

PROJECT STATUS REPORT

JANUARY 2014 - JUNE 2014

SECTION 1: PROJECT SUMMARY

PROJECT NAME: Regional Initiative for the Economic and Social Inclusion of Recyclers

Project Number: RG-M1179 - Operation Number: ATN/ME-12692-RG

Result: The purpose is to enhance national and regional coordination capacities between national and local governments, the business sector and recycler organizations to promote conditions for greater inclusion of recyclers in the value chain.

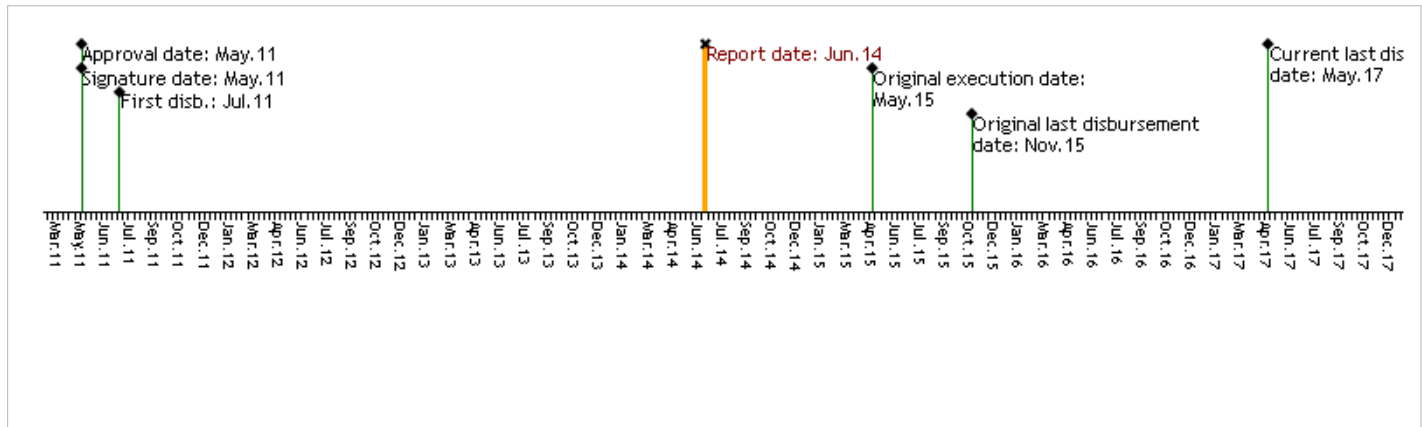
Country Administrator	Beneficiary Country	Group	Subgroup
UNITED STATES	ARGENTINA, BOLIVIA	SME - Small and Medium Enterprise Development	BDEV - Business Development

MIF Partners: INTER-AMERICAN DEVELOPMENT BANK

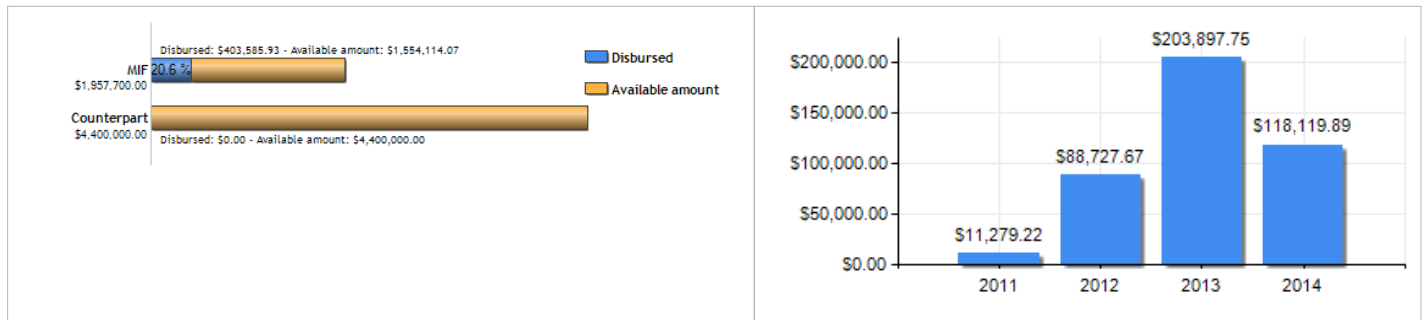
Design Team Leader: Peinado-Vara, Estrella

Supervision Team Leader: Peinado-Vara, Estrella

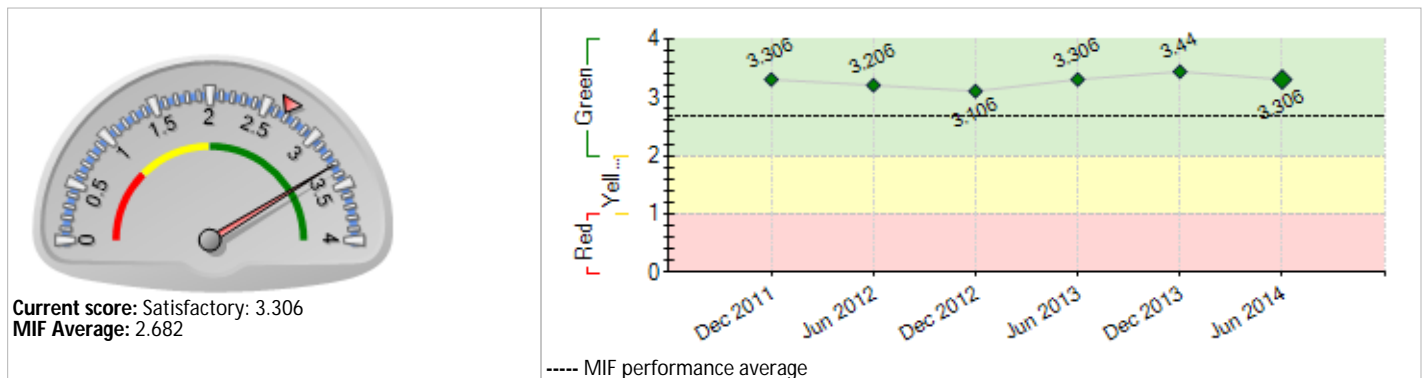
TIMELINE



FUNDS



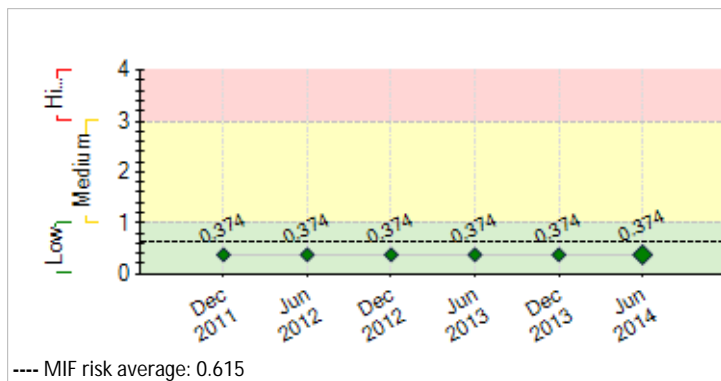
PERFORMANCE SCORE



EXTERNAL RISKS

INSTITUTIONAL CAPACITY

Risk
Financial Management: Low
Procurement: Low
Technical Capacity: Low



SECTION 2: PERFORMANCE

Summary of project performance since inception

Since its launch in May 2011, the IRR has developed an important portfolio of projects in 14 countries including strategic projects designed to benefit 2700 recyclers in 20 municipalities in Chile, Brasil, Panama and Mexico. It has also established itself as a platform for accessing technical assistance, developing knowledge products and influencing opinion on inclusive recycling in LAC.

Indicator targets for awareness raising, project approval and implementation have been met under CI. The IRR is also on course to meet targets for all but one of the CII indicators i.e. training targets for recyclers. Work has advanced on the development of National Training Programmes for Recyclers and Municipal Staff which should contribute to this indicator from October 2014. The M&E system is operational and targets for national seminars and international conferences have been met under CIII. Work on additional knowledge products is also underway. The Strategic Communications Plan is being implemented under CIV and work on the construction of new alliances will be reinforced in the second semester of 2014.

Red-LACRE has been successfully included in the Implementation Team (IT) and National Committees are at work in seven countries. Finally, from July 2014, the original coordinator role will be split into two posts, one overseeing the expansion of the IRR beyond its initial 4 year implementation period and the second overseeing the successful implementation of approved projects.

Comments from the Supervision Team Leader

Agree with the Executing Agency comments

Summary of project performance in the last six months

Under **Component I**, 3 of 4 approved projects are being implemented in Chile, Panama and Brasil. Work on the Mexico project is expected to begin in the second semester of 2014.

Under **Component II**, design of the National Recycler and Municipal Training Programmes (CII, A2.1) is underway. Findings of an initial diagnostic study of training experiences in 11 countries were validated in a Knowledge Exchange Workshop held in Lima, Peru from 5-6 June 2014. A final diagnostic report was submitted at the end of June 2014. Also, a further recycler exchange and horizontal training activity was undertaken in Guatemala in May 2014 (CII, A2.5).

Under **Component III**, the M&E system is operational. The development of an on-line tool Paso Certo designed to guide recycler organizations through formalization and institutional strengthening processes is underway. In Ecuador a diagnostic study of the recycling sector is being finalized and is due to be disseminated in September 2014. Finally, the IRR organized a *Forum on Inclusive Recycling and Social Entrepreneurs* with FEMSA and ANDE in Mexico DF in May 2014.

Under **Component IV**, implementation of the Strategic Communications Plan continues and an initial strategy for corporate engagement has been elaborated and will be further developed in the second semester of 2014 with the aim of ensuring the continuation of the IRR beyond its initial four year implementation period.

Comments from the Supervision Team Leader

Agree with the Executing Agency comments

SECTION 3: INDICATORS AND MILESTONES

Indicators		Baseline	Intermediate 1	Intermediate 2	Intermediate 3	Planned	Achieved	Status
Result: The purpose is to enhance national and regional coordination capacities between national and local governments, the business sector and recycler	R.1 30 municipios, distributed among at least three countries, have signed selective collection contracts with recyclers' organizations (businesses).	0	10 Mar 2014			30 Nov 2015	0	
	R.2 30 municipios in at least three countries have approved the rules regulating separation at origin for	0	10			30	0	

organizations to promote conditions for greater inclusion of recyclers in the value chain.		domestic wastes.		Mar 2014			Nov 2015		
	R.3	Six firms have supply policies that include buying materials from recyclers' organizations.	0	2			6	1	
				Mar 2014			Nov 2015	Dec 2012	
	R.4	Two countries have developed professional training services for recyclers	0				2	0	
							Nov 2015		
	R.5	Four national multisector networks have been created among recycling stakeholders.	0				4	0	
							Nov 2015		
	R.6	70 intersectoral institutions (including national governments and international agencies) have signed agreements for cooperation through the regional initiative.	0				70	40	
							Nov 2015	Dec 2012	

Component 1: Component I. Financing of projects that offer specific impact opportunities. Weight: 30% Classification: Satisfactory	C1.11	12 firms are interested in supporting and coinvesting in national projects.	0				12	18	Finished
							Mar 2013	Oct 2013	
	C1.12	Four new national projects have been approved.	0	2			4	4	Finished
				Mar 2013			Mar 2014	Sep 2013	
	C1.13	Six national projects are in execution.	0	3			6	3	Finished
				Jan 2013			Nov 2015	Jan 2014	

Component 2: Component II. Training, technical assistance and information sharing for stakeholders in the recycling market. Weight: 30% Classification: Satisfactory	C2.11	Four multinational firms have signed agreements to participate in the regional initiative	0				4	6	Finished
							Mar 2013	Mar 2014	
	C2.12	Six governments in the region have received technical assistance for creating or reformulating their regulatory frameworks for recyclable waste management.	0				6	5	On Course
							Mar 2015	Jun 2014	
	C2.13	Four projects have benefited from knowledge services.	0				4	5	On Course
							May 2015	Jun 2013	
	C2.14	5,000 recyclers have received technical training from leading national entities or professionals in recyclable waste management.	0				5000	694	Delayed
							Nov 2015	May 2014	
	C2.15	60 professionals (government officials, recyclers, NGOs, firms) have participated in the program for sharing experience.	0	20	40		60	74	Finished
				Mar 2014	Mar 2015		May 2015	Dec 2013	
	C2.16	200 municipal officials have received training.	0				200	270	On Course
							May 2015	Nov 2011	

Component 3: Component III: Documentation of knowledge and learning. Weight: 20% Classification: Satisfactory	C3.11	A monitoring system is up and running (includes a baseline).						Yes	Finished
							Mar 2013	Dec 2013	
	C3.12	5 best-practice experiments have been documented	0	2			5	2	On Course
				Mar 2014			Nov 2015	Oct 2013	
	C3.13	5 case studies have been produced.	0				5	2	On Course
							May 2015	Dec 2012	
	C3.14	Three evaluations (of business models, etc.) have been documented and disseminated in LAC and globally.	0				3		
							May 2015		
	C3.15	Three studies of specific recyclable materials have been produced.	0				3	1	On Course
							May 2015	Dec 2012	
	C3.16	200 participants have attended national seminars	0	80			200	348	On Course
				Mar 2014			May 2015	May 2014	
	C3.17	500 participants have attended the annual conferences.	0	60	150	350	500	679	On Course
				Mar 2013	Mar 2014	Mar 2015	May 2015	Jun 2014	

Component 4: Component IV: Strategic communication with key audiences Weight: 20% Classification: Satisfactory	C4.11	A strategic communication plan designed, including identification of key audiences, a calendar of activities, and knowledge products to be developed for each audience (i.e. best practices documented, case studies, etc. described in component III) and strategic communication.						Yes	Finished
							Mar 2013	Jun 2013	
	C4.12	An exit strategy designed to ensure continuity of the initiative.					Mar 2015		
	C4.13	10 additional organizations in LAC are representing different stakeholders in the recycling market and donors have joined the regional initiative as a result of the initial communication activities.	0				10		
							Nov 2015		
	C4.14	Five LAC countries have conducted a campaign for positioning recyclers as agents with an economic function who contribute to society and to the environment.	0				5		
							Nov 2015		

Milestones		Planned	Due Date	Achieved	Date achieved	Status
M1	Conditions Prior	1	Oct 2011	1	Oct 2011	Achieved

CRITICAL ISSUES THAT HAVE AFFECTED PERFORMANCE

[None reported in this period]

SECTION 4: RISKS

MOST IMPORTANT RISKS AFFECTING FUTURE PERFORMANCE

	Level	Mitigation action	Responsible
1. The principal risk identified for the	Low	One of the partners is a firm that is interested both in the impact of its	Project Guest

creation of a regional recycling initiative is that firms will see the initiative as an attempt on the part of governments, multilateral agencies and civil society organizations to impose excessive demands or regulations that will limit business participation in this area.

products and in the possibility of using recycled materials. Representation of other relevant players is assured by the close involvement of recycler associations, which will be part of the body advising the implementation team. Given the varied nature and interests of the organizations involved in the initiative, the implementation team will have professionals with technical knowledge and partnership management skills.

2. Stakeholders and the general public are not willing to change their behavior.	Low	A strong communication campaign, preaching with examples of the benefits of changing behavior and raising awareness.	Project Guest
3. Large firms, municipios and other organizations are not able and willing to cofinance or implement pilot projects.	Low	Raise awareness, share lessons learned and dissemination of knowledge product as a result of the implementation of pilot projects.	Project Guest
4. There is not demand on the part of key stakeholders for the knowledge generated.	Low	Raise awareness and share the knowledge of successful projects in an effective way and at no cost.	Project Guest
5. The direct beneficiaries does not continue to participate in the project, using the models, instruments and techniques learned through the training and experience sharing exercises.	Low	Component II consider activities of training, technical assistance and information sharing for stakeholders in the recycling market, specifically tailored for direct beneficiaries.	Project Guest

PROJECT RISK LEVEL: Low **TOTAL NUMBER OF RISKS:** 5 **IN EFFECT RISKS:** 5 **NOT IN EFFECT RISKS:** 0 **MITIGATED RISKS:** 0

SECTION 5: SUSTAINABILITY

Likelihood of project sustainability after project completion: P - Probable

CRITICAL ISSUES THAT MAY AFFECT PROJECT SUSTAINABILITY

Issue

[X] Lack of organizational, managerial and financial management capacity to **continue** and sustain the program once the execution phase is finalized.

[X] A sustainability plan will be discussed during the second semester 2014

Comments

The project needs to find the right scheme for future sustainability. Stakeholders are willing to continue.

Activities to develop this plan will start on the second semester 2014.

Actions related to sustainability which will be or have been implemented:

During this semester, initial discussions on the project exit strategy and sustainability plan began. The ToR for this activity will be developed between July and August 2014 and work on the plan is expected to begin in September - October 2014.

The splitting of the coordinator role into two parts to oversee: (1) the expansion of the IRR programme; and (2) the successful implementation and dissemination of project outcomes is also expected to be instrumental in ensuring the sustainability of the IRR programme beyond its initial four year implementation period.

SECTION 6: PRACTICAL LESSONS

[No lessons learned added yet.]