Fondo Multilateral de Inversiones
Miembro del Grupo BID

REPORTE DE ESTADO DEL PROYECTO

ENERO 2016 - JUNIO 2016

SECCIÓN 1: SÍNTESIS DEL PROYECTO

NOMBRE DEL PROYECTO: Iniciativa regional para la inclusión económica y social de los recicladores

Nro. Proyecto: RG-M1179 - Proyecto No.: ATN/ME-12692-RG

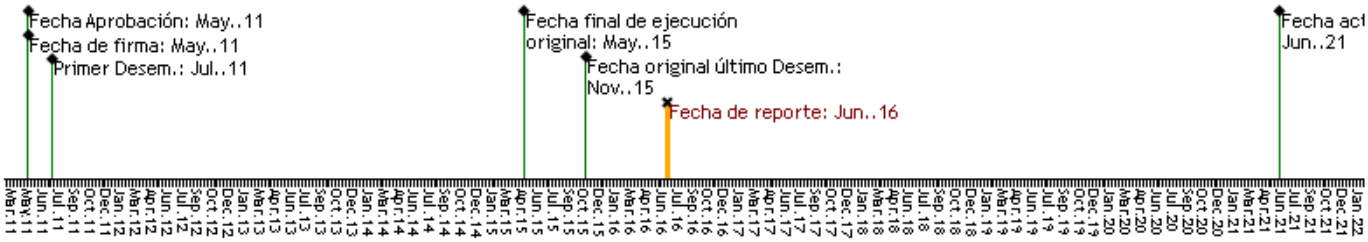
Propósito: The purpose is to enhance national andregional coordination capacities betweennational and local governments, thebusiness sector and recycler organizationsto promote conditions for greater inclusionof recyclers in the value chain.

País Administrador	País Beneficiario	Grupo	Subgrupo
ARGENTINA	ARGENTINA, BOLIVIA	SME - Desarrollo de la pequeña y mediana empresa	BDEV - Desarrollo empresarial

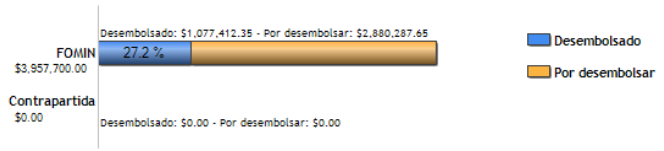
Agencia Ejecutora: INTER-AMERICAN DEVELOPMENT BANK

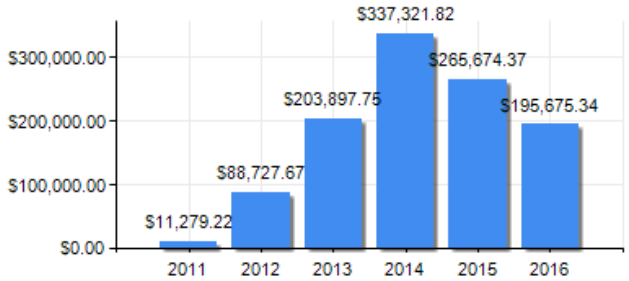
Líder equipo de diseño: ESTRELLA PEINADO-VARA
Líder equipo de supervisión: ESTRELLA PEINADO-VARA

CICLO DEL PROYECTO

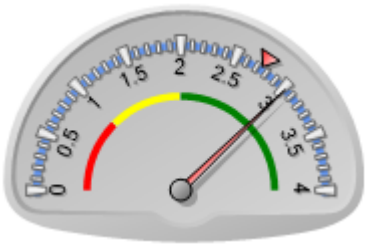


RECURSOS

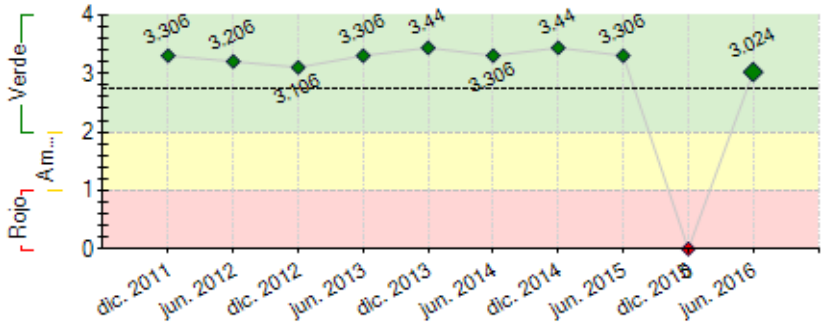




PUNTAJE DE DESEMPEÑO



Puntaje actual: Satisfactorio: 3.024
Promedio FOMIN: 2.749

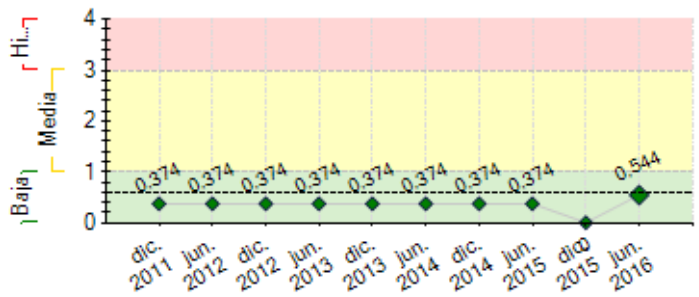


----- Promedio desempeño FOMIN

RIESGOS EXTERNOS

CAPACIDAD INSTITUCIONAL

	Riesgo
Administración Financiera:	Alto
Adquisiciones:	Media
Capacidad Técnica:	Baja



---- Promedio de riesgo FOMIN: 0.598

SECCIÓN 2: DESEMPEÑO

Resumen del desempeño del proyecto desde el inicio

IRR Phase I projects will benefit over 17,000 recyclers in more than 80 municipalities in 16 countries. Additional cumulative targets for key indicators have been established in the Phase II project document approved in December 2016.

During the first six months of 2016, the Implementing Unit of the IRR has developed the implementation framework for Phase II of the programme (2016 – 2019) including the elaboration and signing of agreements with each of the partners, the contracting of the members of the 2016-19 implementation team and the development of the 2016/17 Work Plan, including the project pipeline and detailed profiles for strategic projects in Ecuador, Argentina, Brazil and Costa Rica.

An initial meeting of the Phase II Investment Committee was undertaken at the end of June 2016 and final approval of the work plan and decisions on presented project profiles will be taken in August 2016.

Work on the exiting project portfolio has continued in parallel to the work to activate the second phase and has included the finalisation of one of the eight strategic projects.

Comentarios del líder de Equipo de Supervisión

De acuerdo con los comentarios de la Agencia Ejecutora

Resumen del desempeño del proyecto en los últimos seis meses

Component I: 8 strategic projects have been approved. The Panama project was completed in June 2016 and the other projects in Chile, Brazil, Mexico, Colombia, Dominican Republic, Peru and Nicaragua will be finalised between 2016 and 2018. Further strategic projects in Ecuador, Argentina, Brazil and Costa Rica are under discussion with a final decision expected in August 2016.

Component II: Phase I of the project to strengthen metal recyclers in Peru, co-financed by Gerdau, has been completed and Phase II initiated. During June and July the project to strengthen RED-LACRE is providing advocacy training to recyclers in Ecuador, the Dominican Republic and Uruguay. A proposal for a second phase of this project has been submitted to the IU for consideration. The project to develop wastepicker inclusion plans in seven municipalities in Ecuador is also being implemented.

Component III: The Economist Intelligence Unit is preparing the ***Inclusive Recycling in Latin America and the Caribbean*** report. An initial workshop was held in Washington DC in May to obtain expert feedback on their proposed research framework. Comments on a revised framework, presented in June 2016, have been provided to EIU who expect to begin work in July 2016.

Component IV: Between February and May, a 2 person communication team was contracted to maintain IRR channels up to date and plan and implement communication campaigns for the International Day of Recyclers (March) and World Recycling Day (May).

Comentarios del líder de Equipo de Supervisión

De acuerdo con los comentarios de la Agencia Ejecutora

SECCIÓN 3: INDICADORES E HITOS

	Indicadores		Línea de base	Intermedio 1	Intermedio 2	Intermedio 3	Planificado	Logrado	Estado
Propósito: The purpose is to enhance national and regional coordination capacities between national and local governments, the	R.1	30 municipios, distributed among at least three countries, have signed selective collection contracts with recyclers' organizations (businesses).	0	10			30	33	
				Mar. 2014			Abr. 2017	Dic. 2015	
	R.2	30 municipios in at least three countries have approved the rules	0	10			30	1	

business sector and recycler organizations to promote conditions for greater inclusion of recyclers in the value chain.		regulating separation at origin for domestic wastes.		Mar. 2014			Abr. 2017	Dic. 2015	
	R.3	Six firms have supply policies that include buying materials from recyclers' organizations.	0	2 Mar. 2014			6 Abr. 2017	46 Dic. 2015	
	R.4	Two countries have developed professional training services for recyclers	0				2 Abr. 2017	0	
	R.5	Four national multisector networks have been created among recycling stakeholders.	0				4 Abr. 2017	2 Dic. 2015	
	R.6	70 intersectoral institutions (including national governments and international agencies) have signed agreements for cooperation through the regional initiative.	0				70 Abr. 2017	119 Jun. 2016	
Componente 1: Component I. Financing of projects thatoffer specific impact opportunities. **Peso:** 30% **Clasificación:** Satisfactorio	**C1.I1**	12 firms are interested in supporting and coinvesting in national projects.	0				12 Mar. 2013	18 Oct. 2013	Finalizado
	C1.I2	Four new national projects have been approved.	0	2 Mar. 2013			4 Mar. 2020	8 Jul. 2015	Finalizado
	C1.I3	Six national projects are in execution.	0	3 Ene. 2013			6 Mar. 2020	8 Dic. 2015	Finalizado
Componente 2: Component II. Training, technicalassistance and information sharing forstakeholders in the recycling market. **Peso:** 30% **Clasificación:** Satisfactorio	**C2.I1**	Four multinational firms have signed agreements to participate in the regional initiative	0				4 Mar. 2013	10 Jun. 2016	Finalizado
	C2.I2	Six governments in the region have received technical assistance for creating or reformulating their regulatory frameworks for recyclable waste management.	0				6 Mar. 2015	7 Jun. 2016	Finalizado
	C2.I3	Four projects have benefited from knowledge services.	0				4 May. 2015	5 Jun. 2013	En curso
	C2.I4	5,000 recyclers have received technical training from leading national entities or professionals in recyclable waste management.	0				5000 Abr. 2017	9169 Jun. 2016	En curso
	C2.I5	60 professionals (government officials, recyclers, NGOs, firms) have participated in the program for sharing experience.	0	20 Mar. 2014	40 Mar. 2015		60 May. 2015	124 Jun. 2016	Finalizado
	C2.I6	200 municipal officials have received training.	0				200 May. 2015	500 Jun. 2016	Finalizado
Componente 3: Component III: Documentation of knowledge and learning. **Peso:** 20% **Clasificación:** Satisfactorio	**C3.I1**	A monitoring system is up and running (includes a baseline).					Mar. 2013	Si Dic. 2013	Finalizado
	C3.I2	5 best-practice experiments have been documented	0	2 Mar. 2014			5 Abr. 2016	6 Dic. 2015	Finalizado
	C3.I3	5 case studies have been produced.	0				5 Abr. 2016	9 Jun. 2016	Finalizado
	C3.I4	Three evaluations (of business models, etc.) have been documented and disseminated in LAC and globally.	0				3 Abr. 2016	2 Dic. 2015	En curso
	C3.I5	Three studies of specific recyclable materials have been produced.	0				3 Abr. 2016	3 Abr. 2016	Finalizado
	C3.I6	200 participants have attended national seminars	0	80 Mar. 2014			200 May. 2015	932 Jun. 2016	Finalizado
	C3.I7	500 participants have attended the annual conferences.	0	60 Mar. 2013	150 Mar. 2014	350 Mar. 2015	500 May. 2015	948 Feb. 2015	Finalizado
Componente 4: Component IV: Strategic communication with key audiences **Peso:** 20% **Clasificación:** Satisfactorio	**C4.I1**	A strategic communication plan designed, including identification of key audiences, a calendar of activities, and knowledge products to be developed for each audience (i.e. best practices documented, case studies, etc. described in component III) and strategic communication.					Mar. 2013	Si Jun. 2013	Finalizado
	C4.I2	An exit strategy designed to ensure continuity of the initiative.					Abr. 2016	Si Jun. 2016	Finalizado
	C4.I3	10 additional organizations in LAC are representing different stakeholders in the recycling market and donors have joined the regional initiative as a result of the initial communication activities.	0				10 Abr. 2017	1 Mar. 2015	Atrasado
	C4.I4	Five LAC countries have conducted a campaign for positioning recyclers as agents with an economic function who contribute to society and to the environment.	0				5 Abr. 2017	5 Jun. 2016	Finalizado

	Hitos	Planificado	Fecha Vencimiento	Logrado	Fecha en que se logró	Estado
H1	Conditions Prior	1	Oct. 2011	1	May. 2011	Logrado

FACTORES CRÍTICOS QUE HAN AFECTADO EL DESEMPEÑO

[No se reportaron factores para este período]

SECCIÓN 4: RIESGOS

RIESGOS MÁS RELEVANTES QUE PUEDEN AFECTAR EL DESEMPEÑO FUTURO

Nivel	Acción de mitigación	Responsable

1. The direct beneficiaries does not continue to participate in the project, using the models, instruments and techniques learned through the training and experience sharing exercises.	Baja	Component II consider activities of training, technical assistance and information sharing for stakeholders in the recycling market, especifically tailored for direct beneficiaries.	Project Coordinator
2. Stakeholders and the general public are not willing to change their behavior.	Baja	A strong communication campaing, preaching with examples of the benefits of changing behavior and raising awarness.	Project Coordinator
3. The principal risk identified for the creation of a regional recycling initiative is that firms will see the initiative as an attempt on the part of governments, multilateral agencies and civil society organizations to impose excessive demands or regulations that will limit business participation in this area.	Baja	One of the partners is a firm that is interested both in the impact of its products and in the possibility of using recycled materials. Representation of other relevant players is assured by the close involvement of recycler associations, which will be part of the body advising the implementation team. Given the varied nature and interests of the organizations involved in the initiative, the implementation team will have professionals with technical knowledge and partnership management skills.	Project Coordinator
4. Large firms, municipios and other organizations are not able and willing to cofinance or implement pilot projects.	Baja	Raise awarness, share lessons learned and dissemination of knowledge product as a result of the implementation of pilot projects.	Project Coordinator
5. There is not demand on the part of key stakeholders for the knowledge generated.	Baja	Raise awarness and share the knowledge of successful projects in an effective way and at no cost.	Project Coordinator

NIVEL DE RIESGO DEL PROYECTO: Baja **NÚMERO TOTAL DE RIESGOS:** 5 **RIESGOS VIGENTES:** 5 **RIESGOS NO VIGENTES:** 0 **RIESGOS MITIGADOS:** 0

SECCIÓN 5: SOSTENIBILIDAD

Probabilidad de que exista sostenibilidad después de terminado el proyecto: P - Probable

FACTORES CRÍTICOS QUE PUEDEN AFECTAR LA SOSTENIBILIDAD DEL PROYECTO

[No se reportaron factores para este período]

Acciones realizadas o a ser implementadas relativas a la sostenibilidad:

During this semester the IRR has migrated to a new governance structure led by the host partner Avina. Agreements have been signed with funding partners and funds transferred to Avina. A new operating manual and communication protocol have been developed and presented to the partners for discussion. The implementation team for 2016-2019 has been selected and have held a planning meeting in Quito, Ecuador in early June 2016 to develop the 2016-2017 work plan. This work plan has been presented to the Investment Committee for approval and is expected to be adopted by August 2016. These products constitute the base for the further development of the IRR in the second phase and it's evolution towards an independent and sustainable corporate funded body that can take forward the inclusive recycling agenda beyond 2020.

SECCIÓN 6: LECCIONES PRÁCTICAS

[No se encontraron lecciones aprendidas]