

# PROJECT STATUS REPORT

JULY 2015 - DECEMBER 2015

## SECTION 1: PROJECT SUMMARY

**PROJECT NAME:** Regional Initiative for the Economic and Social Inclusion of Recyclers

Project Number: RG-M1179 - Project Num.: ATN/ME-12692-RG

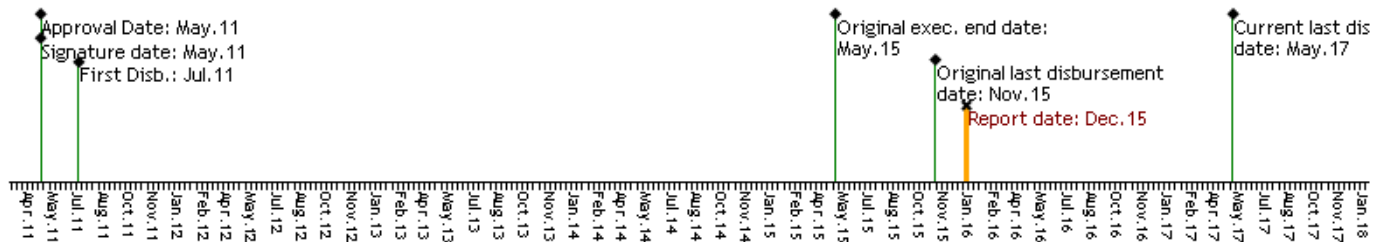
**Purpose:** The purpose is to enhance national and regional coordination capacities between national and local governments, the business sector and recycler organizations to promote conditions for greater inclusion of recyclers in the value chain.

Country Admin	Country Beneficiary	Group	Subgroup
UNITED STATES	ARGENTINA, BOLIVIA	SME - Small and Medium Enterprise Development	BDEV - Business Development

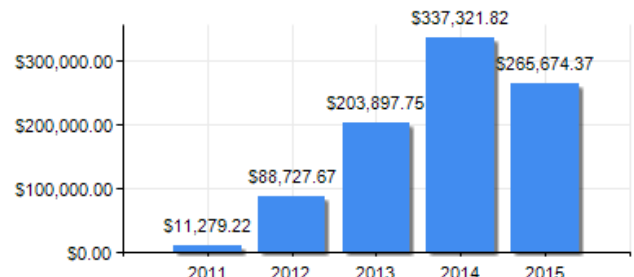
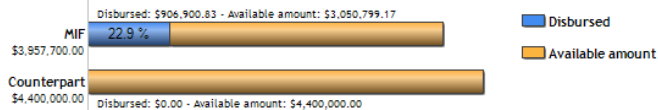
**Executing Agency:** INTER-AMERICAN DEVELOPMENT BANK

**Design Team Leader:** ESTRELLA PEINADO-VARA  
**Supervision Team Leader:** ESTRELLA PEINADO-VARA

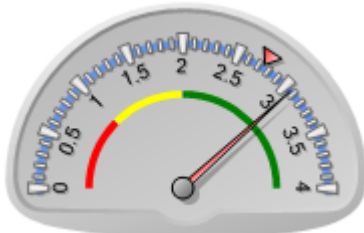
## PROJECT CYCLE



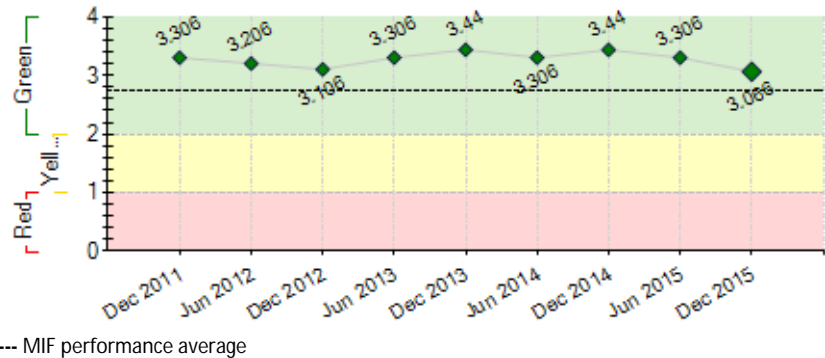
## FUNDS



## PERFORMANCE SCORE



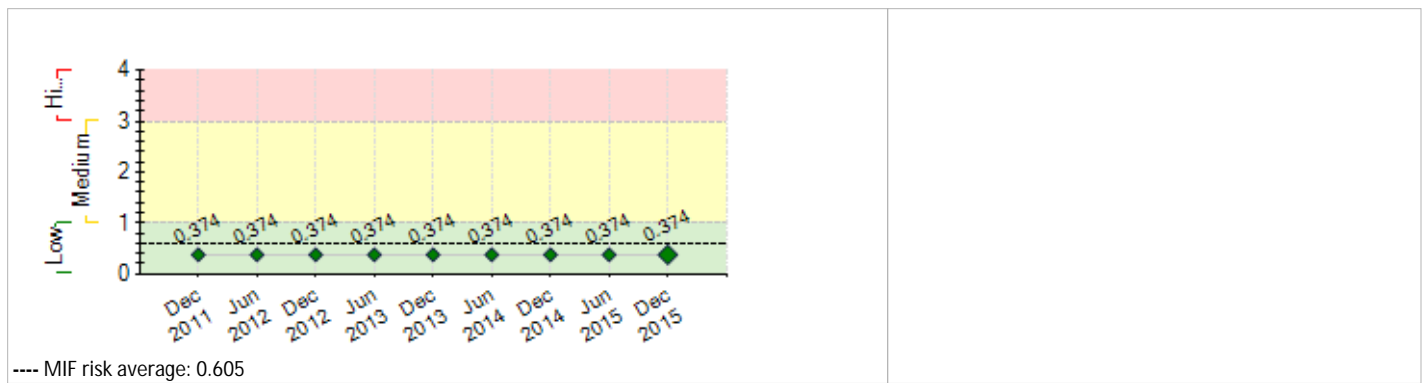
Current score: Satisfactory: 3.066  
MIF Average: 2.748



## EXTERNAL RISKS

### INSTITUTIONAL CAPACITY

	Risk
Financial Management:	Low
Procurement:	Low
Technical Capacity:	Low



## SECTION 2: PERFORMANCE

### Summary of project performance since inception

The current project portfolio undertaken under the umbrella of the IRR will benefit more than 17,000 recyclers in 75 municipalities in 16 countries. The results and impact of finished projects are reported here and the remaining projects will continue to contribute to these indicators between 2016 and 2018.

Indicators for CI and CII have been met and the IRR is on course to meet to the remaining indicators for CIII. Under CIV, one of the indicators has been achieved to date and as reported previously activities are underway to meet the remaining targets. A corporate partners meeting held in Miami in November 2015 has led to detailed face to face discussions with several companies and the IRR will include Danone as a partner in at least three countries in the first trimester of 2016. In addition, after a analysis of the legal framework in 17 LAC countries Red-LACRE has selected Uruguay, the Dominican Republic and Ecuador for the implementation of recycler positioning campaigns during 2016.

A detailed plan (including new indicators and targets) for the second phase of the IRR was discussed in the 5th RAC meeting in November 2015 and agreements for additional partner contributions to the IRR were agreed in December 2015. Between January and March/April 2016 the governance model of the IRR will migrate from a partner alliance to the hosting of the programme within Avina. The second phase of the programme will be implemented between 2016 and 2020.

#### Comments from the Supervision Team Leader

Agree with the Executing Agency comments

### Summary of project performance in the last six months

**Component I:** 8 strategic projects in Chile, Panama, Brasil, Mexico, Colombia, Dominican Republic, Peru and Nicaragua have been approved and are being implemented.

**Component II:** The project to strengthen metal recyclers in 9 cities in Peru (co-financed by Gerdau) and the project to strengthen Red-LACRE are both underway. The consultants to undertake a third project to apply and adapt the IRR guide to the development of inclusion plans in six municipalities in Ecuador have also been selected. Project implementation will begin in the first trimester of 2016.

**Component III:** The on-line training tool Paso Certo was officially presented an workshop undertaken on 30 November 2015 in the framework of Expocatador 2015. The Recycling Study in 4 municipalities in Ecuador was published in October 2015 and the Eco Ampla and Eco Chlectra studies was published in February 2016. Two other publications are currently in final review and graphic design phase to be published in the first trimester of 2016.

**Componente IV:** The Phase I Communication Plan was finalised in September 2015. An internal IRR communicator has been selected and will begin work in January 2016. Work to incorporate new partners also progressed with eight companies attending a IRR partnership meeting in Miami on 5 November 2015. This was followed up with one-to-one discussions. An agreement to co-finance at least three strategic projects is expected to be signed with Danone in the first trimester of 2016.

#### Comments from the Supervision Team Leader

Agree with the Executing Agency comments

## SECTION 3: INDICATORS AND MILESTONES

Indicators	Baseline	Intermediate 1	Intermediate 2	Intermediate 3	Planned	Achieved	Status
<b>Purpose:</b> The purpose is to enhance national and	R.1	30 municipios, distributed among at least three countries, have signed selective collection contracts	0	10		30	38

regional coordination capacities between national and local governments, the business sector and recycler organizations to promote conditions for greater inclusion of recyclers in the value chain.		with recyclers' organizations (businesses).		Mar 2014			Apr 2017	Dec 2015	
	R.2	30 municipios in at least three countries have approved the rules regulating separation at origin for domestic wastes.	0	10			30	12	
				Mar 2014			Apr 2017	Dec 2015	
	R.3	Six firms have supply policies that include buying materials from recyclers' organizations.	0	2			6	46	
				Mar 2014			Apr 2017	Dec 2015	
	R.4	Two countries have developed professional training services for recyclers	0				2	0	
							Apr 2017		
	R.5	Four national multisector networks have been created among recycling stakeholders.	0				4	2	
							Apr 2017	Dec 2015	
	R.6	70 intersectoral institutions (including national governments and international agencies) have signed agreements for cooperation through the regional initiative.	0				70	86	
							Apr 2017	Dec 2014	

<b>Component 1:</b> Component I. Financing of projects that offer specific impact opportunities.  <b>Weight:</b> 30%  <b>Classification:</b> Satisfactory	C1.11	12 firms are interested in supporting and coinvesting in national projects.	0				12	18	Finished
	C1.12	Four new national projects have been approved.	0	2			4	8	Finished
				Mar 2013			Mar 2020	Jul 2015	
	C1.13	Six national projects are in execution.	0	3			6	8	Finished
				Jan 2013			Mar 2020	Dec 2015	

<b>Component 2:</b> Component II. Training, technical assistance and information sharing for stakeholders in the recycling market.  <b>Weight:</b> 30%  <b>Classification:</b> Satisfactory	C2.11	Four multinational firms have signed agreements to participate in the regional initiative	0				4	8	Finished
	C2.12	Six governments in the region have received technical assistance for creating or reformulating their regulatory frameworks for recyclable waste management.	0				6	6	Finished
							Mar 2015	Jun 2015	
	C2.13	Four projects have benefited from knowledge services.	0				4	5	On Course
							May 2015	Jun 2013	
	C2.14	5,000 recyclers have received technical training from leading national entities or professionals in recyclable waste management.	0				5000	5617	Finished
							Apr 2017	Dec 2015	
	C2.15	60 professionals (government officials, recyclers, NGOs, firms) have participated in the program for sharing experience.	0	20	40		60	74	Finished
				Mar 2014	Mar 2015		May 2015	Dec 2013	
	C2.16	200 municipal officials have received training.	0				200	294	Finished
							May 2015	Dec 2015	

<b>Component 3:</b> Component III: Documentation of knowledge and learning.  <b>Weight:</b> 20%  <b>Classification:</b> Satisfactory	C3.11	A monitoring system is up and running (includes a baseline).						Yes	Finished
	C3.12	5 best-practice experiments have been documented	0	2			Mar 2013	Dec 2013	
				Mar 2014			5	6	Finished
	C3.13	5 case studies have been produced.	0				Apr 2016	Dec 2015	
							5	2	On Course
	C3.14	Three evaluations (of business models, etc.) have been documented and disseminated in LAC and globally.	0				Apr 2016	Dec 2012	
							3	2	On Course
	C3.15	Three studies of specific recyclable materials have been produced.	0				Apr 2016	Dec 2015	
							3	2	Finished
	C3.16	200 participants have attended national seminars	0	80			Apr 2016	Dec 2015	
				Mar 2014			200	727	Finished
	C3.17	500 participants have attended the annual conferences.	0	60	150	350	May 2015	Sep 2015	
				Mar 2013	Mar 2014	Mar 2015	500	948	Finished

<b>Component 4:</b> Component IV: Strategic communication with key audiences  <b>Weight:</b> 20%  <b>Classification:</b> Satisfactory	C4.11	A strategic communication plan designed, including identification of key audiences, a calendar of activities, and knowledge products to be developed for each audience (i.e. best practices documented, case studies, etc. described in component III) and strategic communication.					Mar 2013	Yes	Finished
	C4.12	An exit strategy designed to ensure continuity of the initiative.						Jun 2013	
							Apr 2016	No	Delayed
	C4.13	10 additional organizations in LAC are representing different stakeholders in the recycling market and donors have joined the regional initiative as a result of the initial communication activities.	0				10	1	Delayed
							Apr 2017	Mar 2015	
	C4.14	Five LAC countries have conducted a campaign for positioning recyclers as agents with an economic function who contribute to society and to the environment.	0				5	1	On Course
							Apr 2017	Jun 2015	

Milestones	Planned	Due Date	Achieved	Date of achievement	Status
M1 Conditions Prior	1	Oct 2011	1	May 2011	Achieved

#### CRITICAL ISSUES THAT HAVE AFFECTED PERFORMANCE

[X] Others, which?: En general se esta ejecutando sin mucha demora

#### SECTION 4: RISKS

**MOST IMPORTANT RISKS AFFECTING FUTURE PERFORMANCE**

	<b>Level</b>	<b>Mitigation action</b>	<b>Responsible</b>
1. The principal risk identified for the creation of a regional recycling initiative is that firms will see the initiative as an attempt on the part of governments, multilateral agencies and civil society organizations to impose excessive demands or regulations that will limit business participation in this area.	Low	One of the partners is a firm that is interested both in the impact of its products and in the possibility of using recycled materials. Representation of other relevant players is assured by the close involvement of recycler associations, which will be part of the body advising the implementation team. Given the varied nature and interests of the organizations involved in the initiative, the implementation team will have professionals with technical knowledge and partnership management skills.	Project Guest
2. Stakeholders and the general public are not willing to change their behavior.	Low	A strong communication campaign, preaching with examples of the benefits of changing behavior and raising awareness.	Project Guest
3. Large firms, municipios and other organizations are not able and willing to cofinance or implement pilot projects.	Low	Raise awareness, share lessons learned and dissemination of knowledge product as a result of the implementation of pilot projects.	Project Guest
4. There is not demand on the part of key stakeholders for the knowledge generated.	Low	Raise awareness and share the knowledge of successful projects in an effective way and at no cost.	Project Guest
5. The direct beneficiaries does not continue to participate in the project, using the models, instruments and techniques learned through the training and experience sharing exercises.	Low	Component II consider activities of training, technical assistance and information sharing for stakeholders in the recycling market, specifically tailored for direct beneficiaries.	Project Guest

**PROJECT RISK LEVEL:** Low **TOTAL NUMBER OF RISKS:** 5 **IN EFFECT RISKS:** 5 **NOT IN EFFECT RISKS:** 0 **MITIGATED RISKS:** 0

**SECTION 5: SUSTAINABILITY**

**Likelihood of project sustainability after project completion:** P - Probable

**CRITICAL ISSUES THAT MAY AFFECT PROJECT SUSTAINABILITY**

<b>Issue</b>	<b>Comments</b>
[X] Lack of a <b>sustainability plan</b> or its inadequate implementation	Se va a desarrollar un plan de sostenibilidad para el nuevo periodo
[X] Se va a desarrollar un plan de sostenibilidad para el nuevo periodo	Se va a desarrollar un plan de sostenibilidad para el nuevo periodo

**Actions related to sustainability which have been taken in the reporting period:**

During this semester, the strategic plan for the second phase of the IRR programme was discussed in the 5th RAC meeting in Miami on 5th November 2015 and the final version of this document was approved by the partners between November and December 2015. During the first trimester of 2016 the IRR will migrate from a governance structure based on a partner alliance to one based on the central management of programme activities and funds through the host partner Avina. Related activities undertaken in this period will include the revision of programme operating manuals and protocols, changes to the IRR team structure and the passing of partner funds to Avina for their direct administration through this organization. The existing IRR team will accompany this migration throughout the first semester of 2016. During the second phase of the IRR the governance will further evolve with the aim of establishing an independent and sustainable corporate funded body that can take forward the inclusive recycling agenda beyond 2020.

**SECTION 6: PRACTICAL LESSONS**

	<b>Relative to Implementation</b>	<b>Author</b>
1. The mid-term evaluation of the IRR programme highlighted the following lessons learned during the first phase of the IRR: (1) The focus of the IRR is very relevant to the regional ISWM context and to the recycling value chain in LAC. (2) Stakeholder representation and articulation is fundamental to ensure the legitimacy and success of inclusive recycling; (3) The effective dissemination of lessons learned is key to scaling results; (4) It is essential to continue to contribute to the development of information and decision making systems to fill knowledge gaps, compare and improve the performance of inclusive recycling schemes.		Olley, Jane
These lessons have informed the development of the approved Strategic Plan (2016-2020) which will guide the implementation of the second phase of the IRR. During this second phase programme management will be centralised in Avina and this organization will lead efforts to incorporate new partners and move towards a long term operating model for the IRR.		