

PROJECT STATUS REPORT

JANUARY 2012 - JUNE 2012

SECTION 1: PROJECT SUMMARY

PROJECT NAME: Regional Initiative for the Economic and Social Inclusion of Recyclers

Project Number: RG-M1179 - Operation Number: ATN/ME-12692-RG

Purpose: The purpose is to enhance national and regional coordination capacities between national and local governments, the business sector and recycler organizations to promote conditions for greater inclusion of recyclers in the value chain.

Country Administrator
UNITED STATES

Beneficiary Country
ARGENTINA, BOLIVIA

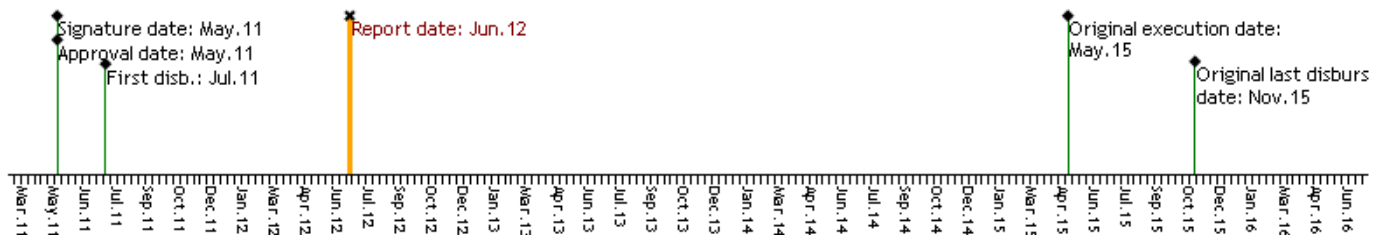
Group
SME - Small and Medium Enterprise Development

Subgroup
BDEV - Business Development

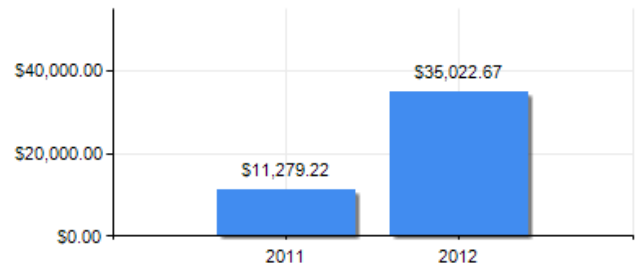
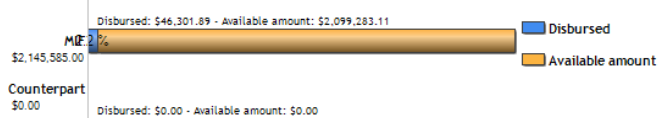
Executing Agency: INTER-AMERICAN DEVELOPMENT BANK

Design Team Leader: Peinado-Vara, Estrella
Supervision Team Leader: Peinado-Vara, Estrella

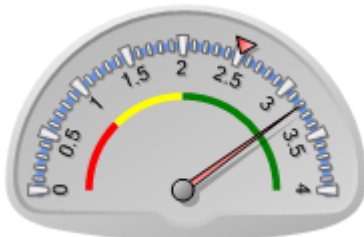
TIMELINE



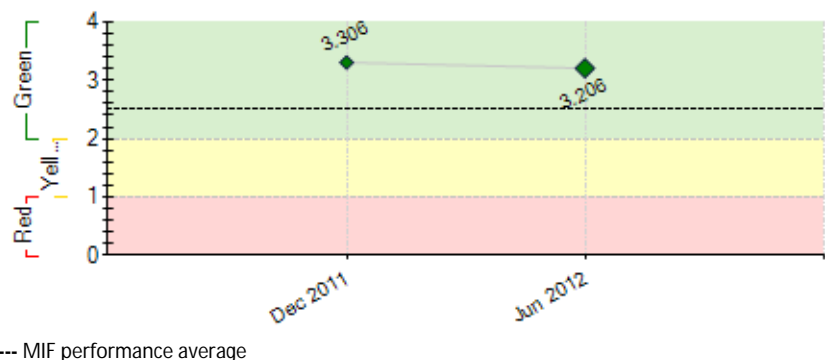
FUNDS



PERFORMANCE SCORE



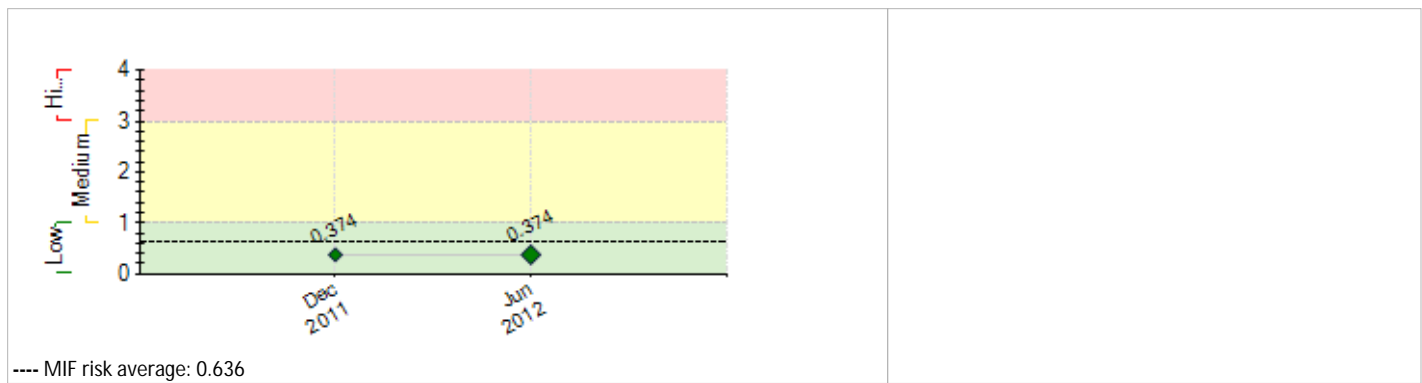
Current score: Satisfactory: 3.206
MIF Average: 2.513



EXTERNAL RISKS

INSTITUTIONAL CAPACITY

Risk
Financial Management: Low
Procurement: Low
Technical Capacity: Low



SECTION 2: PERFORMANCE

Summary of project performance since inception

Despite initial delays, the Initiative is now being implemented according to the agreed work plan and procedures agreed and prepared by the partners.

To date, the Initiative has supported activities in nine (9) countries in the region (Bolivia, Chile, Colombia, Costa Rica, Ecuador, Guatemala, Nicaragua, Paraguay and Peru) to increase informal waste collector participation in the value chain for recycling.

Through local partners the Initiative is supporting the design and implementation of inclusive municipal recycling schemes in Bolivia, Chile, Costa Rica, Ecuador and Paraguay: providing training to municipal staff and recyclers and helping to create and strengthen stakeholder platforms to facilitate and promote collaborative project planning and implementation.

The Initiative is providing support to national recycling organisations in four (4) countries (Bolivia, Chile, Ecuador and Nicaragua) to help build membership and strengthen advocacy skills to facilitate their involvement in national forums on SWM and recycling.

The project team is optimistic that the program will achieve its final objectives. The main risk to being able to achieve these results within the time frame stated are related to speed of decision-making and disbursement of funds through the four partners involved in the initiative.

Comments from the Supervision Team Leader

Agree with the Executing Agency comments

Summary of project performance in the last six months

During this reporting period, the Initiative Coordinator revised the initial operating manual for the Initiative and developed procedures for the selection and design of strategic projects (C I A1.3).

The first meeting of the Initiative's Regional Advisory Committee (RAC) was held on 5 June 2012 with members approving its governance structure, project selection procedures and communication protocol. Members also provided feedback on documents designed to guide the development of the Initiative's Monitoring and Evaluation System (C III) and Corporate Engagement Strategy (C IV).

Under Component I, the consultancy firm Accenture was contracted in May 2012 to undertake the Recycling Sector Study (CI A1.1) which is due to be completed by the end of 2012. The Implementation Team also initiated work on the identification of strategic projects. Two projects in Chile and Brasil were presented to the RAC and approved for development during the second semester of 2012.

Work continues on the national activities approved in the previous reporting period (CII & III) including recycler training activities underway in Ecuador and Paraguay (C2 A2.1).

The Initiative also supported a panel on Inclusive Recycling during the CSR Americas Conference held between 21 - 23 May 2012 (C3 A3.8). An estimated 100 participants attended the panel.

The Strategic Communications Plan for the Initiative (C IV A4.1 & 4.2) will be contracted and developed during the second semestre of 2012.

Comments from the Supervision Team Leader

Agree with the Executing Agency comments

The gender strategy will be contracted during the second semestre of 2012.

SECTION 3: INDICATORS AND MILESTONES

Indicators	Baseline	Intermediate 1	Intermediate 2	Intermediate 3	Planned	Achieved	Status
Purpose: The purpose is to enhance national and regional coordination capacities between national and local governments, the business sector and recycler organizations to promote conditions for greater inclusion of recyclers in the value chain.	P.I1 At least 30 municipios, distributed among at least three countries, have signed selective collection contracts with recyclers' organizations (businesses).	0	10		30	0	
		Mar 2014			May 2015		
	P.I2 At least 30 municipios in at least three countries have approved the rules regulating separation at origin for domestic wastes.	0	10		30	0	
		Mar 2014			May 2015		
	P.I3 At least six firms have supply policies that include buying materials from recyclers' organizations.	0	2		6	0	
		Mar 2014			May 2015		

P.14	At least two countries have developed professional training services for recyclers	0				2	0	
						Mar 2015		
P.15	At least four national multisector networks have been created among recycling stakeholders.	0				4	0	
						Mar 2015		
P.16	At least 70 intersectoral institutions (including national governments and international agencies) have signed agreements for cooperation through the regional initiative.	0				70	0	
						Mar 2014		

Component 1: Component I. Financing of projects that offer specific impact opportunities.

Weight: 30%

Classification: Satisfactory

C1.11	At least 12 firms are interested in supporting and coinvesting in national projects.	0				12		
						Mar 2013		
C1.12	At least four new national projects have been approved.	0	2			4		
			Mar 2013			Mar 2014		
C1.13	At least three national projects are in execution.	0				3		
						Mar 2014		
C1.14	At least two projects offering new solutions for access to basic services ² and/or income generating opportunities for recyclers' associations have been created by firms participating in the regional initiative.	0				2		
						Mar 2015		
C1.15	At least two projects offering new process technologies or recycling products have been developed by firms participating in the regional initiative.	0				2		
						Mar 2015		
C1.16	At least two carbon credit methodology projects have been developed and tested for two recyclable materials (one for each material).	0				2		
						May 2015		
C1.17	At least two projects involving financing mechanisms related to climate change (payment for environmental services) have been developed and implemented.	0				2		
						May 2015		

Component 2: Component II. Training, technical assistance and information sharing for stakeholders in the recycling market.

Weight: 30%

Classification: Satisfactory

C2.11	At least four multinational firms have signed agreements to participate in the regional initiative	0				4		
						Mar 2013		
C2.12	At least six governments in the region have received technical assistance for creating or reformulating their regulatory frameworks for recyclable waste management.	0				6	1	On Course
						Mar 2015	Oct 2011	
C2.13	At least four projects have benefited from knowledge services.	0				4		
						May 2015		
C2.14	At least six countries in the region have received technical assistance for creating or reformulating their regulatory frameworks for recyclable waste management.	0				6		
						May 2015		
C2.15	At least 10,000 recyclers have received technical training from leading national entities or professionals in recyclable waste management.	0	2500	5000		10000	0	On Course
			Mar 2014	Mar 2015		May 2015	Jun 2012	
C2.16	At least 60 professionals (government officials, recyclers, NGOs, firms) have participated in the program for sharing experience.	0	20	40		60		
			Mar 2014	Mar 2015		May 2015		
C2.17	At least 200 municipal officials have received training.	0				200	270	On Course
						May 2015	Nov 2011	

Component 3: Component III: Documentation of knowledge and learning.

Weight: 20%

Classification: Satisfactory

C3.11	A monitoring system is up and running (includes a baseline).							
						Mar 2013		
C3.12	An online mapping system is operating to identify municipal services that successfully integrate recyclers and private initiatives through public-private partnerships (PPPs) and other models.							
						Mar 2013		
C3.13	At least 10 best-practice experiments have been documented	0	6			10		
			Mar 2014			May 2015		
C3.14	At least 10 case studies have been produced.	0	6			10		
			Mar 2014			May 2015		
C3.15	At least five evaluations (of business models, etc.) have been documented and disseminated in LAC and globally.	0	3			5		
			Mar 2014			May 2015		
C3.16	At least three business models have been adopted by other firms or municipalities and are operating.	0				3		
						May 2015		
C3.17	At least five studies of specific recyclable materials have been produced.	0	3			5		
			Mar 2014			May 2015		
C3.18	At least 200 participants have attended national seminars	0	80			200		
			Mar 2014			May 2015		
C3.19	At least 500 participants have attended the annual conferences.	0	60	150	350	500	100	On Course
			Mar 2013	Mar 2014	Mar 2015	May 2015	May 2012	

Component 4: Component IV: Strategic communication with key audiences

Weight: 20%

Classification: Satisfactory

C4.11	A strategic communication plan designed, including identification of key audiences, a calendar of activities, and knowledge products to be developed for each audience (i.e. best practices documented, case studies, etc. described in component III) and strategic communication.							
						Mar 2013		
C4.12	An exit strategy designed to ensure continuity of the initiative.							
						Mar 2014		
C4.13	At least 10 additional organizations in LAC are representing different stakeholders in the recycling market and donors have joined the regional initiative as a result of the initial communication activities.	0				10		
						Mar 2015		
C4.14	Five LAC countries have conducted a	0				5		

campaign for positioning recyclers as agents with an economic function who contribute to society and to the environment.					May 2015		
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Milestones	Planned	Due Date	Achieved	Date achieved	Status
M0 Conditions Prior	1	Oct 2011	1	Oct 2011	Achieved

CRITICAL ISSUES THAT HAVE AFFECTED PERFORMANCE

[None reported in this period]

SECTION 4: RISKS

MOST IMPORTANT RISKS AFFECTING FUTURE PERFORMANCE

	Level	Mitigation action	Responsible
1. The principal risk identified for the creation of a regional recycling initiative is that firms will see the initiative as an attempt on the part of governments, multilateral agencies and civil society organizations to impose excessive demands or regulations that will limit business participation in this area.	Low	One of the partners is a firm that is interested both in the impact of its products and in the possibility of using recycled materials. Representation of other relevant players is assured by the close involvement of recycler associations, which will be part of the body advising the implementation team. Given the varied nature and interests of the organizations involved in the initiative, the implementation team will have professionals with technical knowledge and partnership management skills.	Project Guest
2. Stakeholders and the general public are not willing to change their behavior.	Low	A strong communication campaign, preaching with examples of the benefits of changing behavior and raising awareness.	Project Guest
3. There is not demand on the part of key stakeholders for the knowledge generated.	Low	Raise awareness and share the knowledge of successful projects in an effective way and at no cost.	Project Guest
4. Large firms, municipios and other organizations are not able and willing to cofinance or implement pilot projects.	Low	Raise awareness, share lessons learned and dissemination of knowledge product as a result of the implementation of pilot projects.	Project Guest
5. The direct beneficiaries does not continue to participate in the project, using the models, instruments and techniques learned through the training and experience sharing exercises.	Low	Component II consider activities of training, technical assistance and information sharing for stakeholders in the recycling market, specifically tailored for direct beneficiaries.	Project Guest

PROJECT RISK LEVEL: Low **TOTAL NUMBER OF RISKS:** 5 **IN EFFECT RISKS:** 5 **NOT IN EFFECT RISKS:** 0 **MITIGATED RISKS:** 0

SECTION 5: SUSTAINABILITY

Likelihood of project sustainability after project completion: P - Probable

CRITICAL ISSUES THAT MAY AFFECT PROJECT SUSTAINABILITY

Issue	Comments
[X] Lack of cost recovery mechanisms or external financing sources (government, donors and/or private sector) to continue the activities of the project once MIF resources are expended	Esta Iniciativa es ejecutada por el Banco (FOMIN) por lo que no responde al esquema tradicional de sostenibilidad como los proyectos que tienen una agencia ejecutora
[X] Lack of organizational, managerial and financial management capacity to continue and sustain the program once the execution phase is finalized.	SE elaborara una estrategia de salida o plan para traspasar el conocimiento acumulado a los actores clave en el mercado
Actions related to sustainability which will be or have been implemented:	
No actions related to sustainability were undertaken during this reporting period.	

SECTION 6: PRACTICAL LESSONS

	Relative to Implementation	Author
1. Es necesaria una buena planificacion para poder coordinar a los cuatro socios de forma efectiva y eficiente. Para ello, se esta esperando el resultado del "Estudio Maestro" que aportara luces sobre las intervenciones a llevar a cabo		Peinado-Vara, Estrella [MIF]