

PROJECT STATUS REPORT

JANUARY 2015 - JUNE 2015

SECTION 1: PROJECT SUMMARY

PROJECT NAME: Regional Initiative for the Economic and Social Inclusion of Recyclers

Project Number: RG-M1179 - Project Num.: ATN/ME-12692-RG

Purpose: The purpose is to enhance national and regional coordination capacities between national and local governments, the business sector and recycler organizations to promote conditions for greater inclusion of recyclers in the value chain.

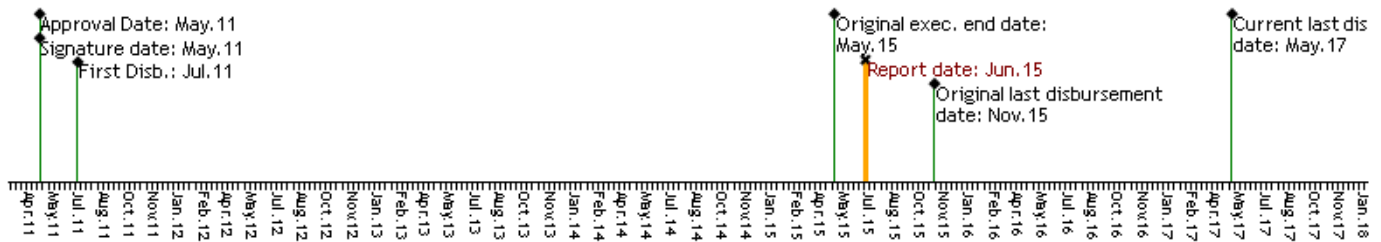
Country Admin	Country Beneficiary	Group	Subgroup
UNITED STATES	ARGENTINA, BOLIVIA	SME - Small and Medium Enterprise Development	BDEV - Business Development

Executing Agency: INTER-AMERICAN DEVELOPMENT BANK

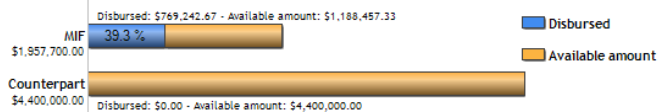
Design Team Leader: ESTRELLA PEINADO-VARA

Supervision Team Leader: ESTRELLA PEINADO-VARA

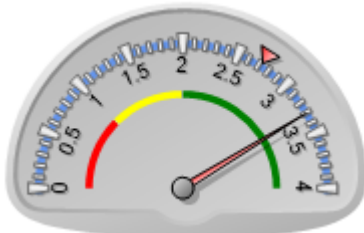
PROJECT CYCLE



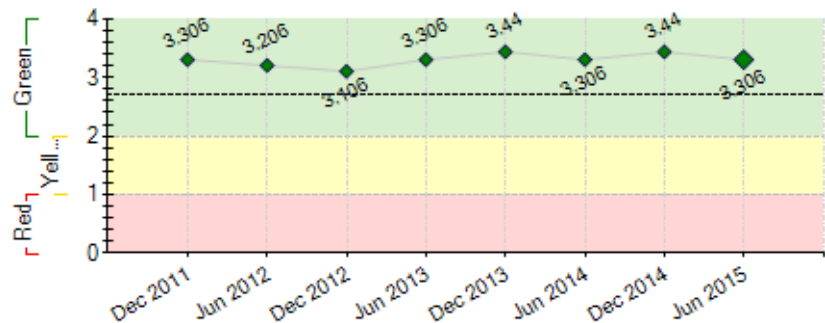
FUNDS



PERFORMANCE SCORE



Current score: Satisfactory: 3.306
MIF Average: 2.727



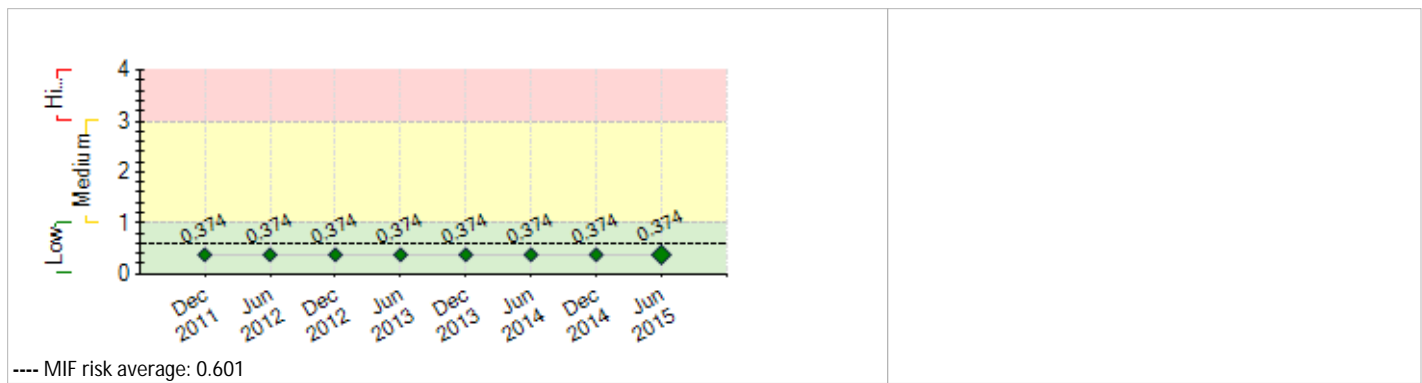
----- MIF performance average

EXTERNAL RISKS

INSTITUTIONAL CAPACITY

Risk

Financial Management: 0
Procurement: 0
Technical Capacity: 0



SECTION 2: PERFORMANCE

Summary of project performance since inception

There are currently 19 approved and/or active projects being undertaken in 14 countries. These include 7 strategic projects benefiting 6000 recyclers in 39 municipalities. The strategic project in Panama will finalize in 2015. The remaining projects will finalize between 2016 & 2018. The incorporation of Pepsi Co as an IRR partner has added further projects and will contribute to overall IRR results and impact. Purpose indicators will begin to demonstrate results and impact from the next reporting period onwards. A revised timeframe has been proposed for indicator completion and will be introduced in advance of the next report.

Indicators for CI have been met and the IRR is on course to meet targets for CII. Under CIII additional knowledge products have been approved and will contribute to outstanding indicator targets between 2016 & 2017. Under CIV, one out of four indicators has been achieved to date. Actions are planned to begin to meet these targets including a corporate partners meeting (Oct 2015) and recycler positioning campaigns in 3 countries in the framework of the Red-LACRE strengthening project (CII).

The 4th Regional Advisory Committee meeting was held on 4 February 2015 at which an initial strategic framework for the strengthening of the IRR platform was approved for further development. The detailed plan will be presented to the RAC on 5 November 2015 for final approval. The implementation of the new work plan is expected to begin in February 2016.

Comments from the Supervision Team Leader

Agree with the Executing Agency comments

Summary of project performance in the last six months

Component I: 7 strategic projects in Chile, Panama, Brazil, Mexico, Colombia, Dominican Republic and Peru have been approved and are being implemented. The IT has also approved a further project in Nicaragua which is expected to get underway in August 2015.

Component II: The revision of the National Recycler & Municipal Training Programme has taken longer than expected and will continue throughout the next semester. The project to strengthen metal recyclers in 9 cities in Peru (co-financed by Gerdau) is underway and a further project to strengthen Red-LACRE and its national members has also been approved and will begin in August 2015.

Component III: Paso Certo development has progressed and the model will be launched in September 2015. The Study of Recycling in 4 municipalities in Ecuador has been edited for publication. Work was also finalized on the case studies for Eco Ampla and Eco Chiletra. The Value Chain Study for Central America also progressed with validation workshops held in May 2015 to discuss the initial results of the investigation. Finally, an additional study to develop cost scenarios for inclusive SWM service delivery was also approved and is underway.

Under **Component IV**, a revised communication strategy has been developed and will be a key element of the IRR second phase proposal currently in development. Pepsi Co became a full IRR partner in February 2015 and is supporting work to incorporate new private partners into the IRR.

Comments from the Supervision Team Leader

Agree with the Executing Agency comments

SECTION 3: INDICATORS AND MILESTONES

Indicators		Baseline	Intermediate 1	Intermediate 2	Intermediate 3	Planned	Achieved	Status
Purpose: The purpose is to enhance national and	R.1	0	10			30	4	
30 municipios, distributed among at least three countries, have signed selective collection contracts								

regional coordination capacities between national and local governments, the business sector and recycler organizations to promote conditions for greater inclusion of recyclers in the value chain.		with recyclers' organizations (businesses).		Mar 2014			Nov 2015	Jun 2015	
	R.2	30 municipios in at least three countries have approved the rules regulating separation at origin for domestic wastes.	0	10			30	0	
				Mar 2014			Nov 2015		
	R.3	Six firms have supply policies that include buying materials from recyclers' organizations.	0	2			6	4	
				Mar 2014			Nov 2015	Mar 2015	
	R.4	Two countries have developed professional training services for recyclers	0				2	0	
							Nov 2015		
	R.5	Four national multisector networks have been created among recycling stakeholders.	0				4	1	
							Nov 2015	Dec 2014	
	R.6	70 intersectoral institutions (including national governments and international agencies) have signed agreements for cooperation through the regional initiative.	0				70	86	
							Nov 2015	Dec 2014	

Component 1: Component I. Financing of projects that offer specific impact opportunities. Weight: 30% Classification:	C1.11	12 firms are interested in supporting and coinvesting in national projects.	0				12	18	Finished
							Mar 2013	Oct 2013	
	C1.12	Four new national projects have been approved.	0	2			4	7	Finished
				Mar 2013			Mar 2014	Apr 2015	
	C1.13	Six national projects are in execution.	0	3			6	7	Finished
				Jan 2013			Nov 2015	Jun 2015	

Component 2: Component II. Training, technical assistance and information sharing for stakeholders in the recycling market. Weight: 30% Classification:	C2.11	Four multinational firms have signed agreements to participate in the regional initiative	0				4	8	Finished
							Mar 2013	Apr 2015	
	C2.12	Six governments in the region have received technical assistance for creating or reformulating their regulatory frameworks for recyclable waste management.	0				6	6	Finished
							Mar 2015	Jun 2015	
	C2.13	Four projects have benefited from knowledge services.	0				4	5	On Course
							May 2015	Jun 2013	
	C2.14	5,000 recyclers have received technical training from leading national entities or professionals in recyclable waste management.	0				5000	4221	On Course
							Nov 2015	Jun 2015	
	C2.15	60 professionals (government officials, recyclers, NGOs, firms) have participated in the program for sharing experience.	0	20	40		60	74	Finished
				Mar 2014	Mar 2015		May 2015	Dec 2013	
	C2.16	200 municipal officials have received training.	0				200	270	On Course
							May 2015	Nov 2011	

Component 3: Component III: Documentation of knowledge and learning. Weight: 20% Classification:	C3.11	A monitoring system is up and running (includes a baseline).						Yes	Finished
							Mar 2013	Dec 2013	
	C3.12	5 best-practice experiments have been documented	0	2			5	3	On Course
				Mar 2014			Nov 2015	Dec 2014	
	C3.13	5 case studies have been produced.	0				5	2	On Course
							May 2015	Dec 2012	
	C3.14	Three evaluations (of business models, etc.) have been documented and disseminated in LAC and globally.	0				3		Delayed
							May 2015		
	C3.15	Three studies of specific recyclable materials have been produced.	0				3	1	On Course
							May 2015	Dec 2012	
	C3.16	200 participants have attended national seminars	0	80			200	527	Finished
				Mar 2014			May 2015	Apr 2015	
	C3.17	500 participants have attended the annual conferences.	0	60	150	350	500	679	On Course
				Mar 2013	Mar 2014	Mar 2015	May 2015	Jun 2014	

Component 4: Component IV: Strategic communication with key audiences Weight: 20% Classification:	C4.11	A strategic communication plan designed, including identification of key audiences, a calendar of activities, and knowledge products to be developed for each audience (i.e. best practices documented, case studies, etc. described in component III) and strategic communication.					Mar 2013	Yes	Finished
								Jun 2013	
	C4.12	An exit strategy designed to ensure continuity of the initiative.					Mar 2015	No	Delayed
								Dec 2014	
	C4.13	10 additional organizations in LAC are representing different stakeholders in the recycling market and donors have joined the regional initiative as a result of the initial communication activities.	0				10	1	Delayed
							Nov 2015	Mar 2015	
	C4.14	Five LAC countries have conducted a campaign for positioning recyclers as agents with an economic function who contribute to society and to the environment.	0				5	1	On Course
							Nov 2015	Jun 2015	

Milestones	Planned	Due Date	Achieved	Date of achievement	Status
M1 Conditions Prior	1	Oct 2011	1	May 2011	Achieved

CRITICAL ISSUES THAT HAVE AFFECTED PERFORMANCE
[None reported in this period]

SECTION 4: RISKS

MOST IMPORTANT RISKS AFFECTING FUTURE PERFORMANCE

	Level	Mitigation action	Responsible
1. The principal risk identified for the creation of a regional recycling initiative is that firms will see the initiative as an attempt on the part of governments, multilateral agencies and civil society organizations to impose excessive demands or regulations that will limit business participation in this area.	Low	One of the partners is a firm that is interested both in the impact of its products and in the possibility of using recycled materials. Representation of other relevant players is assured by the close involvement of recycler associations, which will be part of the body advising the implementation team. Given the varied nature and interests of the organizations involved in the initiative, the implementation team will have professionals with technical knowledge and partnership management skills.	Project Guest
2. Stakeholders and the general public are not willing to change their behavior.	Low	A strong communication campaign, preaching with examples of the benefits of changing behavior and raising awareness.	Project Guest
3. Large firms, municipios and other organizations are not able and willing to cofinance or implement pilot projects.	Low	Raise awareness, share lessons learned and dissemination of knowledge product as a result of the implementation of pilot projects.	Project Guest
4. There is not demand on the part of key stakeholders for the knowledge generated.	Low	Raise awareness and share the knowledge of successful projects in an effective way and at no cost.	Project Guest
5. The direct beneficiaries does not continue to participate in the project, using the models, instruments and techniques learned through the training and experience sharing exercises.	Low	Component II consider activities of training, technical assistance and information sharing for stakeholders in the recycling market, specifically tailored for direct beneficiaries.	Project Guest

PROJECT RISK LEVEL: Low **TOTAL NUMBER OF RISKS:** 5 **IN EFFECT RISKS:** 5 **NOT IN EFFECT RISKS:** 0 **MITIGATED RISKS:** 0

SECTION 5: SUSTAINABILITY

Likelihood of project sustainability after project completion: P - Probable

CRITICAL ISSUES THAT MAY AFFECT PROJECT SUSTAINABILITY

[None reported in this period]

Actions related to sustainability which have been taken in the reporting period:

During this semester, the consultant Jorge Cabrejos has advanced in the preparation of the IRR Mid-Term Evaluation. Initially expected to be finalized in June 2015, additional work requested on the preliminary report is now expected to be completed in September 2015. The preliminary report provided inputs to the first draft of the strategic plan for the strengthening of the IRR platform between 2016-2020. This strategic plan was presented to the Implementation team in their retreat in Washington DC in 16-18 June 2015 and forms the basis of the final strategic plan that will be presented to the Regional Advisory Committee on 5 November 2015. The plan seeks to widen the overall IRR agenda to support not only processes of inclusion but also actions to strengthen recycling activities in general. Central to the implementation of the plan is a change to the governance structure whereby programme partner Avina becomes the organizational host of the programme with additional responsibilities for its management and supervision. The plan will be implemented from February 2016 onwards and given its scope and duration will take the place of the exit strategy/sustainability plan of the IRR.

SECTION 6: PRACTICAL LESSONS

[No lessons learned found]