

# PROJECT STATUS REPORT

JULY 2011 - DECEMBER 2011

## SECTION 1: PROJECT SUMMARY

**PROJECT NAME:** Strengthening the Bahamas Contractors' Association

Project Number: BH-M1006 - Operation Number: ATN/ME-12494-BH

**Result:** To support the BCA in instituting an effective administrative and self-regulatory system that would build the capacity and enhance the competitiveness of the Bahamian construction industry.

**Country Administrator**  
BAHAMAS

**Beneficiary Country**  
BAHAMAS

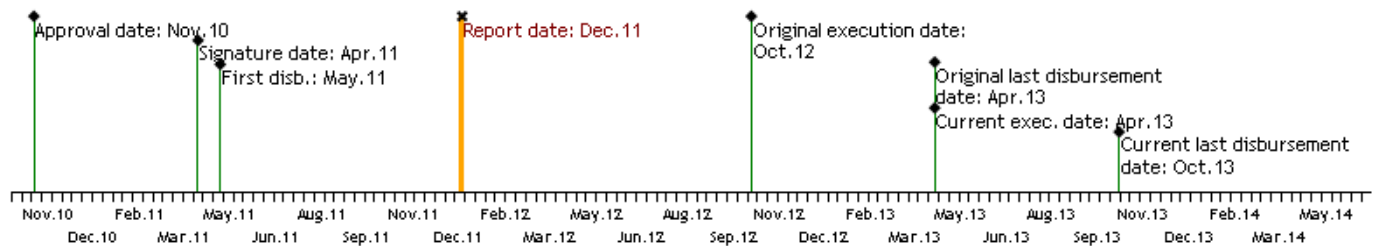
**Group**  
SME - Small and Medium Enterprise  
Development

**Subgroup**  
BDEV - Business Development

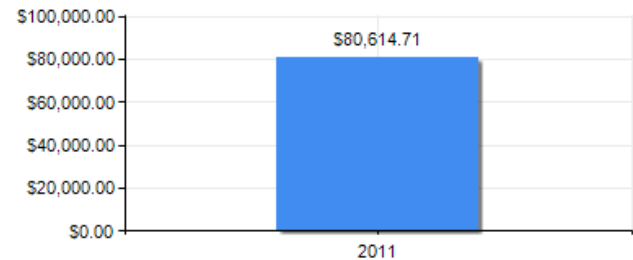
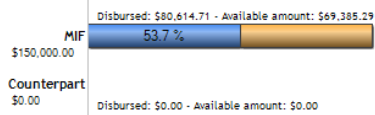
**Executing Agency:** BAHAMIAN CONTRACTORS' ASSOCIATION

**Design Team Leader:**  
**Supervision Team Leader:** Beecher, Wayne

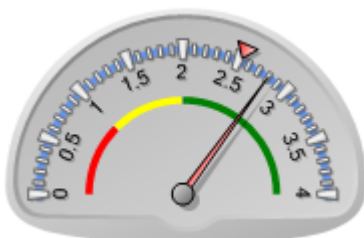
### TIMELINE



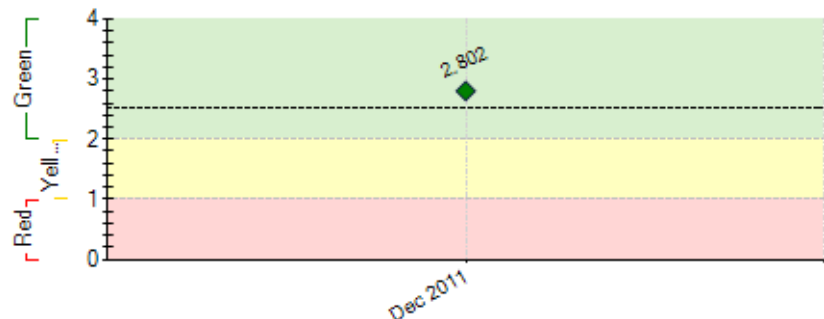
### FUNDS



### PERFORMANCE SCORE



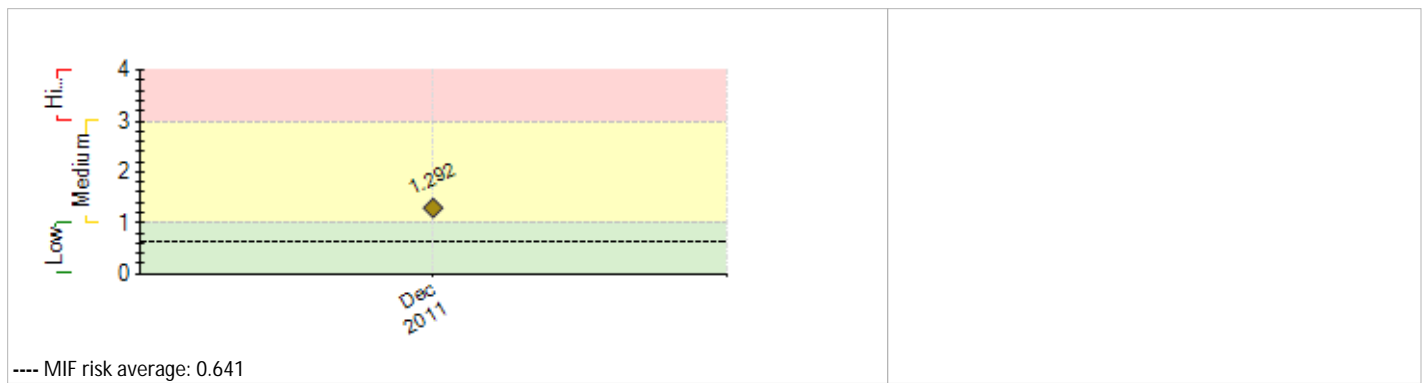
**Current score:** Satisfactory: 2.802  
**MIF Average:** 2.526



### EXTERNAL RISKS

#### INSTITUTIONAL CAPACITY

**Risk**  
**Financial Management:** High  
**Procurement:** High  
**Technical Capacity:** Medium



## SECTION 2: PERFORMANCE

### Summary of project performance in the last six months

1. Main achievements for the period: a) initiation of diagnostic study October 2011 with the Company Organization Souls.  
 b) Contracting of the curriculum consultant  
 c) Started the Abaco Contractors Association for establishing agreements MOU signed with Trinidad and Jamaica Contractors Ass'n  
 2. Areas of difficulties included locating the consultants that met the requirements to execute different sections of the project and this led to significant delay. Issues regarding budgeting amounts for specific consultants who requested more than what was available. To mitigate this problem through the Technical Committee we attempted to enlist as many local professionals to assist with the development of the curriculum in the respective areas of expertise. That reduced the cost but increased the amount of time that the Technical Committee spent working on project areas

3. The main critical action for the next semester will be:

- a) develop the Curriculum module content
- b) to develop the questionnaire for the diagnostic survey and make the membership aware of the importance of participating in the survey's
- c) further relationship with the other Caricom associations
- d) determine a date for the Regional Conference which is a key milestone for the project.
- d) engagement to restructure the website.

The main critical pending activity was to try to expedite the diagnostic survey so that we will have that information for the curriculum development program.

### Comments from the Supervision Team Leader

Agree with the Executing Agency comments

## SECTION 3: INDICATORS AND MILESTONES

Indicators		Baseline	Intermediate 1	Intermediate 2	Intermediate 3	Planned	Achieved	Status
<b>Result:</b>  To support the BCA in instituting an effective administrative and self-regulatory system that would build the capacity and enhance the competitiveness of the Bahamian construction industry.	<b>P.I1</b> i) BCA will be better equipped with training resources and have a sustainable training plan to suit the future needs of all levels of contractors within the industry	0				1 Oct 2013	0	
	<b>P.I2</b> BCA will have increased membership to 500 contractors across the country	0				500 Oct 2013	0	
	<b>P.I3</b> BCA has active engagement with regional and international entities that will allow for sharing of experiences and increased market access.	0				1 Oct 2013	0 Nov 2012	
<b>Component 1:</b> BCA Training Design and Delivery  <b>Weight:</b> 50% <b>Classification:</b> Unsatisfactory	<b>C1.I1</b> 1. a) Completed diagnostic study within 3 months of project approval	0				1 Aug 2012	Dec 2011	
	<b>C1.I2</b> Training modules developed for level 4 contractors	0				1 Aug 2011	Dec 2011	Delayed
	<b>C1.I3</b> Execution of training activities	0	100	150	150	400 Apr 2012	Dec 2011	Delayed
		Apr 2011	Oct 2011	Mar 2012	Aug 2012			
<b>Component 2:</b> BCA Strengthening and Construction Management  <b>Weight:</b> 25% <b>Classification:</b> Satisfactory	<b>C2.I1</b> Construction Manual Adopted by BCA Members	0				1 Jan 2012	Dec 2011	
	<b>C2.I2</b> Strategic Plan for the BCA completed	0				1 Apr 2012	Dec 2011	
	<b>C2.I3</b> BCA Website Upgraded	0				1 Aug 2012	Dec 2011	
		Apr 2011						
<b>Component 3:</b> Network Building and Knowledge Transfer  <b>Weight:</b> 25% <b>Classification:</b> Satisfactory	<b>C3.I1</b> BCA Board Members trained in Negotiation and Advocacy	0				1 Apr 2012	Dec 2011	
	<b>C3.I2</b> BCA Partnership Agreements established	0	1	2		3 Aug 2012	Dec 2011	Delayed
		Apr 2011	Oct 2011	Aug 2012				

Milestones	Planned	Due Date	Achieved	Date achieved	Status
M0 Conditions Prior	6	Oct 2011	6	Apr 2011	Achieved
M1 Training Program Design for level 1 and level 4 contractors along with course materials	1	Jan 2012	0	Dec 2011	
M2 At least 50 contractors trained in level 1 and 10 in level 4	2	Apr 2012	0	Dec 2011	
M3 [*] At least 150 contractors trained in level 1 and 50 trained in level 4 courses	3	Oct 2012	0	Dec 2011	

[\*] Indicate that the milestone has been reformulated

**CRITICAL ISSUES THAT HAVE AFFECTED PERFORMANCE**

[X] Executing agency institutional capacity

**SECTION 4: RISKS****MOST IMPORTANT RISKS AFFECTING FUTURE PERFORMANCE**

	Level	Mitigation action	Responsible
1. Finding suitable training professional to develop the contraction training program	High	Partnership established with BTVI who is represented on the PSC. Also mitigated using Technical Committee Resources.	Project Guest
2. Slow adoption by contractors	Low	Extensive membership engagement by the BCA	Project Guest

PROJECT RISK LEVEL: Medium TOTAL NUMBER OF RISKS: 2 IN EFFECT RISKS: 2 NOT IN EFFECT RISKS: 0 MITIGATED RISKS: 0

**SECTION 5: SUSTAINABILITY**

Likelihood of project sustainability after project completion: P - Probable

**CRITICAL ISSUES THAT MAY AFFECT PROJECT SUSTAINABILITY**

[None reported in this period]

**Actions related to sustainability which will be or have been implemented:**

For this period no specific actions have been taken towards sustainability, however for the next reporting period the BCA intends to work along with the membership regarding consistent payment of dues and also provide training at the beginning of the next period for key board members of the BCA as a part of the Program.

**SECTION 6: PRACTICAL LESSONS**

	Relative to	Author
1. 1. The first lesson learned is that first time grant receptionist don't have experience in administration grants and he found the pool of local candidates very limited. We think the way of fixing this is to have more involvement from the IADB in setting up the administrative protocol. 2. The second thing is that the Bahamas is spread out over 100,000 sq miles and communication with members is often times difficult or slow. We need to allocate more funds for this. For example news paper, radio, TV, ads and announcements.	Design	Martin, Dominique