Fondo Multilateral de Inversiones
Miembro del Grupo BID

REPORTE DE ESTADO DEL PROYECTO

JULIO 2015 - DICIEMBRE 2015

SECCIÓN 1: SÍNTESIS DEL PROYECTO

NOMBRE DEL PROYECTO: Iniciativa regional para la inclusión económica y social de los recicladores

Nro. Proyecto: RG-M1179 - Proyecto No.: ATN/ME-12692-RG

Propósito: The purpose is to enhance national andregional coordination capacities betweennational and local governments, thebusiness sector and recycler organizationsto promote conditions for greater inclusionof recyclers in the value chain.

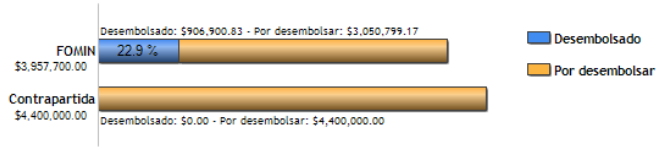
País Administrador	País Beneficiario	Grupo	Subgrupo
ARGENTINA	ARGENTINA, BOLIVIA	SME - Desarrollo de la pequeña y mediana empresa	BDEV - Desarrollo empresarial

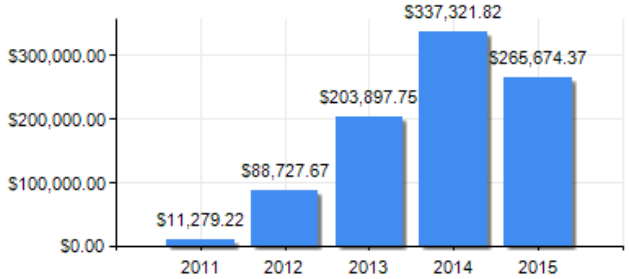
Agencia Ejecutora: INTER-AMERICAN DEVELOPMENT BANK

Líder equipo de diseño: ESTRELLA PEINADO-VARA
Líder equipo de supervisión: ESTRELLA PEINADO-VARA

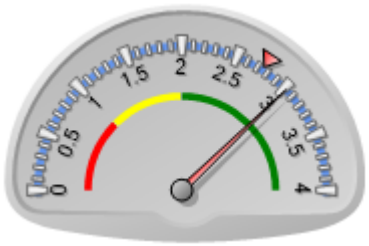
CICLO DEL PROYECTO

RECURSOS

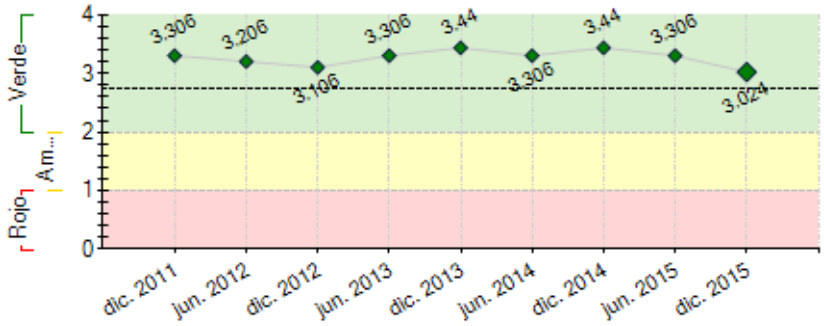




PUNTAJE DE DESEMPEÑO



Puntaje actual: Satisfactorio: 3.024
Promedio FOMIN: 2.753

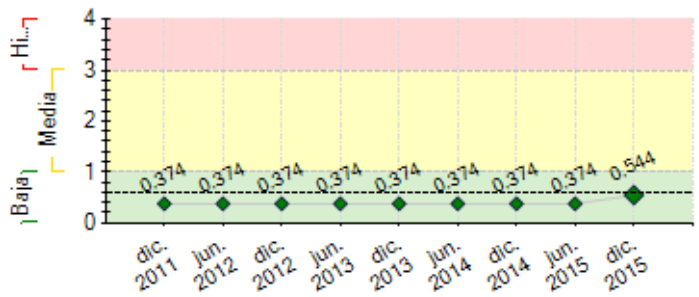


----- Promedio desempeño FOMIN

RIESGOS EXTERNOS

CAPACIDAD INSTITUCIONAL

	Riesgo
Administración Financiera:	Alto
Adquisiciones:	Media
Capacidad Técnica:	Baja



---- Promedio de riesgo FOMIN: 0.605

SECCIÓN 2: DESEMPEÑO

Resumen del desempeño del proyecto desde el inicio

The current project portfolio undertaken under the umbrella of the IRR will benefit more than 17,000 recyclers in 75 municipalities in 16 countries. The results and impact of finished projects are reported here and the remaining projects will continue to contribute to these indicators between 2016 and 2018.

Indicators for CI and CII have been met and the IRR is on course to meet to the remaining indicators for CIII. Under CIV, one of the indicators has been achieved to date and as reported previously activities are underway to meet the remaining targets. A corporate partners meeting held in Miami in November 2015 has led to detailed face to face discussions with several companies and the IRR will include Danone as a partner in at least three countries in the first trimester of 2016. In addition, after a analysis of the legal framework in 17 LAC countries Red-LACRE has selected Uruguay, the Dominican Republic and Ecuador for the implementation of recycler positioning campaigns during 2016.

A detailed plan (including new indicators and targets) for the second phase of the IRR was discussed in the 5th RAC meeting in November 2015 and agreements for additional partner contributions to the IRR were agreed in December 2015. Between January and March/April 2016 the governance model of the IRR will migrate from a partner alliance to the hosting of the programme within Avina. The second phase of the programme will be implemented between 2016 and 2020.

Comentarios del líder de Equipo de Supervisión

De acuerdo con los comentarios de la Agencia Ejecutora

Resumen del desempeño del proyecto en los últimos seis meses

Component I: 8 strategic projects in Chile, Panama, Brasil, Mexico, Colombia, Dominican Republic, Peru and Nicaragua have been approved and are being implemented.

Component II: The project to strengthen metal recyclers in 9 cities in Peru (co-financed by Gerdau) and the project to strengthen Red-LACRE are both underway. The consultants to undertake a third project to apply and adapt the IRR guide to the development of inclusion plans in six municipalities in Ecuador have also been selected. Project implementation will begin in the first trimester of 2016.

Component III: The on-line training tool Paso Cierto was officialy presented an workshop undertaken on 30 November 2015 in the framework of Expocatador 2015. The Recycling Study in 4 municipalities in Ecuador was published in October 2015 and the Eco Ampla and Eco Chilectra studies was published in February 2016. Two other publications are currently in final review and graphic design phase to be published in the first trimester of 2016.

Componente IV: The Phase I Communication Plan was finalised in September 2015. An internal IRR communicator has been selected and will begin work in January 2016. Work to incorporate new partners also progressed with eight companies attending a IRR partnership meeting in Miami on 5 November 2015. This was followed up with one-to-one discussions. An agreement to co-finance at least three strategic projects is expected to be signed with Danone in the first trimester of 2016.

Comentarios del líder de Equipo de Supervisión

De acuerdo con los comentarios de la Agencia Ejecutora

SECCIÓN 3: INDICADORES E HITOS

	Indicadores		Línea de base	Intermedio 1	Intermedio 2	Intermedio 3	Planificado	Logrado	Estado
Propósito: The purpose is to enhance national and regional coordination capacities	R.1	30 municipios, distributed among at least three countries, have signed selective collection contracts with recyclers' organizations	0	10			30	33	

between national and local governments, the business sector and recycler organizations to promote conditions for greater inclusion of recyclers in the value chain.		(businesses).		Mar. 2014			Abr. 2017	Dic. 2015	
	R.2	30 municipios in at least three countries have approved the rules regulating separation at origin for domestic wastes.	0	10			30	1	
				Mar. 2014			Abr. 2017	Dic. 2015	
	R.3	Six firms have supply policies that include buying materials from recyclers' organizations.	0	2			6	46	
				Mar. 2014			Abr. 2017	Dic. 2015	
	R.4	Two countries have developed professional training services for recyclers	0				2	0	
							Abr. 2017		
	R.5	Four national multisector networks have been created among recycling stakeholders.	0				4	2	
							Abr. 2017	Dic. 2015	
	R.6	70 intersectoral institutions (including national governments and international agencies) have signed agreements for cooperation through the regional initiative.	0				70	119	
							Abr. 2017	Jun. 2016	
Componente 1: Component I. Financing of projects thatoffer specific impact opportunities. **Peso:** 30% **Clasificación:** Satisfactorio	**C1.I1**	12 firms are interested in supporting and coinvesting in national projects.	0				12	18	Finalizado
							Mar. 2013	Oct. 2013	
	C1.I2	Four new national projects have been approved.	0	2			4	8	Finalizado
				Mar. 2013			Mar. 2020	Jul. 2015	
	C1.I3	Six national projects are in execution.	0	3			6	8	Finalizado
				Ene. 2013			Mar. 2020	Dic. 2015	
Componente 2: Component II. Training, technicalassistance and information sharing forstakeholders in the recycling market. **Peso:** 30% **Clasificación:** Satisfactorio	**C2.I1**	Four multinational firms have signed agreements to participate in the regional initiative	0				4	8	Finalizado
							Mar. 2013	Abr. 2015	
	C2.I2	Six governments in the region have received technical assistance for creating or reformulating their regulatory frameworks for recyclable waste management.	0				6	6	Finalizado
							Mar. 2015	Jun. 2015	
	C2.I3	Four projects have benefited from knowledge services.	0				4	5	En curso
							May. 2015	Jun. 2013	
	C2.I4	5,000 recyclers have received technical training from leading national entities or professionals in recyclable waste management.	0				5000	5617	En curso
							Abr. 2017	Dic. 2015	
	C2.I5	60 professionals (government officials, recyclers, NGOs, firms) have participated in the program for sharing experience.	0	20	40		60	74	Finalizado
				Mar. 2014	Mar. 2015		May. 2015	Dic. 2013	
	C2.I6	200 municipal officials have received training.	0				200	294	Finalizado
							May. 2015	Dic. 2015	
Componente 3: Component III: Documentation of knowledge and learning. **Peso:** 20% **Clasificación:** Satisfactorio	**C3.I1**	A monitoring system is up and running (includes a baseline).						Si	Finalizado
							Mar. 2013	Dic. 2013	
	C3.I2	5 best-practice experiments have been documented	0	2			5	6	Finalizado
				Mar. 2014			Abr. 2016	Dic. 2015	
	C3.I3	5 case studies have been produced.	0				5	2	Finalizado
							Abr. 2016	Dic. 2012	
	C3.I4	Three evaluations (of business models, etc.) have been documented and disseminated in LAC and globally.	0				3	2	En curso
							Abr. 2016	Dic. 2015	
	C3.I5	Three studies of specific recyclable materials have been produced.	0				3	2	Finalizado
							Abr. 2016	Dic. 2015	
	C3.I6	200 participants have attended national seminars	0	80			200	727	Finalizado
				Mar. 2014			May. 2015	Sep. 2015	
	C3.I7	500 participants have attended the annual conferences.	0	60	150	350	500	948	Finalizado
				Mar. 2013	Mar. 2014	Mar. 2015	May. 2015	Feb. 2015	
Componente 4: Component IV: Strategic communication with key audiences **Peso:** 20% **Clasificación:** Satisfactorio	**C4.I1**	A strategic communication plan designed, including identification of key audiences, a calendar of activities, and knowledge products to be developed for each audience (i.e. best practices documented, case studies, etc. described in component III) and strategic communication.						Si	Finalizado
							Mar. 2013	Jun. 2013	
	C4.I2	An exit strategy designed to ensure continuity of the initiative.						No	Finalizado
							Abr. 2016	Dic. 2014	
	C4.I3	10 additional organizations in LAC are representing different stakeholders in the recycling market and donors have joined the regional initiative as a result of the initial communication activities.	0				10	1	Atrasado
							Abr. 2017	Mar. 2015	
	C4.I4	Five LAC countries have conducted a campaign for positioning recyclers as agents with an economic function who contribute to society and to the environment.	0				5	1	Finalizado
							Abr. 2017	Jun. 2015	

	Hitos	**Planificado**	**Fecha Vencimiento**	**Logrado**	**Fecha en que se logró**	**Estado**
H1	Conditions Prior	1	Oct. 2011	1	May. 2011	Logrado

FACTORES CRÍTICOS QUE HAN AFECTADO EL DESEMPEÑO

[X] Otros, cuáles?: En general se esta ejecutando sin mucha demora

SECCIÓN 4: RIESGOS

RIESGOS MÁS RELEVANTES QUE PUEDEN AFECTAR EL DESEMPEÑO FUTURO

	Nivel	Acción de mitigación	Responsable
1. The direct beneficiaries does not continue to participate in the project, using the models, instruments and techniques learned through the training and experience sharing exercises.	Baja	Component II consider activities of training, technical assistance and information sharing for stakeholders in the recycling market, especifically tailored for direct beneficiaries.	Project Coordinator
2. Stakeholders and the general public are not willing to change their behavior.	Baja	A strong communication campaing, preaching with examples of the benefits of changing behavior and raising awarness.	Project Coordinator
3. The principal risk identified for the creation of a regional recycling initiative is that firms will see the initiative as an attempt on the part of governments, multilateral agencies and civil society organizations to impose excessive demands or regulations that will limit business participation in this area.	Baja	One of the partners is a firm that is interested both in the impact of its products and in the possibility of using recycled materials. Representation of other relevant players is assured by the close involvement of recycler associations, which will be part of the body advising the implementation team. Given the varied nature and interests of the organizations involved in the initiative, the implementation team will have professionals with technical knowledge and partnership management skills.	Project Coordinator
4. Large firms, municipios and other organizations are not able and willing to cofinance or implement pilot projects.	Baja	Raise awarness, share lessons learned and dissemination of knowledge product as a result of the implementation of pilot projects.	Project Coordinator
5. There is not demand on the part of key stakeholders for the knowledge generated.	Baja	Raise awarness and share the knowledge of successful projects in an effective way and at no cost.	Project Coordinator

NIVEL DE RIESGO DEL PROYECTO: Baja **NÚMERO TOTAL DE RIESGOS:** 5 **RIESGOS VIGENTES:** 5 **RIESGOS NO VIGENTES:** 0 **RIESGOS MITIGADOS:** 0

SECCIÓN 5: SOSTENIBILIDAD

Probabilidad de que exista sostenibilidad después de terminado el proyecto: P - Probable

FACTORES CRÍTICOS QUE PUEDEN AFECTAR LA SOSTENIBILIDAD DEL PROYECTO

Factor	Comentarios
[X] Ausencia de un **plan de sostenibilidad** o inadecuada implementación del mismo	Se va a desarrollar un plan de sostenibilidad para el nuevo periodo
[X] Se va a desarrollar un plan de sostenibilidad para el nuevo periodo	Se va a desarrollar un plan de sostenibilidad para el nuevo periodo

Acciones realizadas o a ser implementadas relativas a la sostenibilidad:

During this semester, the strategic plan for the second phase of the IRR programme was discussed in the 5th RAC meeting in Miami on 5th November 2015 and the final version of this document was approved by the partners between November and December 2015. During the first trimester of 2016 the IRR will migrate from a governance structure based on a partner alliance to one based on the central management of programme activities and funds through the host partner Avina. Related activities undertaken in this period will include the revision of programme operating manuals and protocols, changes to the IRR team structure and the passing of partner funds to Avina for their direct administration through this organization. The existing IRR team will acompany this migration throughout the first semester of 2016. During the second phase of the IRR the governance will further evolve with the aim of establishing an independent and sustainable corporate funded body that can take forward the inclusive recycling agenda beyond 2020.

SECCIÓN 6: LECCIONES PRÁCTICAS

	Relativo a	Autor
1. The mid-term evaluation of the IRR programme highlighted the following lessons learned during the first phase of the IRR: (1) The focus of the IRR is very relevant to the regional ISWM context and to the recycling value chain in LAC. (2) Stakeholder representation and articulation is fundamental to ensure the legitimacy and success of inclusive recycling; (3) The effective dissemination of lessons learned is key to scaling results; (4) It is essential to continue to contribute to the development of information and decision making systems to fill knowledge gaps, compare and improve the performance of inclusive recycling schemes. These lessons have informed the development of the approved Strategic Plan (2016-2020) which will guide the implementation of the second phase of the IRR. During this second phase programme management will be centralised in Avina and this organization will lead efforts to incorporate new partners and move towards a long term operating model for the IRR.	Implementation	Olley, Jane