

Technical Cooperation (TC) Document

Basic Information for TC

- Country/Region: REGIONAL
- TC Name: Open Dialogue and Knowledge Exchange on Citizen Security
- TC Number: RG-T2221
- Associated Loan/Guarantee Name: N/A
- Associated Loan/Guarantee Number: N/A
- Team Leader/Members: Jorge Srur (IFD/ICS, Team Leader); Gustavo Beliz (ICS/CUR); Joan Serra Hoffman (IFD/ICS); Lina Marmolejo (IFD/ICS); Ana Inés Basco (IFD/ICS); Jennifer Peirce (IFD/ICS); Melissa Gonzalez (IFD/ICS); and Monica Lugo (LEG/SGO).
- Date of TC Abstract authorization: September 10th 2012
- Donors providing funding: Citizen Security Initiative (CSF)
- Beneficiary (countries or entities which are the recipient of the technical assistance): 26 countries. IDB borrowing member countries.
- Executing Agency and contact name: Inter-American Development Bank.
- IDB Funding Requested: US\$170,000
- Local counterpart funding, if any: US\$40,000
- Execution period: 15 months
- Disbursement period (which includes execution period): 16 months
- Required start date: December 17, 2012
- Types of consultants (firm or individual consultants): Individual consultants
- Prepared by Unit: IFD/ICS
- Unit of Disbursement Responsibility: IFD/ICS
- Included in Country Strategy (y/n); TC included in CPD (y/n): No
- GCI-9 Sector Priority: Institutions for Growth and Social Welfare: Citizen Security

I. Description of the Associated Loan/Guarantee

N/A

II. Objectives and Justification of the TC

There is a wide consensus among academics, policy-makers, experts, and government officials that the field of crime and violence prevention in that Latin America and the Caribbean (LAC) faces a challenge with regards to quality, availability, and timeliness of information and knowledge. These factors reduce the effectiveness of citizen security policies. Therefore, a more accurate and timely access to the latest research findings, best practices and assessments that seek to strengthen the capacity of the different citizen security actors (Ministries, Police, Courts, Civil Society, crime-related social institutions) is critical for successful policy implementation.

Countries in the region are continuously demanding not only more channels for cooperation and dialogue on crime prevention issues, but also more systematic and effective ones.¹ A number of

¹ Some examples are: *Foro de Ministros en Materia de Seguridad Pública de las Américas, MISPA, Foro de Ministros de Justicia u otros Ministros, Procuradores y Fiscales Generales, REMJA; and Red de Ciudades para la Seguridad Ciudadana*; among others.

regional forums developed over the last years have shown the increasing interest of governments to share their knowledge and experiences. One of the main lessons learned from those meetings is that the willingness to participate and exchange ideas rises when those activities are well-focused. The importance of consistent strategies which lead to disseminate findings and conclusions as well as keep network members engaged were essential for the success of the forums.

To close this gap, in addition to its regular lending and TC programs, the Bank has set in motion specific programs at the local, national, regional and international levels to update knowledge, exchange information, examine best practices, and encourage innovation.²

As a way to facilitate a more dynamic, systematic and actionable exchange of knowledge and experiences, since 2011 the Inter-American Development Bank (IDB) has partnered with the Inter-American Dialogue (IAD), to address current citizen security developments through the LAC region program of public forums and roundtables. Panelists have included high-profile academics and practitioners, including Rafael Fernández de Castro, leader of the forthcoming UNDP report on regional security; *Primera Comisionada Aminta Granera*, General Director of the National Police of Nicaragua; Eduardo Stein, who has served as Vice President and Foreign Minister of Guatemala; Angela Me, head of the UNODC statistics division; Rodrigo Guerrero, Mayor of Cali; Adrián Franco, Director of the INEGI, Mexico drug analyst Peter Reuter. Some of the topics that discussed were: a) policy responding to the expanding violence and criminality in Central America; b) 2013 UNDP LAC citizen security report in process; c) innovative community policing models and what the police is doing to confront challenges related to drug trafficking and violence in the country; among others. More than 120 people attended these forums and roundtables, including many of high profile in diplomacy, academia, and other international agencies (diplomats from countries in Central America, Canada, France, executives, experts from the World Bank, OAS, ONDCP, Brookings, INCAE, Partners of America, among others), journalists from international agencies, as well as officials and technicians from different areas of the IDB.

The roundtables and public forums had offered a unique venue to promote the exchange of experiences, knowledge and lessons learned which allow the capacity to identify the most important challenges in this area for the region. The IDB and the IAD have agreed to boost the dialogue and integrate it into a more structured and dynamic knowledge exchange agenda including discussion papers and other reports.

The objectives of this TC are to promote LAC governments' access to knowledge and lessons learned, to improve collaboration and sharing of best practices among public officials and between governments and civil society and the academia, to promote a better understanding of citizen security issues, and to increase the effectiveness of Bank's program.

² Some examples are: the Intensive Citizen Security Clinics and the Regional Policy Dialogue of the Citizen Security Network.

This project fits into the framework of the Bank's Operational Guidelines for Program Design and Execution in the Area of Civic Coexistence and Public Safety (GN-2535) and the Citizen Security Conceptual Framework and Empirical Evidence (No. IDB-DP-232). Citizen security is one of the main areas of the Strategy for institutions for growth and social welfare (GN-2587). It was identified as a priority area that contributes to the objectives of the Bank's ninth capital increase (AB-2764).

As a first step towards a more defined and strategic dialogue, this TC will focus on the following elements: (i) bridging the knowledge gaps to support effective innovation and reforms in citizen security public management; (ii) strengthening consensus-building among relevant actors and institutions; and (iii) building a more technical and practical dialogue around issues of concern for LAC countries.

III. Description of activities/components and budget

Component 1. Strengthening citizen security policy analysis. The objective of this component is to contribute to the generation of new policy analysis and identify new proposals and ideas on citizen security related issues, by organizing five Washington-based roundtables. The roundtables would continue the successful series of exchanges among Washington-based experts, which the IAD and the IDB have been sponsoring within the past year. Each meeting will deal with a specific issue related to citizen security, with discussions leaders drawn from diverse professional backgrounds. The debates will enrich the IDB's and the IAD's analytical and operational agenda in LAC. Participants will be citizen security experts, policy makers, public officials, academics, civil society and multilateral institutions representatives from LAC and the U.S. located in or visiting Washington DC. In addition, public officials from LAC that are not in DC can participate through videoconference from the country offices.³ It is expected to have approximately 25 participants in each roundtable. This component will finance: a consultant for logistical support; logistics (catering, audiovisuals, among others); and the participation of the experts (airline tickets and per diem).

Component 2. Fostering leadership and dialogue. The purpose of this component is to foster collaboration and knowledge sharing among Chiefs of Police, Public Prosecutors and other public officials in charge of citizen security initiatives, through the organization of two regional conferences (two-day conferences). Building on a successful meeting in Uruguay in 2011, the first conference would be held in Lima or another LAC city leading innovative challenges in citizen security prevention, in April or May 2013, and a second in October or November 2013 with a site to be selected, likely in, Mexico, Central America, or Brazil. The overarching theme of both conferences would be the institutional requirements for a successful response to citizen security challenges—including attention to the role of police and other security forces, judicial and prison systems, social policies (particularly those directed toward youth), accountability of citizen security policies, the economy of the crime, as well as the role of mass media and regional and international cooperation

³ We will also invite to participate in these roundtables the Wilson Center, the Vera Institute, and the Open Society Foundations.

on these issues. One of the regional conferences would discuss the challenges on these matters faced by local and sub-national governments along the region. Each conference would have a different focus on the main theme, to be determined in agreement with the host country, city, and would give particular emphasis to the challenges confronting the host country and the lessons that can be drawn from its experience. Highly recognized experts, scholars, top senior officials will be called to motivate the discussion, and draw conclusions as well. It is expected to count on approximately 80 participants in each regional conference. This component will finance: a consultant for logistical support; logistics (translation, catering, audiovisuals, among others); and the participation of the experts and participants (approximately 43).

Component 3. Supporting knowledge generation and dissemination. The objective of this component is to gather, consolidate, deepen and systematize knowledge and information generated through the second component of the program. Activities under this component are: (i) preparation of two discussion papers and two policy briefs. We would seek to identify and recruit the best experts in this hemisphere and beyond to draft the papers and memoranda. These will not be research papers but will draw on the best research being done, and make it useful for policy discussions and decision-making. Some specific issues that are being considered for exploration include public-private partnerships to combat crime and violence, violence against women, the role of technology in security, secure communities programs, the economy of the crime, and the relationship between media and crime and violence; and (ii) external dissemination of results, products and advances of the program. Policy briefs and discussion papers will be distributed in printed and electronic format to all relevant authorities in the Bank borrowing member countries. All knowledge and information will be disseminated through the IDB and the IAD website and will be shared during the regional conferences including the citizen security clinics and the Regional Policy Dialogue, among others. The project team will also work with the Bank's KNL office to systematize and disseminate knowledge products, as well as, the EXR team to promote events through press releases, Infolinks and other media instruments and ORP to generate new strategic partnerships. This component will finance: a consultant for report writing and complete the final edition and translation.

The expected results are: (i) better citizen security policy analysis through the organization of five roundtables; (ii) stronger collaboration and best practices sharing among public officials in charge of citizen security initiatives; and (iii) better knowledge and understanding on citizen security topics through the development and dissemination of discussion papers and policy briefs.

Main outputs: (i) five roundtable meetings with experts; (ii) two regional conferences; and (iii) two discussion papers and two policy briefs prepared for the above-mentioned events.

Indicative Results Matrix

		Baseline		Year 1		Expected Completion Date	Data Source
	Unit	Value	Year	Planned	Actual		
Results indicators							
1. Better citizen security policy analysis							
% of roundtable participants who have better analysis of citizen security policies ⁴	%	0	2012	80		January 2014	Survey
2. Stronger collaboration and best practices sharing among public officials							
% of regional conferences participants who have increased the collaboration and best practices sharing with other public officials	%	0	2012	80		March 2014	Survey
3. Better knowledge and understanding on citizen security topics							
# of citizen security projects, sectorial notes, or EBP that includes the knowledge generated through this TC	#	0	2012	2		March 2014	Report in idbdoc
Outputs indicators							
1. Component: Strengthening citizen security policy analysis							
Roundtable meetings with experts	#	0	2012	5		November 2013	Agenda in idbdoc
2. Component: Fostering leadership and dialogue							
Regional conferences	#	0	2012	2		November 2013	Agenda in idbdoc
3. Component: Supporting knowledge generation and dissemination							
Discussion papers	#	0	2012	2		February 2014	Agenda in idbdoc
Policy briefs	#	0	2012	2		February 2014	Agenda in idbdoc

⁴ This indicator can be adjusted once the topics of the roundtables are defined.

Indicative Budget

Output/Inputs	Unit	Quantity	Unit cost	Total cost IDB	Counterpart Funding	Total Funding
Component 1: Strengthening citizen security policy analysis				20,450		20,450
Roundtable with experts	Logistic	5	500	2,500		
	Tickets	5	1.000	5,000		
	Per diem	5	590	2,950		
	Consultant (logistic support)	1	10.000	10,000		
Component 2: Fostering leadership and dialogue				126,350		126,350
Regional Conferences	Logistic (translation, catering, etc.)	2	12.747	25,494		
	Tickets (panelists and participants)	35	1.000	35,000		
	Per diem (panelists and participants)	35	885	30,975		
	Consultant (logistic support and preparation of papers)	1	34.881	34,881		
Component 3: Supporting knowledge generation and dissemination				23,200		23,200
Production of 4 online/printed publications	Consultants (writing publications)	4	4.000	16,000		
	Edition/translation/printing	4	1.800	7,200		
Total				170,000		170,000
Supervision resources				5,000		

IV. Executing agency and execution structure

This TC will be executed by the Bank. As was mentioned in point III, during 2011 and 2012 the Bank has successfully organized a series of roundtables and forums with the IAD. For this reason, the IAD will support the Bank in the selection of the experts and consultants for the preparation of the publications. Taking into account the IAD's network on these issues, the IAD will support the Bank in the dissemination process of the roundtables and regional conferences.

The Bank has been selected as an Executing Agency due to the following reasons: a) this TC is under the framework of the new Bank policy on technical cooperation (GN-2470-2) which states that the Bank may carry out TC activities through the development of NFPs that benefit internal Bank constituencies and, at the same time, enable the Bank to provide improved support to the borrowing countries; b) scale up current initiatives from the citizen security cluster including events and activities; c) cost savings (no overhead for the Executing Agency); and d) no need to increase technical capacity of any other public agency of the region.

V. Major issues

There is a low risk of political controversies between LAC beneficiary countries and some institutions and guests. It will be mitigated by designing the events in consultation with the directly involved

countries including the EXD of the IDB. Another could be the lack of participation from borrowing countries in the activities designed. However, this risk is minimal as the relationship between the Bank and its borrowing countries practically guarantees participation in the planned events, and there is an increasing demand for knowledge and information about these topics and lack of resources to support and promote the technical and political dialogue needed to share experiences.

VI. Exceptions to Bank policy

N/A

VII. Environmental and Social Strategy

There are no foreseen environmental or social risks associated with the execution of this program. According to the Environment and Safeguards Compliance Policy (OP-703), the TC is classified as “C” (Ibdbdoc: [37220640](#)).

Required Annexes:

- Annex I – Three Terms of Reference
- Annex II - Procurement Plan
- Annex III – Monitoring and Evaluation Plan

RG-T2221

Open Dialogue and knowledge exchange on Citizen Security

TERMS OF REFERENCE 1

Preparation of discussion papers

I. BACKGROUND

- 1.1 There is a wide consensus among academics, policy-makers, experts, and government officials that the field of crime and violence prevention in Latin America and the Caribbean (LAC) falls behind other regions with regards to quality, availability, and timeliness of information and knowledge; harming the effectiveness of citizen security policies. Countries in the region are continuously demanding not only more channels for cooperation and dialogue, but also more systematic and effective ones.
- 1.2 In addition to its regular lending and technical cooperation programs, the Bank develops specific programs at the local, national, regional and international levels to update knowledge, exchange information, examine best practices, and encourage innovation. In this regard and as a way to facilitate a more dynamic and targeted exchange of knowledge and experiences, the Inter-American Development Bank (IDB) joint forces with the Inter-American Dialogue (IAD), to address current citizen security developments throughout the LAC region program of public forums and roundtables. Highly recognized academicians and practitioners, including Rafael Fernández de Castro, leader of the forthcoming UNDP report on regional security; Primera Comisionada Aminta Granera, General Director of the National Police of Nicaragua; Eduardo Stein, who has served as Vice President and Foreign Minister of Guatemala; Angela Me, head of the UNODC statistics division, and drug analyst Peter Reuter, have participated as speakers. Some of the topics that were discussed are: a) policy responded to the expanding violence and criminality in Central America; b) UNDP citizen security report in process of informe sobre seguridad ciudadana que está preparando el PNUD para la región bajo su coordinación; c) innovative community policing models and what the police are doing to confront challenges related to drug trafficking and violence in the country; etc. More than 120 people attended these forums and roundtables, including many of high profile in diplomacy, academia, and other international agencies (diplomats from countries in Central America, Canada, France, executives, experts from the World Bank, OAS, ONDCP, Brookings, INCAE, Partners of America, among others), journalists from international agencies, as well as officials and technicians from different areas of the Bank.
- 1.3 The roundtables and public forums had offered a unique venue to promote the exchange of experiences, knowledge and lessons learned and allowed us to identify the most important challenges for the region in this area. The IDB and the IAD have agreed to boost the dialogue and integrate it into a more structured and dynamic knowledge exchange agenda.

- 1.4 As a first step towards a more defined and strategic dialogue, this technical cooperation will focus on the following elements: (i) bridging the knowledge gaps to support effective innovation and reforms in citizen security management; (ii) strengthening consensus-building among relevant actors and institutions; (iii) building a more technical and practical dialogue around issues of main concern for LAC countries.
- 1.5 The objective of this Technical Cooperation is to improve access to knowledge and lessons learned, and promote a better understanding of citizen security issues to enhance government capabilities and transform the relationship between citizens and the State.
- 1.6 This project is under the framework of the Bank's Operational Guidelines for Program Design and Execution in the Area of Civic Coexistence and Public Safety (IDB Document GN-2535) and the Citizen Security Conceptual Framework and Empirical Evidence. Citizen security is one of the main areas of the Strategy for institutions for growth and social welfare (IDB Document GN-2587). Finally, it was identified as a priority area that contributes to the objectives of the Bank's ninth capital increase, GCI-9 (Document of the Board of Directors AB-2764).

II. OBJECTIVES OF THE CONSULTANCY

- 2.1 The objective of this consultancy is to improve the knowledge and understanding on citizen security topics through the development of a discussion paper.

III. ACTIVITIES

- 3.1 **The main responsibilities of the consultant are:**
 - a. Reviewing state-of-the-art and latest findings on a specific topic on citizen security (TBD).
 - b. Writing a discussion paper on the above mentioned topic.
 - c. Preparing the main results and conclusions and a power point presentation that will be presented during the regional conference.
 - d. Participating as key note speaker in one of the regional conference.
 - e. Including the main conclusions of the regional conference in the discussion paper.

IV. DELIVERABLES

- 4.1 First draft of the Discussion paper on the above mentioned topic that will be presented in the regional conference.

- 4.2 Power point presentation for the regional conference.
- 4.3 Final draft of the Discussion paper on the above mentioned topic with the main conclusions of the regional conference.

V. COORDINATION

- 5.1 The consultancy will be carried out by the Division of Institutional Capacity of the State, (ICF/ICS), under the supervision of Jorge Srur (ICS/CUR), Team Leader, (jsrur@iadb.org).

VI. CHARACTERISTICS OF THE CONSULTANCY

- 6.1 **Type of consultancy:** Individual consultant.
- 6.2 **Starting date and duration:** From January 1st 2013 to May 1st, 2013.
- 6.3 **Category:** TTC (Temporary term contract)
- 6.4 **Products:** discussion paper and power point presentation.
- 6.5 **Place of work:** Consultant's place of work and two days in a city of the region (TBD) for the presentation of the paper.

VII. Qualifications

- 7.1 **Qualifications:** the consultant must be an expert in citizen security, and have more than 10 years of experience on this topic. Also, the consultant must have published several documents.

VIII. Schedule of Payment

- 8.1 **Schedule of Payment:**
 - a. Payments will be made daily.

RG-T2221

Open Dialogue and knowledge exchange on Citizen Security

TERMS OF REFERENCE 2

Preparation of policy briefs

I. BACKGROUND

- 1.1 There is a wide consensus among academics, policy-makers, experts, and government officials that the field of crime and violence prevention in Latin America and the Caribbean (LAC) falls behind other regions with regards to quality, availability, and timeliness of information and knowledge; harming the effectiveness of citizen security policies. Countries in the region are continuously demanding not only more channels for cooperation and dialogue, but also more systematic and effective ones.
- 1.2 In addition to its regular lending and technical cooperation programs, the Bank develops specific programs at the local, national, regional and international levels to update knowledge, exchange information, examine best practices, and encourage innovation. In this regard and as a way to facilitate a more dynamic and targeted exchange of knowledge and experiences, the Inter-American Development Bank (IDB) joint forces with the Inter-American Dialogue (IAD), to address current citizen security developments throughout the LAC region program of public forums and roundtables. Highly recognized academicians and practitioners, including Rafael Fernández de Castro, leader of the forthcoming UNDP report on regional security; Primera Comisionada Aminta Granera, General Director of the National Police of Nicaragua; Eduardo Stein, who has served as Vice President and Foreign Minister of Guatemala; Angela Me, head of the UNODC statistics division, and drug analyst Peter Reuter, have participated as speakers. Some of the topics that were discussed are: a) policy responded to the expanding violence and criminality in Central America; b) UNDP citizen security report in process of informe sobre seguridad ciudadana que está preparando el PNUD para la región bajo su coordinación; c) innovative community policing models and what the police are doing to confront challenges related to drug trafficking and violence in the country; etc. More than 120 people attended these forums and roundtables, including many of high profile in diplomacy, academia, and other international agencies (diplomats from countries in Central America, Canada, France, executives, experts from the World Bank, OAS, ONDCP, Brookings, INCAE, Partners of America, among others), journalists from international agencies, as well as officials and technicians from different areas of the Bank.
- 1.3 The roundtables and public forums had offered a unique venue to promote the exchange of experiences, knowledge and lessons learned and allowed us to identify the most important challenges for the region in this area. The IDB and the IAD have agreed to

boost the dialogue and integrate it into a more structured and dynamic knowledge exchange agenda.

- 1.4 As a first step towards a more defined and strategic dialogue, this technical cooperation will focus on the following elements: (i) bridging the knowledge gaps to support effective innovation and reforms in citizen security management; (ii) strengthening consensus-building among relevant actors and institutions; (iii) building a more technical and practical dialogue around issues of main concern for LAC countries.
- 1.5 The objective of this Technical Cooperation is to improve access to knowledge and lessons learned, and promote a better understanding of citizen security issues to enhance government capabilities and transform the relationship between citizens and the State.
- 1.6 This project is under the framework of the Bank's Operational Guidelines for Program Design and Execution in the Area of Civic Coexistence and Public Safety (IDB Document GN-2535) and the Citizen Security Conceptual Framework and Empirical Evidence . Citizen security is one of the main areas of the Strategy for institutions for growth and social welfare (IDB Document GN-2587). Finally, it was identified as a priority area that contributes to the objectives of the Bank's ninth capital increase, GCI-9 (Document of the Board of Directors AB-2764).

II. OBJECTIVES OF THE CONSULTANCY

- 2.1 The objective of this consultancy is to improve the knowledge and understanding on citizen security topics through the development of a policy brief.

III. ACTIVITIES

- 3.1 **The main responsibilities of the consultant are:**
 - a. Reviewing state-of-the-art and latest findings on a specific topic on citizen security (TBD).
 - b. Writing a policy brief on the above mentioned topic.
 - c. Preparing the main results and conclusions and a power point presentation that will be presented during the regional conference.
 - d. Participating as key note speaker in one of the regional conference.
 - e. Including the main conclusions of the regional conference in the policy brief.

IV. DELIVERABLES

- 4.1 First draft of the Policy brief on the above mentioned topic that will be presented in the regional conference.
- 4.2 Power point presentation for the regional conference.
- 4.3 Final draft of the Policy brief on the above mentioned topic with the main conclusions of the regional conference.

V. COORDINATION

- 5.1 The consultancy will be carried out by the Division of Institutional Capacity of the State, (ICF/ICS), under the supervision of Jorge Srur (ICS/CUR), Team Leader, (jsrur@iadb.org).

VI. CHARACTERISTICS OF THE CONSULTANCY

- 6.1 **Type of consultancy:** Individual consultant.
- 6.2 **Starting date and duration:** From March 1st 2013 to July 1st, 2013.
- 6.3 **Category:** TTC (Temporary term contract)
- 6.4 **Products:** Policy brife and power point presentation.
- 6.5 **Place of work:** Consultant´s place of work and two days in a city of the region (TBD) for the presentation of the paper.

VII. Qualifications

- 7.1 **Qualifications:** the consultant must be an expert in citizen security, and have more than 10 years of experience on this topic. Also, the consultant must have published several documents.

VIII. Schedule of Payment

- 8.1 **Schedule of Payment:**
 - a. Payments will be made daily.

RG-T2221

Open Dialogue and knowledge exchange on Citizen Security

TERMS OF REFERENCE 3

Team support for the organization of the roundtables and the regional conferences

I. BACKGROUND

- 1.1 There is a wide consensus among academics, policy-makers, experts, and government officials that the field of crime and violence prevention in Latin America and the Caribbean (LAC) falls behind other regions with regards to quality, availability, and timeliness of information and knowledge; harming the effectiveness of citizen security policies. Countries in the region are continuously demanding not only more channels for cooperation and dialogue, but also more systematic and effective ones.
- 1.2 In addition to its regular lending and technical cooperation programs, the Bank develops specific programs at the local, national, regional and international levels to update knowledge, exchange information, examine best practices, and encourage innovation. In this regard and as a way to facilitate a more dynamic and targeted exchange of knowledge and experiences, the Inter-American Development Bank (IDB) joint forces with the Inter-American Dialogue (IAD), to address current citizen security developments throughout the LAC region program of public forums and roundtables. Highly recognized academicians and practitioners, including Rafael Fernández de Castro, leader of the forthcoming UNDP report on regional security; Primera Comisionada Aminta Granera, General Director of the National Police of Nicaragua; Eduardo Stein, who has served as Vice President and Foreign Minister of Guatemala; Angela Me, head of the UNODC statistics division, and drug analyst Peter Reuter, have participated as speakers. Some of the topics that were discussed are: a) policy responded to the expanding violence and criminality in Central America; b) UNDP citizen security report in process of informe sobre seguridad ciudadana que está preparando el PNUD para la región bajo su coordinación; c) innovative community policing models and what the police are doing to confront challenges related to drug trafficking and violence in the country; etc. More than 120 people attended these forums and roundtables, including many of high profile in diplomacy, academia, and other international agencies (diplomats from countries in Central America, Canada, France, executives, experts from the World Bank, OAS, ONDCP, Brookings, INCAE, Partners of America, among others), journalists from international agencies, as well as officials and technicians from different areas of the Bank.
- 1.3 The roundtables and public forums had offered a unique venue to promote the exchange of experiences, knowledge and lessons learned and allowed us to identify the most

important challenges for the region in this area. The IDB and the IAD have agreed to boost the dialogue and integrate it into a more structured and dynamic knowledge exchange agenda.

- 1.4 As a first step towards a more defined and strategic dialogue, this technical cooperation will focus on the following elements: (i) bridging the knowledge gaps to support effective innovation and reforms in citizen security management; (ii) strengthening consensus-building among relevant actors and institutions; (iii) building a more technical and practical dialogue around issues of main concern for LAC countries.
- 1.5 The objective of this Technical Cooperation is to improve access to knowledge and lessons learned, and promote a better understanding of citizen security issues to enhance government capabilities and transform the relationship between citizens and the State.
- 1.6 This project is under the framework of the Bank's Operational Guidelines for Program Design and Execution in the Area of Civic Coexistence and Public Safety (IDB Document GN-2535) and the Citizen Security Conceptual Framework and Empirical Evidence . Citizen security is one of the main areas of the Strategy for institutions for growth and social welfare (IDB Document GN-2587). Finally, it was identified as a priority area that contributes to the objectives of the Bank's ninth capital increase, GCI-9 (Document of the Board of Directors AB-2764).

II. OBJECTIVES OF THE CONSULTANCY

- 2.1 The objective of this consultancy is to support the team in the organization of the roundtables and the regional conferences.

III. ACTIVITIES

- 3.1 **The main responsibilities of the consultant are:**
 - a) Organizing the five roundtables in Washington, DC including the room, catering, VC, etc. with the support of SEC.
 - b) Preparing the letters of agreement for the participants in the roundtables and the regional conferences.
 - c) Preparing all the information for the dissemination of the roundtables and regional conferences including the infolinks, and the publication in the web-site.
 - d) Supporting the team in the preparation process of the final documents of the regional conferences and roundtables.
 - e) Managing of the budget for the organization of the roundtables and the regional conferences.
 - f) Preparing and reviewing the policy briefs and dissemination papers.

- g) Assisting the other members of the team in all activities related to the project.

IV. DELIVERABLES

- 4.1 Report with all the activities that were carried out.

V. COORDINATION

- 5.1 The consultancy will be carried out by the Division of Institutional Capacity of the State, (ICF/ICS), under the supervision of Jorge Srur (ICS/CUR), Team Leader, (jsrur@iadb.org).

VI. CHARACTERISTICS OF THE CONSULTANCY

- 6.1 **Type of consultancy:** Individual consultant.
- 6.2 **Starting date and duration:** From January 1st, 2012 to March 1st, 2014.
- 6.3 **Category:** TTC (Temporary term contract)
- 6.4 **Products:** report with the activities that were carried out.
- 6.5 **Place of work:** Washington, DC.

VII. Qualifications

- 7.1 **Qualifications:** the consultant must have experience in the organization of workshops and big events. Also the consultant must have a master decree related to public sector or international affairs.

VIII. Schedule of Payment

- 8.1 **Schedule of Payment:**
- a. Payments will be made daily.

	Consultant	40,001	CCII	Ex-post	100%		Month 1	Month 15	
	Component 3. Better knowledge and understanding on citizen security topics								
	Consultants for the discussion papers and policy briefs	4,000	CCII	Ex-post	100%		Month 1	Month 15	Pending

Bienes y Obras: LPI: Licitación Pública Internacional; LIL: Licitación Internacional Limitada; LPN: Licitación Pública Nacional; CP: Comparación de Precios; CD: Contratación Directa; AD: Administración Directa; CAE: Contrataciones a través de Agencias Especializadas; AC: Agencias de Contrataciones; AI: Agencias de Inspección; CPIF: Contrataciones en Préstamos a Intermediarios Financieros; CPO/COT/CPOT: Construcción-propiedad-operación/ Construcción-operación- transferencia/ Construcción-propiedad-operación-transferencia (del inglés BOO/BOT/BOOT); CBD: Contratación Basada en Desempeño; CPGB: Contrataciones con Prestamos Garantizados por el Banco; PSC: Participación de la Comunidad en las Contrataciones. **Firmas Consultoras:** SBCC: Selección Basada en la Calidad y el Costo; SBC: Selección Basada en la Calidad; SBPF: Selección Basada en Presupuesto Fijo; SBMC: Selección Basada en el Menor Costo; SCC: Selección Basada en las Calificaciones de los Consultores; SD: Selección Directa. **Consultores Individuales:** CCIN: Selección basada en la Comparación de Calificaciones Consultor Individual Nacional; CCII: Selección basada en la Comparación de Calificaciones Consultor Individual Internacional

