

# PROJECT STATUS REPORT

JULY 2011 - DECEMBER 2011

## SECTION 1: PROJECT SUMMARY

**PROJECT NAME:** Economic Inclusion of Informal Recyclers in Waste Management Systems

Project Number: RG-M1179 - Operation Number: ATN/ME-12692-RG

**Purpose:** The purpose is to enhance national and regional coordination capacities between national and local governments, the business sector and recycler organizations to promote conditions for greater inclusion of recyclers in the value chain.

**Country Administrator**  
UNITED STATES

**Beneficiary Country**  
ARGENTINA, BOLIVIA

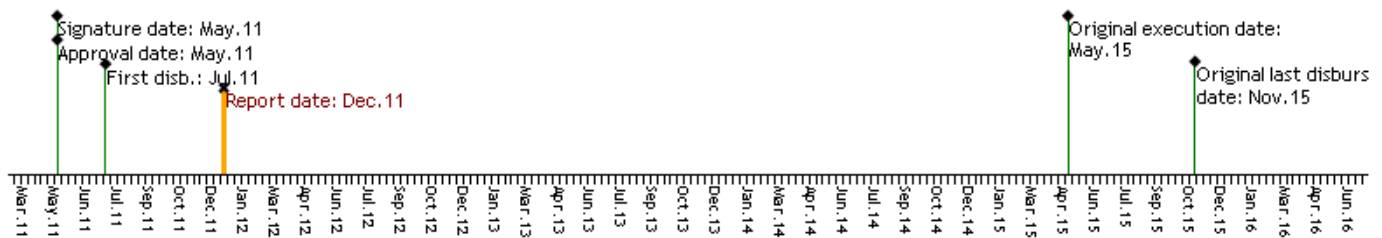
**Group**  
SME - Small and Medium Enterprise Development

**Subgroup**  
BDEV - Business Development

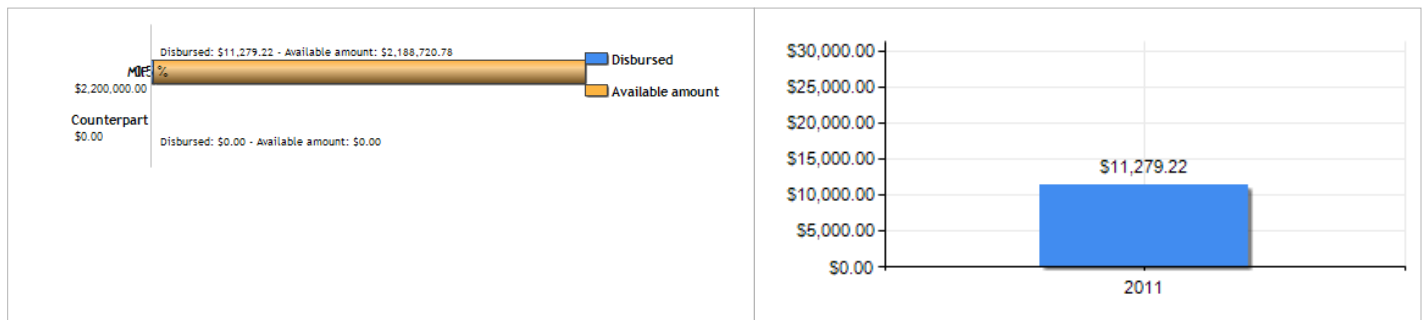
**Executing Agency:** INTER-AMERICAN DEVELOPMENT BANK

**Design Team Leader:** Peinado-Vara, Estrella  
**Supervision Team Leader:** Peinado-Vara, Estrella

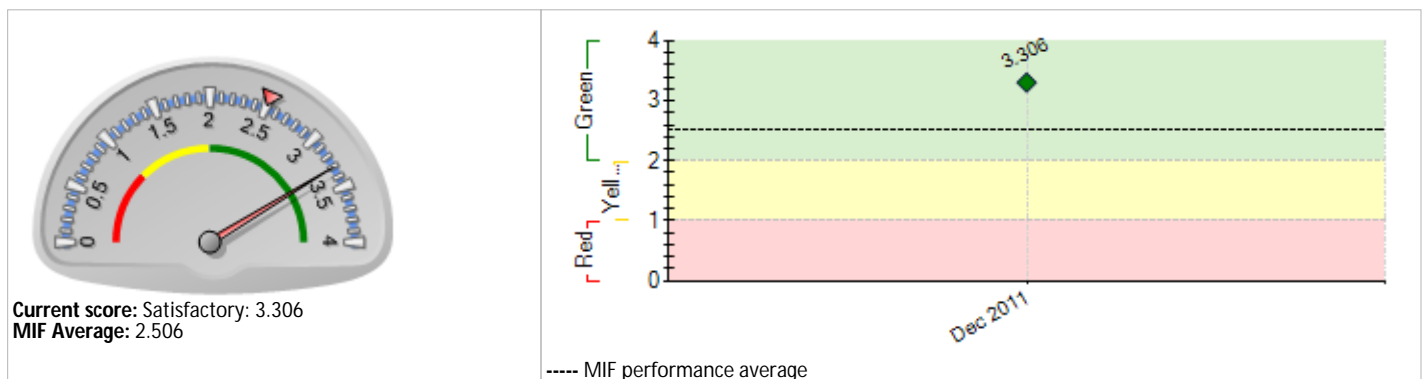
### TIMELINE



### FUNDS



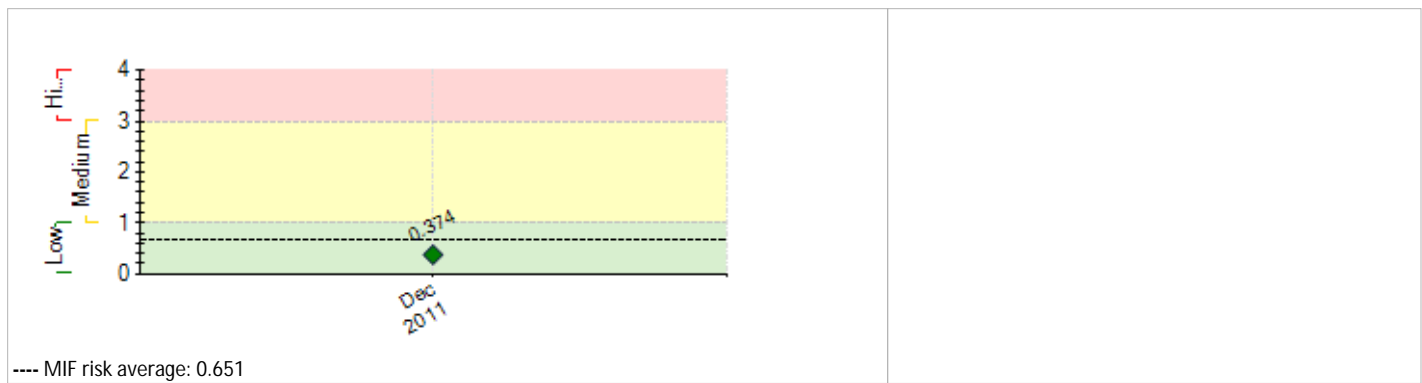
### PERFORMANCE SCORE



### EXTERNAL RISKS

#### INSTITUTIONAL CAPACITY

**Risk**  
**Financial Management:** Low  
**Procurement:** Low  
**Technical Capacity:** Low



## SECTION 2: PERFORMANCE

### Summary of project performance in the last six months

The Initiative was launched on 26 May 2011 at the CSR Americas Conference in Asuncion, Paraguay. However, delays to core team recruitment mean that work plan implementation will be delayed by around 10 months. Work plan targets been revised accordingly.

The selection process for the Initiative Coordinator (Jane Olley) was completed in December 2011 & she will begin work in February 2012.

Initial operating procedures developed by the Implementation Team (IT) during this period will be finalised during the next semester including procedures for the selection & design of strategic projects under Component I.

The selection process for the Recycling Sector Study (Component 1) was also initiated. This process will be completed and the study begun during the next semester.

Between August & November 2011, a series of Component II & III investments were agreed in Bolivia, Chile, Colombia, Costa Rica, Ecuador, Guatemala, Nicaragua, Paraguay & Peru. Results include the implementation of three ISWM training workshops with municipal decision-makers and technical staff in Bolivia and Peru.

Communication activities (Component 4) during this period include presentation of the Initiative to participants of the 2nd Annual Informal Waste Sector Conference in New York in September 2011.

During the next semester, work will begin on M&E design & development (Component III) and on both a Stakeholder Engagement & Communications Strategy (Component IV) for the Initiative.

### Comments from the Supervision Team Leader

Agree with the Executing Agency comments

The implementation of the three ISWM training workshops with municipal decision-makers and technical staff in Bolivia and Peru resulted in 270 municipal staff trained.

## SECTION 3: INDICATORS AND MILESTONES

Indicators		Baseline	Intermediate 1	Intermediate 2	Intermediate 3	Planned	Achieved	Status
<b>Purpose:</b> The purpose is to enhance national and regional coordination capacities between national and local governments, the business sector and recycler organizations to promote conditions for greater inclusion of recyclers in the value chain.	P.I1	0	10 Mar 2014			30 May 2015	0	
	P.I2	0	10 Mar 2014			30 May 2015	0	
	P.I3	0	2 Mar 2014			6 May 2015	0	
	P.I4	0				2 Mar 2015	0	
	P.I5	0				4 Mar 2015	0	
	P.I6	0				70 Mar 2014	0	
<b>Component 1:</b> Component I. Financing of projects that offer specific impact opportunities.  <b>Weight:</b> 30%  <b>Classification:</b> Satisfactory	C1.I1	0				12 Mar 2013		
	C1.I2	0	2 Mar 2013			4 Mar 2014		
	C1.I3	0				3 Mar 2014		
	C1.I4	0				2 Mar 2015		

	regional initiative.							
C1.15	At least two projects offering new process technologies or recycling products have been developed by firms participating in the regional initiative.	0				2		
						Mar 2015		
C1.16	At least two carbon credit methodology projects have been developed and tested for two recyclable materials (one for each material).	0				2		
						May 2015		
C1.17	At least two projects involving financing mechanisms related to climate change (payment for environmental services) have been developed and implemented.	0				2		
						May 2015		

**Component 2:** Component II. Training, technical assistance and information sharing for stakeholders in the recycling market.

**Weight:** 30%

**Classification:** Satisfactory

C2.11	At least four multinational firms have signed agreements to participate in the regional initiative	0				4		
						Mar 2013		
C2.12	At least six governments in the region have received technical assistance for creating or reformulating their regulatory frameworks for recyclable waste management.	0				6	1	On Course
						Mar 2015	Oct 2011	
C2.13	At least four projects have benefited from knowledge services.	0				4		
						May 2015		
C2.14	At least six countries in the region have received technical assistance for creating or reformulating their regulatory frameworks for recyclable waste management.	0				6		
						May 2015		
C2.15	At least 10,000 recyclers have received technical training from leading national entities or professionals in recyclable waste management.	0	2500	5000		10000		
			Mar 2014	Mar 2015		May 2015		
C2.16	At least 60 professionals (government officials, recyclers, NGOs, firms) have participated in the program for sharing experience.	0	20	40		60		
			Mar 2014	Mar 2015		May 2015		
C2.17	At least 200 municipal officials have received training.	0				200	270	On Course
						May 2015	Nov 2011	

**Component 3:** Component III: Documentation of knowledge and learning.

**Weight:** 20%

**Classification:** Satisfactory

C3.11	A monitoring system is up and running (includes a baseline).							
						Mar 2013		
C3.12	An online mapping system is operating to identify municipal services that successfully integrate recyclers and private initiatives through public-private partnerships (PPPs) and other models.					Mar 2013		
C3.13	At least 10 best-practice experiments have been documented	0	6			10		
			Mar 2014			May 2015		
C3.14	At least 10 case studies have been produced.	0	6			10		
			Mar 2014			May 2015		
C3.15	At least five evaluations (of business models, etc.) have been documented and disseminated in LAC and globally.	0	3			5		
			Mar 2014			May 2015		
C3.16	At least three business models have been adopted by other firms or municipios and are operating.	0				3		
						May 2015		
C3.17	At least five studies of specific recyclable materials have been produced.	0	3			5		
			Mar 2014			May 2015		
C3.18	At least 200 participants have attended national seminars	0	80			200		
			Mar 2014			May 2015		
C3.19	At least 500 participants have attended the annual conferences.	0	60	150	350	500		
			Mar 2013	Mar 2014	Mar 2015	May 2015		

**Component 4:** Component IV: Strategic communication with key audiences

**Weight:** 20%

**Classification:** Satisfactory

C4.11	A strategic communication plan designed, including identification of key audiences, a calendar of activities, and knowledge products to be developed for each audience (i.e. best practices documented, case studies, etc. described in component III) and strategic communication.					Mar 2013		
C4.12	An exit strategy designed to ensure continuity of the initiative.					Mar 2014		
C4.13	At least 10 additional organizations in LAC are representing different stakeholders in the recycling market and donors have joined the regional initiative as a result of the initial communication activities.	0				10		
						Mar 2015		
C4.14	Five LAC countries have conducted a campaign for positioning recyclers as agents with an economic function who contribute to society and to the environment.	0				5		
						May 2015		

Milestones	Planned	Due Date	Achieved	Date achieved	Status
M0 Conditions Prior	1	Oct 2011	1	Oct 2011	Achieved

#### CRITICAL ISSUES THAT HAVE AFFECTED PERFORMANCE

[X] Others, which?: Los recursos FOMIN e INE/WSA son ejecutados por el Banco. Los recursos adicionales de los socios Avina y TCCC son ejecutados por estas organizaciones bajo la coordinación de la IRR, por esta razón la toma de decisión a veces sufre retrasos.

#### SECTION 4: RISKS

**MOST IMPORTANT RISKS AFFECTING FUTURE PERFORMANCE**

	<b>Level</b>	<b>Mitigation action</b>	<b>Responsible</b>
1. The principal risk identified for the creation of a regional recycling initiative is that firms will see the initiative as an attempt on the part of governments, multilateral agencies and civil society organizations to impose excessive demands or regulations that will limit business participation in this area.	Low	One of the partners is a firm that is interested both in the impact of its products and in the possibility of using recycled materials. Representation of other relevant players is assured by the close involvement of recycler associations, which will be part of the body advising the implementation team. Given the varied nature and interests of the organizations involved in the initiative, the implementation team will have professionals with technical knowledge and partnership management skills.	Implementation Team and Project Coordinator
2. Stakeholders and the general public are not willing to change their behavior.	Low	A strong communication campaign, preaching with examples of the benefits of changing behavior and raising awareness.	Project Coordinator
3. There is not demand on the part of key stakeholders for the knowledge generated.	Low	Raise awareness and share the knowledge of successful projects in an effective way and at no cost.	Project Coordinator
4. Large firms, municipios and other organizations are not able and willing to cofinance or implement pilot projects.	Low	Raise awareness, share lessons learned and dissemination of knowledge product as a result of the implementation of pilot projects.	Project Coordinator
5. The direct beneficiaries does not continue to participate in the project, using the models, instruments and techniques learned through the training and experience sharing exercises.	Low	Component II consider activities of training, technical assistance and information sharing for stakeholders in the recycling market, specifically tailored for direct beneficiaries.	Project Coordinator

**PROJECT RISK LEVEL:** Low **TOTAL NUMBER OF RISKS:** 5 **IN EFFECT RISKS:** 5 **NOT IN EFFECT RISKS:** 0 **MITIGATED RISKS:** 0

**SECTION 5: SUSTAINABILITY**

**Likelihood of project sustainability after project completion:** P - Probable

**CRITICAL ISSUES THAT MAY AFFECT PROJECT SUSTAINABILITY**

<b>Issue</b>	<b>Comments</b>
[X] Lack of <b>cost recovery</b> mechanisms or <b>external financing sources</b> (government, donors and/or private sector) to continue the activities of the project once MIF resources are expended	Una de las actividades planteadas es la elaboracion de una "estrategia de salida" de los socios para asegurar que la iniciativa se mantiene en la forma que sea mas adecuada.
[X] Lack of organizational, managerial and financial management capacity to <b>continue</b> and sustain the program once the execution phase is finalized.	Una de las actividades planteadas es la elaboracion de una "estrategia de salida" de los socios para asegurar que la iniciativa se mantiene en la forma que sea mas adecuada.
[X] Lack of a <b>sustainability plan</b> or its inadequate implementation	Una de las actividades planteadas es la elaboracion de una "estrategia de salida" de los socios para asegurar que la iniciativa se mantiene en la forma que sea mas adecuada.

**Actions related to sustainability which will be or have been implemented:**

Given the initial stage of the project, no specific activities have been undertaken in this period to ensure the sustainability of the Initiative.

**SECTION 6: PRACTICAL LESSONS**

*[No lessons learned added yet.]*