	330.6	2,666,885	41,442,876.86
1.03	Núcleos sanitarios para hogares indígenas construidos	núcleos sanitarios	P	-	1,215	-	2,130,000
			P (a)	-	1,215	22,795.68	463,147.61
			A	-	1,215	20,915.2	461,267.13

Component Nbr. 2 Inversiones en Ciudades Intermedias

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2023	2022	EOP 2023
2.01	Redes de alcantarillado construida y operando	Kms	P	-	200	-	26,532,000
			P (a)	117.4	200	6,706,363.04	14,039,306.77
			A	26	108.6	1,858,943.26	9,191,886.99
2.02	Planta de tratamiento de aguas residuales construidas	Plantas	P	-	8	-	13,266,001
			P (a)	-	4	7,756,278.03	15,951,818.42
			A	-	1	-	7,010,507.72
2.03	Núcleos sanitarios construidos	núcleos	P	-	2,800	-	2,200,000
			P (a)	1,190	2,800	97,849.85	1,085,182.29
			A	-	1,610	104,749.67	1,092,082.11
2.04	Infraestructura para el mejoramiento de los sistemas de agua potable construidos conforme a los planes maestros realizados	Sistemas	P	-	8	-	4,422,000
			P (a)	1	4	-	1,203,103.17
			A	1	4	-	1,203,103.17

Component Nbr. 3 Estudios de pre inversión

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2023	2022	EOP 2023
3.01	Planes Maestros (hasta un nivel de factibilidad) y diseño de obras elaborados	Planes	P	-	7	-	2,750,000
			P (a)	-	6	-	1,423,215.15
			A	-	6	-	1,423,215.15

Component Nbr. 4 Asistencia técnica a operadores

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2023	2022	EOP 2023
4.01	Evaluación de la prestación del servicio de agua en 20 ciudades intermedias	evaluación	P	-	1	-	60,000
			P (a)	1	1	87,669.06	87,669.06
			A	-	-	40,215.05	40,215.05
4.02	Diagnostico de Prestadores para la implementación de un sistema de alcantarillado y estandarización de los niveles de la calidad del servicio de agua potable, incluyendo la elaboración de planes de acción (corto-mediano-largo) para mejorar su gestión elab	diagnósticos	P	-	11	-	1,249,000
			P (a)	-	1	-	52,377
			A	-	1	-	52,377
4.03	Guía de relevamiento catastral elaborada y aprobada	Guía	P	-	1	-	-
			P (a)	-	1	-	9,116
			A	-	1	-	9,116
4.04	Catastro de usuarios de los prestadores de agua y alcantarillado actualizado y homologado de acuerdo a la Guía catastral aprobada	Catastro	P	-	9	-	48,000
			P (a)	-	7	-	36,206
			A	-	7	-	36,206
4.05	Plan de comunicación/educación elaborado	Planes	P	-	2	-	403,000
			P (a)	-	2	16,884.56	60,368
			A	-	2	14,044	57,527.44

Component Nbr. 5 Fortalecimiento institucional

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2023	2022	EOP 2023
5.01	Plan estratégico para fomentar la formación de RRHH del sector elaborado	Plan	P	-	1	-	172,480
			P (a)	-	2	169,608.32	326,942.6
			A	-	2	129,792.81	287,127.09
5.02	Política financiera sector implementada	política	P	-	1	-	40,000
			P (a)	-	-	-	14,686
			A	-	-	-	14,686
5.03	Sistema de información de gestión en agua potable y saneamiento para los Prestadores diseñado	Sistema	P	-	1	-	40,000
			P (a)	-	-	-	-
			A	-	-	-	-
5.04	Prestadores que implementan sistema de información de gestión en agua potable y saneamiento	prestadores	P	-	9	-	50,000
			P (a)	-	-	-	-
			A	-	-	-	-
5.05	Normativas nacionales referentes a los indicadores de calidad de los efluentes cloacales y de diseño de los sistemas de alcantarillado actualizado	normativa	P	-	1	-	40,000
			P (a)	-	-	-	-
			A	-	-	-	-
5.06	Plan de fortalecimiento institucional para la Dirección de Agua Potable y Saneamiento (DAPSAN) elaborado	Plan	P	-	1	-	73,920
			P (a)	-	-	-	6,557
			A	-	-	-	6,557

Component Nbr. 6 Administración, Evaluacion y Auditoria

				FINANCIAL PROGRESS
	Output	Unit of Measure		EOP
6.00			P	-
			P (a)	-
			A	-

Other Cost				
	Personal incremental y equipamientos de apoyo al Programa.	P		1,484,600
		P (a)	0	793,116.45
		A	0	793,116.45
	Administración	P		3,217,654
		P (a)	454,694.16	3,662,291.82
		A	73,084.01	2,957,816.03
	Monitoreo y evaluación	P		352,000
		P (a)	88,000	219,403.8
		A	0	19,404
	Auditoria Financiera y de gestión de los prestadores	P		363,000
		P (a)	22,474.82	138,654.08
		A	9,865	103,569.44
	Imprevistos	P		2,031,346
		P (a)	0	0
		A	0	0
Total Cost				
	Total Cost	P	0	88,000,001
		P (a)	22,196,616.75	89,456,189.85
		A	5,826,995	71,444,195.17

No information available for this section

RISKS AND PLANNED RESPONSES

Risk ID	Risk Status		Risk Taxonomy		
3	Inactive		Social Environment		
	Response Actions				
	3.1	Management Strategy		Status	
		MITIGATE		COMPLETE	
	3.2	Management Strategy		Status	
		MITIGATE		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy		
6	Inactive		Social Environment		
	Response Actions				
	6.1	Management Strategy		Status	
		MITIGATE		COMPLETE	
	6.2	Management Strategy		Status	
		MITIGATE		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy		
9	Active		Internal Processes		
	Response Actions				
	9.1	Management Strategy		Status	
		MITIGATE		ACTIVE	
	9.2	Management Strategy		Status	
		MITIGATE		ACTIVE	
	9.3	Management Strategy		Status	
		MITIGATE		ACTIVE	
	9.4	Management Strategy		Status	
		MITIGATE		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy
12	Active		Internal Processes
	Response Actions		
	12.1	Management Strategy	Status
		MITIGATE	ACTIVE
	12.2	Management Strategy	Status
		MITIGATE	ACTIVE
	12.3	Management Strategy	Status
		MITIGATE	ACTIVE
	12.4	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
15	Inactive		Governance Framework
	Response Actions		
	15.1	Management Strategy	Status
		MITIGATE	INACTIVE

Risk ID	Risk Status		Risk Taxonomy
18	Inactive		Governance Framework
	Response Actions		
	18.1	Management Strategy	Status
		MITIGATE	INACTIVE

Risk ID	Risk Status		Risk Taxonomy
21	Active		Environmental and Social Safeguards
	Response Actions		
	21.1	Management Strategy	Status
		MITIGATE	ACTIVE
	21.2	Management Strategy	Status
		MITIGATE	ACTIVE
	21.3	Management Strategy	Status
		MITIGATE	COMPLETE
	21.4	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
24	Active		Environmental and Social Safeguards
	Response Actions		
	24.1	Management Strategy	Status
		MITIGATE	ACTIVE
	24.2	Management Strategy	Status
		MITIGATE	ACTIVE
	24.3	Management Strategy	Status
		MITIGATE	COMPLETE
	24.4	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
27	Inactive		Human Resources
	Response Actions		
	27.1	Management Strategy	Status
		MITIGATE	COMPLETE
	27.2	Management Strategy	Status
		MITIGATE	INACTIVE
	27.3	Management Strategy	Status
		MITIGATE	INACTIVE
	27.4	Management Strategy	Status
		MITIGATE	COMPLETE
	27.5	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
30	Inactive		Human Resources
	Response Actions		
	30.1	Management Strategy	Status
		MITIGATE	COMPLETE
	30.2	Management Strategy	Status
		MITIGATE	INACTIVE
	30.3	Management Strategy	Status
		MITIGATE	INACTIVE
	30.4	Management Strategy	Status
		MITIGATE	COMPLETE
	30.5	Management Strategy	Status
MITIGATE		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy		
33	Active		Goods, and Services		
	Response Actions				
	33.1	Management Strategy		Status	
		MITIGATE		COMPLETE	
	33.2	Management Strategy		Status	
		MITIGATE		COMPLETE	
	33.3	Management Strategy		Status	
		MITIGATE		ACTIVE	

Risk ID	Risk Status		Risk Taxonomy
36	Active		Goods, and Services
	Response Actions		
	36.1	Management Strategy	Status
		MITIGATE	COMPLETE
	36.2	Management Strategy	Status
		MITIGATE	COMPLETE
	36.3	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
39	Inactive		Internal Processes
	Response Actions		
	39.1	Management Strategy	Status
		MITIGATE	COMPLETE
	39.2	Management Strategy	Status
		MITIGATE	COMPLETE
	39.3	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy		
42	Inactive		Internal Processes		
	Response Actions				
	42.1	Management Strategy		Status	
		MITIGATE		COMPLETE	
	42.2	Management Strategy		Status	
		MITIGATE		COMPLETE	
	42.3	Management Strategy		Status	
		MITIGATE		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy		
45	Inactive		Organizational Structure		
	Response Actions				
	45.1	Management Strategy		Status	
		MITIGATE		INACTIVE	
	45.2	Management Strategy		Status	
		MITIGATE		INACTIVE	
	45.3	Management Strategy		Status	
		MITIGATE		INACTIVE	

Risk ID	Risk Status		Risk Taxonomy		
48	Inactive		Organizational Structure		
	Response Actions				
	48.1	Management Strategy		Status	
		MITIGATE		INACTIVE	
	48.2	Management Strategy		Status	
		MITIGATE		INACTIVE	
	48.3	Management Strategy		Status	
		MITIGATE		INACTIVE	

Risk ID	Risk Status		Risk Taxonomy
51	Active		Sustainability
	Response Actions		
	51.1	Management Strategy	Status
		MITIGATE	ACTIVE
	51.2	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
54	Active		Sustainability
	Response Actions		
	54.1	Management Strategy	Status
		MITIGATE	ACTIVE
	54.2	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status	Risk Taxonomy	
57	Inactive	Planning	
	Response Actions		
	57.1	Management Strategy	Status
		MITIGATE	INACTIVE
	57.2	Management Strategy	Status
		MITIGATE	INACTIVE
	57.3	Management Strategy	Status
		MITIGATE	INACTIVE
	57.4	Management Strategy	Status
		MITIGATE	COMPLETE
	57.5	Management Strategy	Status
		MITIGATE	INACTIVE
	57.6	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
60	Inactive		Planning
	Response Actions		
	60.1	Management Strategy	Status
		MITIGATE	INACTIVE
	60.2	Management Strategy	Status
		MITIGATE	INACTIVE
	60.3	Management Strategy	Status
		MITIGATE	INACTIVE
	60.4	Management Strategy	Status
		MITIGATE	COMPLETE
	60.5	Management Strategy	Status
		MITIGATE	INACTIVE
	60.6	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
63	Active		Goods, and Services
	Response Actions		
	63.1	Management Strategy	Status
		MITIGATE	COMPLETE
	63.2	Management Strategy	Status
		MITIGATE	INACTIVE
	63.3	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
66	Active		Goods, and Services
	Response Actions		
	66.1	Management Strategy	Status
		MITIGATE	COMPLETE
	66.2	Management Strategy	Status
		MITIGATE	INACTIVE
	66.3	Management Strategy	Status
		MITIGATE	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
69	Active		Economic and Financial Environment
	Response Actions		
	69.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
72	Active		Economic and Financial Environment
	Response Actions		
	72.1	Management Strategy	Status
		MITIGATE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy		
75	Inactive		Planning		
	Response Actions				
	75.1	Management Strategy		Status	
		AVOID		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy		
78	Inactive		Planning		
	Response Actions				
	78.1	Management Strategy		Status	
		AVOID		COMPLETE	

Risk ID	Risk Status		Risk Taxonomy
81	Inactive		Planning
	Response Actions		
	81.1	Management Strategy	Status
		AVOID	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
84	Inactive		Planning
	Response Actions		
	84.1	Management Strategy	Status
		AVOID	COMPLETE

Risk ID	Risk Status		Risk Taxonomy		
87	Inactive		Planning		
	Response Actions				
	87.1	Management Strategy		Status	
		AVOID		COMPLETE	
	87.2	Management Strategy		Status	
		AVOID		INACTIVE	

Risk ID	Risk Status		Risk Taxonomy		
90	Inactive		Planning		
	Response Actions				
	90.1	Management Strategy		Status	
		AVOID		COMPLETE	
	90.2	Management Strategy		Status	
		AVOID		INACTIVE	

IMPLEMENTATION STATUS AND LEARNING

Lesson Learned - Categories
Project Management Capacity
Intra/Inter Coordination
Project Design
Stakeholder Priorities
Environmental and Social Factors