

PROJECT STATUS REPORT

JULY 2014 - DECEMBER 2014

SECTION 1: PROJECT SUMMARY

PROJECT NAME: Regional Initiative for the Economic and Social Inclusion of Recyclers

Project Number: RG-M1179 - Project Num.: ATN/ME-12692-RG

Purpose: The purpose is to enhance national and regional coordination capacities between national and local governments, the business sector and recycler organizations to promote conditions for greater inclusion of recyclers in the value chain.

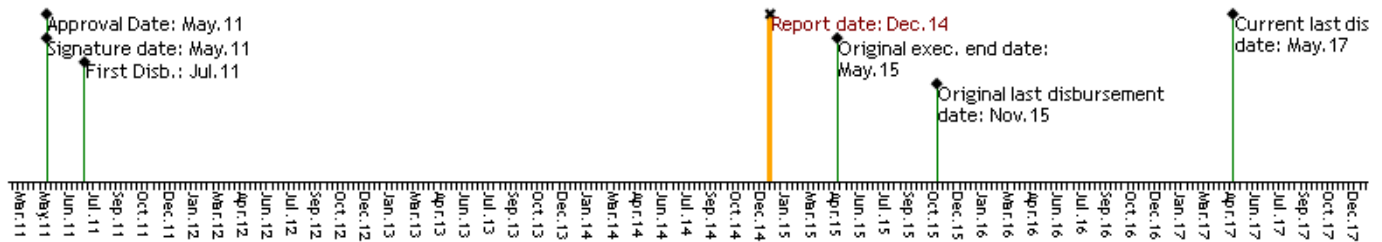
Country Admin	Country Beneficiary	Group	Subgroup
UNITED STATES	ARGENTINA, BOLIVIA	SME - Small and Medium Enterprise Development	BDEV - Business Development

Executing Agency: INTER-AMERICAN DEVELOPMENT BANK

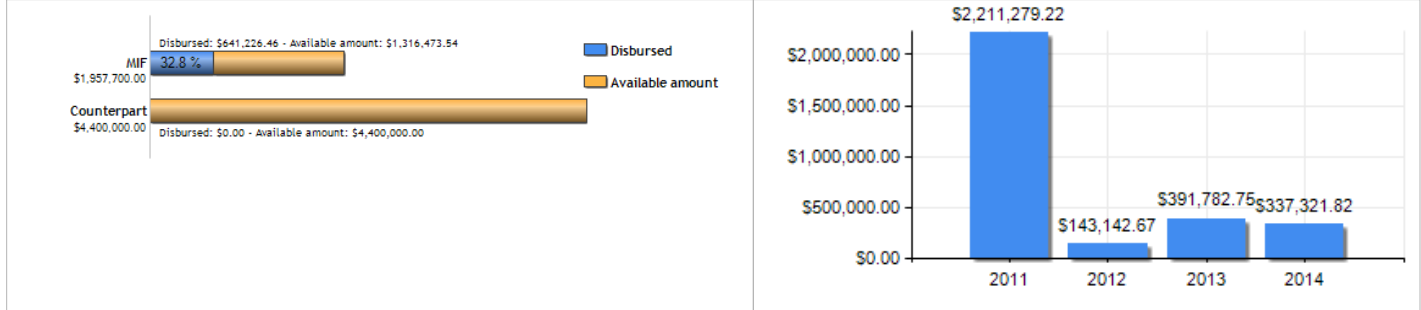
Design Team Leader: Peinado-Vara, Estrella

Supervision Team Leader: Peinado-Vara, Estrella

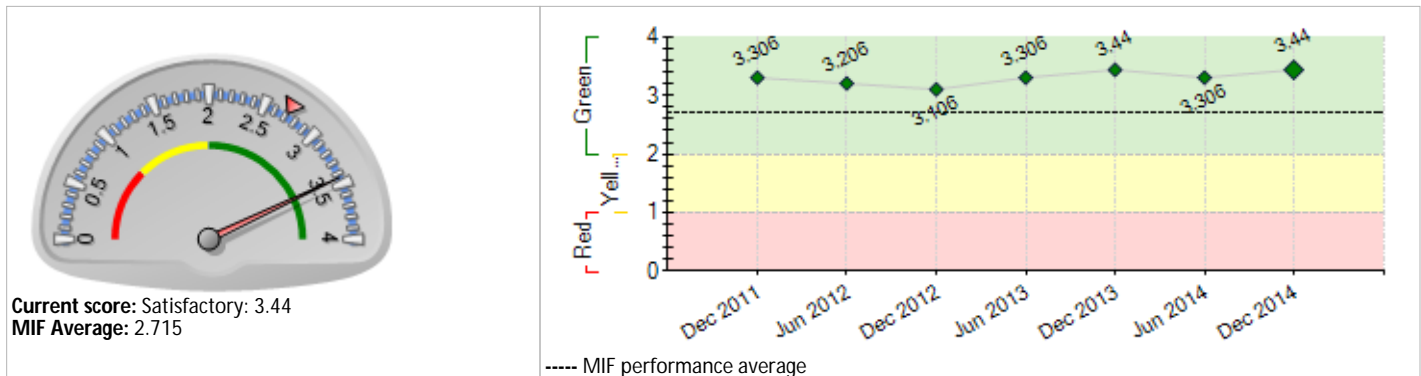
PROJECT CYCLE



FUNDS



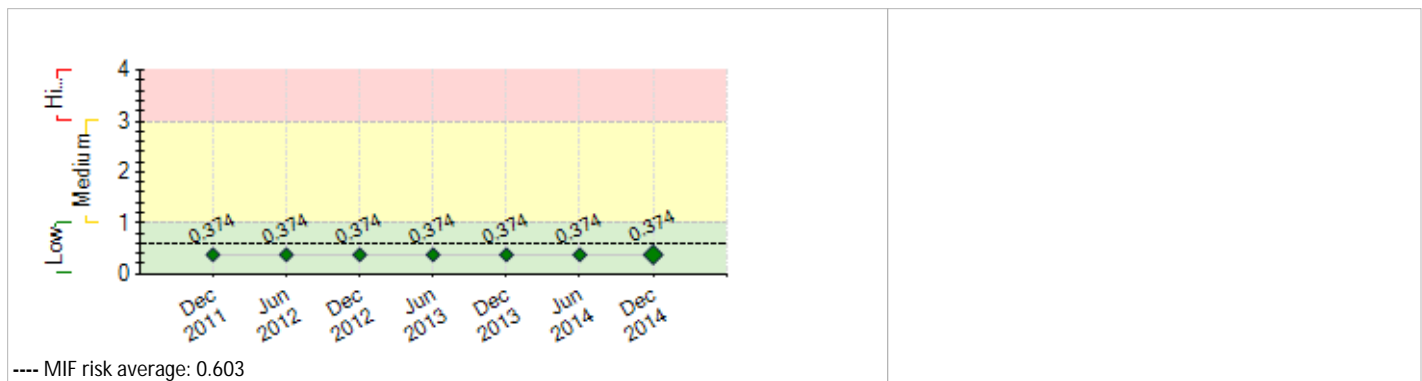
PERFORMANCE SCORE



EXTERNAL RISKS

INSTITUTIONAL CAPACITY

	Risk
Financial Management:	Low
Procurement:	Low
Technical Capacity:	Low



SECTION 2: PERFORMANCE

Summary of project performance since inception

There are 16 approved and/or active IRR projects being undertaken in 12 countries. These include 6 strategic projects designed to benefit 5789 recyclers in 27 municipalities. Although the implementation of three of these projects is fairly advanced others will not begin until the first semester of 2015, a fact which has led to delays in the achievement of some of the purpose indicators for the IRR programme.

Indicator targets for awareness raising, project approval & implementation have been met (CI). The IRR is on course to meet targets for all but one CII indicator i.e. recycler training. A training project in Peru has been approved that will reach at least 433 recyclers (2015-2017). Also, plans to test the National Training Programmes will be developed during 2015. Under CIII, work on additional knowledge products has begun and knowledge alliances are in discussion with WIEGO and UNEP to develop further products. Pepsi Co will become a IRR partner in Feb 2015 and other companies are also discussing joining.

During the last reporting period, it was agreed that the final disbursement date for the IRR be extended to 4 May 2017. An Implementation Team Retreat was held in Miami in Nov 2014 to discuss progress, identify areas that need to be strengthened and agree lines for the development of the programme during 2015 and beyond. The Executing Team is currently elaborating detailed proposals which will be presented to the Regional Advisory Committee in February 2015.

Comments from the Supervision Team Leader

Agree with the Executing Agency comments

Summary of project performance in the last six months

6 strategic projects (Chile, Panama, Brasil, Mexico, Colombia & Dominican Republic) have been approved under **Component I** of the programme. 4 are being implemented (Chile, Panama, Brasil & Colombia) and the remaining 2 will begin in the first semester of 2015.

Under **Component II**, work has continued on the National Recycler & Municipal Training Programme. First drafts of the training material are under review. These products will be finalised and published during the first semester of 2015. An additional project to formalise and strengthen metal recycling organizations in Peru has been approved and will be co-financed by Gerdau. Implementation will begin in the first semester of 2015. Recycler exchange and horizontal training activities have continued in Guyana.

Work on the Paso Certo tool was validated in a workshop held during Expocataador 2014 in Sao Paulo in December 2014. The Diagnostic Study of Recycling in 4 municipalities in Ecuador was completed and is being edited for publication. Also under **Component III**, work began on a study of the recycling value chain in Central America and on the case studies of the Eco Ampla and Eco chiletra recycling models in Brasil and Chile. These products will be completed in the first semester of 2015.

Under **Component IV**, the Communication Strategy is being revised following a Implementation Team retreat held in Nov 2015. Finally, successful negotiations with Pepsi Co will see their incorporation as full IRR partner in Feb 2015.

Comments from the Supervision Team Leader

Agree with the Executing Agency comments

SECTION 3: INDICATORS AND MILESTONES

Indicators			Baseline	Intermediate 1	Intermediate 2	Intermediate 3	Planned	Achieved	Status
Purpose: The purpose is to enhance national and regional coordination capacities between national and local governments, the business sector and recycler organizations to promote conditions for greater inclusion of recyclers in the value chain.	R.1	30 municipios, distributed among at least three countries, have signed selective collection contracts with recyclers' organizations (businesses).	0	10 Mar 2014			30 Nov 2015	0	
	R.2	30 municipios in at least three countries have approved the rules regulating separation at origin for domestic wastes.	0	10 Mar 2014			30 Nov 2015	0	
	R.3	Six firms have supply policies that include buying materials from recyclers' organizations.	0	2 Mar 2014			6 Nov 2015	2 Jan 2013	
	R.4	Two countries have developed professional training services for recyclers	0				2 Nov 2015	0	
	R.5	Four national multisector networks have been created among recycling stakeholders.	0				4 Nov 2015	0	

R.6	70 intersectoral institutions (including national governments and international agencies) have signed agreements for cooperation through the regional initiative.	0				70 Nov 2015	86 Dec 2014	
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Component 1: Component I. Financing of projects that offer specific impact opportunities. Weight: 30% Classification:	C1.11	12 firms are interested in supporting and coinvesting in national projects.	0				12 Mar 2013	18 Oct 2013	Finished
	C1.12	Four new national projects have been approved.	0	2	Mar 2013		4 Mar 2014	6 Dec 2014	Finished
	C1.13	Six national projects are in execution.	0	3			6 Nov 2015	4 Dec 2014	On Course
				Jan 2013					

Component 2: Component II. Training, technical assistance and information sharing for stakeholders in the recycling market. Weight: 30% Classification:	C2.11	Four multinational firms have signed agreements to participate in the regional initiative	0				4 Mar 2013	6 Mar 2014	Finished
	C2.12	Six governments in the region have received technical assistance for creating or reformulating their regulatory frameworks for recyclable waste management.	0				6 Mar 2015	5 Jun 2014	On Course
	C2.13	Four projects have benefited from knowledge services.	0				4 May 2015	5 Jun 2013	On Course
	C2.14	5,000 recyclers have received technical training from leading national entities or professionals in recyclable waste management.	0				5000 Nov 2015	854 Dec 2014	Delayed
	C2.15	60 professionals (government officials, recyclers, NGOs, firms) have participated in the program for sharing experience.	0	20	40	Mar 2014	60 May 2015	74 Dec 2013	Finished
	C2.16	200 municipal officials have received training.	0				200 May 2015	270 Nov 2011	On Course

Component 3: Component III: Documentation of knowledge and learning. Weight: 20% Classification:	C3.11	A monitoring system is up and running (includes a baseline).					Mar 2013	Yes Dec 2013	Finished
	C3.12	5 best-practice experiments have been documented	0	2	Mar 2014		5 Nov 2015	3 Dec 2014	On Course
	C3.13	5 case studies have been produced.	0				5 May 2015	2 Dec 2012	On Course
	C3.14	Three evaluations (of business models, etc.) have been documented and disseminated in LAC and globally.	0				3 May 2015		
	C3.15	Three studies of specific recyclable materials have been produced.	0				3 May 2015	1 Dec 2012	On Course
	C3.16	200 participants have attended national seminars	0	80	Mar 2014		200 May 2015	348 May 2014	On Course
	C3.17	500 participants have attended the annual conferences.	0	60	150	350	500 May 2015	679 Jun 2014	On Course
				Mar 2013	Mar 2014	Mar 2015			

Component 4: Component IV: Strategic communication with key audiences Weight: 20% Classification:	C4.11	A strategic communication plan designed, including identification of key audiences, a calendar of activities, and knowledge products to be developed for each audience (i.e. best practices documented, case studies, etc. described in component III) and strategic communication.					Mar 2013	Yes Jun 2013	Finished
	C4.12	An exit strategy designed to ensure continuity of the initiative.					Mar 2015	No Dec 2014	Delayed
	C4.13	10 additional organizations in LAC are representing different stakeholders in the recycling market and donors have joined the regional initiative as a result of the initial communication activities.	0				10 Nov 2015		
	C4.14	Five LAC countries have conducted a campaign for positioning recyclers as agents with an economic function who contribute to society and to the environment.	0				5 Nov 2015		

Component 0:

Weight: 0%

Classification:

Component 0:

Weight: 0%

Classification:

Milestones	Planned	Due Date	Achieved	Date of achievement	Status
M1 Conditions Prior	1	Oct 2011	1	May 2011	Achieved

CRITICAL ISSUES THAT HAVE AFFECTED PERFORMANCE
[None reported in this period]

SECTION 4: RISKS

MOST IMPORTANT RISKS AFFECTING FUTURE PERFORMANCE

	Level	Mitigation action	Responsible
1. The principal risk identified for the creation of a regional recycling initiative is that firms will see the initiative as an attempt on the part of governments, multilateral agencies and civil society organizations to impose excessive demands or regulations that will limit business participation in this area.	Low	One of the partners is a firm that is interested both in the impact of its products and in the possibility of using recycled materials. Representation of other relevant players is assured by the close involvement of recycler associations, which will be part of the body advising the implementation team. Given the varied nature and interests of the organizations involved in the initiative, the implementation team will have professionals with technical knowledge and partnership management skills.	Project Guest
2. Stakeholders and the general public are not willing to change their behavior.	Low	A strong communication campaign, preaching with examples of the benefits of changing behavior and raising awareness.	Project Guest
3. Large firms, municipios and other organizations are not able and willing to cofinance or implement pilot projects.	Low	Raise awareness, share lessons learned and dissemination of knowledge product as a result of the implementation of pilot projects.	Project Guest
4. There is not demand on the part of key stakeholders for the knowledge generated.	Low	Raise awareness and share the knowledge of successful projects in an effective way and at no cost.	Project Guest
5. The direct beneficiaries does not continue to participate in the project, using the models, instruments and techniques learned through the training and experience sharing exercises.	Low	Component II consider activities of training, technical assistance and information sharing for stakeholders in the recycling market, specifically tailored for direct beneficiaries.	Project Guest
PROJECT RISK LEVEL: Low TOTAL NUMBER OF RISKS: 5 IN EFFECT RISKS: 5 NOT IN EFFECT RISKS: 0 MITIGATED RISKS: 0			

SECTION 5: SUSTAINABILITY

Likelihood of project sustainability after project completion: P - Probable

CRITICAL ISSUES THAT MAY AFFECT PROJECT SUSTAINABILITY

[None reported in this period]

Actions related to sustainability which have been taken in the reporting period:

During this semester, it was agreed that before work on the project exit strategy and sustainability plan began it was necessary to undertake the Programme Mid-term Evaluation. The selection process for this Evaluation was undertaken during this semester and the consultant Jorge Cabrejos identified to undertake this work. The consultancy contract is now in preparation and work is expected to begin on the evaluation in January 2015 finalising in May/June 2015. The Mid-term Evaluation has been designed to provide inputs to the development of the exit strategy and sustainability plan.

In parallel with this work the Executing Team are preparing proposals for the refinement of the IRR implementation strategy during 2015 with the aim of increasing the efficiency of the project decision-making and management, increasing the value and reach of knowledge generation and communications activities; and facilitating the incorporation of new corporate partners into the IRR. These proposals will be discussed at the Regional Advisory Committee meeting to be held in Bogota in Colombia on 4 February 2015.

Both these products will be inputs for the final IRR sustainability plan.

SECTION 6: PRACTICAL LESSONS

[No lessons learned found]